

# McKINNEY COMMUNITY DEVELOPMENT CORPORATION

## Project Grant Application

Fiscal Year 2019

### IMPORTANT:

- Please read the McKinney Community Development Corporation Grant Guidelines prior to completing this application.
- The Grant Guidelines and Application are available at [www.mckinneycdc.org](http://www.mckinneycdc.org); by calling 972.547.7653 or by emailing [cschneible@mckinneycdc.org](mailto:cschneible@mckinneycdc.org)
- **Contact us to discuss your plans for submitting an application prior to completing the form.**
- A completed application and all supporting documents are required to be submitted via email or on a thumb drive for consideration by the MCDC board. Please submit the application to:

McKinney Community Development Corporation  
5900 S. Lake Forest Blvd., Suite 110  
McKinney, TX 75070

- *If you are interested in preliminary Board of Directors review of your project proposal or idea, please complete and submit the **Letter of Inquiry** form, available at [www.mckinneycdc.org](http://www.mckinneycdc.org), by calling 972.547.7653 or emailing [cschneible@mckinneycdc.org](mailto:cschneible@mckinneycdc.org).*

***Applications must be completed in full, using this form, and received by MCDC, via email or on a thumb drive, by 5:00 p.m. on the date indicated in schedule below.***

### 2019 Project Grant Application Schedule

Application Deadline	Presentation to MCDC Board	Board Vote and Award Notification
Cycle I: December 28, 2018	January 24, 2019	February 28, 2019
Cycle II: March 30, 2019	April 25, 2019	May 23, 2019
Cycle III: June 28, 2019	July 25, 2019	August 22, 2019

### APPLICATION

**Project Grants** support for projects eligible for consideration under Sections 501 and 505 of the Texas Local Government Code. These include:

- Projects Related to the Creation or Retention of Primary Jobs
- Infrastructure Improvement Projects Necessary to Develop New or Expanded Business Enterprises
- Public Parks and Open Space Improvements
- Projects Related to Recreational or Community (city/public access) Facilities
- Professional and Amateur Sports and Athletic Facilities, including Children's Sports
- Entertainment, Tourist and Convention Facilities
- Projects Related to Low Income Housing
- Mass Transit-Related Facilities
- Airport Facilities

## INFORMATION ABOUT YOUR ORGANIZATION

Name: The Salvation Army McKinney Corps Community Center

Federal Tax I.D.: 1-75-0800678-4

Incorporation Date: January 20, 1927

Mailing Address: 600 Wilson Creek Parkway

City: McKinney

ST: Texas

Zip: 75069

Phone: 972-542-6694

Fax: N/A

Email: N/A

Website: www.salvationarmydfw.org

### Check One:

- Nonprofit – 501(c) Attach a copy of IRS Determination Letter / See attachment "501"
- Governmental entity
- For profit corporation
- Other

Professional affiliations and organizations to which your organization belongs:

The Salvation Army, a Georgia Corporation

## REPRESENTATIVE COMPLETING APPLICATION:

Name: Joseph Tafur

Title: Property and Procurement Manager DFWAC

Mailing Address: 5302 Harry Hines Blvd.

City: Dallas

ST: Texas

Zip: 75235

Phone: 214-424-7246

Fax: N/A

Email: Joseph.tafur@uss.salvationarmy.org

**CONTACT FOR COMMUNICATIONS BETWEEN MCDC AND ORGANIZATION:**

me: Major Linda White

Title: Corps Officer

Mailing Address: 600 Wilson Creek Pkwy

City: McKinney

ST: Texas

Zip: 75071

Phone: 972-542-6694

Fax: N/A

Email: linda.white@uss.salvationarmy.org

**FUNDING**

Total amount requested: \$33,917.90

Matching Funds Available (Y/N and amount): N

Will funding be requested from any other City of McKinney entity (e.g. TIRZ Grant, City of McKinney Community Support Grant)?

Yes

No

Please provide details and funding requested:

**PROJECT**

Start Date: March 2019

Completion Date: May 2019

**BOARD OF DIRECTORS** (may be included as an attachment)

Please see attachment "Certificate of Incorporation"

**LEADERSHIP STAFF** (may be included as an attachment)

Please see attachment "Leadership Staff"

**Using the outline below, provide a written narrative no longer than 7 pages in length:**

**I. Applying Organization**

Describe the mission, strategic goals and objectives, scope of services, day to day operations and number of paid staff and volunteers.

Disclose and summarize any significant, planned organizational changes and describe their potential impact on the Project for which funds are requested.

See attachment "Narrative"

**II. Project**

- Outline details of the Project for which funds are requested. Include information regarding scope, goals, objectives, end user.
- Describe how the proposed Project fulfills strategic goals and objectives for your organization and benefits the McKinney community.
- Please also include planned support activities, timeframe/schedule, and estimated use and admission fees if applicable.
- Include the location for Project.
- Provide a timeline for the Project – from design to completion.
- Will the project be competitively bid?
- Are there plans for growth/expansion in future years?

See attachment "Narrative"

**Please provide the information requested below:**

- |                             |                                         |                             |
|-----------------------------|-----------------------------------------|-----------------------------|
| • An expansion/improvement? | <input type="checkbox"/> Yes            | <input type="checkbox"/> No |
| • A replacement/repair?     | <input checked="" type="checkbox"/> Yes | <input type="checkbox"/> No |
| • A multi-phase project?    | <input type="checkbox"/> Yes            | <input type="checkbox"/> No |
| • A new project?            | <input type="checkbox"/> Yes            | <input type="checkbox"/> No |

**Has a feasibility study or market analysis been completed for this proposed project? If so, please attach a copy of the Executive Summary.**

No

**Provide specific information to illustrate how this Project aligns with one or more of the goals and strategies adopted by McKinney City Council and McKinney Community Development:**

- Eligible for MCDC consideration under Sections 501 to 505 of the Texas Local Government Code (refer to MCDC Grant Guidelines and/or page 1 of this application)
- Support cultural, sports, fitness, entertainment, community projects and events that attract resident and visitor participation and contribute to quality of life, business development and growth of McKinney sales tax revenue
- Highlight and promote McKinney as a unique destination for residents and visitors alike
- Meet citizen needs for quality of life improvements, business development and sustainable economic growth for residents in the City of McKinney
- Demonstrate informed financial planning – addressing long-term costs, budget consequences and sustainability of projects for which funding is requested

**Indicate which goal(s) listed above will be supported by the proposed Project/Promotional/Event:**

See attachment "Narrative"

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**Has a request for funding, for this Project been submitted to MCDC in the past?**

Yes  No

**Date(s):**

**III. Financial**

- Provide an overview of the organization's financial status including the impact of this grant request on organization mission, goals and business model.
- Please attach your organization's budget for the current year and audited financial statements for the preceding two years. If audited financials are not available, please indicate why.  
Please see attachment "Financial"

**What is the total estimated cost for this Project?**

**\$ 69,190.00**

**Please provide a detailed budget specific to the proposed Project.**

Please see attachment "Project Budget and Funding Sources"

**What percentage of Project funding will be provided by the Applicant? 51%**

**Are Matching Funds available?**  Yes  No

Cash \$	Source	% of Total
In-Kind \$	Source	% of Total



***Please provide details regarding other potential sources for funding. Include name of organization(s) solicited; date of solicitation; amount of solicitation and date that notice of any grant/award/loan is expected.***

Please see attachment "Project Budget and Funding Sources"

#### **IV. Marketing and Outreach**

Describe marketing plans and outreach strategies for your organization and for the Project for which you are requesting funding – and how they are designed to help you achieve current and future goals.

Please see attachment "Narrative"

#### **V. Metrics to Evaluate Success**

Outline the metrics that will be used to evaluate success of the proposed Project. If funding is awarded, a final report will be required summarizing success in achieving objectives outlined for the event.

Please see attachment "Narrative"

### **Acknowledgements**

***If funding is approved by the MCDC board of directors, Applicant will assure:***

- The Project for which financial assistance is sought will be administered by or under the supervision of the applying organization.
- All funds awarded will be used exclusively for the purpose described in this application.
- Applicant owns the land, building or facility where the proposed project will be located. If the Applicant does not own the land, written acknowledgement/approval from the property owner must be included with the application. The letter must document the property owner is aware of the proposed use of the property or facility; and the property owner has reviewed the project plan and application, approves and supports the efforts of the Applicant.
- MCDC will be recognized in all marketing, advertising, outreach and public relations as a funder of the Project. Specifics to be agreed upon by applicant and MCDC and included in an executed performance agreement.
- Organization's officials who have signed the application are authorized by the organization to submit the application.
- Applicant will comply with the MCDC Grant Guidelines in executing the Project for which funds were awarded.
- A final report detailing the successful completion of the Project, as measured against identified metrics, will be provided to MCDC no later than 30 days following the completion of the Project.
- Grant funding is provided on a reimbursement basis subsequent to submission of a reimbursement request, with copies of invoices and paid receipts for qualified expenses. Up to 20% of the grant awarded may be withheld **until the final report on completion of the Project is provided to MCDC.**

- The required performance agreement will contain a provision certifying that the applicant does not and will not knowingly employ an undocumented worker in accordance with Chapter 2264 of the Texas Government Code, as amended. Further, should the applicant be convicted of a violation under 8 U.S.C. § 1324a(f), the applicant will be required to repay the amount of the public subsidy provided under the agreement plus interest, at an agreed to interest rate, not later than the 120<sup>th</sup> day after the date the MCDC notifies the applicant of the violation.

**We certify that all figures, facts and representations made in this application, including attachments, are true and correct to the best of our knowledge.**

**Corps Officer**

Major Paul White  
Signature

Corps Officer  
Printed Name

Date 2/20/19

**Representative Completing Application**

Joseph Tafur  
Signature

Joseph Tafur / Property and Procurement Manager  
Printed Name

Date 2/20/19

**INCOMPLETE APPLICATIONS, OR THOSE RECEIVED AFTER THE DEADLINE, WILL NOT BE CONSIDERED.**

## **CHECKLIST:**

### **Completed Application:**

- Use the form/format provided
- Organization Description
- Outline of Project: description, budget, goals and objectives
- Indicate the MCDC goal(s) that will be supported by this Project
- Project timeline and location
- Plans for advertising, marketing and outreach
- Evaluation metrics
- List of board of directors and staff
- Financials provided: organization's budget for current fiscal year; Project budget; audited financial statements
- Feasibility Study or Market Analysis if completed (Executive Summary)
- IRS Determination Letter (if applicable)

***A FINAL REPORT IS TO BE PROVIDED TO MCDC WITHIN 30 DAYS OF THE COMPLETION OF THE PROJECT***

***FINAL PAYMENT OF FUNDING AWARDED WILL BE MADE UPON RECEIPT OF FINAL REPORT.***

***PLEASE USE THE FORM/FORMAT OUTLINED ON THE NEXT PAGE.***



February 20, 2019



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## APPLYING ORGANIZATION

### **The Salvation Army DFW Command**

The Salvation Army, established in 1865, has been supporting those in need without discrimination for 130 years in the United States. Nearly 30 million Americans receive assistance from The Salvation Army each year through the broadest array of social services that range from providing food for the hungry, relief for disaster victims, assistance for the disabled, outreach to the elderly and ill, clothing and shelter to the homeless and opportunities for underprivileged children. 82 cents of every dollar spent is used to carry out those services in 5,000 communities nationwide.

The DFW Metroplex Command is part of the U.S. Southern Territory headquartered in Atlanta. It is the largest local-serving metropolitan command in the United States, that provides a compassionate range of services for residents in Dallas, Tarrant, Collin, Denton, and Ellis Counties in North Texas. The DFW Metroplex Command serves approximately 100,000 people each year with 70 different programs and services to help meet the needs of men, women, and children. Services include transitional housing for the homeless, emergency homeless shelters, substance abuse rehabilitation, domestic violence shelter, emergency financial assistance, food pantries, Christmas assistance, summer day camp, after-school programs, Boys & Girls Clubs, youth sports programs, housing for senior citizens, veteran programs, performing arts training, Project Tomorrow scholarships, extreme weather relief, disaster relief, and free everyday meals.

### **The Salvation Army McKinney Corps and Community Center**

The Salvation Army's Community Center in McKinney is located east of Central Expressway (US 75) and less than a mile from the Town Lake Recreation Center. We have been part of this community for more than 18 years and we feel proud of being part of this vibrant city. Following our organization's mission, the center offers multiple community programs that include:

- Christmas Assistance (Angel Tree Program)
- Emergency Financial Assistance
- Food Assistance Program (Food Pantry)
- Summer Heat Relief – Cooling Stations
- Youth Programs
- Women's Programs
- Men's Programs
- Senior Adult Recreation

## PROJECT

The gymnasium in our center is used by the community on a regular basis for different athletic activities and special events. The scope of the project is to replace the existing vinyl gym flooring. The current flooring application has extensive wear and tear and it is glued down directly to concrete foundation, which

makes this application not suitable for safely athletic activities. The plan is to replace the current floor with a Connor Rezil Base gym flooring system / third grade maple. This flooring application is designed not only to provide a safe and durable surface for athletic activities but is also a product that could stand extensive use for over 50 years, under the proper maintenance.

- SUPPLY AND INSTALL CONNOR REZIL BASE RP (1 5/8" HT ) WITH 25/32" X 2 1/4" THIRD GRADE MAPLE
- STRIPPING OF ALL 2" BASKETBALL, VOLLEYBALL, & PICKLEBALL LINES
- 1 ADA RAMP
- BLACK VENT COVE BASE
- 2 COLOR SHIELD CENTER CIRCLE LOGOS
- INCLUDES: MATERIALS, INSTALLATION, SAND, FINISH, AND GAME LINES

The goal of the project is to provide a high shock absorption and rebound uniformity athletic surface in the gym. Additionally, enhance the playing surface for athletic activities and provide a safer environment for end users. The objective of flooring improvement is to increase the participation of the McKinney Community in our sports programs that include basketball, pickleball, other athletic activities and community special events. The current youth basketball and athletic performance programs count with 75 members, the senior pickleball league counts with 125 members and the senior bridge league 100 members. These activities promote community engagement, emphasizing family unity, youth charterer building and respect to the elder.

Project Location: 600 Wilson Creek Pkwy. McKinney, Texas

Project Schedule: March 2019-May 2019

The project was bid on, using The Salvation Army guidelines that included a minimum of two bids before the work was awarded. The selection process included the evaluation and tabulation of the bids, which is followed by the approval of all our Leadership levels.

The Salvation Army plans to expand the McKinney location in the next five years. The expansion will focus on growing our community programs and providing the facility with the necessary tools to succeed. Additionally, it is our plan to add additional storage and expand the parking capacity in order to continue our direct engagement with the community.

**Provide specific information to illustrate how this project aligns with one or more of the goals and strategies adopted by McKinney City Council and McKinney Community Development:**

- Support cultural, sports, fitness, entertainment, community projects and events that attract resident and visitor participation and contribute to the quality of life, business development and growth of McKinney sales tax revenue
- Highlight and promote McKinney as a unique destination for residents and visitors alike
- Meet citizen needs for quality of life improvements, business development and sustainable economic growth for residents in the City of McKinney

## **Responses:**

Community facilities contribute to the general quality of life in the community by providing exposure and opportunities for a wide variety of intellectual, cultural, and physical activities. For many citizens, affordable and accessible community facilities have been their introduction to art, books, organized sports, and other pursuits.

Community facilities can create a sense of ownership and community pride in residents. As a result, they may be more likely to pay more attention to the maintenance of the community – keeping it clean and free from vandalism, supporting community events, and generally helping to create a vibrant and satisfying living environment.

Community facilities can provide services that help everyone. Youth programs or senior citizen activities can ease the stress of a working parent or caring son. Children, youth and senior citizens will have a place to go and have productive activities, participate in organized sports, learn arts, and much more as healthy alternatives.

Community facilities can improve the economic climate and prospects of the community by attracting businesses and new residents. Businesses want to be in communities with good community facilities for the same reasons that individuals do. It helps them attract same minded businesses and neighbors. More businesses and good neighbors mean more and better jobs, a higher tax base, and a healthier local economy.

## **Marketing and Outreach**

Describe marketing plans and outreach strategies for your organization and for the Project for which you are requesting funding – and how they are designed to help you achieve current and future goals.

## **Metrics to Evaluate Success**

Outline the metrics that will be used to evaluate success of the proposed Project. If funding is awarded, a final report will be required summarizing success in achieving objectives outlined for the event.

#### **IV. MARKETING AND OUTREACH**

The most effective way to get the 'word out' about the new project and ways to participate- for marketing and outreach will be established by posting the information regarding the programs and projects offered by the Salvation Army via:

- City of McKinney Online Bulletin
- City-Wide Press Releases
- Collaborative Events with Community-Based Agencies and Businesses
- Social Media Platforms
- Location Marquee

#### **V. METRICS TO EVALUATE SUCCESS**

The Salvation Army keeps service reports/ statistics of ALL programming/operations that occur within the facility that offers direct/indirect support to the community; ranging from total number of individuals served to the number of hours the facility is being utilized by participating community agencies. The reports are based on sign-in sheets, verbal reporting from agencies and attendance rosters- that are all verified on a weekly/monthly basis.



# DOING THE MOST GOOD®

## THE SALVATION ARMY MCKINNEY CORPS COMMUNITY CENTER

### GYMNASIUM FLOORING PROJECT

#### PROJECT BUDGET

##### CONSTRUCTION SCOPE

- \* SUPPLY AND INSTALL CONNOR REZIL BASE RP ( 1 5/8" HT )
- \* WITH 25/32" X 2 1/4" THIRD GRADE MAPLE
- \* STRIPING OF ALL 2" BASKETBALL, VOLLEYBALL, & PICKLEBALL LINES
- \* 1 ADA RAMP
- \* BLACK VENT COVE BASE
- \* 1- 2 COLOR SHIELD CENTER CIRCLE LOGO

TOTAL CONSTRUCTION COST	\$	62,900.00
10% CONSTRUCTION CONTINGENCY	\$	6,290.00
	\$	<b>69,190.00</b>

##### FUNDING SOURCES

* COMMUNITY DONATIONS	\$	10,272.10
* DALLAS WOMEN'S AUXILIARY GRANT	\$	25,000.00
* PENDING FUNDING / MCKINNEY PROJECT GRANT	\$	33,917.90
	\$	<b>69,190.00</b>



2018 FASHION SHOW  
& LUNCHEON



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**Honorary Chair**  
Michal Powell

January 30, 2019

**Margot Perot  
Service Award Recipient**  
Jan Pickens

Majors Linda and Paul White  
McKinney

**Event Chair**  
Lisa Singleton

**Underwriting**  
Kim Quinn  
Nikki Webb  
Candace Winslow  
Merry Wyatt

Dear Majors White:

**Re: Letter of Commitment  
2018 Dallas Women's Auxiliary Grant**

**Retail Acquisitions**  
Bela Cooley

**Silent Auction**  
Deb SoRelle

**Reservations**  
Carol Seay

It is with great pleasure that The Salvation Army Women's Auxiliary awards this additional grant to the McKinney Corps:

**Arrangements**  
Heather Randall  
Kristen Sanger

**Runway Collection**  
Cynthia Denton  
Lisa Proler

<u>Description</u>	<u>Award Total</u>	<u>Funding Deadline</u>
Replace gymnasium floor	\$25,000	June 1, 2019

**Couture Closer**  
Jan Strimple

**Chic Boutique**  
TOOTSIES

**Warehouse Couture**  
JoAnna Turner  
Toni Turner

**WEARhouse Sale**  
Gretchen Coben  
Jan Trussell

Congratulations to you and your staff for the wonderful work you are doing! We hope this award will enhance your efforts.

**Advisory Committee**

Ruth Altshuler  
*In Memorium*  
Charlotte Anderson  
Marilyn Augur  
Valerie Bell  
Connie Carreker  
Linda Custard  
Nancy Dedman  
Patti Flowers  
Joyce Fox  
Margaret Hancock  
Vicki Howland  
Linda Ivy  
Gene Jones  
Karen Jones  
Lori Jones  
Ramona Jones  
Kathie King  
Lynn McBee  
Margot Perot  
Carolyn Rathjen  
Annette Simmons  
Shelle Sills

Please consider sharing photos and/or a report to the auxiliary as these ladies invest many volunteer hours to make this process possible. They are more motivated and energized when they hear how this grant helped you in your ministry.

May God richly bless you and your staff for your efforts in **Doing the Most Good**.

Sincerely,

Lisa Singleton  
Chair, 2018 Event

Kathie King  
Chair, Grant Committee

Betsy Willis  
President, Dallas Auxiliary

cc: Major Barbara Rich

**Auxiliary President**  
Betsy Willis

**Salvation Army  
Representative**  
Major Barbara Rich



# PROPOSAL-ACCEPTANCE

**Z FLOOR CO., LTD. 350 Betchan Avenue Lake Dallas, TX 75065**

497-4994 Office 940-497-5044 Fax

E-mail: sales@zfloor.com

Website: zfloor.com

DISTRIBUTOR FOR CONNOR SPORTS FLOORING  
MEMBER OF: MFMA, BUYBOARD,  
REGION 7, TIPS, TAPS, NJPA (TX, OK, AR)

**PROJECT:**

SALVATION ARMY MCKINNEY

**DATE:**

1/25/2019

**FOR VALUE ENGINEERING OR UPGRADES, PLEASE CONTACT OUR  
OFFICE OR VISIT OUR DESIGN CENTER.**

**WE HEREBY SUBMIT AN ESTIMATE FOR THE FOLLOWING: (Z FLOOR IS WILLING TO ACCEPT PARTIAL CONTRACTS)**

**GYMNASIUM**

**\$62,900.00**

SUPPLY AND INSTALL CONNOR REZIL BASE RP ( 1 5/8" HT )

WITH 25/32" X 2 1/4" THIRD GRADE MAPLE

STRIPING OF ALL 2" BASKETBALL, VOLLEYBALL, & PICKLEBALL LINES

1 ADA RAMP

BLACK VENT COVE BASE

1- 2 COLOR SHIELD CENTER CIRCLE LOGO

**INCLUDES: MATERIALS, INSTALLATION, SAND, FINISH, AND GAMES LINES**

**NOTE: THIS PRICE IS FOR ONE (1) MOBILIZATION, IF ALL ROOMS THAT ARE INCLUDED IN THIS BID PROPOSAL ARE NOT ACCEPTED, PLEASE CALL TO VERIFY PRICING.**

**ADDENDUMS ACKNOWLEDGED:**

**ADDITIONAL COSTS:**

1. P & P BOND IF NEEDED **ADD .940%**

2. LOGO & LETTERING

3. MOISTURE MITIGATION, IF REQUIRED

4. TAX ON MATERIALS IF APPLICABLE **ADD 8.25%**

**BY OTHERS:** 1. CLEAN AND LEVELED SLAB ( 1/8" IN 10 FT. RADIUS ) **MINOR FLOOR PREP INCLUDED IN OUR PRICE**

2. ROOM SEALED AND ACCLIMATED AT ALL TIMES ( 35% - 50% RELATIVE HUMIDITY )

3. AVAILABILITY OF 3 PHASE/ 240 2-3 POLE 40 AMP ELECTRICITY or 25 kw GENERATOR

All material are guaranteed to be as specified. All work shall be completed in a workmanlike manner according to standard practice. Any alteration or deviation from the above specifications, or excessive price increase for materials due to Natural Disasters involving extra cost will be executed only upon written orders and will become an extra charge over and above the amount set forth above. We shall not be responsible for delays caused by strikes, accidents or other contingencies beyond our control. Owner is to carry fire, tornado and other necessary insurance.

This proposal will become part of any other signed contract regardless if it is signed or not.

**NOTE:**

This proposal may be withdrawn by us if not accepted within 30 days.

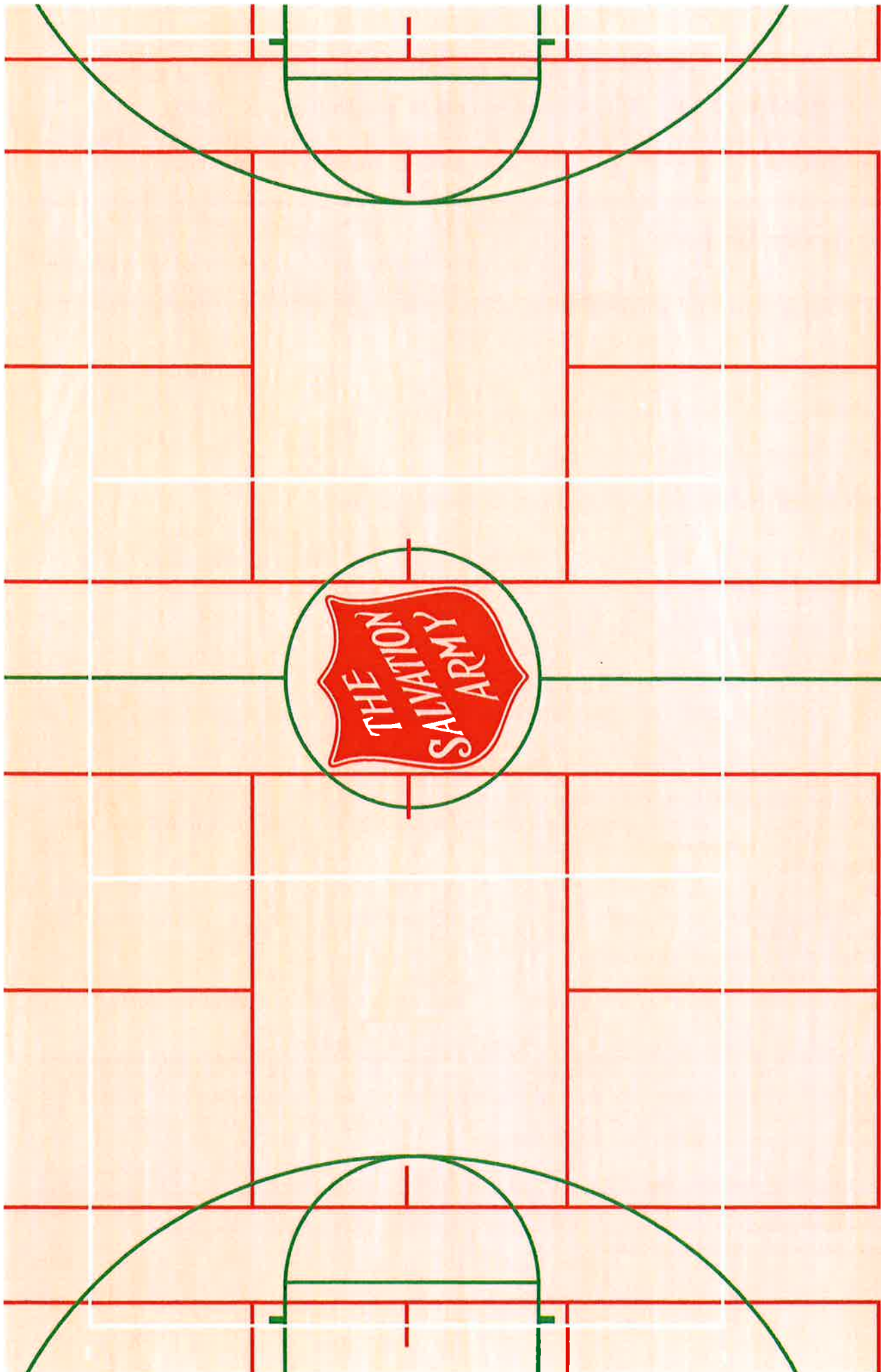
**AUTHORIZED SIGNATURE KEVIN ZABLOSKY**

**ACCEPTANCE OF PROPOSAL**

The above prices, specifications, terms, and conditions are satisfactory and are hereby accepted. Z Floor Co., Ltd. is authorized to do the work as specified.

**Payment Terms: 30 days net (Credit Card Surcharge is 2.5%)**

**SIGNATURES**







**CONNOR SPORTS**

# REZILLBASE

RESILIENT SYSTEM



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**SPORT**



[connorsports.com](http://connorsports.com)



## RezillBase

### FIXED OR FLOATING RESILIENT SYSTEM

- Ability To Match Specification By Selecting Pad, Subfloor, and Anchoring Options
- Designed To Handle Extreme Non-Athletic Loads
- Dozens of Project References Available



### WHEN COMPETITIVE BID IS TOP PRIORITY, CONTACT US FOR A CUSTOM QUOTE:

- Slotted or Full Surface Subfloor Options
- Resilient Padding Options
- Steel Drive Pins or Flanged Steel Channel Anchoring Options
- Slab Depression Options From 1 5/8" to 2"

<p><b>Manufacturing:</b>    <b>ISO 14001:2004</b>  <small>CERTIFIED</small></p>	<p>  <b>Recycled Contribution:</b>        Subfloor System includes components with recycled content</p>	<p>  <b>Testing Laboratory:</b>        United States Sports Surfacing Laboratory</p>	<p>  <b>Certified Testing:</b>        ISSS Scientific Body Membership</p>	<p>  <b>Green Status</b>        Managed Forests, Certification Available</p>	<p>  <b>Environmental Product Declaration</b>        The first sports floor manufacturer to publish UL certified product-specific Environmental Product Declaration contributing to LEED V.4</p>
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For more information on how RezillBase can benefit your athletes, call 800-283-9522 or email us at [info@connorsports.com](mailto:info@connorsports.com).



**DOING  
THE MOST  
GOOD**

William Booth, *Founder*  
André Cox, *General*  
Donald C. Bell, *Territorial Commander*

**TO: WHOM IT MAY CONCERN**  
**CITY: ALL LOCATIONS IN THE SOUTHERN TERRITORY**  
**FROM: Major Ward Matthews**  
**CITY: ATLANTA, GEORGIA**

**SUBJECT: THE BOARD OF TRUSTEES MEMBERSHIP**

This will advise that the following comprise the Trustees and Officers of The Board of Trustees of The Salvation Army, a Georgia Corporation as of September 1, 2017:

Chairman of the Board/ Trustee	David Hudson	615 Slaters Lane Alexandria, Virginia
President/Trustee	Donald C. Bell	1424 NE Expwy., N.E. Atlanta, Georgia
Vice President/Trustee	Ralph Bukiewicz	Same as above
Treasurer/Trustee	James K. Seiler	Same as above
Secretary/Trustee	Ward Matthews	Same as above
Assistant Treasurer/ Trustee	Stephen Ellis	Same as above
Trustee	William G. Mockabee	Same as above
Trustee	Sheila Lanier	Same as above
Trustee	Margaret McGourn	Same as above
Trustee	Debi Bell	Same as above
Trustee	Susan Bukiewicz	Same as above

The term of the Trustees and Officers of The Salvation Army, a Georgia Corporation is perpetual.

The Trustees receive no compensation for serving as Trustee.

Delegated authority granted to:

Contracting Officer	Andrew Wiley	Same as above
Assistant Legal Secretary	Melanie Mathis Brackett	Same as above



DOING THE  
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**The Salvation Army  
DFW Metroplex Command  
2018 Advisory Board**

**Majors Jonathan and Barbara Rich— DFW Metroplex Leadership**

**EXECUTIVE COMMITTEE:**

**Chair – Mr. Bernard DiFiore**

*Chairman of the Board  
BenefitMall, Inc.*

**Management Services Chair – Mr. LaMonte Thomas**

*President  
Cigna, North Texas and Oklahoma*

**Program Services Chair – Mrs. Shelle Sills**

*Civic Leader*

**Resource Development Chair – Mrs. Michal Powell**

*Civic Leader*

**Long-Range Planning Committee Chair – Dr. Bobby B. Lyle\*†**

*Chairman, President & CEO  
Lyco Holdings Incorporated*

**Leadership Committee Chair – Mr. Carl Ice**

*President and Chief Executive Officer  
BNSF Railway Company*

**Secretary – Mr. David Cole**

*Retired Executive  
AT&T*

**Treasurer – Mr. Mark Flagg**

*Dallas Region President  
Northern Trust Bank*



**REGULAR & LIFE MEMBERS:**

**Mrs. Charlotte Jones Anderson†**

*Executive Vice President, Brand Management*  
*President of Charities*  
Dallas Cowboys Football Club

**Mr. Henry (Peter) Beck**

*CEO*  
The Beck Group

**Dr. Ernest E. Beecherl**

*General Surgeon*

**Mrs. Sally B. Berry**

*Civic Leader*

**Mr. Robert Best**

*Chairman & President*  
Atmos Energy

**Mr. David Brown**

*Retired Police Chief*

**Mr. Darwin Bruce**

*COO*  
The Potter's House

**Mr. John (Denny) Carreker**

*Vice Chairman*  
Jet Linx Management Company, LLC

**Ms. Christie Carter**

*Partner*  
Carter-Langham, Inc.

**Mrs. Barbara Charlton**

*Civic Leader*

**Mr. Daniel O. Chesnut**

*Chief Operations Officer-Advisory*  
KPMG LLP

**Mr. Sam Coats**

*Retired Airline Executive*

**Mr. David Cole**

*Retired Executive*  
AT&T

**Mr. Mark Connally**

*Managing Director*  
Citi Private Bank

**Mrs. Millie Cooper\***

The Cooper Aerobics Center

**Mr. Richard Davis**

*Owner & CEO*  
DAVACO, Inc.

**Mr. Bernard DiFiore**

*Chairman of the Board*  
BenefitMall, Inc.

**Ms. Gloria Eulich**

*Chairman*  
Belmont Group

**Mrs. Mary Clare Finney**

*CEO*  
Spyglass

**Mr. Mark Flagg**

*Dallas Region President*  
Northern Trust Bank

**Mr. William Flaherty**

*President & CEO*  
Rosewood Property Company

**Ms. Joyce Fox**

*Owner*  
Joyce Fox Interiors, LLC

**Mr. Alan Friedman**

*President*  
Trisept

**Mrs. Hilda Galvan**

*Partner-in-Charge*  
Jones Day

**Mrs. Judy Gibbs**

*Civic Leader*

**Mr. James L. Hailey**

*Retired Executive*  
JCPenney

**Mr. John Hawkins**

*Partner*  
Hawkins-Welwood Homes, LLC

**Mrs. Jean Hobby**

*Partner*  
PriceWaterhouseCoopers

**Mrs. Carol Huckin**

*Civic Leader*

**Mr. Carl Ice**

*President and Chief Executive Officer*  
BNSF Railway Company

**Mr. Willis Johnson**

*CEO*  
JBJ Management

**Mrs. Gene Jones**

*Civic Leader*

**Mrs. Nancy E. Judy**

*Civic Leader, Former*  
County Commissioner

**Mr. Frank A. King**

*Partner*  
King Capital Partners

**Mrs. Jeanie Laube**  
*Retired Director*  
*Hockaday/St. Mark's Schools*

**Mrs. Sarah Losinger**  
*Community Volunteer*

**Dr. Bobby Lyle\*†**  
*Founder & Chairman*  
*Lyco Holdings Incorporated*

**Mr. Ashok Mago**  
*Chairman & CEO*  
*Mago and Associates*

**Mr. Richard K. Martin**  
*Retired Partner*  
*Haynes and Boone, LLP*

**Mrs. Sara Martineau**  
*Civic Leader*

**Mr. Preston McAfee**  
*President/CEO*  
*Rogers-O'Brien Construction*

**Mrs. Lynn H. McBee**  
*Civic Leader*

**Mr. J.D. McCaslin**  
*President*  
*J.D. McCaslin & Company, Inc.*

**Mr. P. Mike McCullough**  
*Attorney*  
*Thompson & Knight LLP*

**Mr. David Miller**  
*Managing Partner*  
*EnCap Investments*

**Mrs. Anne Mewhinney Monning**  
*Civic Leader*

**Mrs. Debbie Oates**  
*Civic Leader*

**Mr. Roland Parrish**  
*CEO & Owner*

**Ms. Rena Pederson**  
*Director of Communications*  
*National Math and Science Initiative*

**Mrs. Margot Perot\*†**  
*Civic Leader*

**Mr. Dale Petroskey**  
*President & CEO*  
*Dallas Regional Chamber*

**Mrs. Jan R. Pickens**  
*Civic Leader*

**Mrs. Michal Powell**  
*Civic Leader*

**Mr. Stan H. Richards\***

*Principal*

The Richards Group

**Ms. Carol Roberts**

*Community Relations & Partnership Marketing Manager*

*Albertsons Tom Thumb*

**Mr. Elliott (Tony) Roosevelt, Jr.**

*Oil and Natural Gas*

**Mr. William R. Ross**

*Executive Vice President*

NorthMarq Capital

**Mr. David O. Russell**

*President*

Philanthropology

**Mr. Louis Schaufele**

*President & CEO*

Rosewood Property Company

**Mr. Matthew Schindel**

*Partner*

Haynes and Boone, KKP

**Mrs. Mardie Schoellkopf**

*Civic Leader*

**Mr. Mark Schortman**

*Senior Vice President & Region General Manager*

Coca-Cola Refreshments

**Mr. Robert E. Scott**

*Retired Banking/Financial Services*

**Mrs. Shelle Sills**

*Civic Leader*

**Mr. Lee R. Slaughter\***

*President*

*Kahala Investments, Inc.*

**Mr. Mark "Clay" Smith**

*President*

*M.C. Smith Investments*

**Mr. Steve Stine**

*Sr. Vice President and Chief Data Officer*

AT&T, Inc.

**Mr. John L. Strauss**

JLS Investments

**Mr. Phillip Swatzell**

*Retired*

*Private banking & Managing Director*

**Mr. Frank Swingle**

*CEO*

*Swingle, Collins & Associates*

**Mr. LaMonte Thomas**

*President*

*Cigna, North Texas and Oklahoma*

**Mr. Doug Thompson**

*V.P. Acquisitions*

*Thompson Realty Corporation*

**Mrs. Lisa Copeland Troutt**

*Civic Leader*

**Dr. R. Gerald Turner**

*President*

*Southern Methodist University*

**Mr. Scott Turpin**

*President*

*T Bar M, Inc.*

**Mrs. Bernice J. Washington**

*President & CEO*

*BJW Consulting Group, LLC.*

**EMERITUS MEMBER:**

**Mrs. Marilyn H. Augur\*\***

*President & CEO*

*Marilyn Augur Enterprises*

**Mrs. Linda Custard\*\***

*Investments*

**Ms. Nancy Dedman\*\***

*Civic Leader*

**Mr. James Francis, Jr. \*\***

*Consultant/Investor*

*Francis Enterprises, Inc.*

**Mr. Erle Nye\*\***

*Chairman Emeritus*

*TXU Corp.*

**Ms. Caren Prothro\*\***

*Civic Leader*

**Mrs. Christi Carter Urschel\*\***

*Crowley-Carter Foundation*

**Dr. Phillip E. Williams, Jr. \*\***

*Neurosurgeon*

**Mr. Donald H. Wills\*\***

*Banking, Oil & Gas &*

*Business Consulting*

Account	Annual Budget
8802 Out-of-Town Travel	900.00
8906 Specific Assistance to Individuals	82,885.44
8916 Specific Assistance - Seasonal/Disaster	153,600.00
8920 Interstate Services	6,664.44
9001 Organization Dues	360.00
9103 Scholarship Grants/Tuition Payments	50.04
9111 Christmas Remembrances	130.08
9402 World Services and Harvest Festival	2,600.04
9692 Support Service to Headquarters	32,655.70
9704 Depreciation Expense	21,899.64
Total Expenses	<u>611,747.81</u>

Net (Income)/Expense 0.04

Total Fund Balancing 0.04



**15550 - MCKINNEY CORPS  
MCKINNEY ANNUAL BUDGET**

Account	Annual Budget
4001 Donations - General	12,000.00
4002 Seasonal Donations	225,000.00
4003 Meeting Collections	1,500.00
4004 Cartridges	20,000.04
4005 World Services	999.96
4012 Restricted Donations - Non-Exempt	
4050 Gifts-in-Kind	200,000.04
4626 Womens Auxiliary	30,000.00
4627 Appeals Appropriated	67,616.01
4628 Unrestricted Trust Funds	8,100.00
5001 Public Funds/Agency Funds	24,999.96
6001 Membership Dues	
6201 Program Service Fees	21,500.04
6801 Interest Income	31.80
<b>Total Income</b>	<b>611,747.85</b>
7001 Officers' Allowances and Grants	53,518.26
7003 Salaries - Non-exempt Employees	56,156.52
7004 Salaries - Temporary/Seasonal Employees	43,000.00
7102 Employee Life/Accident Insurance	109.92
7104 Pension - Employees	1,094.52
7105 Employee Retirement Contributions	
7108 Officers' Health Care Provision Assessment:	13,079.96
7109 Officers' Retirement Assessments	7,296.00
7201 FICA - Salvation Army Portion	7,585.50

Account	Annual Budget
7203 Workers' Compensation Insurance	3,796.08
8001 Professional Fees	
8009 Data Processing Fees (Accounting, Payroll)	3,000.00
8102 Uniforms	1,000.00
8103 Educational, Recreational, and Craft Supplies	3,684.84
8104 Food and Beverages	2,000.04
8105 Laundry, Linen and Housekeeping Supplies	150.00
8106 Office Supplies	1,965.18
8110 Kitchen, Dining Room Supplies	249.96
8201 Office Telephones	6,137.04
8202 Cell Phones and Internet	2,599.92
8203 Quarters Telephones	1,800.00
8301 Postage and Parcel Post	500.04
8303 Messenger and Delivery Services	1,000.00
8401 Facility Rent	1,563.00
8403 Building and Equipment Insurance	6,398.61
8405 Utilities	27,999.84
8409 Property Upkeep and Repairs	35,000.04
8413 Janitorial Supplies	500.04
8501 Rentals of Furnishings and Equipment	450.00
8502 Repairs and Maintenance - Furnishings and Equipment	200.04
8503 Purchases of Furnishings and Equipment	2,000.04
8601 Printing and Other Media Preparation	1,500.00
8607 Purchase of S.A Periodical Publications (Wa	210.00
8608 Advertising and Public Information Charge	24.00
8701 Other Transportation and Meals	3,500.04
8702 Salvation Army Vehicles - Operating Costs	9,999.96
8704 Salvation Army Vehicles - Insurance	6,426.96
8706 Leased Vehicles - Operating Costs	2,000.00
8801 Conference Attendance	2,506.08

**THE SALVATION ARMY - DALLAS/FORT WORTH  
METROPLEX AREA COMMAND  
OPERATING FUND**

**FINANCIAL STATEMENTS  
AND SUPPLEMENTARY INFORMATION**

**FOR THE YEAR ENDED SEPTEMBER 30, 2017  
WITH INDEPENDENT AUDITOR'S REPORTS**



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## INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation

### REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying financial statements of the Operating Fund of The Salvation Army - Dallas/Fort Worth Metroplex Area Command, which comprise the statement of financial position as of September 30, 2017, and the related statements of activities and changes in net assets, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation  
Page 2

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Operating Fund of The Salvation Army - Dallas/Fort Worth Metroplex Area Command as of September 30, 2017, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### **Other Matters**

#### Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal and state awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

As discussed in Note 1, the financial statements present only the Operating Fund of The Salvation Army - Dallas/Fort Worth Metroplex Area Command and do not purport to, and do not, present fairly the financial position of The Salvation Army - Dallas/Fort Worth Metroplex Area Command as a whole or The Salvation Army, a Georgia corporation, as of September 30, 2017, and the changes in their net assets and their cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.



To the Board of Trustees of The Salvation Army,  
a Georgia Corporation  
Page 3

**OTHER REPORTING REQUIRED BY GOVERNMENT AUDITING STANDARDS**

In accordance with *Government Auditing Standards*, we have also issued our report dated March 7, 2018, on our consideration of the Operating Fund of The Salvation Army - Dallas/Fort Worth Metroplex Area Command's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Operating Fund of The Salvation Army - Dallas/Fort Worth Metroplex Area Command's internal control over financial reporting and compliance.

*BKHM, P.A.*

Winter Park, Florida  
March 7, 2018

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**STATEMENT OF FINANCIAL POSITION**

**SEPTEMBER 30, 2017**

**ASSETS**

Current assets:	
Cash and cash equivalents	\$ 4,242,389
Current portion of contributions receivable	998,630
Other receivables	1,403,244
Due from Territorial Headquarters	125,786
Due from other Salvation Army units	101,647
Prepaid expenses and other current assets	<u>232,135</u>
Total current assets	<u>7,103,831</u>
Contributions receivable, less current portion	<u>258,750</u>
Equipment:	
Vehicles	3,408,844
Accumulated depreciation	<u>(2,461,124)</u>
Total equipment, net	<u>947,720</u>
Total assets	<u><u>\$ 8,310,301</u></u>

**LIABILITIES AND NET ASSETS**

Current liabilities:	
Due to Divisional Headquarters	\$ 977,066
Accounts payable and accrued expenses	1,251,019
Deferred revenue	1,065,843
Due to operating revolving loan fund	<u>2,005,973</u>
Total liabilities	<u>5,299,901</u>
Net assets:	
Unrestricted	2,185,545
Temporarily restricted	<u>824,855</u>
Total net assets	<u>3,010,400</u>
Total liabilities and net assets	<u><u>\$ 8,310,301</u></u>

See accompanying notes to financial statements.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2017**

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Total</u>
Support and revenue:			
Contributions	\$ 31,308,117	\$ -	\$ 31,308,117
United Way	503,346	202,948	706,294
Fees and grants from government agencies	8,003,248	-	8,003,248
Other income	2,125,397	-	2,125,397
Net assets released from restrictions:			
Satisfaction of program restrictions	363,176	(363,176)	-
Satisfaction of time restrictions	544,615	(544,615)	-
 Total support, revenue and net assets released from restrictions	 <u>42,847,899</u>	 <u>(704,843)</u>	 <u>42,143,056</u>
Expenses:			
Program services:			
Cedar Crest Corps	864,779	-	864,779
Irving Corps	1,049,857	-	1,049,857
Oak Cliff Corps	687,317	-	687,317
Pleasant Grove Corps	942,970	-	942,970
Garland Corps	946,297	-	946,297
Garland Boys' Club	225,991	-	225,991
Denton Corps	1,170,960	-	1,170,960
Waxahachie Corps	598,799	-	598,799
Waxahachie Boys' Club	246,533	-	246,533
Collin County Corps	836,852	-	836,852
McKinney Corps	636,235	-	636,235
Lewisville Service Center	1,227,171	-	1,227,171
League of Mercy	235,197	-	235,197
Emergency finance and supplemental aid	1,463,540	-	1,463,540
Shelter care for transient and homeless	1,883,965	-	1,883,965
Fort Worth SAVE	729,720	-	729,720
Home Sweet Home	790,437	-	790,437
Domestic violence	758,080	-	758,080
Substance abuse	6,383,309	-	6,383,309

See accompanying notes to financial statements.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS  
(continued)**

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Total</u>
Supportive housing	1,595,016	-	1,595,016
Christmas	4,120,647	-	4,120,647
Emergency food and shelter	10,460	-	10,460
Friendship House	67,941	-	67,941
Harbor Light Corps	246,504	-	246,504
Irving Boys' Club	323,913	-	323,913
Project Tomorrow	78,940	-	78,940
Fort Worth shelter care	1,711,258	-	1,711,258
Northside Corps and childcare	728,972	-	728,972
Fort Worth family shelter	556,480	-	556,480
Arlington Corps and shelter	1,451,176	-	1,451,176
Women's chemical abuse	417,603	-	417,603
Transitional housing	877,999	-	877,999
Reconnect Corps	244,384	-	244,384
Other financial assistance	292,218	-	292,218
Youth Education Town	563,695	-	563,695
Social enterprise	133,427	-	133,427
Total program services	<u>35,098,642</u>	<u>-</u>	<u>35,098,642</u>
Supporting services:			
Management and general	2,989,862	-	2,989,862
Fund raising	3,770,982	-	3,770,982
Total supporting services	<u>6,760,844</u>	<u>-</u>	<u>6,760,844</u>
Total expenses	<u>41,859,486</u>	<u>-</u>	<u>41,859,486</u>
Change in net assets	988,413	(704,843)	283,570
Net assets at beginning of year	<u>1,197,132</u>	<u>1,529,698</u>	<u>2,726,830</u>
Net assets at end of year	<u>\$ 2,185,545</u>	<u>\$ 824,855</u>	<u>\$ 3,010,400</u>

See accompanying notes to financial statements.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**STATEMENT OF FUNCTIONAL EXPENSES**

**FOR THE YEAR ENDED SEPTEMBER 30, 2017**

	PROGRAM SERVICES				
	Cedar Crest Corps	Irving Corps	Oak Cliff Corps	Pleasant Grove Corps	Garland Corps
Officers' allowances, employee salaries and benefits	\$ 253,201	\$ 260,961	\$ 196,215	\$ 341,134	\$ 329,643
Contract and professional services	9,429	35,506	4,845	16,739	11,361
Supplies	62,310	53,432	24,922	30,778	25,947
Telecommunications	6,924	10,733	8,581	11,887	13,216
Postage and shipping	268	2,301	833	425	3,211
Occupancy and equipment	148,290	125,359	96,381	192,082	73,514
Printing and publications	5,115	11,295	3,160	2,497	3,459
Travel and meals	39,870	47,342	38,449	35,447	30,291
Conferences and meetings	32,258	14,600	9,283	9,396	8,362
Specific assistance to individuals	270,196	412,582	271,180	243,243	373,896
Support services	21,566	54,948	18,269	43,878	48,162
Depreciation expense	13,052	12,188	14,063	7,052	11,022
Miscellaneous	2,300	8,610	1,136	8,412	14,213
<b>Total expenses</b>	<b>\$ 864,779</b>	<b>\$ 1,049,857</b>	<b>\$ 687,317</b>	<b>\$ 942,970</b>	<b>\$ 946,297</b>

See accompanying notes to financial statements.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**STATEMENT OF FUNCTIONAL EXPENSES  
(continued)**

	PROGRAM SERVICES					
	Garland Boys' Club	Denton Corps	Waxahachie Corps	Waxahachie Boys' Club	Collin County Corps	McKinney Corps
Officers' allowances, employee salaries and benefits	\$ 127,652	\$ 364,810	\$ 225,608	\$ 177,269	\$ 345,001	\$ 173,579
Contract and professional services	741	89,818	4,778	4,321	7,172	2,743
Supplies	8,135	77,714	22,696	12,249	36,762	7,557
Telecommunications	2,035	10,831	6,932	1,821	13,862	10,650
Postage and shipping	-	799	522	54	3,362	1,458
Occupancy and equipment	86,613	135,128	93,176	40,608	142,205	129,803
Printing and publications	10	2,063	1,474	-	1,745	1,778
Travel and meals	695	16,679	31,116	1,294	35,476	15,590
Conferences and meetings	110	10,594	8,862	50	14,487	3,699
Specific assistance to individuals	-	401,537	143,961	2,767	147,333	230,614
Support services	-	50,297	47,029	-	35,645	36,764
Depreciation expense	-	8,721	9,849	5,765	21,010	17,431
Miscellaneous	-	1,969	2,796	335	32,792	4,569
<b>Total expenses</b>	<b>\$ 225,991</b>	<b>\$ 1,170,960</b>	<b>\$ 598,799</b>	<b>\$ 246,533</b>	<b>\$ 836,852</b>	<b>\$ 636,235</b>

See accompanying notes to financial statements.

THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND

STATEMENT OF FUNCTIONAL EXPENSES  
(continued)

	Lewisville Service Center	PROGRAM SERVICES					Fort Worth SAVE	Home Sweet Home
		League of Mercy	Emergency Finance and Supplemental Aid	Shelter Care for Transient and Homeless				
Officers' allowances, employee salaries and benefits	\$ 268,610	\$ 173,528	\$ 418,268	\$ 737,134	\$ 209,010	\$ 431,691		
Contract and professional services	18,718	2,395	146,196	147,464	7,859	12,298		
Supplies	6,371	9,307	126,913	150,304	3,330	6,197		
Telecommunications	7,962	2,775	3,420	5,785	638	3,152		
Postage and shipping	1,852	1	200	339	89	186		
Occupancy and equipment	43,450	3,272	210,451	152,027	43,553	48,260		
Printing and publications	1,205	272	1,595	2,171	591	1,222		
Travel and meals	6,751	2,147	3,556	5,079	2,338	3,649		
Conferences and meetings	3,382	329	636	1,005	726	255		
Specific assistance to individuals	833,283	14,511	194,431	215,619	459,984	281,399		
Support services	14,222	2,830	364,859	462,746	-	-		
Depreciation expense	20,854	8,229	2,133	2,902	-	1,496		
Miscellaneous	511	15,601	882	1,390	1,602	632		
<b>Total expenses</b>	<b>\$ 1,227,171</b>	<b>\$ 235,197</b>	<b>\$ 1,463,540</b>	<b>\$ 1,883,965</b>	<b>\$ 729,720</b>	<b>\$ 790,437</b>		

See accompanying notes to financial statements.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**STATEMENT OF FUNCTIONAL EXPENSES  
(continued)**

	PROGRAM SERVICES					
	Domestic Violence	Substance Abuse	Supportive Housing	Christmas	Emergency Food and Shelter	Friendship House
Officers' allowances, employee salaries and benefits	\$ 578,736	\$ 2,887,088	\$ 918,861	\$ 725,968	\$ -	\$ 39,645
Contract and professional services	28,479	364,243	170,283	95,360	-	714
Supplies	25,577	286,553	119,923	22,180	-	1,064
Telecommunications	4,455	24,580	8,429	30,541	-	2,954
Postage and shipping	264	1,584	615	198	-	-
Occupancy and equipment	71,086	503,844	195,057	252,307	-	3,775
Printing and publications	2,623	7,465	2,634	27,055	-	133
Travel and meals	3,617	31,799	5,672	55,478	-	3,893
Conferences and meetings	3,693	1,917	601	5,739	-	2,447
Specific assistance to individuals	36,127	588,532	165,889	2,889,132	10,460	3,627
Support services	-	1,660,791	-	3,032	-	9,689
Depreciation expense	1,966	9,979	3,522	13,271	-	-
Miscellaneous	1,457	14,934	3,530	386	-	-
<b>Total expenses</b>	<b>\$ 758,080</b>	<b>\$ 6,383,309</b>	<b>\$ 1,595,016</b>	<b>\$ 4,120,647</b>	<b>\$ 10,460</b>	<b>\$ 67,941</b>

See accompanying notes to financial statements.



THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND

STATEMENT OF FUNCTIONAL EXPENSES  
(continued)

	PROGRAM SERVICES					
	Harbor Light Corps	Irving Boys' Club	Project Tomorrow	Fort Worth Shelter Care	Northside Corps and Childcare	Fort Worth Family Shelter
Officers' allowances, employee salaries and benefits	\$ 130,860	\$ 256,063	\$ 6,044	\$ 677,653	\$ 364,813	\$ 248,741
Contract and professional services	7,555	582	1,482	104,245	3,863	95,185
Supplies	7,898	33,876	3,432	47,591	27,680	24,606
Telecommunications	2,979	480	169	7,841	8,377	5,333
Postage and shipping	3,322	-	-	356	403	162
Occupancy and equipment	35,744	28,911	1,251	140,579	147,629	79,491
Printing and publications	6,930	-	208	1,614	3,703	640
Travel and meals	13,838	2,365	217	13,551	47,247	4,832
Conferences and meetings	3,367	1,636	110	3,048	9,795	594
Specific assistance to individuals	13,582	-	58,984	710,667	35,680	95,441
Support services	18,002	-	6,784	-	46,978	-
Depreciation expense	1,896	-	256	-	14,412	-
Miscellaneous	531	-	3	4,113	18,392	1,455
Total expenses	\$ 246,504	\$ 323,913	\$ 78,940	\$ 1,711,258	\$ 728,972	\$ 556,480

See accompanying notes to financial statements.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**STATEMENT OF FUNCTIONAL EXPENSES  
(continued)**

	PROGRAM SERVICES						
	Arlington Corps and Shelter	Women's Chemical Abuse	Transitional Housing	Reconnect Corps	Other Financial Assistance	Youth Education Town	
Officers' allowances, employee salaries and benefits	\$ 697,157	\$ 182,671	\$ 487,583	\$ 116,851	\$ 28,233	\$ 385,399	
Contract and professional services	17,269	126,505	208,977	3,788	13,363	23,469	
Supplies	40,665	21,880	36,552	19,837	23,072	37,558	
Telecommunications	12,187	5,306	7,125	4,241	1,658	6,316	
Postage and shipping	2,084	186	209	1,401	27	715	
Occupancy and equipment	192,934	63,264	119,814	49,229	14,467	24,597	
Printing and publications	10,816	974	769	1,323	171	5,827	
Travel and meals	32,413	5,065	6,558	16,287	1,747	6,260	
Conferences and meetings	2,981	449	2,024	6,439	207	-	
Specific assistance to individuals	363,309	10,228	5,994	9,697	125,214	11,585	
Support services	71,276	-	-	14,749	63,541	55,792	
Depreciation expense	5,622	-	-	-	20,112	-	
Miscellaneous	2,463	1,075	2,394	542	406	6,177	
<b>Total expenses</b>	<b>\$ 1,451,176</b>	<b>\$ 417,603</b>	<b>\$ 877,999</b>	<b>\$ 244,384</b>	<b>\$ 292,218</b>	<b>\$ 563,695</b>	

See accompanying notes to financial statements.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**STATEMENT OF FUNCTIONAL EXPENSES  
(continued)**

	PROGRAM SERVICES			SUPPORTING SERVICES			Total
	Social Enterprise	Total Program Services	Management and General	Fund Raising	Total Supporting Services		
Officers' allowances, employee salaries and benefits	\$ 96,079	\$ 13,861,759	\$ 2,239,634	\$ 1,644,731	\$ 3,884,365	\$ 17,746,124	
Contract and professional services	1,548	1,789,293	207,633	619,366	826,999	2,616,292	
Supplies	1,045	1,445,913	121,557	237,282	358,839	1,804,752	
Telecommunications	-	254,175	44,043	25,696	69,739	323,914	
Postage and shipping	-	27,426	13,083	254,807	267,890	295,316	
Occupancy and equipment	4,176	3,692,327	220,136	146,655	366,791	4,059,118	
Printing and publications	-	112,537	7,107	817,520	824,627	937,164	
Travel and meals	8,580	575,188	74,370	16,964	91,334	666,522	
Conferences and meetings	-	163,081	24,267	1,543	25,810	188,891	
Specific assistance to individuals	1,105	9,631,789	-	-	-	9,631,789	
Support services	5,414	3,147,263	-	-	-	3,147,263	
Depreciation expense	2,962	229,765	29,874	-	29,874	259,639	
Miscellaneous	12,518	168,126	8,158	6,418	14,576	182,702	
<b>Total expenses</b>	<b>\$ 133,427</b>	<b>\$ 35,098,642</b>	<b>\$ 2,989,862</b>	<b>\$ 3,770,982</b>	<b>\$ 6,760,844</b>	<b>\$ 41,859,486</b>	

See accompanying notes to financial statements.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**STATEMENT OF CASH FLOWS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2017**

**CASH FLOWS FROM OPERATING ACTIVITIES**

Change in net assets	\$ 283,570
Adjustments to reconcile change in net assets to net cash provided by (used for) operating activities:	
Donated property and equipment received	(39,840)
Depreciation expense	259,639
Gain on disposal of equipment	(19,348)
Changes in assets and liabilities:	
Contributions receivable	414,976
Other receivables	(116,176)
Due from Territorial Headquarters	52,715
Due from other Salvation Army Units	(5,701)
Prepaid expenses and other current assets	(174,006)
Due to Divisional Headquarters	140,188
Accounts payable and accrued expenses	(31,590)
Deferred revenue	(216,577)
Net cash provided by operating activities	<u>547,850</u>

**CASH FLOWS FROM INVESTING ACTIVITIES**

Purchase of equipment	(152,139)
Proceeds from sale of equipment	<u>110,645</u>
Net cash used for investing activities	<u>(41,494)</u>

**CASH FLOWS FROM FINANCING ACTIVITIES**

Increase in amount due to operating revolving loan fund	<u>5,973</u>
Net cash provided by financing activities	<u>5,973</u>
Net increase in cash and cash equivalents	512,329
Cash and cash equivalents at beginning of year	<u>3,730,060</u>
Cash and cash equivalents at end of year	<u>\$ 4,242,389</u>

See accompanying notes to financial statements.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2017**

**1 PURPOSE AND ORGANIZATION**

The Salvation Army, founded in 1865, is a not-for-profit international religious organization and charitable movement organized and operated on a quasi-military pattern and is a branch of the Christian Church. Its memberships include officers (clergy), soldiers and adherents (laity), members of varied activity groups and volunteers who serve as advisors, associates and committed participants in its service functions.

The accompanying financial statements are summaries of the financial position, results of operations, net asset classifications and sources and applications of cash of the Operating Fund (the "Fund") of The Salvation Army - Dallas/Fort Worth Metroplex Area Command (the "Command"). The Command is a local unit of The Salvation Army, a Georgia corporation. The Command operates under the direction of The Salvation Army - Texas Divisional Headquarters in Dallas, Texas, and The Salvation Army - Southern Territorial Headquarters in Atlanta, Georgia. The Fund is used to record the day-to-day operations of the Command, including the receipt and use of funds with no external restrictions. The Fund does not include land and buildings and certain other interest-earning assets which are under the legal control and discretion of The Salvation Army, a Georgia corporation.

The Salvation Army is an organization exempt from income taxation under Section 501(a) as an entity described in Section 501(c)(3) of the Internal Revenue Code of 1986, as amended and is exempt from state income taxes under related state provisions. Accordingly, no provision for federal or state income taxes is included in the accompanying financial statements.

The Command's program services include the following:

Carr P. Collins Social Service Center (Dallas) - Programs offered include, among others, temporary housing for local and transient indigent men; emergency financial assistance and counseling to families and individuals who, due to illness, disaster, or unemployment are unable to meet their own needs; shelter and recovery assistance for victims of domestic violence; recovery services for those with alcohol and drug abuse problems; and job counseling.

Mabee Social Service Center (Fort Worth) - Programs offered include, among others, temporary shelter for homeless men, women and families; comprehensive substance abuse treatment for women; and transitional housing for homeless and mentally challenged individuals.

Arlington, Cedar Crest, Irving, Garland, Northside, Oak Cliff, Pleasant Grove, Denton, McKinney, Collin County and Waxahachie Corps/Community Centers, Reconnect Corps, Harbor Light Corps, Friendship House, and Lewisville Service Center - Operating units providing spiritual and social programs for young people and adults, group activities, pastoral counseling, homemaking classes, institutional and family visitation, sports and recreation facilities, emergency welfare services and educational and music classes.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

The Irving Corps/Community Center also operates a child development center offering all day and after-school care and meals for children. The Garland, Irving, and Waxahachie Corps/Community Centers also operate Boys' Clubs, which offer a wide variety of educational and recreational programs for young people.

**2 SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Presentation**

The accompanying financial statements have been prepared in accordance with the national accounting policies of The Salvation Army. These policies are consistent with accounting principles generally accepted in the United States of America.

The Salvation Army has adopted the provisions of the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 958-605, *Contributions Received* ("ASC 958-605"), and FASB ASC 958-205, *Not-for-Profit Entities: Presentation of Financial Statements* ("ASC 958-205"). ASC 958-605 requires that contributions received, including unconditional promises to give, be recognized as increases in net assets in the period received at their fair value. ASC 958-205 establishes the standards for external financial reporting for not-for-profit organizations, which includes a statement of financial position, a statement of activities, a statement of functional expenses and a statement of cash flows. It requires the classification of resources into three classes of net assets based on the absence or existence of donor-imposed restrictions.

In order to observe restrictions which donors place on contributions and other gifts, as well as designations made by the Board of Trustees/Directors, all assets, liabilities and support and revenue are accounted for in the following net asset classifications:

- Unrestricted net assets - not subject to donor-imposed restrictions. Unrestricted net assets may be designated for specific purposes or locations by action of the Board of Trustees/Directors.
- Temporarily restricted net assets - subject to donor-imposed stipulations that may be fulfilled by actions of The Salvation Army to meet the stipulations or become unrestricted at the date specified by the donor.
- Permanently restricted net assets - subject to donor-imposed stipulations that they be retained and invested permanently by The Salvation Army. The donors require the Fund to use all or part of the investment return on these net assets for specified or unspecified purposes.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

**Cash and Cash Equivalents**

For purposes of these statements, cash equivalents are defined as short-term, highly liquid investments that are both readily convertible to known amounts of cash and have original maturities of three months or less.

Cash and cash equivalents in the accompanying statement of financial position include restricted cash that must be used as follows:

Garland Corps building repairs/renovations	\$ <u>18,157</u>
--------------------------------------------	------------------

**Contributions Receivable**

Contributions receivable that are expected to be collected within one year are recorded at net realizable value. Contributions receivable that are expected to be collected in future years are recorded at fair value based on the present value of their estimated future cash flows and are discounted at the rate applicable to the year in which the contribution was made. Conditional contributions receivable are not recognized until they become unconditional, that is, when the conditions on which they depend are substantially met.

**Property, Equipment, Depreciation and Reserves**

All land and buildings used by the Command, as well as any contributions or reserves established for purchase or replacement of land or buildings, are held in separate funds which are under the legal control and discretion of The Salvation Army, a Georgia corporation. Consequently, these assets are not included in the accompanying financial statements. The Fund has not been assessed a specific fee or rent charge for utilization of these facilities. Rent charges may be assessed for utilization of other facilities from third parties.

Equipment is stated at cost or, if donated, at fair market value at the date of donation. Equipment is capitalized based upon actual cost and depreciated on a straight line basis over three to ten years. As a matter of Salvation Army policy, items costing \$10,000 or more are capitalized and all other items are expensed to occupancy and equipment costs.

Provision is made for estimated major future costs of property maintenance and replacement of vehicles and some equipment by transfer of operating net assets to board designated unrestricted net assets. As of September 30, 2017, cash and cash equivalents include the following, which are board designated to be used for certain purposes:

Vehicle replacement reserve	\$ 156,287
Property maintenance reserve	<u>115,650</u>
	<u>\$ 271,937</u>

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

The Command is subject to the provisions of ASC 360-10-35, *Impairment or Disposal of Long-Lived Assets*. The standard requires impairment losses to be recorded on long-lived assets when indicators of impairment are present and when the undiscounted cash flows estimated to be generated by those assets (excluding interest) are less than the carrying amount of the assets. In such cases, the carrying value of assets to be held and used are adjusted to their estimated fair value and assets held for sale are adjusted to their estimated fair value less selling expenses. No impairment losses were recognized during the year ended September 30, 2017.

**Support and Revenue**

All items of support and revenue are stated on the accrual basis. Contributions subject to donor-imposed restrictions are recorded as temporarily restricted support and are reclassified as unrestricted when the donor-imposed restriction has been fulfilled or the stipulated time period has elapsed. Contributions with restrictions that are met during the fiscal year are recorded as unrestricted support. Support and revenue are reported as increases in unrestricted net assets unless use of the related assets is limited by donor-imposed restrictions that are not fulfilled in the accounting period. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulations or by law. All expenses are reported as decreases in unrestricted net assets. Expirations of temporary restrictions on net assets, that is, the expiration of the donor-imposed stipulated purpose or the elapsing of the specified time period, are reported as net assets released from restrictions.

Contributions receivable that are scheduled to be received after the end of the reporting period are shown as increases in temporarily restricted net assets and are reclassified to unrestricted net assets when the purpose or time restriction is met. Contributions receivable subject to donor-imposed stipulations that the corpus be maintained permanently are recognized as increases in permanently restricted net assets. Contributions received for fundraising events are recorded as deferred revenue until the event is held.

In addition to contributions from the public at large, the Fund also receives certain amounts which are earned or otherwise released from funds held in trust by Southern Territorial Headquarters. These amounts are included in contributions in the accompanying financial statements.

**Donations-in-kind and Contributed Services**

Material donations-in-kind items used in The Salvation Army programs and services (e.g., vehicle, free rent, equipment, etc.) and donated goods distributed (e.g., clothing, furniture, foodstuffs, etc.) are recorded at their estimated fair value as revenue and expense at the time the items are placed into service or distributed.



**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

Contributed equipment is recorded at fair value at the date of donation as unrestricted support and revenue unless the use of such contributed assets is restricted by a donor-imposed restriction.

Contributed services are reported as contributions at their fair value if the services received (a) create or enhance non-financial assets or (b) require specialized skills, are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation. In addition, the appropriate value of donated services of individuals is recorded as an expense when such services qualify for cost reimbursement from third-party providers.

Unpaid volunteers have made significant contributions of time to the Command. The value of this contributed time is not reflected in the accompanying statements since it does not create or enhance non-financial assets or require specialized skills.

**Expenses**

All expenses are stated on the accrual basis and are presented in the statement of activities and changes in net assets and the statement of functional expenses. Allocations of expenses to program services and supporting services are estimated based on personnel time and actual expenses incurred for the related activities.

**Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from these estimates.

**Recently Issued Accounting Pronouncement**

In August 2016, the FASB issued Accounting Standards Update 2016-14, *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities*, which makes improvements to the information provided in financial statements and accompanying notes of not-for-profit entities related to net asset classification requirements and the information presented about a not-for-profit entity's liquidity, financial performance and cash flows. The new standard is effective for the fiscal year ending September 30, 2019. The Command is currently evaluating the effect that implementation of the new standard will have on its financial position, changes in net assets and cash flows.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

**3 CONTRIBUTIONS RECEIVABLE AND OTHER RECEIVABLES**

Contributions receivable are recorded at net realizable value in the accompanying financial statements. Total contributions receivable of \$1,257,380 have been included in the accompanying statement of financial position. Of this amount, \$806,698 is due from the United Way, and \$450,682 is due from individual donors. Contributions receivable are valued in accordance with ASC 958-605 using a discount rate of 10% for the present value calculation. As of September 30, 2017, the discount on contributions receivable after one year was not considered significant and was not recorded. The table below shows how the contributions receivable are to be collected:

Contributions receivable due in:	
Less than one year	\$ 998,630
One year to five years	<u>258,750</u>
	<u>\$ 1,257,380</u>

Other receivables consist primarily of amounts due under various government grants and contracts. Based on the collectibility of funds from all of these sources, management believes that an allowance for doubtful accounts is not considered necessary.

**4 DUE TO OPERATING REVOLVING LOAN FUND**

On certain occasions, the Fund borrows monies from the operating revolving loan fund in order to finance day-to-day operations. These borrowings are repaid when certain receivables are collected from governmental units.

**5 PENSION, RETIREMENT AND POST-RETIREMENT BENEFIT PLANS**

**Employee Pension Plan**

Eligible employees of the Command participate in The Salvation Army Pension Plan (the "Plan") with other Salvation Army territories, which provides for death, disability and retirement benefits. The Plan is a defined contribution, money purchase plan. Annual contributions to the Plan are based on a stipulated percentage (6.00% in fiscal year 2017) of eligible employees' salaries. Amounts charged to the Fund and included in expenses for this plan were \$484,044 in fiscal year 2017.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

**Officers' Retirement and Other Post-Retirement Benefits Provisions**

The Salvation Army has a noncontributory retirement provision for officers, which provides retirement benefits, as defined by Salvation Army policy governing such benefits. Retirement allowances are determined based upon active officer allowances and length of service. Amounts charged to the Fund and included in expenses for this plan were \$90,324 in fiscal year 2017.

The Salvation Army also provides certain health care and death benefits for retired Salvation Army officers as part of the retirement provision for officers. The Salvation Army also provides a housing and furnishings allowance at the time of retirement. All Salvation Army officers and their eligible dependents are eligible for these benefits, as defined by Salvation Army policy. Provision for these benefits is made in a manner similar to that for officers' retirement benefits. Amounts charged to the Fund and included in expenses for this plan were \$224,827 in fiscal year 2017.

**6 EMPLOYEE MEDICAL PLAN**

Employees of The Salvation Army are provided health benefits under a self-insured program which is administered by a third-party claims administrator. The employee medical plan is funded by assessments made to all centers of operation which in turn assess the programs of the unit based on premium rates for all employees eligible for participation and by earnings on the designated assets of the plan maintained by the Southern Territorial Headquarters of The Salvation Army. Amounts charged to the Fund and included in expenses for this plan were \$2,564,313 in fiscal year 2017.

**7 INSURANCE**

The Salvation Army maintains self-insurance programs for general liability, automobile, workers compensation and property coverage. The programs which are administered by the Southern Territorial Headquarters of The Salvation Army are intended to provide coverage for claims arising in all centers of operation. Funding for these programs is obtained through assessments to all centers of operation which in turn assess the programs of the unit for each line of coverage and through earnings on assets designated by the Southern Territorial Headquarters of The Salvation Army to pay claims. Amounts charged to the Fund and included in expenses were \$979,251 in fiscal year 2017.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

**8 NET ASSET CLASSIFICATIONS**

Temporarily restricted net assets are available for the following purposes or periods:

Periods after September 30, 2017:	
General operating support	\$ 806,698
Garland Corps building repairs/renovations	<u>18,157</u>
Total temporarily restricted net assets	<u><u>\$ 824,855</u></u>

**9 NET ASSETS RELEASED FROM RESTRICTIONS**

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by the occurrence of other events specified by the donors during the fiscal year.

Purpose restriction accomplished:	
Garland Corps building repairs/renovations	\$ 363,176
Time restriction elapsed:	
United Way allocation	<u>544,615</u>
Total net assets released from restrictions	<u><u>\$ 907,791</u></u>

**10 RELATED PARTY TRANSACTIONS**

The Command, Texas Divisional Headquarters, Southern Territorial Headquarters and other Salvation Army units may hold funds or may pay operating costs on behalf of each other. The balances receivable or payable are presented as amounts due from or due to the related party in the accompanying statement of financial position.

During the year ended September 30, 2017, the Command recorded income of \$5,880,817 from trust accounts maintained by and under the legal control and discretion of Southern Territorial Headquarters to assist in the operations of the Command, including the payment of various liabilities to Texas Divisional Headquarters. This amount is included in the accompanying financial statements as contributions.

During the year ended September 30, 2017, the Command received \$513,007 and \$537,425 from The Salvation Army Women's Auxiliary and Texas Divisional Headquarters, respectively, in the form of grants for various programs of the Command. This amount is included in the accompanying financial statements as other income.

The Command is assessed an administrative charge by Texas Divisional Headquarters for support services provided by Texas Divisional Headquarters and Southern Territorial Headquarters. Support services provided include program, personnel, business and social services. These charges are included in the accompanying financial statements as support services.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

During the year ended September 30, 2017, the Command made lease payments of approximately \$324,000, which were paid on behalf of The Salvation Army, a Georgia corporation, who has leased buildings and certain other equipment which are used by the Command. This amount is included in the accompanying financial statements as occupancy and equipment expense.

**11 FAIR VALUE OF FINANCIAL INSTRUMENTS**

The Command's financial instruments consist of cash and cash equivalents, contributions receivable, other receivables, due from Territorial Headquarters, due from other Salvation Army units, due to Divisional Headquarters, accounts payable and accrued expenses and due to operating revolving loan fund. All financial instruments are stated either at cost or net realizable value, which approximates fair value.

Financial instruments that potentially expose the Command to concentrations of credit and market risk consist primarily of cash and cash equivalents and receivables. Cash and cash equivalents are maintained at federally insured financial institutions and credit exposure is limited to the amount of deposits at any one institution in excess of the federally insured limit.

As of September 30, 2017, the Command had cash balances on deposit with federally insured financial institutions which exceeded federally insured limits by approximately \$3,613,000. The Command has not historically experienced losses as a result of these uninsured balances.

Receivables may be due from various government agencies, the United Way, other entities and individuals, therefore, diversifying the related concentration of credit risk. Losses due to uncollectibility of these receivables have historically been negligible.

**12 FAIR VALUE MEASUREMENTS**

The Command has adopted ASC subtopic 820-10-65, which delayed the effective date of ASC 820 for all nonfinancial assets and liabilities to fiscal years beginning after November 15, 2008, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis.

The Command has adopted Accounting Standards Update ("ASU") 2010-06, *Improving Disclosures about Fair Value Measurements*, to amend ASC 820, *Fair Value Measurements and Disclosure*. ASU 2010-06 requires additional disclosures for the amounts and reasons for significant transfers in and out of fair value measurements hierarchies. ASU 2010-06 also requires information about purchases, sales, issuances and settlements for Level 3 fair value measurements to be presented separately.

The Command recorded certain assets at their fair value. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**NOTES TO FINANCIAL STATEMENTS  
(continued)**

ASC 820 establishes a three-level fair value hierarchy that prioritizes the inputs used to measure fair value. This hierarchy requires entities to maximize the use of observable inputs and minimize the use of unobservable inputs. The fair value hierarchy is categorized into three levels based on inputs as follows:

Level 1: Quoted market prices for identical assets or liabilities to which an entity has access at the measurement date.

Level 2: Inputs and information other than quoted market indices included in Level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 inputs include:

- a. Quoted prices for similar assets or liabilities in active markets;
- b. Quoted prices for identical or similar assets in markets that are not active;
- c. Observable inputs other than quoted prices for the asset or liability;
- d. Inputs derived principally from, or corroborated by, observable market data by correlation or by other means.

Level 3: Inputs that are unobservable and significant to the overall fair value measurement of the asset or liability. Unobservable inputs should be used to measure the fair value to the extent that observable inputs are not available.

Observable inputs reflect the assumptions market participants would use in pricing the asset or liability developed from sources independent of the reporting entity and unobservable inputs reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset or liability developed based on the best information available in the circumstances.

The fair value of short-term financial instruments, including cash and cash equivalents, contributions receivable, other receivables, due from Territorial Headquarters, due from other Salvation Army units, due to Divisional Headquarters, accounts payable and accrued expenses and due to operating revolving loan fund, approximate the carrying value in the accompanying financial statements due to the short maturity of such instruments.

**13 CONTINGENCIES**

In the normal course of conducting its business and programs, the Command occasionally becomes party to various legal actions and proceedings. While outside counsel cannot predict the outcome of such litigation, management does not expect the outcome to have a material effect upon the financial position or the results of operations of the Command.

**14 SUBSEQUENT EVENTS**

The Command has evaluated subsequent events through March 7, 2018, the date these financial statements were available to be issued.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2017**

Federal or State Grantor/ Pass-Through Grantor/ Program Title	Federal CFDA Number	Grant Period	Expenditures				Total
			Federal Direct	Federal Through Local	Federal Through State	State Direct	
United States Veterans Health Administration/ Residential and Rehabilitative Services	64.024	6/1/16 - 3/31/17 4/1/17 - 9/30/17	\$ 642,072	-	\$ -	-	\$ 642,072
United States Veterans Health Administration/ V.A. Supportive Housing	64.024	1/1/16 - 12/31/16 1/1/17 - 9/30/17	664,747 296,933	-	-	-	664,747 296,933
Total Veterans Health Administration							<u>1,603,752</u>
United States Department of Housing and Urban Development/City of Irving, Texas/Community Development Block Grant	14.218	10/1/16 - 9/30/17	-	59,351	-	-	59,351
United States Department of Housing and Urban Development/City of McKinney, Texas/Community Development Block Grant	14.218	10/1/16 - 9/30/17	-	10,221	-	-	10,221
United States Department of Housing and Urban Development/City of Denton, Texas/Community Development Block Grant	14.218	10/1/16 - 9/30/17	-	20,000	-	-	20,000
United States Department of Housing and Urban Development/City of Garland, Texas/Community Development Block Grant (Corps and Boys' Club)	14.218	10/1/16 - 9/30/17	-	21,490	-	-	21,490
Total Community Development Block Grant							<u>111,062</u>
United States Department of Housing and Urban Development/Texas Department of Housing and Community Affairs/Emergency Solutions Grant Program (Fort Worth Mabee Center S.T.A.R.T.)	14.231	10/1/16 - 9/30/17	-	-	150,338	-	150,338

See accompanying note to schedule of expenditures of federal and state awards and independent auditor's report.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS  
(continued)**

Federal or State Grantor/ Pass-Through Grantor/ Program Title	Federal CFDA Number	Grant Period	Federal Direct	Expenditures			Total
				Federal Through Local	Federal Through State	State Direct	
United States Department of Housing and Urban Development/Texas Department of Housing and Community Affairs/City of Denton, Texas/Emergency Solutions Grant Program	14.231	10/1/16 - 9/30/17	-	-	71,350	-	71,350
United States Department of Housing and Urban Development/City of Arlington, Texas/Emergency Solutions Grant Program	14.231	7/1/16 - 6/30/17	-	26,397	-	-	26,397
United States Department of Housing and Urban Development/Tarrant County, Texas/Emergency Solutions Grant Program (Fort Worth Mabee Center Emergency Shelter)	14.231	7/1/16 - 6/30/17	-	14,342	-	-	14,342
United States Department of Housing and Urban Development/City of Fort Worth, Texas/Emergency Solutions Grant Program (Fort Worth Mabee Center Home Sweet Home)	14.231	7/1/16 - 6/30/17	-	117,604	-	-	117,604
<b>Total Emergency Solutions Grant Program</b>				<b>117,604</b>			<b>117,604</b>
United States Department of Homeland Security/ Emergency Food and Shelter National Board Program (Dallas City)	97.024	10/1/16 - 1/31/18	245,138	-	-	-	245,138
United States Department of Homeland Security/ Emergency Food and Shelter National Board Program (Ft. Worth Mabee Center)	97.024	10/1/16 - 1/31/18	150,837	-	-	-	150,837
<b>Total Emergency Food and Shelter National Board Program</b>							<b>395,975</b>

See accompanying note to schedule of expenditures of federal and state awards and independent auditor's report.



**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS  
(continued)**

Federal or State Grantor/ Pass-Through Grantor/ Program Title	Federal CFDA Number	Grant Period	Expenditures				Total
			Federal Direct	Federal Through Local	Federal Through State	State Direct	
United States Department of Housing and Urban Development/Tarrant County, Texas/Continuum of Care Program (SAVE I Program - Fort Worth Mabee Center)	14.267	11/1/16 - 10/31/17	-	170,204	-	-	170,204
United States Department of Housing and Urban Development/Tarrant County, Texas/Continuum of Care Program (SAVE II Program - Fort Worth Mabee Center)	14.267	11/1/16 - 10/31/17	-	151,662	-	-	151,662
Total Continuum of Care Program				<u>151,662</u>			<u>151,662</u>
United States Department of Housing and Urban Development/Tarrant County Community Development Division/Housing First Permanent Supportive Housing	14.235	11/1/16 - 10/30/17	-	170,144	-	-	170,144
United States Department of Housing and Urban Development/Tarrant County Community Development Division/Housing First Permanent Supportive Housing II	14.235	11/1/16 - 10/30/17	-	91,736	-	-	91,736
Total Supportive Housing Program				<u>91,736</u>			<u>91,736</u>
United States Department of Housing and Urban Development/Tarrant County Community Development Division/Tenant Based Leasing Assistance	14.239	5/1/17 - 4/30/18	-	73,004	-	-	73,004
United States Department of Health and Human Services/State of Texas/Child Care Management System (NFL YET)	N/A	10/1/16 - 9/30/17	-	-	-	11,485	11,485
United States Department of Agriculture/Texas Health and Human Services Commission/ Camp Hoblitzelle Summer Food Service Program for Children	10.559	10/1/16 - 9/30/17	-	-	-	34,134	34,134

See accompanying note to schedule of expenditures of federal and state awards and independent auditor's report.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS  
(continued)**

Federal or State Grantor/ Pass-Through Grantor/ Program Title	Federal CFDA Number	Grant Period	Expenditures				Total
			Federal Direct	Federal Through Local	Federal Through State	State Direct	
United States Department of Justice/Office of Justice Programs/Office for Victims of Crimes/Texas Office of the Governor/ Domestic Violence (VOCA)	16.575	10/1/16 - 9/30/17	-	-	55,083	-	55,083
United States Department of Health and Human Services/Texas Health and Human Services Commission/Family Violence Prevention and Services Grant (contract no. 529-15-0032-00069)	93.671	9/1/16 - 8/31/17	-	-	42,832	104,908	147,740
United States Department of Health and Human Services/Texas Health and Human Services Commission/Social Services Block Grant (contract no. 529-15-0032-00069)	93.667	9/1/16 - 8/31/17	-	-	89,922	-	89,922
United States Department of Justice/Federal Bureau of Prisons/United States District Court of the Northern District of Texas/Short Term Residential Treatment/Substance Abuse Treatment Services (contract nos. 0539-10-155 & 0539-11-192)	N/A	10/1/16 - 9/30/17	-	-	90,150	-	90,150
Texas Department of Criminal Justice/Substance Abuse Treatment Services (Probation and Parole Therapeutic Community) (contract no. 696-PS-7-C0091)	N/A	9/1/15 - 8/31/17 9/1/17 - 8/31/19	-	-	-	3,889,609	3,889,609
Texas Department of Criminal Justice/Substance Abuse Treatment Services (Treatment Alternatives to Incarceration Program) (contract no. 2006-094-2056)	N/A	9/1/17 - 8/31/18	-	-	-	126,380	126,380
Texas Department of State Health Services/Mental Health Mental Retardation of Tarrant County/Simon Transitional Housing Program	N/A	9/1/17 - 8/31/18	-	-	-	274,000	274,000
<b>Total Expenditures</b>			<b>\$ 1,999,727</b>	<b>\$ 926,155</b>	<b>\$ 545,294</b>	<b>\$ 4,394,897</b>	<b>\$ 7,866,073</b>

See accompanying note to schedule of expenditures of federal and state awards and independent auditor's report.

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**NOTE TO SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2017**

**1 SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS**

The accompanying schedule of expenditures of federal and state awards includes the federal and state grant activity of the Command and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and Uniform Grant Management Standards State of Texas Single Audit Circular.

For the year ended September 30, 2017, the Command did not elect to use the 10% de minimis indirect cost rate.

**Independent Auditor's Report on Internal Control Over Financial Reporting  
and on Compliance and Other Matters Based on an Audit of Financial Statements  
Performed in Accordance With *Government Auditing Standards***

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Operating Fund of The Salvation Army - Dallas/Fort Worth Metroplex Area Command (the "Command"), which comprise the statement of financial position as of September 30, 2017 the related statements of activities and changes in net assets, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated March 7, 2018.

**INTERNAL CONTROL OVER FINANCIAL REPORTING**

In planning and performing our audit of the financial statements, we considered the Command's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Command's internal control. Accordingly, we do not express an opinion on the effectiveness of the Command's internal control.

- A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation  
Page 2

## **COMPLIANCE AND OTHER MATTERS**

As part of obtaining reasonable assurance about whether the Command's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **PURPOSE OF THIS REPORT**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*BKHM, P.A.*

Winter Park, Florida  
March 7, 2018

**Independent Auditor's Report on Compliance for Each Major Program and on  
Internal Control Over Compliance Required by the Uniform Guidance and Uniform  
Grant Management Standards State of Texas Single Audit Circular**

To the Board of Trustees of The Salvation Army,  
a Georgia Corporation

**REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL AND STATE PROGRAM**

We have audited the Operating Fund of The Salvation Army - Dallas/Fort Worth Metroplex Area Command's (the "Command") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and in Uniform Grant Management Standards State of Texas Single Audit Circular that could have a direct and material effect on each of the Command's major federal and state programs for the year ended September 30, 2017. The Command's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

**Management's Responsibility**

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

**Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for each of the Command's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"); and Uniform Grant Management Standards State of Texas Single Audit Circular. Those standards, the Uniform Guidance and Uniform Grant Management Standards State of Texas Single Audit Circular require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about The Command's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Command's compliance.

### **Opinion on Each Major Federal and State Program**

In our opinion, the Command complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended September 30, 2017.

### **REPORT ON INTERNAL CONTROL OVER COMPLIANCE**

Management of the Command is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Command's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and Uniform Grant Management Standards State of Texas Single Audit Circular, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Command's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



To the Board of Trustees of The Salvation Army,  
a Georgia Corporation  
Page 3

**PURPOSE OF THIS REPORT**

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and Uniform Grant Management Standards State of Texas Single Audit Circular. Accordingly, this report is not suitable for any other purpose.

*BKHM, P.A.*

Winter Park, Florida  
March 7, 2018

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**

**FOR THE YEAR ENDED SEPTEMBER 30, 2017**

**SECTION I - SUMMARY OF AUDITOR'S RESULTS**

**Financial Statements**

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

- Material weaknesses identified? No
- Significant deficiencies identified that are not considered to be material weaknesses? None reported

Noncompliance material to financial statements noted? No

**Federal and State Awards**

Internal control over major programs:

- Material weaknesses identified? No
- Significant deficiencies identified that are not considered to be material weaknesses? None reported

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? No

Identification of major federal programs:

<b>CFDA Number</b>	<b>Grant Period</b>	<b>Name of Federal Program</b>
64.024	6/1/16 – 3/31/17 4/1/17 – 9/30/17 1/1/16 – 12/31/16 1/1/17 – 9/30/17	United States Veterans Health Administration/ Residential and Rehabilitative Services and V.A. Supportive Housing

Identification of major state programs:

<b>CFDA Number</b>	<b>Grant Period</b>	<b>Name of State Program</b>
N/A	9/1/15 – 8/31/17 9/1/17 – 8/31/19	Texas Department of Criminal Justice/Substance Abuse Treatment Services (Probation and Parole Therapeutic Community)
N/A	9/1/17 – 8/31/18	Texas Department of Criminal Justice/Substance Abuse Treatment Services (Treatment Alternatives to Incarceration Program)

**THE SALVATION ARMY - DALLAS/FORT WORTH METROPLEX AREA COMMAND  
OPERATING FUND**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
(continued)**

Dollar threshold used to distinguish between type A and type B federal programs:	\$750,000
Dollar threshold used to distinguish between type A and type B state programs:	\$300,000
Auditee qualified as a low-risk auditee?	No

**SECTION II - FINANCIAL STATEMENT FINDINGS**

None

**SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

None

**SECTION IV - STATE AWARD FINDINGS AND QUESTIONED COSTS**

None

**SECTION V - STATUS OF PRIOR YEAR AUDIT FINDINGS**

There were no prior year audit findings.

**THE SALVATION ARMY  
TEXAS DIVISIONAL HEADQUARTERS  
6500 HARRY HINES BLVD.  
DALLAS, TEXAS 75221**

Form 990  
Return of Organization Exempt From Income Tax

DISCLAIMER

The Salvation Army is not required to file Form 990 with the IRS. Therefore, this form is submitted under protest, and does not constitute a waiver of The Salvation Army's status as a "church or a convention or association of churches" for Federal tax purposes, including for purposes of the exemption from filing Form 990 with the IRS, or its status as a 'church' for other legal purposes.

Since the *pro forma* Form 990 return is submitted for the purpose described above by a local unit of The Salvation Army, it is an abbreviated version designed to provide relevant information about the local unit's operations and use of resources. Depending on the context, certain parts of the core form may contain information relating to the local unit, the Salvation Army territory of which it is a part, or in some cases, a combination of both.

**Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

**2016**

Department of the Treasury  
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.  
▶ Information about Form 990 and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Open to Public Inspection

**A** For the 2016 calendar year, or tax year beginning **OCT 1, 2016** and ending **SEP 30, 2017**

<b>B</b> Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<b>C</b> Name of organization <b>TSA DALLAS/FORT WORTH METRO AREA COMMAND</b> <b>SUBMITTED SUBJECT TO ATTACHED DISCLAIMER</b> Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite <b>P.O. BOX 36006</b> City or town, state or province, country, and ZIP or foreign postal code <b>DALLAS, TX 75235</b> <b>F</b> Name and address of principal officer: <b>MAJOR JON RICH</b> <b>SAME AS C ABOVE</b>	<b>D</b> Employer identification number <b>58-0660607</b> <b>E</b> Telephone number <b>(214) 424-7135</b> <b>G</b> Gross receipts \$ <b>42,143,056.</b> <b>H(a)</b> Is this a group return for subordinates? ..... <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) <b>H(c)</b> Group exemption number ▶
<b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		
<b>J</b> Website: ▶ <b>N/A</b>		
<b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		<b>L</b> Year of formation: <b>M</b> State of legal domicile: <b>TX</b>

**Part I Summary**

	<b>1</b> Briefly describe the organization's mission or most significant activities: <b>SEE ANNUAL REPORT</b>			
Activities & Governance	<b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.			
	<b>3</b> Number of voting members of the governing body (Part VI, line 1a) .....	<b>3</b>	0	
	<b>4</b> Number of independent voting members of the governing body (Part VI, line 1b) .....	<b>4</b>	0	
	<b>5</b> Total number of individuals employed in calendar year 2016 (Part V, line 2a) .....	<b>5</b>	158	
	<b>6</b> Total number of volunteers (estimate if necessary) .....	<b>6</b>	0	
	<b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12 .....	<b>7a</b>	0.	
	<b>b</b> Net unrelated business taxable income from Form 990-T, line 34 .....	<b>7b</b>	0.	
Revenue	<b>8</b> Contributions and grants (Part VIII, line 1h) .....	Prior Year <b>38,412,282.</b>	Current Year <b>40,017,659.</b>	
	<b>9</b> Program service revenue (Part VIII, line 2g) .....	<b>1,087,740.</b>	<b>889,528.</b>	
	<b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d) .....	<b>9,423.</b>	<b>23,461.</b>	
	<b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) .....	<b>1,151,787.</b>	<b>1,212,408.</b>	
	<b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) .....	<b>40,661,232.</b>	<b>42,143,056.</b>	
	Expenses	<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3) .....	<b>8,943,280.</b>	<b>9,631,789.</b>
		<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4) .....	<b>0.</b>	<b>0.</b>
		<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) .....	<b>16,992,749.</b>	<b>17,746,124.</b>
		<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e) .....	<b>0.</b>	<b>0.</b>
		<b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶ <b>3,770,982.</b>		
<b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) .....		<b>14,108,636.</b>	<b>14,481,573.</b>	
<b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) .....		<b>40,044,665.</b>	<b>41,859,486.</b>	
<b>19</b> Revenue less expenses. Subtract line 18 from line 12 .....		<b>616,567.</b>	<b>283,570.</b>	
Net Assets or Fund Balances		<b>20</b> Total assets (Part X, line 16) .....	Beginning of Current Year <b>8,128,737.</b>	End of Year <b>8,310,301.</b>
	<b>21</b> Total liabilities (Part X, line 26) .....	<b>5,401,907.</b>	<b>5,299,901.</b>	
	<b>22</b> Net assets or fund balances. Subtract line 21 from line 20 .....	<b>2,726,830.</b>	<b>3,010,400.</b>	

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer <b>MAJOR JON RICH, COMMANDING OFFICER</b>	Date	
	Type or print name and title		
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date
	Firm's name ▶	Firm's EIN ▶	Check if self-employed <input type="checkbox"/> PTIN
	Firm's address ▶	Phone no.	

May the IRS discuss this return with the preparer shown above? (see instructions)  Yes  No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: THE SALVATION ARMY, AN INTERNATIONAL MOVEMENT, IS AN EVANGELICAL PART OF THE UNIVERSAL CHRISTIAN CHURCH. ITS MESSAGE IS BASED ON THE BIBLE. ITS MINISTRY IS MOTIVATED BY THE LOVE OF GOD. ITS MISSION IS TO PREACH THE GOSPEL OF JESUS CHRIST AND TO MEET HUMAN NEEDS IN HIS NAME WITHOUT

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 35,098,642. including grants of \$ 9,631,789. ) (Revenue \$ 2,125,397. ) FEES RECEIVED FOR PROVIDING SERVICES, INCLUDING HOUSING, TRAVELER'S ASSISTANCE, RECREATION PROGRAMS, ETC.

(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4c (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

Other program services (Describe in Schedule O.)

(Expenses \$ including grants of \$ ) (Revenue \$ )

4e Total program service expenses 35,098,642.

**Part IV Checklist of Required Schedules**

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X

**Part IV Checklist of Required Schedules** (continued)

	Yes	No
<b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
<b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	X	
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>		X
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
<b>25a</b> <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
<b>26</b> Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>		X
<b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
<b>b</b> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
<b>c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>		X
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	X	
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>		X
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		
<b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
<b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		
<b>Note.</b> All Form 990 filers are required to complete Schedule O		X



**Part V** Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
1a			0
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
1b			0
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
2a			158
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b	If "Yes," enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d	If "Yes," indicate the number of Forms 8282 filed during the year		
7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
9	<b>Sponsoring organizations maintaining donor advised funds.</b>		
a	Did the sponsoring organization make any taxable distributions under section 4966?		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
10	<b>Section 501(c)(7) organizations.</b> Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12		
10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		
10b			
11	<b>Section 501(c)(12) organizations.</b> Enter:		
a	Gross income from members or shareholders		
11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)		
11b			
12a	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year		
12b			
13	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
a	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O.		
13a			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		
13b			
c	Enter the amount of reserves on hand		
13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O		
14b			

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

**Section A. Governing Body and Management**

	1a	1b	2	3	4	5	6	7a	7b	8a	8b	9	Yes	No
1a	0													
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.														
b	0													
2														X
3														X
4														X
5														X
6														X
7a														X
b														X
8														
a										X				
b														X
9														X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

	10a	10b	11a	12a	12b	12c	13	14	15a	15b	16a	16b	Yes	No
10a														X
b														
11a														X
b														
12a													X	
b														X
c														
13														X
14														X
15														
a														X
b													X	
16a														X
b														
16b														

**Section C. Disclosure**

- 17 List the states with which a copy of this Form 990 is required to be filed **NONE**
- 18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
 Own website  Another's website  Upon request  Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records: **MAJOR JON RICH - (214) 637-8100**  
**P.O. BOX 36006, DALLAS, TX 75235**

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) MAJOR JON RICH COMMANDING OFFICER	40.00	X						0.	0.	0.
(2) DIRECTORS ARE NOT PAID	0.00							0.	0.	0.
(3) COMPENSATION INFORMATION AVAILABLE UPON REQUEST	0.00							0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Table with 6 main columns: (A) Name and title, (B) Average hours per week, (C) Position (Individual trustee or director, Institutional trustee, Officer, Key employee, Highest compensated employee, Former), (D) Reportable compensation from the organization, (E) Reportable compensation from related organizations, (F) Estimated amount of other compensation. Includes sub-totals and totals for lines 1b and 1c.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 0

Table with 3 columns: Question number, Yes, No. Contains questions 3, 4, and 5 regarding compensation reporting and Schedule J completion.

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

Table with 3 columns: (A) Name and business address, (B) Description of services, (C) Compensation. All entries in column (A) are marked as NONE.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 0

**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a	Federated campaigns	706,294.				
	b	Membership dues					
	c	Fundraising events					
	d	Related organizations					
	e	Government grants (contributions)	8,003,248.				
	f	All other contributions, gifts, grants, and similar amounts not included above	31,308,117.				
	g	Noncash contributions included in lines 1a-1f: \$					
	h	<b>Total. Add lines 1a-1f</b>	40,017,659.				
	Program Service Revenue	2 a	PROGRAM SERVICE FEES	889,528.	889,528.		
		b					
c							
d							
e							
f		All other program service revenue					
g		<b>Total. Add lines 2a-2f</b>	889,528.				
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)	23,461.	23,461.			
	4	Income from investment of tax-exempt bond proceeds					
	5	Royalties					
	6 a	Gross rents	(i) Real				
		Less: rental expenses	(ii) Personal				
		Rental income or (loss)					
		Net rental income or (loss)					
	7 a	Gross amount from sales of assets other than inventory	(i) Securities				
		Less: cost or other basis and sales expenses	(ii) Other				
		Gain or (loss)					
		Net gain or (loss)					
	8 a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	a				
		Less: direct expenses	b				
		Net income or (loss) from fundraising events					
	9 a	Gross income from gaming activities. See Part IV, line 19	a				
Less: direct expenses		b					
Net income or (loss) from gaming activities							
10 a	Gross sales of inventory, less returns and allowances	a					
	Less: cost of goods sold	b					
	Net income or (loss) from sales of inventory						
Miscellaneous Revenue		Business Code					
11 a	GRANTS FROM DHQ AND THQ		562,187.	562,187.			
b	WOMENS AUXILLARY		513,007.	513,007.			
c	GRANTS FROM OTHER SALVATION ARMY		45,587.	45,587.			
d	All other revenue		91,627.	91,627.			
e	<b>Total. Add lines 11a-11d</b>		1,212,408.				
12	<b>Total revenue. See instructions.</b>		42,143,056.	2,125,397.	0.	0.	

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

not include amounts reported on lines 6b, 7, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22	9,631,789.	9,631,789.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees				
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	17,746,124.	13,861,759.	2,239,634.	1,644,731.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits				
10 Payroll taxes				
11 Fees for services (non-employees):				
a Management				
b Legal				
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)				
12 Advertising and promotion				
13 Office expenses	2,423,982.	1,727,514.	178,683.	517,785.
14 Information technology				
15 Royalties				
16 Occupancy	4,059,118.	3,692,327.	220,136.	146,655.
17 Travel	666,522.	575,188.	74,370.	16,964.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	188,891.	163,081.	24,267.	1,543.
20 Interest				
21 Payments to affiliates	3,147,263.	3,147,263.		
22 Depreciation, depletion, and amortization	259,639.	229,765.	29,874.	
23 Insurance				
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a <b>CONTRACT AND PROFESSION</b>	2,616,292.	1,789,293.	207,633.	619,366.
b <b>PRINTING AND PUBLICATIO</b>	937,164.	112,537.	7,107.	817,520.
c <b>MISCELLANEOUS</b>	182,702.	168,126.	8,158.	6,418.
d				
e All other expenses				
25 <b>Total functional expenses.</b> Add lines 1 through 24e	41,859,486.	35,098,642.	2,989,862.	3,770,982.
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here  if following SOP 98-2 (ASC 958-720)



**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash - non-interest-bearing .....	3,730,060.	<b>1</b>	4,242,389.
	<b>2</b> Savings and temporary cash investments .....		<b>2</b>	
	<b>3</b> Pledges and grants receivable, net .....	1,672,356.	<b>3</b>	1,257,380.
	<b>4</b> Accounts receivable, net .....	1,287,068.	<b>4</b>	1,403,244.
	<b>5</b> Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L .....		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L .....		<b>6</b>	
	<b>7</b> Notes and loans receivable, net .....		<b>7</b>	
	<b>8</b> Inventories for sale or use .....		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges .....	58,129.	<b>9</b>	232,135.
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	<b>10a</b> 3,408,844.		
	<b>b</b> Less: accumulated depreciation .....	<b>10b</b> 2,461,124.	1,106,677.	<b>10c</b> 947,720.
	<b>11</b> Investments - publicly traded securities .....		<b>11</b>	
	<b>12</b> Investments - other securities. See Part IV, line 11 .....		<b>12</b>	
	<b>13</b> Investments - program-related. See Part IV, line 11 .....		<b>13</b>	
	<b>14</b> Intangible assets .....		<b>14</b>	
	<b>15</b> Other assets. See Part IV, line 11 .....	274,447.	<b>15</b>	227,433.
<b>16 Total assets.</b> Add lines 1 through 15 (must equal line 34) .....	8,128,737.	<b>16</b>	8,310,301.	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses .....	1,282,609.	<b>17</b>	1,251,019.
	<b>18</b> Grants payable .....		<b>18</b>	
	<b>19</b> Deferred revenue .....	1,282,420.	<b>19</b>	1,065,843.
	<b>20</b> Tax-exempt bond liabilities .....		<b>20</b>	
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....		<b>21</b>	
	<b>22</b> Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L .....		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties .....		<b>23</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties .....		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....	2,836,878.	<b>25</b>	2,983,039.
	<b>26 Total liabilities.</b> Add lines 17 through 25 .....	5,401,907.	<b>26</b>	5,299,901.
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b>			
	<b>27</b> Unrestricted net assets .....	1,197,132.	<b>27</b>	2,185,545.
	<b>28</b> Temporarily restricted net assets .....	1,529,698.	<b>28</b>	824,855.
	<b>29</b> Permanently restricted net assets .....		<b>29</b>	
	<b>Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.</b>			
	<b>30</b> Capital stock or trust principal, or current funds .....		<b>30</b>	
	<b>31</b> Paid-in or capital surplus, or land, building, or equipment fund .....		<b>31</b>	
	<b>32</b> Retained earnings, endowment, accumulated income, or other funds .....		<b>32</b>	
<b>33</b> Total net assets or fund balances .....	2,726,830.	<b>33</b>	3,010,400.	
<b>34</b> Total liabilities and net assets/fund balances .....	8,128,737.	<b>34</b>	8,310,301.	

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	42,143,056.
2	Total expenses (must equal Part IX, column (A), line 25)	2	41,859,486.
3	Revenue less expenses. Subtract line 2 from line 1	3	283,570.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2,726,830.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	3,010,400.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	X	



**SCHEDULE A**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No. 1545-0047

**2016**

**Open to Public  
Inspection**

**Name of the organization** **TSA DALLAS/FORT WORTH METRO AREA COMMAND** **Employer identification number**  
**SUBMITTED SUBJECT TO ATTACHED DISCLAIMER** **58-0660607**

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1  A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2  A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ).)
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: \_\_\_\_\_
- 5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8  A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9  An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: \_\_\_\_\_
- 10  An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11  An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a  **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b  **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c  **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d  **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e  Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations \_\_\_\_\_

**g Provide the following information about the supported organization(s).**

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
<b>Total</b>						

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
3 The value of services or facilities furnished by a governmental unit to the organization without charge .....						
4 <b>Total.</b> Add lines 1 through 3 .....						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) .....						
6 <b>Public support.</b> Subtract line 5 from line 4.						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ▶	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
7 Amounts from line 4 .....						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources .....						
9 Net income from unrelated business activities, whether or not the business is regularly carried on .....						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
11 <b>Total support.</b> Add lines 7 through 10						

12 Gross receipts from related activities, etc. (see instructions) 12

13 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here

**Section C. Computation of Public Support Percentage**

14 Public support percentage for 2016 (line 6, column (f) divided by line 11, column (f)) 14 %

15 Public support percentage from 2015 Schedule A, Part II, line 14 15 %

16a **33 1/3% support test - 2016.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization

b **33 1/3% support test - 2015.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization

17a **10% -facts-and-circumstances test - 2016.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

b **10% -facts-and-circumstances test - 2015.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose .....						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>6 Total.</b> Add lines 1 through 5 .....						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....						
<b>c</b> Add lines 7a and 7b .....						
<b>8 Public support.</b> (Subtract line 7c from line 6.) .....						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
<b>9</b> Amounts from line 6 .....						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources .....						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....						
<b>c</b> Add lines 10a and 10b .....						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on .....						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.) .....						
<b>14 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> .....						

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2016 (line 8, column (f) divided by line 13, column (f)) .....	<b>15</b>	%
<b>16</b> Public support percentage from 2015 Schedule A, Part III, line 15 .....	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for 2016 (line 10c, column (f) divided by line 13, column (f)) .....	<b>17</b>	%
<b>18</b> Investment income percentage from 2015 Schedule A, Part III, line 17 .....	<b>18</b>	%

- 19a 33 1/3% support tests - 2016.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization .....
- b 33 1/3% support tests - 2015.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization .....
- 20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions .....

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
<b>b</b> <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c</b> <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete <b>Part I</b> of Schedule L (Form 990 or 990-EZ).		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete <b>Part I</b> of Schedule L (Form 990 or 990-EZ).		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .		
<b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .		
<b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.		
<b>b</b> Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)		

**Part IV Supporting Organizations** (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a	
b A family member of a person described in (a) above?	11b	
c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c	

**Section B. Type I Supporting Organizations**

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2	

**Section C. Type II Supporting Organizations**

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1	

**Section D. All Type III Supporting Organizations**

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2	
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3	

**Section E. Type III Functionally Integrated Supporting Organizations**

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).		
2 Activities Test. Answer (a) and (b) below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a	
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b	
3 Parent of Supported Organizations. Answer (a) and (b) below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a	
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b	

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	<b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	<b>Minimum Asset Amount</b> (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		



**Part V** Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions	
7 <b>Total annual distributions.</b> Add lines 1 through 6	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions	
9 Distributable amount for 2016 from Section C, line 6	
10 Line 8 amount divided by Line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1 Distributable amount for 2016 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2016 (reasonable cause required- explain in Part VI). See instructions			
3 Excess distributions carryover, if any, to 2016:			
a			
b			
c From 2013			
d From 2014			
e From 2015			
f <b>Total of lines 3a through e</b>			
g Applied to underdistributions of prior years			
h Applied to 2016 distributable amount			
i Carryover from 2011 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2016 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2016 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions			
6 Remaining underdistributions for 2016. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions			
7 <b>Excess distributions carryover to 2017.</b> Add lines 3j and 4c			
8 Breakdown of line 7:			
a			
b Excess from 2013			
c Excess from 2014			
d Excess from 2015			
e Excess from 2016			

**Schedule B**

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.  
▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No. 1545-0047

**2016**

Name of the organization

TSA DALLAS/FORT WORTH METRO AREA COMMAND  
SUBMITTED SUBJECT TO ATTACHED DISCLAIMER

Employer identification number

58-0660607

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)( 3 ) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ..... ▶ \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2016)



<b>Name of organization</b> TSA DALLAS/FORT WORTH METRO AREA COMMAND SUBMITTED SUBJECT TO ATTACHED DISCLAIMER	<b>Employer identification number</b> 58-0660607
---------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------

**Part I Contributors** (See instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	INFORMATION CONSIDERED CONFIDENTIAL <hr/> <hr/>	\$ _____	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

OMB No. 1545-0047

2016

Open to Public Inspection

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization TSA DALLAS/FORT WORTH METRO AREA COMMAND SUBMITTED SUBJECT TO ATTACHED DISCLAIMER

Employer identification number 58-0660607

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate values, and yes/no questions about donor advisement.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Form for Part II Conservation Easements. Includes checkboxes for types of easements, a table for 'Held at the End of the Tax Year' with rows 2a-2d, and various questions about monitoring and reporting.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Form for Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Includes questions 1a, 1b, 2, and 3 regarding reporting requirements and amounts.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a  Public exhibition
  - b  Scholarly research
  - c  Preservation for future generations
  - d  Loan or exchange programs
  - e  Other \_\_\_\_\_
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- |                                 | Amount |
|---------------------------------|--------|
| c Beginning balance             | 1c     |
| d Additions during the year     | 1d     |
| e Distributions during the year | 1e     |
| f Ending balance                | 1f     |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment \_\_\_\_\_ %
  - b Permanent endowment \_\_\_\_\_ %
  - c Temporarily restricted endowment \_\_\_\_\_ %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |                                                                                            | Yes    | No |
|--------------------------------------------------------------------------------------------|--------|----|
| (i) unrelated organizations                                                                | 3a(i)  |    |
| (ii) related organizations                                                                 | 3a(ii) |    |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | 3b     |    |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment				
e Other		3,408,844.	2,461,124.	947,720.
<b>Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)</b>				<b>947,720.</b>

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
Financial derivatives .....		
(✓) Closely-held equity interests .....		
(3) Other .....		
(A) .....		
(B) .....		
(C) .....		
(D) .....		
(E) .....		
(F) .....		
(G) .....		
(H) .....		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) .....		
(2) .....		
(3) .....		
(4) .....		
(5) .....		
(6) .....		
(7) .....		
(8) .....		
(9) .....		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) .....	
(2) .....	
(3) .....	
(4) .....	
(5) .....	
(6) .....	
(7) .....	
(8) .....	
(9) .....	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) DUE TO DIVISIONAL HEADQUARTERS	977,066.
(3) DUE TO OPERATING REVOLVING LOAN	
(4) FUND	2,005,973.
(5) .....	
(6) .....	
(7) .....	
(8) .....	
(9) .....	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	

liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements		<b>1</b>	<b>42,143,056.</b>
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
<b>a</b>	Net unrealized gains (losses) on investments	<b>2a</b>		
<b>b</b>	Donated services and use of facilities	<b>2b</b>		
<b>c</b>	Recoveries of prior year grants	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>		<b>2e</b>	<b>0.</b>
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>		<b>3</b>	<b>42,143,056.</b>
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>		<b>4c</b>	<b>0.</b>
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.)		<b>5</b>	<b>42,143,056.</b>

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements		<b>1</b>	<b>41,859,486.</b>
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
<b>a</b>	Donated services and use of facilities	<b>2a</b>		
<b>b</b>	Prior year adjustments	<b>2b</b>		
<b>c</b>	Other losses	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>		<b>2e</b>	<b>0.</b>
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>		<b>3</b>	<b>41,859,486.</b>
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>		<b>4c</b>	<b>0.</b>
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.)		<b>5</b>	<b>41,859,486.</b>

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

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**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Name of the organization

**TSA DALLAS/FORT WORTH METRO AREA COMMAND  
SUBMITTED SUBJECT TO ATTACHED DISCLAIMER**

Employer identification number  
**58-0660607**

OMB No. 1545-0047  
**2016**

Open to Public  
Inspection

**Part I General Information on Grants and Assistance**

**1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  Yes  No

**2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance

**2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

**3** Enter total number of other organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
INFORMATION AVAILABLE UPON REQUEST.	0	0.	0.		

**Part IV** Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

INFORMATION AVAILABLE UPON REQUEST.

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**SCHEDULE M  
(Form 990)**

**Noncash Contributions**

OMB No. 1545-0047

**2016**

Open To Public  
Inspection

Department of the Treasury  
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Information about Schedule M (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Name of the organization: **TSA DALLAS/FORT WORTH METRO AREA COMMAND**  
**SUBMITTED SUBJECT TO ATTACHED DISCLAIMER**  
 Employer identification number: **58-0660607**

**Part I Types of Property**

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art .....				
2 Art - Historical treasures .....				
3 Art - Fractional interests .....				
4 Books and publications .....				
5 Clothing and household goods .....				
6 Cars and other vehicles .....				
7 Boats and planes .....				
8 Intellectual property .....				
9 Securities - Publicly traded .....				
10 Securities - Closely held stock .....				
11 Securities - Partnership, LLC, or trust interests .....				
12 Securities - Miscellaneous .....				
13 Qualified conservation contribution - Historic structures .....				
14 Qualified conservation contribution - Other .....				
15 Real estate - Residential .....				
16 Real estate - Commercial .....				
Real estate - Other .....				
Collectibles .....				
19 Food inventory .....				
20 Drugs and medical supplies .....				
21 Taxidermy .....				
22 Historical artifacts .....				
23 Scientific specimens .....				
24 Archeological artifacts .....				
25 Other ▶ ( _____ )				
26 Other ▶ ( _____ )				
27 Other ▶ ( _____ )				
28 Other ▶ ( _____ )				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement ..... **29**

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? .....		X
b If "Yes," describe the arrangement in Part II. ....		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? .....	X	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? .....		X
b If "Yes," describe in Part II. ....		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II. ....		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2016)



**Part II** **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, LINE 32B:

INFORMATION CONSIDERED CONFIDENTIAL.

SCHEDULE O  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2016

Open to Public  
Inspection

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Name of the organization

TSA DALLAS/FORT WORTH METRO AREA COMMAND  
SUBMITTED SUBJECT TO ATTACHED DISCLAIMER

Employer identification number  
58-0660607

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

DISCRIMINATION.

FORM 990, PART VI:

THE SALVATION ARMY IS NOT REQUIRED TO FILE FORM 990 WITH THE IRS. THE PRO  
FORMA FORM 990 WAS REVIEWED AND APPROVED BY TEXAS DIVISIONAL HEADQUARTERS  
BEFORE IT WAS SUBMITTED.

FORM 990, PART VI, SECTION B, LINE 12C:

THE CODE OF CONDUCT AND CONFLICT OF INTEREST POLICY (THE "POLICY") ADOPTED  
BY THE SALVATION ARMY PROVIDES THAT ALL OFFICERS (MINISTERS) MUST RECEIVE A  
COPY OF THE POLICY, WHICH ADVISES THAT FAILURE TO COMPLY WITH THE POLICY  
WILL RESULT IN DISCIPLINE, UP TO AND INCLUDING TERMINATION. LAY EMPLOYEES  
OF THE SALVATION ARMY MUST SIGN A STATEMENT ACKNOWLEDGING RECEIPT OF, AND  
AGREEING TO COMPLY WITH, THE POLICY AS IT APPEARS IN THE EMPLOYEE MANUAL.  
ANY FAILURE BY AN EMPLOYEE TO COMPLY WITH THE POLICY WILL RESULT IN  
DISCIPLINE, UP TO AND INCLUDING TERMINATION.

FORM 990, PART VI, SECTION B, LINE 15B:

PROPOSED ALLOWANCES AND OTHER GRANTS TO ALL SALVATION ARMY OFFICERS ARE  
REVIEWED AND APPROVED BY THE SALVATION ARMY'S INTERNATIONAL HEADQUARTERS.  
COMPENSATION OF KEY LAY PERSONNEL IS BASED ON COMPARABILITY DATA.

FORM 990, PART VI, SECTION C, LINE 19:

THIS DOCUMENT IS BEING PREPARED AS A PRO FORMA FOR A LOCAL BRANCH OF THE  
SALVATION ARMY IN ITS SOUTHERN TERRITORY. THE ANNUAL REPORT IS AVAILABLE

Name of the organization	TSA DALLAS/FORT WORTH METRO AREA COMMAND SUBMITTED SUBJECT TO ATTACHED DISCLAIMER	Employer identification number	58-0660607
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ONLINE AT WWW.SALVATIONARMYSOUTH.ORG. REQUESTS FOR ORGANIZATIONAL DOCUMENTS AND THE CONFLICT OF INTEREST POLICY AND CODE OF CONDUCT MAY BE SENT TO THE SALVATION ARMY AT 1424 NORTHEAST EXPRESSWAY, ATLANTA, GA 30329-2088.

#### SUPPLEMENTARY INFORMATION

THE SALVATION ARMY IN THE UNITED STATES IS COMPOSED OF A NATIONAL HEADQUARTERS, FOUR TERRITORIES, EACH SEPARATELY INCORPORATED, AND MULTIPLE LOCAL UNITS WITHIN EACH TERRITORY, WHICH ARE NOT SEPARATELY INCORPORATED. AS A CHURCH, THE SALVATION ARMY IS NOT REQUIRED BY THE IRS TO FILE THE FORM 990. HOWEVER, TO QUALIFY TO RECEIVE FUNDING FROM CERTAIN SOURCES, SOME LOCAL UNITS PROVIDE INFORMATION TO FUNDING AGENCIES BY COMPLETING A FORM 990 PRO FORMA. THE SALVATION ARMY DOES NOT FILE SUCH PRO FORMA FORM 990S WITH THE IRS, AND IN PREPARING AND SUBMITTING SUCH A PRO FORMA TO PRIVATE OR PUBLIC FUNDING SOURCES, THE SALVATION ARMY DOES NOT WAIVE ITS EXEMPTION FROM THE REQUIREMENT TO FILE THE FORM 990 RETURN WITH THE IRS FOR FEDERAL TAX PURPOSES. THEREFORE, THE PRO FORMA 990 SUBMITTED TO PUBLIC AND PRIVATE FUNDERS WHEN REQUIRED AS A CONDITION OF FUNDING CONTAINS THE FOLLOWING STATEMENT ON THE FIRST PAGE:

#### DISCLAIMER

THE SALVATION ARMY IS NOT REQUIRED TO FILE FORM 990 WITH THE IRS. THEREFORE, THIS FORM IS SUBMITTED UNDER PROTEST, AND DOES NOT CONSTITUTE A WAIVER OF THE SALVATION ARMY'S STATUS AS A "CHURCH OR A CONVENTION OR ASSOCIATION OF CHURCHES" FOR FEDERAL TAX PURPOSES, INCLUDING FOR PURPOSE OF THE EXEMPTION FROM FILING FORM 990 WITH THE

Name of the organization **TSA DALLAS/FORT WORTH METRO AREA COMMAND  
SUBMITTED SUBJECT TO ATTACHED DISCLAIMER**

Employer identification number  
**58-0660607**

RS, OR ITS STATUS AS A 'CHURCH' FOR OTHER LEGAL PURPOSES.

SINCE THE PRO FORMA FORM 990 RETURN IS SUBMITTED FOR THE PURPOSE  
DESCRIBED ABOVE BY A LOCAL UNIT OF THE SALVATION ARMY, IT IS AN  
ABBREVIATED VERSION DESIGNED TO PROVIDE RELEVANT INFORMATION ABOUT THE  
LOCAL UNIT'S OPERATIONS AND USE OF RESOURCES.





DOING  
THE MOST  
GOOD

William Booth, *Founder*  
Brian Peddle, *General*  
Willis Howell, *Territorial Commander*

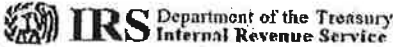
January 30, 2019

This letter will serve to advise you that The Salvation Army units located in the State of Texas area bona fide members in good standing and are a fiscally responsible members included in our financials with The Salvation Army, a Georgia Corporation and as such, is a 501(c)(3) tax-exempt organization; which has the same FEIN 58-0660607.

Sincerely,

Major Charles Powell  
LEGAL SECRETARY

CP:aaw



CINCINNATI OH 45999-0038

In reply refer to: 0248288031  
Feb. 07, 2018 LTR 4168C 0  
58-0660607 000000 00

00018146  
BODC: TE

THE SALVATION ARMY  
TERRITORIAL HEADQUARTERS  
% LEGAL DEPARTMENT  
1424 NORTHEAST EXPY NE  
BROOKHAVEN GA 30329

012101

Employer ID Number: 58-0660607  
Form 990 required: No

Dear Taxpayer:

This is in response to your request dated Jan. 29, 2018, regarding your tax-exempt status.

We issued you a determination letter in October 1955, recognizing you as tax-exempt under Internal Revenue Code (IRC) Section 501(c) (3).

Our records also indicate you're not a private foundation as defined under IRC Section 509(a) because you're described in IRC Sections 509(a)(1) and 170(b)(1)(A)(i).

Donors can deduct contributions they make to you as provided in IRC Section 170. You're also qualified to receive tax deductible bequests, legacies, devises, transfers, or gifts under IRC Sections 2055, 2106, and 2522.

In the heading of this letter, we indicated whether you must file an annual information return. If a return is required, you must file Form 990, 990-EZ, 990-N, or 990-PF by the 15th day of the fifth month after the end of your annual accounting period. IRC Section 6033(j) provides that, if you don't file a required annual information return or notice for three consecutive years, your exempt status will be automatically revoked on the filing due date of the third required return or notice.

For tax forms, instructions, and publications, visit [www.irs.gov](http://www.irs.gov) or call 1-800-TAX-FORM (1-800-829-3676).

If you have questions, call 1-877-829-5500 between 8 a.m. and 5 p.m., local time, Monday through Friday (Alaska and Hawaii follow Pacific Time).

0248288031  
Feb. 07, 2018 LTR 4168C 0  
58-0660607 000000 00  
00018147

THE SALVATION ARMY  
TERRITORIAL HEADQUARTERS  
% LEGAL DEPARTMENT  
1424 NORTHEAST EXPY NE  
BROOKHAVEN GA 30329

Sincerely yours,



Kim A. Billups, Operations Manager  
Accounts Management Operations 1



CHARTER AND AMENDMENTS  
of  
**The Salvation Army**

STATE OF GEORGIA –FULTON COUNTY

*To the Superior Court of said County:*

The petition of William A. McIntyre, Alfred A. Chandler, Albert W. Baillie, Robert Young and Bertram C. Rodda, of the State and County aforesaid, shows:

1. That petitioners by Evangeline Booth, the Commander of The Salvation Army in the United States in accordance with the regulations and discipline of The Salvation Army, have been designated and appointment to incorporate in the State of Georgia, and pursuant to the laws thereof, the branch of the Christian Church known as The Salvation Army, and petitioners as thus designated and appointed and pursuant to such designation and appointment, desire for themselves, their associates and successors to be incorporated and made a body politic under the laws of the State of Georgia for a period of 20 years, with the privilege of renewal at the expiration thereof as provided by law.

2. The name of said Corporation is and shall be

**THE SALVATION ARMY**

3. That the purposes for which this corporation is formed is the location of a church belonging thereto and located in the County of Fulton, and for the purpose of promoting the cause of Christian religion, charity and education in other localities and throughout the State of Georgia and elsewhere.

4. That the further purpose for which this Corporation is formed is the administration of the temporalities and the management of the property and estate in the State of Georgia of said branch of the Christian Church known as The Salvation Army; to further the work of The Salvation Army, and to engage in religious, in charitable, in educational, in missionary, in philanthropic work and particularly in religious, in charitable, educational, missionary and philanthropic work of the character that has been and is being conducted by the branch of the Christian Church known as THE SALVATION ARMY, and to do everything and to act and carry on every kind of operation necessary and incidental to the maintenance of such religious, beneficial, charitable, educational, missionary and philanthropic work, but all of such work shall be conducted not for pecuniary gain or profit.

5. Petitioners pray that said Corporation shall have the right to engage in all of the works and all of the character of works aforesaid, with all the rights and powers conferred by law upon Corporations of similar character and particularly the right to acquire, to receive and to hold both real and personal property as it may desire; and to acquire, to receive and hold both real and personal property, of and for religious societies and associations belonging to such branch of the Christian Church known as The Salvation Army, and to execute trusts thereof, and also from time to time to transact any business and carry on any work or operations in connection with or for the purpose of the foregoing, but at no time for pecuniary profit; to enter into, make, perform and carry out contracts of every kind, and for any lawful purpose; to issue bonds or obligations of the Corporation and secure the same by trust deed, mortgage, pledge or otherwise if deemed best or necessary by said Corporation, and to dispose of the same; to take and hold, by lease, gift, purchase, grant, devise or bequest, any property (real and personal) for the objects of said Corporation; to borrow money for the purposes of the Corporation and to issue bonds therefore, and to secure the same by mortgage, trust deed or otherwise.

6. That the place where the principal business of said Corporation is to be transacted is the City of Atlanta, State of Georgia.

7. Petitioners further pray for the right to enact such Constitution, By-laws, Rules, Regulations and Disciplines and to elect such Directors or Trustees as may be deemed necessary from time to time to carry on the work of this corporation as a branch of the Christian Church known as The Salvation Army. That the members of this Corporation shall consist of such officers or members of said branch of the Christian Church known as The Salvation Army as are from time to time designated and appointed thereto by the then Commander of The Salvation Army in the United States and shall be subject to removal by said Commander.

COLQUITT & CONYERS  
Attorneys for Petitioners.

904 Atlanta Trust Company Building.

Filed in office, this the 21st day of December, 1926.

T.C. Miller, *Clerk*.

### CERTIFICATE OF INCORPORATION

In the Superior Court of said County, January Term 1927.

WHEREAS, William A. McIntyre, Alfred A. Chandler, Albert W. Baillie, Robert Young and Bertram C. Rodda having filed in the office of the Clerk of Superior Court of said County their petition seeking the formation of a corporation to be known as THE SALVATION ARMY for the purposes set out in said petition for charter, and having complied with the statutes in such cases made and provided, and upon the hearing of said petition, the court being satisfied that the application is legitimately within the purview and intention of the Civil Code of 1910, and the laws amendatory thereof, it is hereby ordered and declared that said application is granted, and the above name petitioners and their successors are hereby incorporated under the said name and style of THE SALVATION ARMY for and during the period of twenty years, with the privilege of renewal at the expiration of that time, according to the provisions of the laws of this State, and said Corporators and their successors are hereby clothed with all the rights, privileges and powers, mentioned in said petition, and made subject to all the restrictions and liabilities fixed by law.

This January 20th, 1927

EDGAR E. POMEROY,  
Judge Superior Court, Fulton County, Georgia

STATE OF GEORGIA-COUNTY OF FULTON.

I, T. C. Miller, Clerk Superior Court, Fulton County, Georgia, do hereby certify that the within and foregoing is a true and correct copy of the Petition of Wm. A. McIntyre, et al. to be incorporated under the name and style of THE SALVATION ARMY with order thereon granting same, all of which appears on file and record in this office.

Witness my hand and official seal  
(Seal) this 24th day of January, 1927.  
T.C. MILLER,  
Clerk Superior Court, Fulton.

### FIRST AMENDMENT

STATE OF GEORGIA - FULTON COUNTY.

*To the Superior Court of Said County.*

The Petition of THE SALVATION ARMY INCORPORATED, shows to the Court as follows:

1. Your petitioner is a corporation chartered by order of THE HONORABLE SUPERIOR COURT of Fulton County, Georgia, on the 20th day of January, 1927, as THE SALVATION ARMY INCORPORATED.
2. Since the original order of incorporation on January 20th, 1927, Petitioner has been fully organized and has been and is now transacting business under said charter.

3. Petitioner shows that at a meeting of the Board of Trustees of the aforementioned corporation, held on May 17th, 1927, the trustees voted to procure an amendment to the charter of the Corporation, (thereby to give the said corporation) power to acquire, convey and the administration of the temporalities and the management of property and estate in the STATE OF GEORGIA IN THE UNITED STATES AND ELSEWHERE, without in any way limiting or conditioning the powers so granted by the original charter.

4. That the purpose for which your petitioner prays that its original charter be amended is that the said SALVATION ARMY INCORPORATED shall be empowered and granted, by right of amendment to the charter, administration of the temporalities and the management of the property and estate both, real and personal, in the STATE OF GEORGIA, THE UNITED STATES AND ELSEWHERE, of the said corporation known as THE SALVATION ARMY INCORPORATED; to further the work of THE SALVATION ARMY INCORPORATED, in religious, in charitable, in educational, in missionary, in philanthropic work and particularly in religious, in charitable, educational, missionary, philanthropic work of the character that has been and is now being conducted by the branch of the Christian Church known as THE SALVATION ARMY INCORPORATED, and to do everything and to act and carry on every kind of operation necessary and incidental to the maintenance of such religious, beneficial, charitable, educational, missionary and philanthropic work, but all of such work shall be conducted not for pecuniary gain or profit.

5. Wherefore your petitioner prays that its charter may be amended to the effect that the said corporation shall hereafter be empowered to acquire, convey, administer, and manage property and estate in the STATE OF GEORGIA THE UNITED STATES AND ELSEWHERE.

W.A. McIntyre,  
Vice President of the Board of Trustees.

Filed May 17th, 1927.

T.C. Miller.

#### EXHIBIT A

There was this 17th day of May, 1927, a meeting held of the Board of Trustees of THE SALVATION ARMY INCORPORATED, in pursuance to call duly sent out as provided in the By-Laws of the said Corporation.

IT WAS RESOLVED THAT THE charter of the said corporation be amended to the effect that the corporation shall hereafter be empowered to acquire, convey, administer, and manage property and estate IN THE STATE OF GEORGIA THE UNITED STATES AND ELSEWHERE as described by section four of the foregoing petition.

I, A. W. Baillie, do hereby certify that I am the Secretary of the Board of Trustees, and that the foregoing is a true and correct copy of the resolution which was unanimously adopted by the Board of Trustees held May 17th, 1927.

IN WITNESS WHEREOF I set my hand and seal of said corporation this Seventeenth day of May, 1927.

(Seal)

Albert W. Baillie, *Secretary.*

STATE OF GEORGIA-COUNTY OF FULTON.

*In the Superior Court of said County-Term 1927.*

Whereas, The Salvation Army Incorporated, having filed in the office of the Clerk of Superior Court of said County its petition seeking an amendment to its charter of incorporation for the purposes set out in said petition for amendment, and having complied with the statutes in such cases made and provided, and upon the hearing of said petition, the Court being satisfied that the application is legitimately within the purview and intention of the Civil Code of 1910 and the laws amendatory thereof, it is hereby ordered and declared that the said application is granted, and that the charter of the above named corporation be amended thereby, to give the said corporation power to acquire, convey, and the administration of the temporalities, and the management of property and estate, both real and personal, in the State of Georgia, in the United States and elsewhere.

This 23rd day of August, 1927.

Edgar E. Poineroy,  
Judge Superior Court, Fulton County, Georgia.

Filed May 17th, 1927.

Recorded September 3rd, 1927.

T.C. Miller, *Clerk Superior Court.*

## SECOND AMENDMENT

STATE OF GEORGIA-COUNTY OF FULTON.

*To the Superior Court of Fulton County:*

The petition of The Salvation Army respectfully shows to the Court as follows:

1. That it is a duly chartered corporation having its principal offices in the State and County aforesaid, its Charter having been granted by this Court on the 20th day of January, 1927.
2. Petitioner now desires that its Charter be amended as follows:

By eliminating Section 3 and 4 of its original Charter and substituting in lieu thereof the following:

That the purposes of this corporation shall be the engaging in religious, charitable, educational, philanthropic, missionary and other eleemosynary work; the operations of schools, hospitals, homes for the training of its officers; lodging shelters for the poor; homes for the rescue of immoral persons; children's homes and homes for the aged poor; places for religious meetings; places of rest or recuperation for the sick and convalescent, and all other forms of social service work.

By eliminating Section 5 of its original Charter and substituting in lieu thereof the following:

Petitioner prays that said corporation shall have the right to engage in all of the works and all of the character of works as aforesaid, with all the rights and powers conferred by law upon corporations of similar character and particularly the right to acquire, to receive and to hold both real and personal property as it may desire for the purposes of said corporation; and to execute trusts thereof; and also from time to time to transact any business and carry on any work or operations in connection with or for the purpose of the foregoing, but at no time for pecuniary profit; to enter into, make, perform and carry out contracts of every kind and for any lawful purpose; to issue bonds and obligations of the corporation secure same by mortgage, trust deed, pledge or otherwise, if deemed best or necessary by said corporation, and to dispose of same; to take and hold by lease, gift, purchase, grant, devise or bequest real and personal property for the objects of said corporation; to borrow money for the purposes of the corporation and to issue bonds or other evidences of indebtedness therefor and to secure the same by mortgage, trust deed or other form of security.

Petitioner further prays that it shall have the power, in furtherance of its religious, charitable, educational, philanthropic, missionary and social service work of all kinds, to operate hospitals, homes for the indigent and infirm, lodging houses, and other centers of social

service work; to buy and supply to its officers, members, employees, and constituent institutions articles, goods and appliances used by The Salvation Army; to establish, foster and maintain homes for the practice of its philanthropies and its religious teachings.

By eliminating Section 7 of its original Charter and substituting in lieu thereof the following:

Petitioner further prays for the right to enact such Constitution, By-Laws, Rules, Regulations and Disciplines and to elect such directors or trustees as may be deemed necessary from time to time to carry on its religious, charitable, educational, missionary, philanthropic and other social service work. That the members of The Salvation Army as are from time to time designated and appointed by the then Commander of The Salvation Army in the United States and shall be subject to removal by said Commander.

3. That such changes were duly authorized at the meeting of the Board of Trustees held on the 10th day of December, 1931, as shown by a certified copy of extract from the minutes of said meeting filed herewith and marked "Exhibit A".

WHEREFORE, petitioner prays that, after compliance with the requirements of law its Charter be amended as requested.

John R. Curran,  
Attorney for Petitioner,  
54 Ellis Street, Atlanta, Georgia.

Filed in office this 10th day of December, 1931.

J. W. Simmons,  
Clerk, Superior Court,  
Fulton County, Georgia.

#### ORDER AMENDING CHARTER

GEORGIA-FULTON COUNTY.

*In the Superior Court of Said County, January Term, 1932.*

WHEREAS, The Salvation Army, a corporation organized and existing under and by virtue of the laws of the State of Georgia, having filed in the office of the Clerk of Superior Court of said County its petition asking an amendment to its charter of incorporation for the purposes set out in said petition for amendment, and having complied with the statutes in such cases made and provided, and upon the hearing of said petition, the Court being satisfied that the application is legitimately within the purview and intention of the Civil Code of 1910 and the laws amendatory thereof, it is hereby ordered and declared that the said application is granted and that the Charter of the above named corporation be amended thereby.

This 9th day of January, 1932.

Virlyn B. Moore,  
Judge Superior Court, Fulton County, Georgia.

STATE OF GEORGIA-COUNTY OF FULTON.

I, J. W. Simmons, Clerk, Superior Court, Fulton County, Georgia, do hereby certify that the within and foregoing is a true and correct copy of the application of The Salvation Army to amend its charter and the order of Court thereon granting same, all of which appears on file and record in this office.

WITNESS my hand and seal of office this 18th day of January, 1932.

J. W. Simmons,  
Clerk, Superior Court, Fulton County, Georgia.

## THIRD AMENDMENT

GEORGIA-FULTON COUNTY.

*To the Superior Court of Said County:*

The petition of the Salvation Army respectfully shows as follows:

1. That your petitioner was duly incorporated by order of the Superior Court of Fulton County, Georgia under date of January 20, 1927, and said charter has been duly amended by order of the same Court under dates of August 23, 1927 and subsequently amended on the 9th day of January 1932, which latter amendment, together with the order thereon, was established as a true and correct copy by the Honorable John D. Humphries under date of September 5, 1936.
2. Said corporation was in existence at the time of the enactment of the Corporation Act of Georgia, duly approved January 28, 1938, and is therefore entitled to rights and privileges conferred on corporations by said Act.
3. At the Annual Meeting of said corporation, held according to By-law provisions on the 23rd day of October, 1945, the following resolution was unanimously adopted, and has been duly approved by the President of said corporation, as follows:
  1. That the Charter of this Corporation be extended for a period of thirty-five years and that the Corporation be re-incorporated under the Corporation Act of 1938, approved January 28, 1938, with all the rights, powers, and privileges so conferred on a non-profit Corporation; together with the extended powers granted under the Eleemosynary and Religious Corporation Act, approved February 17, 1943.
  2. To add to paragraph or section 5 of the original charter, as amended, the following specific right: "To hold, purchase, rent, lease, mortgage, pledge, sell or convey real estate and personal property in this State and elsewhere, "as defined in said Corporation Act of 1938.

WHEREFORE, petitioner prays that said Charter be renewed for a period of thirty-five (35) years from the date of the order and that the amendments as set out in the foregoing resolution be incorporated in the Charter, and that said Corporation be re-incorporated under the Corporation Act approved January 28, 1938, with all of the extended powers granted Eleemosynary and Religious Institutions under the Act approved February 17, 1943, together with all other powers and privileges conferred upon corporations of like kind under the laws of the State of Georgia.

Robert H. Jones,  
Attorney for Petitioner.

1042 Citizens & Southern Bank Building.

GEORGIA-FULTON COUNTY.

Personally appeared before me, a Notary Public in and for said State and County, William Groom, who being duly sworn, on oath deposes and states that he is Secretary of the Salvation Army, A Georgia Corporation, and that the facts set out in the foregoing petition are true and he certified that the resolution referred to in the foregoing petition was unanimously passed all members present at the Annual Meeting, which was properly called under due notice, according to the By-law regulations, and that said resolution has likewise been consented to and approved by the President of said Corporation.

(Signed) William Groom.

Sworn to and subscribed before me  
this 3rd day of July, 1946.

(Signed) Mary Nix

Notary Public, Georgia, State at Large

My commission expires January 11, 1948.

### Consent to Amendment

THE CHARTER OF THE SALVATION ARMY,  
A GEORGIA CORPORATION.

I, Ernest I. Pugmire, President of The Salvation Army, a corporation organized and existing under and by virtue of the laws of the State of Georgia, do hereby, in writing, consent to and approve of the proposed amendment and renewal of the charter of The Salvation Army, a Georgia corporation, as set forth in the above petition and under the resolution adopted at the Annual Meeting reading as follows:

1. That the Charter of this Corporation be extended for a period of thirty-five years and that the Corporation be re-incorporated under the Corporation Act of 1938, approved January 28, 1938, with all the rights, powers, and privileges so conferred on a non-profit Corporation; together with the extended powers granted under the Eleemosynary and Religious Corporation Act, approved February 17, 1943.
2. To add to paragraph or section 5 of the original charter, as amended, the following specific right: "To hold, purchase, rent, lease, mortgage, pledge, sell or convey real estate and personal property in this State and elsewhere," as defined in said Corporation Act of 1938.

This the 18th day of May, 1946.

(Signed) Ernest I. Pugmire, *President.*

Witness:

(Signed) Em. C. Arnold, *Vice-President.*

### ORDER

The above and foregoing petition of The Salvation Army read and considered and ordered filed and it appearing to the undersigned Judge of said Court that the application is legitimately within the purview and intention of the laws of the State and that all legal requirements have been met;

It is ORDERED AND ADJUDGED that said petition be granted and that said Charter be amended as set out in the foregoing resolution and the corporate existence be extended for a period of thirty-five (35) years with all the powers and privileges as granted under the several statutes referred to, with all of the immunities authorized by the laws of this State.

This 5th day of July, 1946.

Walter C. Hendrix.  
Judge Superior Court, Atlanta Circuit.

Filed in office this the 5th day of July, 1946..

D. W. Brown, *Deputy Clerk.*

PUBLISHER'S AFFIDAVIT

STATE OF GEORGIA-COUNTY OF FULTON.

Before me, the undersigned, a Notary Public, this day personally came BARNEY C. PLEVOKAS, who, being first duly sworn, according to law, says that he is the Agent of the DAILY REPORT COMPANY, publishers of the FULTON COUNTY DAILY REPORT, the official newspaper in which Sheriff's advertisements in and for said County are published, and a newspaper of general circulation, with its principal place of business in said County, and that there has been deposited with said newspaper the cost of publishing four (4) insertions of said application for Charter RENEWAL & AMENDMENT.

THE SALVATION ARMY

once a week for four (4) weeks with the order of Judge thereon.

Barney O. Plevokas.

Subscribed and sworn to before me  
this 5th day of July, 1946.

D.W. Brown, Notary Public.

Fulton, County, Georgia.

STATE OF GEORGIA-COUNTY OF FULTON.

I, J. W. Simmons, Clerk of Superior Court, Fulton County, Georgia, do hereby certify that the within and foregoing is a true and correct copy of petition of THE SALVATION ARMY for Charter RENEWAL & AMENDMENT and the order of Court thereon allowing same, all of which appears of file and record in this office.

WITNESS my hand and seal of office, this the 5th day of July, 1946.

J.W. Simmons,

Clerk of Superior Court, Fulton County, Georgia.

STATE OF GEORGIA-COUNTY OF DEKALB.

November 5, 1980

WHEREAS, The Salvation Army, a corporation organized and existing under the virtue of the laws of the State of Georgia, was incorporated January 20, 1927, for a period of 20 years.

At the Annual Meeting of said corporation, held according to By-Law provisions on the 23rd day of October, 1945, the Board of Trustees adopted a resolution that the Charter of the corporation be extended for a period of thirty-five years and that the corporation be reincorporated under the Corporation Act of 1938, approved January 28, 1938 with all the rights, powers, and privileges so conferred on a non-profit corporation; together with the extended powers granted under the Eleemosynary and Religious Corporation Act approved February 17, 1943, together with all other powers and privileges conferred upon Corporations of like kind under the laws of the State of Georgia.

On the 5th day of July, 1946 said corporation was granted the extension of the corporate existence for a period of thirty-five years.

At the Annual Meeting of said corporation held according to the By-Laws provisions on the 5th day of November, 1980, the Board of Trustees adopted a resolution that the Charter of this corporation be deemed to have perpetual duration under the Annotated Georgia Code- 22-2202 which indicates "Georgia Corporations created prior to the 1968 Act, all of which, of course, are limited to periods of duration of thirty-five years or less as provided in their charters, are automatically granted perpetual duration by the second sentence of subsection (a) (2). Any such corporation wishing to preserve its limited period of duration must amend its charter after the effective date of this Code so as to restate the desired limitation. Otherwise, by reason of subsection (a) (2) it will be deemed to have perpetual duration."



AMENDMENT TO

BY-LAWS

OF

THE SALVATION ARMY, A GEORGIA CORPORATION

The By-laws are hereby amended as of February 15, 2011 as approved by the Board of Trustees held at a meeting in which quorum was present and as set forth in the following amendment:

ARTICLE I

NAME OF OFFICE


Territory Section 3 is hereby amended as follows:

"The geographical are known as the Southern Territory of The Salvation Army in the United States of America is defined as being:-The district of Columbia, the States of Alabama, Arkansas, Florida, Georgia, Louisiana, Maryland, Mississippi, North Carolina, Oklahoma, South Carolina, Tennessee, Texas, Virginia, West Virginia, and that portion of the State of Kentucky lying south of the southernmost line of the counties of Trimble, Henry, Franklin, Wood, Jessamine, Fayette, Clark, Montgomery, Manifee, Rowan, Cater and Greenup. (All of said counties, together with that part of the State of Kentucky north of same and between said southernmost line and the Ohio River, is defined as being outside of the Geographical area known as the Southern Territory); provided, however, that the aforementioned boundaries may be changed by the Authority of the General of The Salvation Army.

At a quorum meeting, the Board of Trustees unanimously adopted the foregoing amendments on the 15th day of February, 2011.

IN WITNESS WHEREOF, the duly authorized officers of the Corporation have executed this Amendment to By-Laws this 15th day of February, 2011

THE SALVATION ARMY, A GEORGIA CORPORATION

By:   
Maxwell S. Keener, President

Attest:   
Charles M. Powell, Secretary