## MCKINNEY COMMUNITY DEVELOPMENT CORPORATION

## **Grant Application**

Fiscal Year 2015

#### **IMPORTANT:**

 Please read the McKinney Community Development Corporation Grant Guidelines prior to completing this application.

• The Grant Guidelines and Application are available at <a href="https://www.mckinneycdc.org">www.mckinneycdc.org</a>; by calling 214.544.0296

or by emailing <a href="mailto:cschneible@mckinneycdc.org">cschneible@mckinneycdc.org</a>

Please call to discuss your plans for submitting an application in advance of completing the form. Completed application and all supporting documents are required to be submitted electronically or on a CD for consideration by the MCDC board. Please submit the application to:

> McKinney Community Development Corporation 5900 S. Lake Forest Blvd., Suite 110 McKinney, TX 75070

If you are interested in a preliminary review of your project proposal or idea, please complete and submit the Letter of Inquiry form, available at www.mckinneycdc.org, by calling 214.544.0296 or emailing cschneible@mckinneycdc.org.

Applications must be completed in full, using this form, and received by MCDC, electronically or on a CD, by 5:00 p.m. on the date indicated in schedule below.

## Please indicate the type of funding you are requesting:

**Project Grant** 

Quality of Life projects that are eligible for funding in accordance with the Type B sales tax statute (refer to examples in Grant Guidelines) and that advance the mission of MCDC.

X Promotional or Community Event Grant (<u>maximum \$15,000</u>)

Initiatives, activities and events that promote the City of McKinney for the purpose of developing new or expanded business opportunities and/or tourism and enhance quality of life for McKinney residents.

**Promotional and Community Event Grants:** 

Promotional and Community Event Grants.			
Application Deadline	Presentation to MCDC Board	Board Vote and Award Notification	
Cycle I: January 2, 2015	January 2015	February 2015	
Cycle II: June 30 2015	July 2015	August 2015	

**Project Grants:** 

Project Grants:  Application Deadline	Presentation to MCDC Board	Board Vote and Award Notification
Cycle I: January 30, 2015	February 2015	March 2015
Cycle II: April 30, 2015	May 2015	June 2015
Cycle III: July 31, 2015	August 2015	September 2015

## **APPLICATION**

ORGANIZATION INFORMATION
Name: Heard Museum Federal Tax I.D.: 75-1317961 Incorporation Date: 1967  Mailing Address: One Nature Place City: McKinney ST: TX Zip: 75069 Phone: 972-562-5566 Fax: 972-548-9119 Email: sshahid@heardmuseum.org Website: www.heardmuseum.org  Check One:  X Nonprofit - 501(c) Attach a copy of IRS Determination Letter Governmental entity For profit corporation Other
Professional affiliations and organizations to which your organization belongs:
American Association of Museums American Science and Technology Centers Texas Association of Museums  REPRESENTATIVE COMPLETING APPLICATION:
Name: Sy Shahid  Title: Executive Director  Mailing Address: One Nature Place
City: McKinney ST: TX Zip:75069

NTACT FOR COMMUNICATION		
me: <u>Sy Shahid</u>		
le: <u>Executive Director</u>		
illing Address: One Nature Place	1	
y: <u>McKinney</u>	ST:TXZip:	75069
one: <u>972-562-5566</u> Fax: <u>972-</u>	548-9119 Email: <u>sshahid@</u>	<u>heard museum</u>
UNDING		
otal amount requested: \$5,000		
ROJECT/PROMOTION/COMMU cart Date: May 23, 2015	NITY EVENT  Completion Date: Ma	y 23, 2015
OARD OF DIRECTORS (may be in ennifer Dexter	ncluded as an attachment) Margaret Latham	Mike Whitehead
Steve Gray	Laura Morris	Sarah Wariner
like Imhoff	Larry Offerdahl	Bill Woodfin
Sim Israeloff	Paul Sheldon	
lim Landers	John Valencia	
LEADERSHIP STAFF (may be inclu	uded as an attachment)	
Sy Shahid		
	·	

---- Page 3

# Using the outline below, provide a written narrative no longer than 7 pages in length:

#### **Applying Organization** I.

Describe the mission, strategic goals and objectives, scope of services, day to day operations and number of paid staff and volunteers.

#### Our Mission...

To bring nature and people together to discover, enjoy, experience, preserve, and restore our priceless environment. . .

- Through educational programs emphasizing appreciation and conservation of nature.
- Through the preservation of a portion of North Texas land with its native vegetation and wildlife, in as near a natural condition as possible.
- Through museum exhibits, examples of natural history, nature-related art works, and memorabilia from our founder.
- Through indoor/outdoor nature experiences geared to all age and educational levels.

Founded in 1967 by Miss Bess Heard (1886-1988), The Heard Natural Science Museum and Wildlife Sanctuary is a natural science exploration center focused on interpreting the natural world to people of all ages. The Heard offers guests the unique experience to understand Collin County's natural heritage as well as how lifestyle decisions we make today will affect how Collin County looks in the future. The Heard experience involves both indoor and outdoor activities throughout the 289-acre sanctuary that focus on three topics:

- 1. Providing educational experiences about natural science (biology, ecology, geology, and paleontology) to people of all ages.
- 2. Introducing the natural history of Collin County from ancient Cretaceous times when it was an inland sea, through the Ice Age, to the three major ecosystems represented today (tall grass prairie, wetlands, and bottomland forest).
- 3. Reconnecting people with the natural world by providing a place where people can enjoy birding, hiking, and other nature-related activities.

### Staff Count:

7 Full time employees

27 Part time employees

There are no planned organizational changes.

Disclose and summarize any significant, planned organizational changes and describe their potential impact on the Project/Promotion/Community Event for which funds are requested.

### Project or Promotion/Community Event (whichever is applicable) II.

Outline details of the Project/Promotion/Community Event for which funds are requested. Include information regarding scope, goals, objectives, target audience.

Celebrate the history of Texas! The Heard Museum will host demonstrations, entertainment, educational programming, and vendors to give visitors a view into our state's culture and history. The "Heritage Festival" will take place in May 2015 and will be a free admission event for the residents of McKinney.

- For Promotional Grants/Community Events describe how this initiative will promote the City of McKinney for the purpose of business development and/or tourism.
- Describe how the proposed Project/Promotion/Community Event fulfills strategic goals and objectives for your organization.

We are embarking to have a new and fresh festival at the museum in mid May when normally there are not a lot of such festivals offered. Our goal is to educate and entertain our visitors to create a more broad understanding of our heritage thru artisans demonstrations.

Please also include planned activities, time frame/schedule, and estimated attendance and admission fees if applicable.

We anticipate 2,000-3,000 first year visitors to this event

- Include the venue/location for Project/Promotion/Community Event? **Heard Museum**
- Provide a timeline for the Project/Promotion/Community Event.
- Detail goals for growth/expansion in future years. Plans are to make this festival an annual event with increasing attendance every year to promote the museum and City of McKinney

## **Project Grants** – please complete the section below:

•	An expansion/improvement? A replacement/repair? A multi-phase project? A new project?	☐ Yes ☐ Yes ☐ Yes X☐ Yes	No No No No
---	---	-----------------------------------	-------------

Has a feasibility study or market analysis been completed for this proposed project? If so, please attach a copy of the Executive Summary.

Provide specific information to illustrate how this Project/Promotion/Event will enhance quality of life and further business and economic development in the City of McKinney, and support one or more of MCDC's goals:

We anticipate that expanded marketing into other counties will result in additional visits by non-Collin County residents. Random surveys of the visitors will be done to capture information on the exhibit visitors.

Pa	age 5

•	Develop and strengthen public, co	ommunity amenities	to improve quality of life for residents in the City
	of McKinney	R funding under sta	te law
•	Support projects eligible for Type Contribute to economic developm	nent and/or tourism v	within McKinney
•	Educate the community about the	e impact buying loca	11 11 do 011 4 y
		r this Project/Pro	notion/Community Event, been submitted
	to MCDC in the past?		
١		7 No	
	☐ Yes XL	] 140	
III.	Financial		
	، د د د د د د د د د د د د د د د د د د د	rappization's financi	al status including the impact of this grant request.
	<ul> <li>Provide an overview of the o</li> </ul>	rganizacion's maner	an status with a preceding
	<ul> <li>Please attach your budget for</li> </ul>	or the current year a	nd audited financial statements for the preceding indicate why.
	two years. If financials are i	not available, piease	,
		cost for this Proje	ct/Promotion/Community Event?
	What is the estimated total		
	Project cost is approximate	ely \$10,000.	
			. (Promotion / Community Event.)
	(I <u>nclude a budget for the</u>	proposed Projec	ct/Promotion/Community Event.)
	. C.Di.ock	·/Promotion/COMI	munity Event funding will be provided by the
	What percentage of Project	./ Promotion, com	
	Applicant? 50%		
	Are Matching Funds availab	ole? 🗌 Yes	XL No
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		% of Total
	Cash \$	Source	% of Total
	In-Kind \$	Source	
	a when courses of fundir	ng available? <i>If so</i>	, please list source and amount.
	Are other sources of funding	19 (110	
	Have any other federal, sta	ate, or municipal e	ntities or foundations been approached for
	funding? <i>NO</i>		
	on the send Outroach		
IV.	Marketing and Outreach	outreach strategies	for your organization and for the Project/Promotion/ nding – and how they are designed to help you
	Community Event for Which yo	ou are requesting ru	
	achieve current and future go	dis.	ovas Heritage Day include utilizing our
	Preliminary plans for the	e marketing of t	aid television media as well as PSAs and Shoite We also will obtain a print ad in the
	advertising content on t	the local NBC We	nally, we will seek inclusion in other media
	McKinney Magazine if a	vailable. Additio	stings
	outlets as news articles	s and calendar lis	
		Page	6

#### V. Metrics to Evaluate Success

Outline the metrics that will be used to evaluate success of the proposed Project/Promotion/Community Event. If funding is awarded, a final report will be required summarizing success in achieving objectives outlined for the event.

Exit interviews will be conducted to measure the effectiveness and the success of the event in evaluation of the necessary changes for subsequent years.

#### **Acknowledgements**

#### If funding is approved by the MCDC board of directors, Applicant will assure:

- The Project/Promotion/Community Event for which financial assistance is sought will be administered by or under the supervision of the applying organization;
- All funds awarded will be used exclusively for the purpose described in this application;

#### **Acknowledgements** - continued

- MCDC will be recognized in all marketing, outreach, advertising and public relations as a funder of the Project/Promotion/Community Event. Specifics to be agreed upon by applicant and MCDC and included in an executed performance agreement;
- Organization's officials who have signed the application are authorized by the organization to submit the application;
- Applicant will comply with the MCDC Grant Guidelines in executing the Project/Promotion/ Community Event for which funds were received.
- A final report detailing the success of the Project/Promotion/Community Event, as measured
  against identified metrics, will be provided to MCDC no later than 30 days following the completion
  of the Project/Promotion/Community Event.
- Up to 80% of the approved grant may be provided, on a reimbursement basis, prior to conclusion of the Project/Promotion/Community Event with submission of invoices/receipts to MCDC. The final 20% may be paid following MCDC's receipt of unpaid invoices/receipts; documentation of fulfillment of obligations to MCDC; and final report on the Project/Promotion/Community Event.
- The required performance agreement will contain a provision certifying that the applicant does not and will not knowingly employ an undocumented worker in accordance with Chapter 2264 of the Texas Government Code, as amended. Further, should the applicant be convicted of a violation under 8 U.S.C. § 1324a(f), the applicant will be required to repay the amount of the public subsidy provided under the agreement plus interest, at an agreed to interest rate, not later than the 120<sup>th</sup> day after the date the MCDC notifies the applicant of the violation.

We certify that all figures, facts and representations made in this application, including attachments, are true and correct to the best of our knowledge.

<b>Chief Executive Officer</b>	Representative Completing Application
Sy Shahid Signature	Sy Shahid Signature
	Page 7

Sy Shah	nid
Printed	Name

Printed Name

December 30, 2014 Date

Date

INCOMPLETE APPLICATIONS, OR THOSE RECEIVED AFTER THE DEADLINE, WILL NOT BE CONSIDERED.

CHECKLIST:
Completed Application:
<ul> <li>✓ Use the form/format provided</li> <li>✓ Organization Description</li> <li>✓ Outline of Project/Promotion/Community Event; description, goals and objectives</li> <li>✓ Project/Promotion/Community Event timeline and venue</li> <li>✓ Plans for marketing and outreach</li> <li>✓ Evaluation metrics</li> <li>✓ List of board of directors and staff</li> </ul>
Attachments:  √ Financials: organization's budget for current fiscal year; Project/Promotion/Community Event budget; audited financial statements  √ Feasibility Study or Market Analysis if completed (Executive Summary)  √ IRS Determination Letter (if applicable)
A FINAL REPORT IS TO BE PROVIDED TO MCDC WITHIN 30 DAYS OF THE EVENT/COMPLETION OF THE PROJECT/PROMOTION/COMMUNITY EVENT.
FINAL PAYMENT OF FUNDING AWARDED WILL BE MADE UPON RECEIPT OF FINAL REPORT.
PLEASE USE THE FORM/FORMAT OUTLINED ON THE NEXT PAGE.

— Page 9



# McKINNEY COMMUNITY DEVELOPMENT CORPORATION **Final Report**

Organization:	
Funding Amount:	
Project/Promotion/Community	y Event:
Start Date:	Completion Date:
Location of Project/Promotion	/Community Event:

## Please include the following in your report:

- Narrative report on the Project/Promotion/Community Event
- Identify goals and objectives achieved
- Financial report budget as proposed and actual expenditures, with explanations for any variance
- Samples of printed marketing and outreach materials
- Screen shots of online promotions
- Photographs, slides, videotapes, etc.
- Performance against metrics outlined in application

## Please submit Final Report no later than 30 days following the completion of the **Project/Promotion/Community Event to:**

McKinney Community Development Corporation 5900 S. Lake Forest Blvd., Suite 110 McKinney, TX 75070

Attn: Cindy Schneible cschneible@mckinneycdc.org

+++		Actuals	Budget	Final Budget
$\bot\!\!\!\!\bot\!\!\!\!\!\bot$		Jul '13 - Jun 14	Oct '13 - Sept 14	Oct '14- Sept 15
		Jul 10 - Juli 14		
rdinary l	ncome/Expense			
Incom	ne	222,764	223,000	225,000
	5 · Admission Fees	200	0	200
++-	1 · Gift Certificate Income	200		0
	5 · Membership	5,400	6,200	6,200
++-+	046 · Individual Membership	94,913	116,000	100,000
5	047 · Family Membership	1,500	0	1,500
-	048 · H.P. Society	5,000	0	5,000
	049 · Lifetime	29,729	26,000	32,000
5	050 · Roadrunner	2,500	3,000	2,500
	5051 · Bobcat	-1,329	-1,500	-1,329
5	5052 · Membership Comission		149,700	145,871
Tot	al 5045 · Membership	137,713	149,700	_
	55 · Museum Retail Sales			
	5066 · Taxable Store Sales	1,192	1,700	
	5066.1 · Store Sale of Bulk Rocks	1,192	150	
	5066.2 · Consignment Sale		80,000	
	5066 · Taxable Store Sales - Other	84,904		91,400
	Total 5066 · Taxable Store Sales	86,138	81,850	_
$\dagger \dagger \dagger \dagger$			4.000	4,200
1111	5067 · Non- Taxable Store Sales	3,927	4,000	95,600
То	tal 5065 · Museum Retail Sales	90,065	85,850	95,000_
+				
52	00 · Program Revenues			
	5210 · Summer Camp	51,906	47,000	54,000_
+++	5220 · Homeschool	42,000	32,000	43,000_
+++	5225 · Group Field Trips	58,545	69,000	65,000_
	5230 · Birthdays	22,572	15,500	24,000
++-	5235 · Scouts	11,216	17,000	13,000
+++-	5240 · Annual Adoptions	650	850	800
+++-	5250 · Education Programs & Workshops	6,735	8,200	8,000
<del>                                     </del>		193,624	189,550	207,800
1111	otal 5200 · Program Revenues			
	• · · · · · · ·	4,060	6,000	6,000
	290 · Outreach			
52	291 · Ropes Course Income	0	0	0
+++	5291.1 · Ropes Course Income Hospitality	46,577	64,150	55,000
+++	5291 · Ropes Course Income - Other	46,577	64,150	55,000
	otal 5291 · Ropes Course Income	40,017		
		1,118	1,500	1,500
	293 · Canoe Program Income	1,110		
5	400 · Grants, Donations & Sponsorshp			
	5410 · Unrestricted	5,597	5,100	7,000
	5411 · Individuals	5,597	5,.00	
$\coprod$	5413 · Corporations & Organizations		5,000	C
	5413.1 - Dinosaur Event Sponsorship	4 200	1.000	2,000
	5413.3 · Halloween Sponsorship	1,290		3,500
	5413.5 · Holiday at Heard Sponsorship	2,500	0.500	2,000
	5413.7 · Spring Festival Sponsorship	1,460	10.000	10.000
1111	5413 · Corporations & Organizations - Other	8,184		
1111	Total 5413 · Corporations & Organizations	13,434	21,500	19,500
++++				
	5414 · Foundations	25,000		<del></del>
HHH	5461 · Gov Grant - Urestricted	6,250	6,800	
+++	Total 5410 · Unrestricted	50,28	33,400	33,50

$\sqcup$	Н		Actuals	Budget	Final Budget
			Jul '13 - Jun 14	Oct '13 - Sept 14	Oct '14- Sept 15
			Jul 10 - Juli 11		
		5420 · Restricted -for Operations			
+	┝	5421 · Individuals	2,906	5,500	5,000
+	$\vdash$	5421 Corporations & Organizations	7,700	725	7,000
+	$\vdash$	5425 · MCDC Grant	0	5,000	5,000
+	╁	5452 · Restricted Grants to Expenses			
+	+	5452.5 · Darden Group	5,000	4,000	_ 5,000
+	+	5452.6 · IBM Restr Butterfly HouseExpene	2,000	0	_ 0
+	╁	5452.7 · Restr Butterfly HouseExpene	0		2,000
+	+	Total 5452 · Restricted Grants to Expenses	7,000	4,000	7,000
	t		17,606	15,225	24,000_
H	+	Total 5420 · Restricted -for Operations			
		5430 · Memorials	1,995	900	2,000
H	+	Total 5400 · Grants, Donations & Sponsorshp	69,882	49,525	_ 59,500_
H	+	TOTAL STOOL OF STORY STO			
		5500 · Special Events			
$\dagger \dagger$	+	5510 · Photo Contest		3,100	
$\dagger \dagger$	1	5511 · Photo Entry Fees	3,361	3,100	
Ħ	T	5510 · Photo Contest - Other	25		3,225
H	H	Total 5510 · Photo Contest	3,386	3,100	
$\dagger$	H				
	1	5538 · Halloween Event		0.000	
$^{\dagger}$	H	5538.1 · Halloween Event Tickets	9,567	9,000	
+	H	5538 · Halloween Event - Other	1,919	1,700	
+	Н	Total 5538 · Halloween Event	11,486	10,700	12,000
+	Н	Total 3000 Figure 1			500
		5539 · Holidays at Heard	388	0	
+	+	5539.1 · Holidays at Heard Tickets	9,868	13,000	12,000
+	+	5540 · Spring Festival	45	1,400	1,000
+	+	5500 · Special Events - Other	545	0	750
H	+	Total 5500 · Special Events	25,718	28,200	29,475
H	+	Total 5500 - Special Events			
$\  \ $		5515 · Plant Sales			
H	+	5516 · Spring	35,473	37,000	40,000
Н	+	Total 5515 · Plant Sales	35,473	37,000	40,000
H	+	Total 5515 - Flant Suics			
		5550 · Facility Rental			62,000
H	+	5551 · SRC Facility Rental	59,864	2 400	10,000
$\dagger\dagger$	+	5552 · Laughlin Gallery Rental	9,983	7.500	5,000
H	+	5553 · Holbrook Cabin Rental	4,100		<del> </del>
H	H	5554 · Comissions & Rental Expenses	-11,57	100	-11,57°
H	H	5555 · Ampitheatre	60	1,000	
+	H	5550 · Facility Rental - Other	31		20.07
+	H	Total 5550 · Facility Rental	63,28	65,905	66,67
+	H				23,00
		5644 · Trust Inc - Recurring Disbursem	16,19	6 31,000	23,00
+	H				
		5645 · Trust Inc - Legal & Contractors		0 0	<del></del>
1		5700 · Interest & Royalties	40.00	39 21,500	19,00
+	T	5720 · Royalties (Oil & Gas)	18,05	04.50	10.00
$\dagger$	t	Total 5700 · Interest & Royalties	18,05	59 21,50	19,00
$^{\dagger}$	t				24,4
i 1	1	5833 · Unrealized Gain/Loss Investment	30,92	201	0 24,4

		1.11:	Budget	Final Budget
T		Actuals		Oct '14- Sept 15
+		Jul '13 - Jun 14	Oct '13 - Sept 14	
+	1 Discount	36	0	36
4	5901 · Earned Discount	2,559	200	2,559
11	5900 · Miscellaneous Income - Other	2,595	200	2,595
T	otal 5900 · Miscellaneous Income		1	
		958,250	953,080	1,001,638
To	tal Income			
		958,250	953,080	1,001,638
Gros	ss Profit	000,200		-
Ex	pense			
$\Box$	6110 · Salaries	26,914	27,210	29,279
	6120 · Payroll Tax - Social Security	6,911	6,364	6,848
	6130 · Payroll Tax - Medicare	14,067	9,088	14,000
Ш	6140 · Payroll Tax - SUI		427,866	465,630
Ш	6110 · Salaries - Other (with accrued PTO & payroll removed	428,120	470,528	515,757
	Total 6110 · Salaries	476,012	770,020	_ · _
H			3,000	3,322
	6170 · Other Benefits	3,322	32,551	
	6150 · Medical Insurance	31,922	32,001	0
+	6200 · Consultants		44.500	
+	6215 · Audit and Review Fees	17,305	11,500	
+	6220 · Technology	8,486	5,000	
+	6220.1 · Technology - Grant Supported	4,000	0	
+	6250 · Payroll Services	4,826	3,600	
+	6270 · Marketing	438	300	
+	6280 · Other Consultants	-117	250	
+	6200 · Consultants - Other	0	0	
+		34,938	20,650	18,164_
#	Total 6200 · Consultants			
	6300 ⋅ Cost of Good Sold/Inventory			
Н		44,290	42,000	44,290
Н	6310 · Merchandise	1,586	1,900	1,586
Ш	6330 · Other 6300 · Cost of Good Sold/Inventory · Other	0	300	0
Ш		45,876	44,200	45,876
Ш	Total 6300 · Cost of Good Sold/Inventory			
111				
Ш	6410 · Exhibits	77,466	78,000	
Ш	6412 · Dinosaurs Alive	1,148	1,100	
11	6413 · Snake Exhibit Expenses	9,353	10.000	
11	6414 · Animal Exhibit Expenses			0
11	6416 · Butterfly Exhibit	612	2 (	
11	6416.1 · Butterfly Exh Grant Supported	6,020	5.400	5,600
Ш	6416 · Butterfly Exhibit - Other	6,63	5.400	6,212
	Total 6416 · Butterfly Exhibit	3,00		
$\prod$		3,89	6,50	4,000
	6417 · Exhibit Hall Expenses	32		0 50
$\top$	6410 · Exhibits - Other	98,81	100.50	0 99,41
11	Total 6410 · Exhibits	30,01	-	
$\sqcap \uparrow$				
	6420 · Special Events Expenses	4.0-	70 1,00	1,10
H	6421 · Volunteer & Member Appreciation	1,07	4.45	1.00
$  \cdot  $	6422 · Photo Contest	1,58	**	0
H	6425 · Gala		0 1,70	0.30
H	6426 - Halloween Event	3,6		40.00
$\mathbb{H}$	6427 · Holidays at Heard Epenses	12,2		
1 1	6461 · Spring Festival Expenses	1,1	15)   8 <sup>i</sup>	00

		Budget	Final Budget
	Actuals		Oct '14- Sept 15
	Jul '13 - Jun 14	Oct '13 - Sept 14	egana. Assay b
Total 6420 · Special Events Expenses	20,271	13,350	17,500
Total 6420 · Special Events Expenses			
6451 · Plant Sale	15,880	17,000	17,000
6452 · COGS - Plants	418	0	500
6454 · Plant Sale Other	0	100	0
6451 · Plant Sale - Other	16,298	17,100	17,500
Total 6451 · Plant Sale			
6490 · Outreach Expenses	2,625	0	2,750
6490.1 · Outreach Expense GrantSupported	0	0	0
6490 · Outreach Expenses - Other	2,625	0	2,750
Total 6490 · Outreach Expenses	2,023		_
6491 · Ropes Course Expenses		0	
6491.1 · Ropes Course ExpenseHospitality	0	7,000	3,500
6491 · Ropes Course Expenses - Other	3,223		3,500
Total 6491 · Ropes Course Expenses	3,223	7,000	
Tomore the			
6520 · Utilities			
6521 · Trash	3,097	3,100	
6522 · Electric	44,849	39,000	45,000
	5,857	6,000	
6524 · Water	9,500	8,400	9,500_
6525 · Telephone	2,139	2,400	
6526 · Security System	1,630	1,755	1,700
6528 · Reimbursed Cellphone	67,072	60,655	67,700_
Total 6520 · Utilities	,		
	3,971	3,700	4,000
6530 · Postage/Shipping	0,011		
6540 · Building & Facilities Costs	10,800	10,800	11,400
6541 · Facility Cleaning	23,984	18,000	18,000
6546 · Facility/Sanctuary Contractors		12,100	15,638
6547 · Facility(formerly&Sanct)Supply	15,638	12,100	
6549 · Sanctuary		0	o
6549.5 · SanctuarySupply Grant Supported	12,198	0	0
Total 6549 · Sanctuary	12,198		_
Total of 10			0
6540 · Building & Facilities Costs - Other	14	0	45,038
Total 6540 · Building & Facilities Costs	62,634	40,900	45,030
Large Walkwook Cohin			-
6550 · Holbrook Cabin	340		
6551 · Phone	184	315	
6552 · Electric	10,161	5,900	
6553 · Other	10,685	6,565	5,550
Total 6550 · Holbrook Cabin			
	1,412	700	1,41
6560 · Computer Services/Equipment	7,000	7.50	7,00
6570 · Office Equipment Lease/Maint	3,90	5.50	1.00
6580 · Office Supplies		0.00	-
6590 · Printing/Publications	2,25	2,00	+
6600 · Education		30	10
6610 · Materials/Supplies	9	1	<del>-</del>
6670 · Summer Camp Expense		0 20	
6672 · Education Printing	2,11		<u>-</u>
6600 · Education - Other	35		0.0
Total 6600 · Education	2,55	1,90	2,6

## Heard Natural Science Museum & Wildlife Sanctuary, Inc. Final Budget

October	1,	2014	to	Sept	30,	2015
---------	----	------	----	------	-----	------

	Actuals	Budget	Final Budget
	Jul '13 - Jun 14	Oct '13 - Sept 14	Oct '14- Sept 15
	Jul 13 - Juli 14	Oct 10 Copt 14	
6700 · Travel/Transportation	396	300	400_
6710 Mileage Reimbursements	1503	2,100	500
Total 6700 · Travel/Transportation	899	2,400	900_
Total 0700 Travell Travell			
6800 · Marketing /Advertising	259	300	
6810 · Advertising/Public Relations			
6810.17 · Advertising/PR Outside Vendor	0	500	_
6810.1 · Advertising/PR - Dino Exhibit	12,424	12,000	_ 1,500 _
6810.3 · Advertisin/PR - Halloween Event	1,116	2,300 4,000	
6810.4 · Adv/PR - Holiday at Heard	3,932	1,000	- 700 - 700
6810.6 · Adv/PR Plant Sales	555	6,000	2,000
6810.7 · Adv/PR Exhibit Hall Event	1,457	2,200	2,000
6810.8 - Summer Camp Advertising	1,760	800	
6810.9 · Education Advertising	2,712	2,500	_ 
6810.11 · Advertise/PR Printing In-House	0	200	
6810.12 · Advertising Facility Rental	475	1,500	1,000
6810.13 · Ropes Course Advertising	3,066	5,000	3,500
6810.14 · Adv/PR Outdoor Exhb	2,548	3,000	2,700
6810.15 · Spring Festival Expenses	0	0	0
6810.16 · Gala Advertising	2,387	2,500	2,500
6810 · Advertising/Public Relations · Other  Total 6810 · Advertising/Public Relations	32,576	43,500	35,200
6900 · Other Operating Expenses 6910 · Vehicle costs	2,142	1,000	
6915 · Meetings and Meals	1,233	2,700	
6920 · Dues	2,816	16,000	
6941 · Credit Card Processing Fees	15,354	0	
6942 · Retail Sales Over/Short	-156 57	0	
6900 · Other Operating Expenses - Other	21,446	20,700	20,355
Total 6900 · Other Operating Expenses	21,440		
Toyon			
6950 · Insurance & Taxes	8,837	8,685	 
6951 · Property Insurance	1,190	2,500	1,300
6953 · Workers'Comp Insurance	5,125	4,300	6,647
6954 · Vehicle Insurance	6,919	6,918	7,000
6955 · Collection Insurance	0	0	
6956.1 · Ropes Course Insurance	875	1,500	1,000
6957 · Property Taxes	2,385	600	
6958 · Umbrella Insurance	2,265	2,147	2,300
6959 · Insurance - Animal Exhibit	2,256	2,300	
6950 · Insurance & Taxes - Other	0	250	(
Total 6950 · Insurance & Taxes	29,852	29,200	31,84
7399 · ExpCap Assets NoGrant Support	-650	937,399	983,99
1000 Exposp			
Total Expense	979,170	957,099	000,00

Heard Natural Science Museum and Wildlife Sanctuary, Inc.

Independent Auditors' Report and Financial Statements

Years Ended September 30, 2013 and 2012



## INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Heard Natural Science Museum and Wildlife Sanctuary, Inc. McKinney, Texas

## Report on the Financial Statements

We have audited the accompanying financial statements of Heard Natural Science Museum and Wildlife Sanctuary, Inc. (a nonprofit organization), which comprise the statement of financial position as of September 30, 2013, and the related statements of financial activity and cash flows for the year then ended, and the related notes to the financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

## **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



Heard Natural Science Museum and Wildlife Sanctuary, Inc. Page 2

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Heard Natural Science Museum and Wildlife Sanctuary, Inc. as of September 30, 2013, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Prior Period Financial Statements**

Blood Darry, P.C.

The September 30, 2012, financial statements were reviewed by us and our report thereon, dated January 11, 2013, stated we were not aware of any material modifications that should be made to those financial statements for them to be in conformity with accounting principles generally accepted in the United States of America. However, a review is substantially less in scope than an audit and does not provide a basis for the expression of an opinion on the financial statements.

February 5, 2014

## HEARD NATURAL SCIENCE MUSEUM AND WILDLIFE SANCTUARY, INC. STATEMENTS OF FINANCIAL POSITION September 30, 2013 and 2012

#### **ASSETS**

	2013	2012
CURRENT ASSETS		
Cash and cash equivalents (Note B)	\$ 260,676	\$ 278,111
Grants receivable	24,769	4,727
Prepaid expenses	11,138	18,500
Inventory (Note E)	17,295	18,583
TOTAL CURRENT ASSETS	313,878	319,921
PROPERTY AND EQUIPMENT		
Land	1,643,883	1,643,883
Buildings	3,418,032	3,408,164
Equipment and furniture	650,502	650,502
Automotive equipment	135,575	121,625
Exhibits	245,663	216,703
Library	11,814	11,814
Library	6,105,469	6,052,691
Less accumulated depreciation	3,782,389	3,587,430
Less accumulated depreciation	2,323,080	2,465,261
OTHER ASSETS  Restricted cash and cash equivalents (Note B)	134,620	27,440
Beneficial interest in Bessie Heard Support	15 1,020	,
Trust (Notes C, D and F)	1,335,366	1,243,065
McKinney Education Foundation - JP Morgan		
Investment (Notes C, D and G)	411,247	
investment (x total x, z aller x)	1,881,233	1,270,505
	¢ 4 519 101	\$ 4,055,687
	\$ 4,518,191	φ <del>4,033,087</del>

## HEARD NATURAL SCIENCE MUSEUM AND WILDLIFE SANCTUARY, INC. STATEMENTS OF FINANCIAL POSITION September 30, 2013 and 2012

## LIABILITIES AND NET ASSETS

	2013	2012
CURRENT LIABILITIES  Accounts payable  Accrued liabilities (Note O)  TOTAL CURRENT LIABILITIES	\$ 13,872 44,192 58,064	\$ 16,072 33,565 49,637
NET ASSETS (Note H) Unrestricted Temporarily restricted Permanently restricted	2,688,041 1,772,086 - 4,460,127 \$ 4,518,191	2,735,545 1,270,505 - 4,006,050 \$ 4,055,687

- 4 -

	Un	restricted_	Temporarily Restricted		Permanently Restricted		 Total
SUPPORT Gifts and grants Gifts in-kind (Note L) Change in value of Bessie Heard Support Trust	\$	135,098 141,675 -	\$	461,240 - 128,214	\$	- - -	\$ 596,338 141,675 128,214
Change in value of McKinney Education Foundation Investment Memberships Sale of books and educational items Trips and education Fundraising events Investment income Admission fees		11,247 145,103 91,161 263,792 60,419 18,982 218,557 71,625		-		-	11,247 145,103 91,161 263,792 60,419 18,982 218,557 71,625
Rental Gain on asset disposal Other income		12,125 3,303 1,173,087		589,454		<u>-</u>	 12,125 3,303 1,762,541
Net assets released from restrictions through satisfaction of program requirements (Note Q)		87,873 1,260,960	_	(87,873) 501,581		<u>-</u>	 1,762,541

See independent auditors' report and accompanying notes to financial statements. - 5 -

	Unrestricted		Temporarily Restricted		Permanently Restricted		Total	
EXPENSES (Note I) Program services Management and general Fund raising (Note K)	\$	920,798 167,001 220,665 1,308,464	\$ - - - -		\$ - - - -		\$ 920,798 167,001 220,665 1,308,464	
INCREASE IN NET ASSETS		(47,504)		501,581		-		454,077
NET ASSETS AT BEGINNING OF YEAR		2,735,545	1,2	270,505				4,006,050
NET ASSETS AT END OF YEAR	\$	2,688,041	\$ 1,	772,086	\$			4,460,127

See independent auditors' report and accompanying notes to financial statements.

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Gifts and grants Gifts in-kind (Note L) Change in value of Bessie Heard Support Trust Memberships Sale of books and educational items Trips and education Fundraising events Investment income Admission fees Rental Other income	\$ 149,086 125,050 - 111,285 84,348 236,177 31,433 25,006 199,442 64,001 244 1,026,072	\$ 65,348 	\$ - - - - - - - - - -	\$ 214,434 125,050 219,087 111,285 84,348 236,177 31,433 25,006 199,442 64,001 244 1,310,507
Net assets released from restrictions through satisfaction of program requirements (Note Q)	258,751 1,284,823	(258,751) 25,684		1,310,507

See independent auditors' reports and accompanying notes to financial statements.

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
EXPENSES (Note I) Program services Management and general Fund raising (Note K)	\$ 870,265 208,402 204,579 1,283,246	\$ - - - -	\$ - - - -	\$ 870,265 208,402 204,579 1,283,246
INCREASE IN NET ASSETS	1,577	25,684	-	27,261
NET ASSETS AT BEGINNING OF YEAR	2,733,968	1,244,821_		3,978,789
NET ASSETS AT END OF YEAR	\$ 2,735,545	\$ 1,270,505	\$ -	\$ 4,006,050

See independent auditors' reports and accompanying notes to financial statements.

## HEARD NATURAL SCIENCE MUSEUM AND WILDLIFE SANCTUARY, INC. STATEMENTS OF CASH FLOWS

For the Years Ended September 30, 2013 and 2012

• • • • • • • • • • • • • • • • • • •	2013		2012
CASH FLOWS FROM OPERATING ACTIVITIES  Increase in net assets	\$ 454,077	\$	27,261
Adjustments to reconcile increase in net assets to net cash provided (used) by operating activities Depreciation Gain on disposal of property and equipment Change in restricted cash Change in value of Bessie Heard Support Trust Distributions from Bessie Heard Support Trust Change in value of McKinney Education Foundation Investment Contributions restricted for long-term purposes (Increase) decrease in grants receivable (Increase) decrease in inventory (Increase) decrease in prepaids Increase (decrease) in accounts payable Increase (decrease) in accrued expenses	205,416 (12,125) (107,180) (128,214) 35,913 (11,247) (501,581) (20,042) 1,288 7,362 (2,200) 10,627		209,094 - 2,403 (219,087) 191,000 - (25,684) (4,727) 81 1,042 (39,110) (19,473) (3,550)
Increase (decrease) in unearned revenue  Net cash provided by operating activities	 (67,906)		119,250
CASH FLOWS FROM INVESTING ACTIVITIES  Purchase of property and equipment  Proceeds from sale of property and equipment  Purchases of investments  Net cash used by investing activities	 (66,010) 14,900 (400,000) (451,110)		(45,599) - - (45,599)
CASH FLOWS FROM FINANCING ACTIVITIES  Collections of temporarily restricted contributions  Net cash provided by investing activities	501,581 501,581	_	25,684 25,684

## HEARD NATURAL SCIENCE MUSEUM AND WILDLIFE SANCTUARY, INC. STATEMENTS OF CASH FLOWS

For the Years Ended September 30, 2013 and 2012

	2013	2012
NET INCREASE (DECREASE) IN CASH AND EQUIVALENTS	(17,435)	99,335
CASH AND EQUIVALENTS AT BEGINNING OF YEAR	278,111	178,776
CASH AND EQUIVALENTS AT END OF YEAR	\$ 260,676	\$ 278,111
SUPPLEMENTAL CASH FLOW INFORMATION		
Interest paid	\$ -	<u>\$ -</u>

# NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The summary of significant accounting policies of Heard Natural Science Museum and Wildlife Sanctuary, Inc. (HNSM) is presented to assist in understanding the Organization's financial statements. The financial statements and notes are representations of HNSM's management, who is responsible for their integrity and objectivity. These accounting policies conform with accounting principles generally accepted in the United States of America and have been consistently applied in the preparation of the financial statements.

### Organization

HNSM was founded in 1967, by Miss Bessie Heard and was incorporated in 1969, as a non-stock corporation operating as an exempt non-profit organization. The purpose of the Heard Natural Science Museum and Wildlife Sanctuary, Inc. (HNSM) is to provide educational programs emphasizing appreciation of nature and its conservation and preserving a portion of North Texas land and preserving, through museum collections, examples of natural history, nature-related art works and memorabilia of the founder.

The financial statements were approved for issuance by management on February 5, 2014, which is the date the financial statements were available to be issued.

### **Basis of accounting**

HNSM prepares its financial statements using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP), which reflects all significant receivables, payables and other liabilities. These accounting policies have been consistently applied in the preparation of the financial statements. HNSM's objective is not to achieve a profit, but to provide educational programs emphasizing appreciation of nature and its conservation and preserving a portion of North Texas land.

#### **Estimates**

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Management also estimates and discloses the amount of contingent assets and liabilities that it considers to be materially significant. Actual results could differ from those estimates.

### NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Inventory**

Inventory of products held for sale are valued at the lower of cost or market, with cost determined on a first-in, first-out basis.

#### **Basis of presentation**

HNSM has adopted authoritative guidance, *Financial Statements of Not-For-Profit Organizations*. Under this standard, HNSM is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted, temporarily restricted and permanently restricted. Net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified as follows:

Unrestricted net assets - Net assets not subject to donor-imposed stipulations. Any earnings on specific funds are considered unrestricted unless specifically restricted by the donor. The unrestricted net assets, which include Board of Director designated funds, are considered available for current operations.

Temporarily restricted net assets - Net assets subject to donor-imposed stipulations that may or will be met by actions of HNSM and/or the passage of time. Temporarily restricted net assets are comprised of contributions restricted for program expenditures and operations.

Permanently restricted net assets - Net assets subject to donor-imposed stipulations that will never lapse thus requiring the funds to be maintained permanently by the Organization. Generally, the donors of these assets permit HNSM to use all or part of the income earned on related investments for general or specific purposes.

#### Cash and cash equivalents

For purposes of the statement of cash flows, HNSM considers all unrestricted highly liquid investments with an initial maturity of three months or less to be cash equivalents. There were no noncash investing or financing activities for the years ended September 30, 2013 and 2012.

## NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Investments**

Equity and fixed income securities and other short-term investments (including cash and cash equivalents) are carried at market value.

The net realized and unrealized gains (losses) in market value of investments are reflected in the accompanying statement of activities.

### Property and equipment

All acquisitions of equipment and all expenditures for repairs, maintenance, renewals and betterments that materially prolong the useful lives of assets are capitalized. Property and equipment is carried at cost or, if donated, at the approximate fair value at the date of donation. Such donations are reported as unrestricted support unless the donor has restricted the donated asset to a specific purpose.

Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted support. Absent donor stipulations regarding how long those donated assets must be maintained, HNSM reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. HNSM reclassifies temporarily restricted net assets to unrestricted net assets at that time. HNSM capitalizes property and equipment that is equal to or greater than \$1,000.

Equipment is depreciated using the straight-line method over the estimated useful lives of the individual assets. Estimated useful lives are as follows:

Estimated

	<u>Useful Life</u>
Land Land improvements Buildings Furniture and equipment Vehicles Exhibits and display cases	N/A 10 to 20 years 10 to 33 years 7 to 10 years 6 years 10 years

Depreciation expense amounted to \$205,416 and \$209,094 for the years ended September 30, 2013 and 2012, respectively.

## NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Fair value measurements

HNSM has adopted the provisions of recent authoritative guidance which defines fair value as the price that would be received to sell an asset or paid to transfer a liability (i.e., the exit price) in an orderly transaction between market participants at the measurement date. The authoritative guidance also establishes a framework for the measurement of fair value and enhances disclosures about fair value measurements. (See Note D.)

#### **Financial instruments**

The amounts reflected in the statement of financial position for cash, prepaid expenses, accounts payable and accrued liabilities approximate fair value due to the short maturity of those instruments.

#### **Contributions**

Accounting for Contributions Received and Contributions Made requires not-for-profit organizations to recognize contributions received as revenue in the period when the pledge is received or when conditional promises to give become unconditional.

In accordance with this authoritative guidance, contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support, depending on the existence and/or nature of any donor-imposed restrictions. Donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets depending on the nature of the restrictions. Expirations of temporary restrictions on net assets (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported in the statement of activities as net assets released from restrictions.

Revenues are reported as increases in unrestricted net assets unless use of the related assets are limited by donor-imposed restrictions. Expenses are reported as decreases in unrestricted net assets. Realized gains and losses on investments and other assets or liabilities are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulation or by law.

## NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Unconditional promises to give cash are recognized as receivables in the period that the promises are received and as contribution income or liabilities depending on the terms of the promise. Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. Conditional promises to give are recognized only when the conditions on which they depend are substantially met and the promises become unconditional.

Contributions of property and equipment are recorded as support at their estimated fair value at the date of donation. Such contributions are reported as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted support.

HNSM derives its revenue from contributions and special events. Continued funding at current levels is dependent upon various factors. Such factors include economic conditions, donor satisfaction and public perception of mission effectiveness and relative importance.

## Accounting for taxes collected from customers

HNSM collects sales taxes from customers in the normal course of business on sales of taxable items from the gift shop. Gross revenues on these sales are shown net of the related taxes collected.

#### Federal income taxes

HNSM is a not-for-profit organization exempt from federal income taxes under Internal Revenue Code Section 501(c)(3). Accordingly, no provision for federal income tax has been made.

The Federal Accounting Standards Board (FASB) authoritative guidance requires the evaluation of tax positions taken or expected to be taken in the course of preparing the Organization's financial statements to determine whether the tax positions are more likely than not of being sustained by the applicable tax authority. Even an income tax provision of zero constitutes a tax position as defined by the FASB. Tax positions not deemed to meet the more likely than not threshold would be recorded as a tax benefit or

## NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

expense in the current year. A reconciliation is not provided herein, as the beginning and ending amounts of unrecognized benefits are zero, with no interim additions, reductions, or settlements. However, the conclusions regarding this authoritative guidance will be subject to review and may be adjusted at a later date based on factors including, but not limited to, ongoing analysis of tax laws, regulations, and interpretations thereof.

HNSM's open tax periods are from September 30, 2010, to September 30, 2013.

#### Reclassification

Certain accounts in the prior year financial statements have been reclassified to conform to current year presentation. Such reclassifications had no effect on prior year change in net assets.

#### NOTE B - CASH

Cash consists of the following at September 30, 2013 and 2012:

	2013		2012		
Unrestricted cash Board designated endowments Restricted cash	\$	164,109 96,567 134,620	\$	278,111 - 27,440	
		395,296	\$	305,551	

As of September 30, 2011, the Board of Directors had designated funds of approximately \$123,848 for the specific purpose of land restoration; however, no formal restriction exists on the cash. As of September 30, 2012, \$119,833 of those funds were not yet spent and were still designated by the Board of Directors for the initial purpose. As of September 30, 2013, \$109,124 of those funds were not yet spent and were still designated by the Board of Directors for the initial purpose.

### NOTE C – INVESTMENTS

Investments consist of equities, fixed income funds and publicly traded mutual funds with readily determinable fair market values and are reported at gross fair values. The gross unrealized gains and estimated fair values of marketable securities at September 30, 2013 and 2012, are as follows:

	2013	2012
Gross unrealized gain	\$ 118,042	\$ 180,866
Fair value	\$ 1,746,613	\$ 1,243,065

## NOTE D – FAIR VALUE MEASUREMENTS

Fair Value Measurements establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described as follows:

- Level I Valuations based on observable inputs such as unadjusted quoted prices in active markets for identical assets or liabilities based on data obtained from sources independent of the Organization.
- Level 2 Valuations based on quoted prices in markets that are not active or for which all significant inputs are observable, either directly or indirectly.
- Level 3 Valuations based on unobservable inputs reflecting managements' own assumptions about the inputs used in pricing the asset or liability.

Accordingly, the degree of judgment exercised by the Organization in determining fair value is greatest for the investments categorized in Level 3. In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, for disclosure purposes, the level in the fair value hierarchy within which the fair value measurement in its entirety falls is determined based on the lowest level input that is significant to the fair value measurement.

## NOTE D – FAIR VALUE MEASUREMENTS

Following is a description of the valuation methodologies used for assets measured at fair value.

Mutual funds: Valued at the closing price reported on the active market on which the mutual funds are traded.

Equities and fixed income securities: Valued at the closing price reported on the active market on which the securities are traded.

The following table sets forth by level, within the fair value hierarchy, the Organization's investments at fair value as of September 30, 2013.

	Assets at Fair Value as of September 30, 2013					
	Level 1	Level 2	Level 3	Total		
Financial assets Cash and equivalents Equities Fixed income funds Mutual funds and other Investments held at McKinney Education Foundation	\$ 64,488 900,224 284,157 86,497	\$ - - - - 411,247	\$ - - - -	\$ 64,488 900,224 284,157 86,497		
Total investments at fair value	\$1,335,366	\$ 411,247	\$ -	\$1,746,613		

## NOTE D – FAIR VALUE MEASUREMENTS

The following table sets forth by level, within the fair value hierarchy, the Organization's investments at fair value as of September 30, 2012.

	Assets at Fair Value as of September 30, 2012						
	Level 1	Level 2	Level 3	Total			
Financial assets Cash and equivalents Equities Fixed income funds Mutual funds and other	\$ 78,981 764,613 294,944 104,527	\$ - - - -	\$ - - - -	\$ 78,981 764,613 294,944 104,527			
Total investments at fair value	\$1,243,065	\$ -	\$ -	\$1,243,065			

#### NOTE E – INVENTORY

Inventory consisted of merchandise at the Heard Museum Store in the amount of \$17,295 and \$18,583 at September 30, 2013 and 2012, respectively.

# NOTE F – BENEFICIAL INTEREST IN BESSIE HEARD SUPPORT TRUST

HNSM receives a substantial amount of its support from the Bessie Heard Support Trust. HNSM is the sole beneficiary of this trust which was established under the last will and testament of Bessie Heard. Cash distributions received from the trust in 2013 were \$51,039, which includes \$15,125 in trustee fees and accounts for approximately 3% of total support and revenue. Cash distributions received from the trust in 2012 were \$205,612, which includes \$14,612 in trustee fees and accounts for approximately 16% of total support and revenue. Beginning October 2012, the Trustee has elected to distribute interest only to HNSM.

The investments held by the trust as of September 30, 2013 and 2012, were as follows:

	2013	2012
Cash and cash equivalents Equities Fixed income funds Mutual funds and other	\$ 64,488 900,224 284,157 86,497	\$ 78,981 764,613 294,944 104,527
Totals	\$ 1,335,366	\$ 1,243,065

## NOTE F – BENEFICIAL INTEREST IN BESSIE HEARD SUPPORT TRUST

HNSM estimates the total market value of the Trust at September 30, 2013 and 2012, respectively, to be \$1,335,366 and \$1,243,065.

## NOTE G - MCKINNEY EDUCATION FOUNDATION - JP MORGAN INVESTMENT

In August 2013, HNSM transferred \$400,000 of savings to an agency fund managed by JP Morgan on behalf of the McKinney Education Foundation. The HNSM funds and the McKinney Education Foundation funds are traded as a single account. The HNSM balance at the end of the fiscal year was \$411,247 and is a mix of restricted and unrestricted funds. The restricted funds are \$302,100 from Texas Department of Transportation (TXDOT). The total restricted funds from TXDOT are \$413,279 with the balance held at Independent Bank. The unrestricted funds are \$50,000 received from North Texas Municipal Water District (NTMWD) as part of a settlement (See Note J). The NTMWD unspent balance is \$109,124 with the balance held in Independent Bank. The other unrestricted funds are \$47,900 which were donated in a prior year. In addition, there are \$11,247 of unrealized gains in the investment account.

### NOTE H - NET ASSET ACCOUNTING

HNSM maintains its records on a net asset accounting basis in order to ensure observance of the limitations and restrictions placed on the use of its resources. This is the procedure by which net assets for various purposes are classified for accounting and reporting purposes into self-balancing funds according to their nature and purpose.

Unrestricted net assets are those funds available for the support of HNSM's programs. Temporarily restricted net assets are those funds restricted by the grantor(s) to be expended only for specific purposes. Temporarily restricted net assets consist of the Bessie Heard Trust, grants, and donations. As of September 30, 2013 and 2012, these funds consist of:

	2013	2012
Bessie Heard Trust McKinney Education Foundation Investment Other program and exhibits	\$ 1,335,366 302,100 134,620	\$ 1,243,065 - 27,440
Total temporarily restricted	\$ 1,772,086	\$ 1,270,505

## NOTE I – FUNCTIONAL EXPENSE ALLOCATION

Directly identifiable expenses are charged to program and support services. Expenses related to more than one function are charged to program and supporting services on the basis of periodic time and expense studies. Management and general expenses include those expenses that are not directly identifiable with any other specific function but provide for the overall support and direction of the Organization.

HNSM operates various programs which include a wildlife sanctuary restoration and trail system, education and outreach programs, trips, public information, exhibits and collections, and a retail museum store.

The functional expense allocation at September 30, 2013, is as follows:

Description	E	Total xpenses	Program Services				nagement General	Fund aising
Cost of goods sold	\$	60,301	\$	45,346	\$ -	\$ 14,955		
Special programs, events and exhibits		131,504		117,402	-	14,102		
Salaries, benefits and		517,611		360,678	91,122	65,811		
taxes		16,177		112	15,531	534		
Professional fees		8,743		6,701	1,186	856		
Supplies		8,743 140,915		97,232	25,365	18,318		
Occupancy		140,913		71,232	<b>_</b>	ŕ		
Equipment maintenance		12 212		8,427	2,198	1,588		
and rental		12,213 543		374	98	71		
Travel		543		374	, ,			
Conferences and		029		640	167	121		
meetings		928		163,155	24,539	17,722		
Depreciation		205,416		105,155	21,333	,		
Advertising and		22 100		22 144	714	9,340		
promotions (Note U)		33,198		23,144	5,069	1,893		
Insurance		17,015		10,053	5,007	70,837		
Gifts in kind expense		141,675		70,838	-	, 0,02,		
Credit card processing				11.256		3,785		
fees		15,141		11,356	1.012	732		
Miscellaneous		7,084		5,340	1,012	 134		
	_\$	1,308,464	\$_	920,798	 167,001	 220,665		

NOTE I – FUNCTIONAL EXPENSE ALLOCATION

The functional expense allocation at September 30, 2012, is as follows:

Description	E	Total Expenses				70111		•		nagement General	Fund Raising	
Cost of goods sold	\$	40,986	\$	40,917	\$	-	\$ 69					
Special programs, events and exhibits		122,549		104,854		-	17,695					
Salaries, benefits and taxes		531,832		343,454		120,353 13,092	68,025 1,500					
Professional fees Supplies		14,592 20,919		17,308		2,307	1,304					
Occupancy Equipment maintenance		130,075		83,248		29,917	16,910					
and rental		12,168 166		7,787 106		2,799 38	1,582 22					
Travel Conferences and				1,551		557	315					
meetings Depreciation		2,423 209,094		159,505		31,682	17,907					
Advertising and promotions (Note U)		41,381		25,547		936	14,898					
Insurance Gifts in kind expense		19,120 115,550		11,825 57,775		5,175 -	2,120 57,775					
Credit card processing		14,331		10,748		_	3,583					
fees Miscellaneous		8,060		5,640		1,546	 874					
	\$	1,283,246	\$	870,265		208,402	 204,579					

## NOTE J – LEGAL SETTLEMENT INCOME

HNSM received \$127,950 in legal settlement income during the year ended September 30, 2011. Of these funds, \$123,848 was designated by the Board of Directors and set aside for land restoration (see Note B). As of September 30, 2012, the remaining balance was \$119,833. As of September 30, 2013, there was a remaining balance of \$109,124.

### NOTE K - FUNDRAISING EXPENSE

The ratio of fundraising expense to amounts raised is as follows:

	2013	2012
Gifts and grants Gifts in kind Fundraising events Memberships Trips and education	\$ 596,338 141,675 60,419 145,103 263,792	\$ 214,434 125,050 31,433 111,285 236,177
Total funds raised	\$ 1,207,327	\$ 718,379
Fundraising expense	\$ 220,665	\$ 204,579
Ratio of fundraising expense to amounts raised	18%	28%

### NOTE L – DONATED SERVICES

No amounts have been reflected in the financial statements for donated services. HNSM pays for most services requiring specific expertise. However, many individuals volunteer their time to perform a variety of tasks that assist HNSM with its headquarter operations. Approximately \$141,675 and \$125,050 of contributions in kind have been recorded associated with various donated items related to various events and exhibits for the years ended September 30, 2013 and 2012, respectively.

## NOTE M – ARTIFACT COLLECTION

HNSM's collection consists of diverse examples of natural history, anthropological, fine art, and taxidermy items. The majority of these items were donated by Bessie Heard from her personal collections. In conformity with the practice followed by many museums, art objects purchased and donated are not included in the statement of financial position. The values of the objects acquired by gift, for which HNSM can make a reasonable estimate, are reported as gifts in the statement of financial activity. The cost of all objects purchased, together with the value of objects acquired by gift as indicated previously are reported as a separate program expense.

## NOTE N – RELATED PARTY TRANSACTION

A board member of HNSM is an officer of the bank that acts as Trustee for the Bessie Heard Support Trust. HNSM paid trustee fees to the bank in the amount of \$15,125 and \$14,612 for the years ended September 30, 2013 and 2012, respectively.

During the year ended September 30, 2013, HNSM purchased one tractor from the Executive Director. The total amount paid for the purchase was \$18,900.

## NOTE O – COMPENSATED ABSENCES

Employees of HNSM are entitled to paid vacation, paid sick days and personal days off depending on job classification, length of service and other factors. At September 30, 2013 and 2012, respectively, accrued compensated absences totaled \$16,747 and \$11,011.

## NOTE P – DEFINED CONTRIBUTION PLAN

HNSM has a defined contribution plan pursuant to Section 403(b) of the Internal Revenue Code. Employees who work 1,000 hours or more annually have been eligible to participate in the plan. However, since June of 2011, contributions by HNSM have been suspended as a cost reduction to the Museum, and currently there is no plan to reinstate contributions. The balance in the forfeiture account is \$0, and there were no contributions to the plan for the years ended September 30, 2013 and 2012.

## NOTE Q – NET ASSETS RELEASED FROM RESTRICTIONS

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors.

	2013			2012	
Purpose restrictions accomplished or donor restrictions released					
Operating funds from Bessie Heard Support Trust Other programs and exhibits	\$	35,913 51,960	\$	191,000 67,751	
Total restrictions released		87,873		258,751	

## NOTE R – OPERATING LEASES

HNSM has two equipment lease agreements with terms of twelve to fifty one months with a total monthly rent of approximately \$558. Lease expense for the years ended September 30, 2013 and 2012, respectively, was approximately \$7,263 and \$7,236.

Future minimum rental payments are as follows:

Year Ended September 30,	Amount
2014 2015 2016 Thereafter	\$ 3,980 3,980 1,990
	\$ 9,950

#### NOTE S-LEASE

HNSM has leased the Camp Smitty facilities from the Camp Fire USA Lone Star Council for \$1 a year under an arrangement that allows five year lease options to be exercised. The current five year lease runs through June 3, 2016, and the next and final lease option runs through June 3, 2021. Camp Fire USA Lone Star sold the land with the lease on July 31, 2013, to Mr. and Mrs. Seal and Mr. And Mrs. Judy, who are now the property owners and from whom HNSM now leases the land with the same lease terms.

#### NOTE T – CONCENTRATIONS OF CREDIT RISK

HNSM derives its revenue from contributions, programs and admission sources. Continued funding from these sources at current levels is dependent upon various factors. Such factors include economic conditions, donor satisfaction and public perception of mission effectiveness and relative importance. HNSM operates entirely within the McKinney, Texas area.

HNSM maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. At September 30, 2013, HNSM exceeded these limits by \$140,592. HNSM has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash and cash equivalents.

#### NOTE U – ADVERTISING COSTS

HNSM incurs non-direct advertising costs and has adopted a policy of expensing such costs as incurred. HNSM recorded \$33,198 in advertising and promotional expense for the year ended September 30, 2013, all of which was expensed as incurred, and approximately 28% of which was included in fundraising expense. HNSM recorded \$41,381 in advertising and promotional expense for the year ended September 30, 2012, all of which was expensed as incurred, and approximately 36% of which was included in fundraising expense.

#### NOTE V - SUBSEQUENT EVENTS

Subsequent to the year ended September 30, 2013, HNSM received a donation in the amount of \$25,000 from BB Owen Trust.

In November 2013, HNSM sold property located in Fairview, TX that was donated to the museum in 1997. The lot was sold for \$125,305, with a net gain from the sale (minus closing fees) of \$25,305.

HNSM has evaluated and disclosed subsequent events up to and including February 5, 2014, which is the date the financial statements were available for issuance.

#### **Deb Hass**

From:

Cindy Schneible

Sent:

Tuesday, December 30, 2014 4:38 PM

To:

Deb Hass

Subject:

FW: Texas Heritage Day Advertising Summary

Please include this with the Heard Wildlife Museum application.

This message is intended solely for the use of the person to whom it is addressed. It may contain privileged or confidential information. If you have received this message in error, please notify the originator immediately. If you are not the intended recipient, you should not use, copy, alter, or disclose the contents of this message.

From: Sy Shahid [mailto:sshahid@heardmuseum.org]

Sent: Tuesday, December 30, 2014 4:00 PM

To: Cindy Schneible

Subject: Fwd: Texas Heritage Day Advertising Summary

Here is the tentative marketing plan.

It might change a little bit as we get closer to the event date and we have finalized the plan.

Sent from my iPhone

Sy Shahid

Begin forwarded message:

From: "Stephanie Jennings" < SJennings@heardmuseum.org>

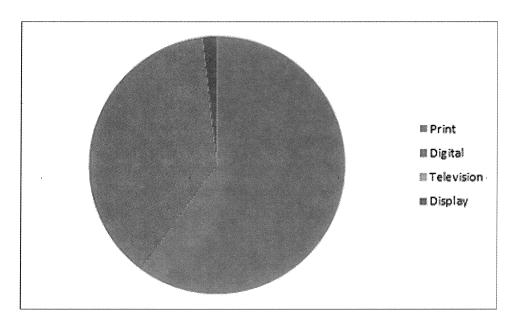
Date: December 30, 2014 at 4:02:56 PM CST

To: <sshahid@heardmuseum.org>

**Subject: Texas Heritage Day Advertising Summary** 

Media Type	Source	Inventory	Cost
Print	McKinney Magazine	1/3 page May issue	\$1,075
Print	Dallas Child	1/6 page May issue	\$830
Print	Texas Monthly	1/6 page May issue	\$1,369
Digital	Dallas Child	Email Blast to 25,000+ parents	\$1,000
Digital	Facebook	Targeted Event listing to at least 50 mile radius	\$50
Digital	Facebook	Promoted posts to at least 50 mile radius	\$20
Digital	NBCDFW.com	mobile and web ads	\$1,000
Television	NBC	Free TV inventory included as value add for digital advertsing (in addition to standard PSAs provided)	\$0
Display	Buildasign.com	2 double-sided event banners at \$51.45 each	\$103
			\$5,447

<sup>\*</sup>Note all rates forecasted based on 2014 published pricing or previous agreements.



\*Note: Television included as value add and therefore not accounted for in this chart.

#### **Stephanie Jennings**

Marketing & Communications Director
Heard Natural Science Museum & Wildlife Sanctuary
1 Nature PI, McKinney, TX 75069
sjennings@heardmuseum.org
972.562.5566





