

	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2,010	2,011	2,012	2,013	2,014	2,015	2,016	2,017	2,018
City of McKinney Operating Revenues																				
Charges for services	885,760	995,698	1,105,609	938,553	895,494	952,032	932,106	965,238	811,639	918,509	0	0	0	0	0	0	0	0	0	0
8% Lease Fee	0	0	0	0	0	0	0	0	0	0	74,100	69,565	70,957	72,376	73,823	75,300	76,806	78,342	79,909	81,507
\$1/Rd CIP Fee	0	0	0	0	0	0	0	0	0	0	0	22,000	32,601	33,416	34,252	35,108	35,986	36,885	37,807	38,753
Miscellaneous	2,091	395	(3,115)	2,623	280	2,414	173	77	0	10	0	0	0	0	0	0	0	0	0	0
Total operating revenues	887,851	996,093	1,102,494	941,176	895,774	954,446	932,279	965,315	811,639	918,519	74,100	91,565	103,558	105,792	108,075	110,408	112,792	115,227	117,716	120,260
City of McKinney Operating Expenses																				
Personnel Services	263,581	311,130	8,260	1,961	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Materials and Supplies	58,122	62,224	163,683	151,577	154,329	173,789	140,322	140,615	137,698	127,840	0	0	0	0	0	0	0	0	0	0
Maintenance	24,025	40,780	35,635	36,574	31,482	35,580	32,334	50,980	37,417	35,672	0	0	0	0	0	0	0	0	0	0
Contract Payments	466,602	485,264	674,227	665,652	686,860	701,224	716,635	652,110	605,169	611,924	0	0	0	0	0	0	0	0	0	0
Capital	66,665	53,347	9,207	235,317	184,946	66,308	136,813	54,848	97,748	0	0	0	0	0	0	0	0	0	0	0
Bad Debt	12	81	244	(25)	97	0	115	47	82	0	0	0	0	0	0	0	0	0	0	0
Total operating expenses	879,007	952,825	891,256	1,091,056	1,057,714	976,901	1,026,219	898,600	878,113	775,436	0	0	0	0	0	0	0	0	0	0
Operating income (loss)	8,844	43,268	211,238	(149,880)	(161,940)	(22,455)	(93,940)	66,715	(66,474)	143,083	74,100	91,565	103,558	105,792	108,075	110,408	112,792	115,227	117,716	120,260
									(21,542)											
City of McKinney Non-Operating Revenues (Expenses)																				
Investment income	0	0	0	0	0	0	0	0	0	135	0	0	0	0	0	0	0	0	0	0
Interest and fiscal charges	(60,862)	(54,824)	(46,930)	(41,297)	(37,043)	(33,814)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gain from disposal of assets	5,122	0	40	(2,248)	(7,478)	(5,314)	878	0	(524)	1,380	0	0	0	0	0	0	0	0	0	0
Total non-operating revenues (expenses)	(55,740)	(54,824)	(46,890)	(43,545)	(44,521)	(39,128)	878	0	(524)	1,515	0	0	0	0	0	0	0	0	0	0
Income before contributions and transfers	(46,896)	(11,556)	164,348	(193,425)	(206,461)	(61,583)	(93,062)	66,715	(66,998)	144,598	74,100	91,565	103,558	105,792	108,075	110,408	112,792	115,227	117,716	120,260

- Notes:
- * 2001: Westridge Golf Course and The Greens of McKinney have not opened yet (our two biggest competitors); Plantation is closed for renovations. Heritage Ranch and Gentle Creek have not opened yet.
 - * 2008: Capital and Supply spending kept to a minimum; became clear in 2008 prior management arrangement would not be renewed; future unclear
 - * Average Operating Income (loss) for 1999-2007 (49,880) annually
 - * 2009: DWW Golf Management Contract begins (8% of Gross as Lease Payment)
 - * 2009 & 2010: actual revenues
 - * 2010 \$1/rd increase starts June 1, 2010 (coincides with the new clubhouse opening)
 - * 2011-2019: proposed at a 2% trend increase (assuming good weather patterns)
 - * 1999-2007 total revenues (prior management): (448,919)
 - * 2009-2019 total revenues (DWW Golf Management): 1,059,494
 - * 2009: Recession and weather has affected revenues
 - * 2011-2019 assumptions: Recession ends, City growth and development returns, no additional competitors are added, weather stabilizes


