# McKinney Economic Development Corporation 

Operating Statement
April 2014

|  |  |  |  |  |  |  |  | FY Complete |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | FY14 Adopted Budget |  | Monthly Actual |  | YTD Actual |  |  | ing Budget Receive | \% of Budget Received |
| Sales Tax | \$ | 9,450,000 | \$ | 677,086 | \$ | 5,636,198 | \$ | 3,813,802 | 59.6\% |
| Interest Income |  | 11,981 |  | 762 |  | 3,975 |  | 8,006 | 33.2\% |
| Gain/Loss on Sale of Fixed Asset |  | - |  | - |  | 393,129 |  | $(393,129)$ |  |
| Sale of Emerson Building |  |  |  | 2,916,599 |  | 2,916,599 |  | $(2,916,599)$ |  |
| Other Income |  | - |  | - |  | 20 |  | (20) |  |
| Total Revenues | \$ | 9,461,981 | \$ | 3,594,448 | \$ | 8,949,921 | \$ | 512,060 | 94.6\% |
| Operations | FY14 Adopted Budget |  | Monthly Actual |  | YTD Actual |  | Budget Balance |  | YTD <br> Budget Disbursed |
| Personnel |  |  |  |  |  |  |  |  |  |
| Salaries \& Benefits | \$ | 852,489 | \$ | 73,229 | \$ | 429,131 | \$ | 423,358 | 50.3\% |
| Cell Phone Allowance |  | 4,800 |  | 450 |  | 2,950 |  | 1,850 | 61.5\% |
| Car Allowance |  | 6,600 |  | 550 |  | 3,850 |  | 2,750 | 58.3\% |
| Total Personnel Expense | \$ | 863,889 | \$ | 74,229 | \$ | 435,931 | \$ | 427,958 | 50.5\% |
| Supplies |  |  |  |  |  |  |  |  |  |
| General Office Supplies | \$ | 6,500 | \$ | 103 | \$ | 768 | \$ | 5,732 | 11.8\% |
| Food |  | 13,500 |  | 568 |  | 13,972 |  | (472) | 103.5\% |
| Minor Tools \& Equipment |  | 15,000 |  | - |  | 1,770 |  | 13,230 | 11.8\% |
| Postage |  | 2,500 |  | - |  | 646 |  | 1,854 | 25.8\% |
| Hardware/Software Purchases |  | 6,125 |  | - |  | 1,794 |  | 4,331 | 29.3\% |
| Communications |  | 906 |  | - |  | - |  | 906 | 0.0\% |
| Total Supplies Expense | \$ | 44,531 | \$ | 671 | \$ | 18,951 | \$ | 25,580 | 42.6\% |
| Maintenance |  |  |  |  |  |  |  |  |  |
| Miscellaneous Maintenance | \$ | 2,260 | \$ | - | \$ | - | \$ | 2,260 | 0.0\% |
| Hardware/Software |  | 2,000 |  | - |  |  |  | 2,000 | 0.0\% |
| Total Maintenance Expense | \$ | 4,260 | \$ | - | \$ | - | \$ | 4,260 | 0.0\% |
| Operations |  |  |  |  |  |  |  |  |  |
| Communications | \$ | 11,000 | \$ | 416 | \$ | 5,704 | \$ | 5,296 | 51.9\% |
| Mileage |  | 7,000 |  | 399 |  | 3,535 |  | 3,465 | 50.5\% |
| Insurance or Bonds (WC) |  | 1,000 |  | - |  | 884 |  | 116 | 88.4\% |
| Office Rental |  | 58,000 |  | 4,848 |  | 38,783 |  | 19,217 | 66.9\% |
| Travel/Training |  | 10,000 |  | 403 |  | 9,971 |  | 29 | 99.7\% |
| Publications - Subscriptions |  | 1,500 |  | - |  | 804 |  | 696 | 53.6\% |
| Utilities - Electric |  | 6,600 |  | 494 |  | 3,535 |  | 3,065 | 53.6\% |
| Other |  | 6,500 |  | - |  | 1,982 |  | 4,518 | 30.5\% |
| Association Dues |  | 61,000 |  | 15,304 |  | 52,802 |  | 8,198 | 86.6\% |
| Equipment Rental |  | 7,000 |  | 1,382 |  | 5,728 |  | 1,272 | 81.8\% |
| Professional Services |  | 100,000 |  | 542 |  | 70,711 |  | 29,289 | 70.7\% |
| Temporary Personnel Services |  | - |  | - |  | 257 |  | (257) |  |
| Other Legal Fees |  | - |  | 1,856 |  | 14,980 |  | $(14,980)$ |  |
| Furniture/Fixtures |  | 16,000 |  | - |  |  |  | 16,000 | 0.0\% |
| Total Operations Expense | \$ | 285,600 | \$ | 25,644 | \$ | 209,675 | \$ | 75,925 | 73.4\% |
| Total Operational Expenses | \$ | 1,198,280 | \$ | 100,544 | \$ | 664,557 | \$ | 533,723 | 55.5\% |
| Promotional |  |  |  |  |  |  |  |  |  |
| Supplies |  |  |  |  |  |  |  |  |  |
| Printed Material | \$ | 50,000 | \$ | - | \$ | 3,771 | \$ | 46,229 | 7.5\% |
| Software/Hardware Maintenance |  | 10,000 |  | - |  | 3,016 |  | 6,984 | 30.2\% |
| Total Supplies | \$ | 60,000 | \$ | - | \$ | 6,787 | \$ | 53,213 | 11.3\% |
| Operations |  |  |  |  |  |  |  |  |  |
| Travel \& Training | \$ | 35,000 | \$ | $(2,959)$ | \$ | 6,899 | \$ | 28,101 | 19.7\% |
| Community Relations |  | 10,000 |  | 6,250 |  | 22,486 |  | $(12,486)$ | 224.9\% |
| Professional Services |  | 30,000 |  | - |  | 210 |  | 29,790 | 0.7\% |
| Promotional Items |  | 18,000 |  | 1,250 |  | 8,278 |  | 9,722 | 46.0\% |
| Advertising/PR/Research |  | 146,400 |  | 36,687 |  | 91,144 |  | 55,256 | 62.3\% |
| Airport Marketing |  | 62,000 |  | 6,525 |  | 37,921 |  | 24,079 | 61.2\% |
| Total Operations | \$ | 301,400 | \$ | 47,753 | \$ | 166,937 | \$ | 134,463 | 55.4\% |
| Total Promotional Expenses | \$ 361,400 |  | \$ 47,753 |  | \$ | 173,724 | \$ | 187,676 | 48.1\% |
| Projects |  |  |  |  |  |  |  |  |  |
| Projects |  |  |  |  |  |  |  |  |  |
| Committed Projects | \$ | 7,798,166 | \$ | 26,194 | \$ | 3,505,449 | \$ | 4,292,717 | 45.0\% |
| Professional Services |  | 60,000 |  | - |  | - |  | 60,000 | 0.0\% |
| Auditing/Accounting Fees |  | 10,000 |  | - |  | - |  | 10,000 | 0.0\% |
| Other Legal Fees |  | 100,000 |  | 13,957 |  | 34,850 |  | 65,150 | 34.9\% |
| Total Project Expenses | \$ | 7,968,166 | \$ 40,151 |  | \$ | 3,540,299 | \$ | $4,427,867$ | $44.4 \%$ |


| I nternational Marketing | FY14 Adopted Budget |  | Monthly Actual |  | YTD Actual |  | Budget Balance |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operations |  |  |  |  |  |  |  |  |  |
| Travel/Training | \$ | 65,000 | \$ | 6,051 | \$ | 6,348 | \$ | 58,652 | 9.8\% |
| Associations |  | 2,000 |  | - |  | - |  | 2,000 | 0.0\% |
| Professional Services |  | - |  | - |  | 110 |  | (110) |  |
| Promotional |  | 37,000 |  | 27 |  | 2,393 |  | 34,607 | 6.5\% |
| Advertising |  | - |  | - |  | 700 |  | (700) |  |
| Total Operations | \$ | 104,000 | \$ | 6,078 | \$ | 9,551 | \$ | 94,449 | 9.2\% |
| Total International Marketing Expenses | \$ | 104,000 | \$ | 6,078 | \$ | 9,551 | \$ | 94,449 | 9.2\% |
| BREP - Emerging Technology |  |  |  |  |  |  |  |  |  |
| Supplies |  |  |  |  |  |  |  |  |  |
| Office Supplies (Collide Center) | \$ | - | \$ | 95 | \$ | 174 | \$ | (174) |  |
| Food (Collide Center) |  | 6,000 |  | (578) |  | 2,531 |  | 3,469 | 42.2\% |
| Total Supplies | \$ | 6,000 | \$ | (483) | \$ | 2,705 | \$ | 3,295 | 45.1\% |
| Operations |  |  |  |  |  |  |  |  |  |
| Communications (Collide Center) | \$ | - | \$ | 1,043 | \$ | 3,602 | \$ | $(3,602)$ |  |
| Mileage (Collide Center) |  | - |  | 74 |  | 206 |  | (205.52) |  |
| Office Rental (Collide Center) |  | 35,000 |  | 2,639 |  | 20,959 |  | 14,041 | 59.9\% |
| Travel/Training |  | 8,000 |  | - |  | - |  | 8,000 | 0.0\% |
| Utilities (Collide Center) |  | 3,000 |  | 238 |  | 1,946 |  | 1,054 | 64.9\% |
| Prof. Service (Mgmt Fee Curious Complex) |  | 20,000 |  | 20,720 |  | 29,078 |  | $(9,078)$ | 145.4\% |
| Other |  | 5,000 |  |  |  | 1,172 |  | 3,828 | 23.4\% |
| Total Operations | \$ | 71,000 | \$ | 24,714 | \$ | 56,962 | \$ | 14,038 | 80.2\% |
| Total BREP Expenses | \$ | 77,000 | \$ | 24,232 | \$ | 59,667 | \$ | 17,333 | 77.5\% |
| Non-Departmental |  |  |  |  |  |  |  |  |  |
| Operations |  |  |  |  |  |  |  |  |  |
| Other - Adm Fee | \$ | 94,614 | \$ | 7,885 | \$ | 55,192 | \$ | 39,423 | 58.3\% |
| MEDC I\&S Fund |  | 3,154,228 |  | 262,852 |  | 1,839,966 |  | 1,314,262 | 58.3\% |
| Transfer to Downtown Redevelopment |  | 25,000 |  | 2,083 |  | 14,583 |  | 10,417 | 58.3\% |
| Total Operations | \$ | 3,273,842 | \$ | 272,820 | \$ | 1,909,741 | \$ | 1,364,101 | 58.3\% |
| Total Non-Departmental Expenses | \$ | 3,273,842 | \$ | 272,820 | \$ | 1,909,741 | \$ | 1,364,101 | 58.3\% |
| Total Expenses | \$ | 12,982,688 | \$ | 491,577 | \$ | 6,357,539 | \$ | 6,625,149 | 49.0\% |
| Net | \$ | $(3,520,707)$ | \$ | 3,102,871 | \$ | 2,592,382 | \$ | $(6,113,089)$ |  |
| FY14 Beginning Fund Balance Add FY14 Budgeted Revenue Less FY14 Budgeted Expense | \$ | $\begin{array}{r} 12,722,287 \\ 9,461,981 \\ (12,982,688) \end{array}$ |  |  |  |  |  |  |  |
| FY14 Projected Ending Fund Balance | \$ | 9,201,580 |  |  |  |  |  |  |  |



Debt Service / Project Details

| April 2014 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debt Service Payments | Project Code | FY14 Adopted Budget | FY14 Budget Transfers |  | y Actual |  | Actual |  | et Balance | YTD Budget Disbursed |
| Texas Instruments | E98001 | 104,700 |  | \$ | 8,725 | \$ | 61,075 | \$ | 43,625 | 58.3\% |
| Gateway | E00010 | 2,376,615 | - |  | 198,051 |  | 1,386,359 |  | 990,256 | 58.3\% |
| University Park | E97030 | 40,000 | - |  | 3,333 |  | 23,333 |  | 16,667 | 58.3\% |
| Replacement Runway | n/a | 632,913 | - - |  | 52,743 |  | 369,199 |  | 263,714 | 58.3\% |
| Total Debt Service Payments |  | \$ 3,154,228 | \$ - | \$ | 262,852 | \$ | 1,839,966 | \$ | 1,314,262 | 58.3\% |


| Committed Projects |  | FY14 Adopted Budget |  | FY14 Budget Transfers |  | Monthly Actual |  | YTD Actual |  | Budget Balance |  | YTD Budget Disbursed |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Wistron | E11011 | \$ | 550,000 |  | - | \$ | - | \$ | - | \$ | 550,000 | 0.0\% |
| Traxxas | E09006 |  | 800,000 |  | - |  | - |  | - |  | 800,000 | 0.0\% |
| Experian Tax Abatement | E06021 |  | 405 |  | 248,952 |  | - |  | 249,357 |  | - | 100.0\% |
| Quadrant Chemical | E12002 |  | 220,000 |  | - |  | - |  | - |  | 220,000 | 0.0\% |
| Manner Plastics | E12017 |  | 210,000 |  | - |  | - |  | - |  | 210,000 | 0.0\% |
| Perfectly Green | E12019 |  | 170,000 |  | - |  | - |  | - |  | 170,000 | 0.0\% |
| Popular Ink | E12022 |  | 80,000 |  | - |  | - |  | - |  | 80,000 | 0.0\% |
| Emerson Building | E11007 |  | 3,200,000 |  | (287,952) |  | 12,182 |  | 3,153,269 |  | 46,731 | 98.5\% |
| Undesignated |  |  | 1,898,313 |  | $(287,952)$ |  | - |  | - |  | 1,610,361 | 0.0\% |
| Total Committed Projects |  | \$ | 7,128,718 | \$ | $(39,000)$ | \$ | 12,182 | \$ | 3,402,626 | \$ | 3,687,092 | 48.0\% |
| Emerging Technologies |  |  | 4 Adopted Budget |  | Budget isfers |  | Actual |  | D Actual |  | get Balance | YTD Budget Disbursed |
| Biscotti | E11017 | \$ | - | \$ | 16,668 | \$ | - | \$ | 16,668 | \$ | - | 80.0\% |
| Local Hitz | E12008 |  | 4,300 |  | - |  | - |  | - |  | 4,300 | 0.0\% |
| Sigmetrix | E12004 |  | 25,020 |  | - |  | 3,128 |  | 21,893 |  | 3,128 | 87.5\% |
| Curious Complex (Rent) | E12009 |  | 1,480 |  | 23,384 |  | 7,770 |  | 24,864 |  | - | 81.6\% |
| Adventure Pilot | E12014 |  | 47,025 |  | - |  | 425 |  | 2,975 |  | 44,050 | 3.2\% |
| Hie Electronics | E12018 |  | 13,770 |  | - |  | - |  | 5,508 |  | 8,262 | 40.0\% |
| Health Quest Alliance | E12024 |  | 14,000 |  | - |  | - |  | 12,501 |  | 1,499 | 44.6\% |
| Boss Fight Entertainment | E13010 |  | 956 |  | 17,458 |  | 2,689 |  | 18,414 |  | 0 | 87.3\% |
| Sureshot Media | E14005 |  |  |  | 50,000 |  | - |  | - |  | 50,000 | 0.0\% |
| Undesignated |  |  | 585,897 |  | $(107,510)$ |  | - |  | - |  | 478,387 | 0.0\% |
| Total Emerging Technologies |  | \$ | 708,448 | \$ | - | \$ | 14,012 | \$ | 102,822 | \$ | 605,626 | 14.5\% |
| Total Projects |  | \$ | 7,837,166 | \$ | $(39,000)$ | \$ | 26,194 | \$ | 3,505,449 | \$ | 4,292,717 | 45.0\% |

## McKinney Economic Development Corporation

Sales Tax Revenue
April 2014

| Month Received | FY 2009 Received | FY 2010 Received | FY 2011 Received | FY 2012 <br> Received | FY 2013 <br> Received | FY 2014 <br> Received | Difference to FY 2013 | Variance to FY 2013 | \% of Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| October | \$635,933 | \$601,060 | \$618,027 | \$677,019 | \$716,718 | \$780,694 | \$63,976 | 8.9\% | 8.3\% |
| November | 800,981 | 750,551 | 782,350 | 788,763 | 1,039,163 | 938,090 | (\$101,073) | -9.7\% | 18.2\% |
| December | 662,747 | 604,719 | 596,953 | 590,569 | 722,045 | 770,221 | \$48,176 | 6.7\% | 26.3\% |
| J anuary | 597,722 | 583,944 | 635,746 | 652,773 | 669,397 | 744,988 | \$75,591 | 11.3\% | 34.2\% |
| February | 952,014 | 917,764 | 913,054 | 900,507 | 1,231,993 | 1,043,205 | $(\$ 188,788)$ | -15.3\% | 45.3\% |
| March | 577,054 | 568,249 | 551,228 | 582,592 | 666,620 | 681,914 | \$15,293 | 2.3\% | 52.5\% |
| April | 535,705 | 513,268 | 564,781 | 563,639 | 676,334 | 677,086 | \$752 | 0.1\% | 59.6\% |
| May | 792,418 | 830,760 | 802,920 | 837,767 | 903,002 |  |  |  |  |
| June | 621,456 | 608,551 | 607,652 | 646,007 | 703,897 |  |  |  |  |
| July | 607,275 | 615,496 | 625,389 | 678,542 | 694,500 |  |  |  |  |
| August | 851,645 | 811,705 | 767,331 | 845,911 | 951,437 |  |  |  |  |
| September | 520,335 | 661,540 | 635,984 | 995,666 | 762,774 |  |  |  |  |
| Total | \$8,155,285 | \$8,067,609 | \$8,101,418 | \$8,759,753 | \$9,737,881 | \$5,636,198 | $(\$ 86,073)$ | -0.9\% | 59.6\% |



## TOTAL SALES TAX COLLECTED



Year-to-Date Collections

| FY 2013 | McKinney | Allen | Frisco | Plano |
| :---: | :---: | :---: | :---: | :---: |
| Oct 2012 | \$2,853,707 | \$2,357,670 | \$3,846,870 | \$4,463,363 |
| Nov 2012 | 4,143,411 | 2,808,270 | 4,841,923 | 6,461,912 |
| Dec 2012 | 2,874,908 | 2,448,064 | 4,308,513 | 5,020,195 |
| Jan 2013 | 2,664,272 | 2,442,218 | 4,047,144 | 4,537,508 |
| Feb 2013 | 4,914,610 | 3,633,751 | 6,547,331 | 7,841,240 |
| Mar 2013 | 2,653,130 | 2,291,199 | 4,254,882 | 5,164,326 |
| Apr 2013 | 2,691,964 | 1,981,342 | 4,093,476 | 5,198,583 |
| FY 2013 YTD | \$22,796,002 | \$17,962,514 | \$31,940,139 | \$38,687,127 |
| FY 2014 Total | McKinney | Allen | Frisco | Plano |
| Oct 2013 | \$3,109,081 | \$2,592,033 | \$4,624,849 | \$5,325,219 |
| Nov 2013 | 3,738,613 | 2,857,218 | 5,441,948 | 6,569,475 |
| Dec 2013 | 3,067,037 | 2,472,865 | 4,667,963 | 5,427,402 |
| J an 2014 | 2,966,043 | 2,993,521 | 4,889,494 | 5,509,322 |
| Feb 2014 | 4,158,860 | 3,762,548 | 6,986,288 | 8,853,590 |
| Mar 2014 | 2,713,773 | 2,281,153 | 4,548,582 | 5,350,499 |
| Apr 2014 | 2,694,335 | 3,263,100 | 4,486,887 | 4,978,326 |
| FY 2014 Total | \$22,447,742 | \$20,222,438 | \$35,646,012 | \$42,013,833 |

Historical Collections

| McKinney <br> Fiscal Year | Allen |  | Frisco |  |
| :---: | ---: | ---: | ---: | ---: |
| 2008 | $33,940,405$ | $19,472,637$ | $39,304,545$ | $64,114,729$ |
| 2009 | $32,830,436$ | $21,731,113$ | $38,279,169$ | $57,493,767$ |
| 2010 | $31,920,677$ | $23,822,671$ | $39,295,268$ | $58,276,704$ |
| $2011^{*}$ | $31,993,752$ | $26,609,032$ | $42,859,800$ | $63,539,871$ |
| 2012 | $33,724,593$ | $29,173,819$ | $48,316,129$ | $69,896,688$ |
| 2013 | $38,790,579$ | $31,547,978$ | $56,939,317$ | $68,427,882$ |
|  |  |  |  |  |

* FY 2011 payment allocation reduced by $\$ 5,345,794$ for McKinney due to a Comptroller audit adjustment (AT\&T Sales Tax adjustment) received in September 2011. Actual FY 2011 payment received was $\$ 37,339,546$.



# McKinney Economic Development Corporation 

Balance Sheet

## April 2014

|  | MEDC Operations |  | I nterest and Sinking |  | Reserve Fund |  | Long-Term Debt |  | General Fixed Assets |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash \& Investments | \$ | 3,155,051 | \$ | 1,489,016 | \$ | 7,700 |  | - | \$ | - | \$ | 4,651,767 |
| Petty Cash |  | - |  | - |  | - |  | - |  | - |  | - |
| Investment Pools |  | 10,526,416 |  | - |  | 1,580,627 |  | - |  | - |  | 12,107,043 |
| Other Investments |  | - |  | - |  | - |  | - |  | - |  | - |
| Interest Receivable - Investments |  | - |  | - |  | - |  | - |  | - |  | - ${ }^{-}$ |
| Accounts Receivable |  | 1,715,348 |  | - |  | - |  | - |  | - |  | 1,715,348 |
| Deposits/Security Deposits |  | 9,191 |  | - |  | - |  | - |  | - |  | 9,191 |
| Prepaid Items |  | 15,345 |  | - |  | - |  | - |  | - |  | 15,345 |
| Deferred Charges/Prepaid Items |  | - |  | - |  | - |  | - |  | - |  | - |
| Land |  | - |  | - |  | - |  | - |  | 23,065,958 |  | 23,065,958 |
| Buildings \& Structures (Net of Depreciation) |  | - |  | - |  | - |  | - |  | - |  | - |
| Land Improvements (Net of Depreciation) |  | - |  | - |  | - |  | - |  | 55,853 |  | 55,853 |
| Machinery \& Equipment (Net of Depreciation) |  | - |  | - |  | - |  | - |  | 5,738 |  | 5,738 |
| Total Assets | \$ | 15,421,351 | \$ | 1,489,016 | \$ | 1,588,327 |  | - | \$ | 23,127,548 | \$ | 41,626,241 |
| Other Debits |  |  |  |  |  |  |  |  |  |  |  |  |
| Amount Available for Debt Service | \$ | - | \$ | - | \$ | - | \$ | 1,589,076 | \$ | - | \$ | 1,589,076 |
| Amount Provided for Retirement of Long-term |  |  |  |  |  |  |  |  |  |  |  |  |
| Debt |  | - |  | - |  | - |  | 18,623,622 |  | - |  | 18,623,622 |
| Total Other Debits | \$ | - | \$ | - | \$ | - |  | 20,212,698 | \$ | - | \$ | 20,212,698 |
| Total Assets and Other Debits | \$ | 15,421,351 | \$ | 1,489,016 | \$ | 1,588,327 |  | 20,212,698 | \$ | 23,127,548 | \$ | 61,838,939 |
| Liabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| Vouchers Payable | \$ | 106,681 | \$ | - | \$ | - |  | - | \$ | - | \$ | 106,681 |
| Compensated Absences Payable |  | - |  | - |  | - |  | 44,315 |  | - |  | 44,315 |
| Accrued Interest Payable |  | - |  | - |  | - |  | 63,383 |  | - |  | 63,383 |
| Note Payable to Primary Government |  | - |  | - |  | - |  | 5,465,000 |  | - |  | 5,465,000 |
| Bonds Payable |  | - |  | - |  | - |  | 14,640,000 |  | - |  | 14,640,000 |
| Total Liabilities | \$ | 106,681 | \$ | - | \$ | - |  | 20,212,698 | \$ | - | \$ | 20,319,379 |
| Fund Balances/ Equity |  |  |  |  |  |  |  |  |  |  |  |  |
| Reserve for Encumbrances | \$ | 107,109 | \$ | 1,889, ${ }^{-}$ | \$ | - |  | - | \$ | - | \$ | 107,109 |
| Unreserved Fund Balance |  | 15,207,560 |  | 1,489,016 |  | 1,588,327 |  | - |  | - |  | 18,284,903 |
| Investment and Capital Assets |  | - |  | - |  | - |  | - |  | 23,127,548 |  | 23,127,548 |
| Total Fund Balances/ Equity | \$ | 15,314,669 | \$ | 1,489,016 | \$ | 1,588,327 |  | - | \$ | 23,127,548 | \$ | 41,519,560 |
| Total Liabilities and Fund Balances | \$ | 15,421,351 | \$ | 1,489,016 | \$ | 1,588,327 |  | 20,212,698 | \$ | 23,127,548 | \$ | 61,838,939 |

