

December 5, 2011

Ralph French
McKinney Armed Services Memorial Board Chairman

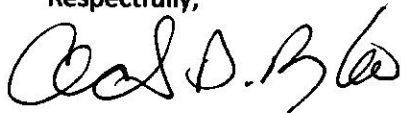
RE: Resignation of Charles D. Royko from McKinney Armed Services Memorial Board, McKinney, TX

Mr. French,

Please accept this letter of resignation from the McKinney Armed Services Memorial Board effective immediately.

I have given this decision much thought over the past couple of weeks. Due to unforeseen circumstances with my job and personal life I feel that I am unable to fully execute the position effectively.

Respectfully,

A handwritten signature in black ink, appearing to read "Charles D. Royko". The signature is written in a cursive, flowing style.

Charles D. Royko