Cindy Schneible

From:

noreply@civicplus.com

Sent:

Friday, June 30, 2017 10:31 AM

To:

Cindy Schneible

Subject:

Online Form Submittal: Grant Application

Grant Application

Step 1

Important Information

Please read the McKinney Community Development Corporation Grant Guidelines prior to completing this application.

The Grant Guidelines are available on this website, or can be obtained by calling 214-544-0296.

Please call to discuss your plans for submitting an application in advance of completing this form.

Completed application and all supporting documents are required to be submitted electronically or on a CD for consideration by the McKinney Community Development Corporation (MCDC) board. Please submit physical applications with CDs to:

McKinney Community Development Corporation 5900 South Lake Forest Boulevard, Suite 110 McKinney, TX 75070

If you are interested in a preliminary review of your project proposal or idea, please complete and submit the Letter of Inquiry form which is available on this website, or by calling 214-544-0296.

Applications must be completed in full, using this form electronically (or physically with the requested CD by mail), and received by MCDC by 5 p.m. on the application deadline indicated on the "Grants" page of this website.

Organization Information				
Name	D&L Feeds, Inc.			
Federal Tax ID Number	75-2756138			
Incorporation Date	4/24/1998			
Mailing Address	109 Apache Cove			
City	Lake Kiowa			

State	TX
Zip Code	76240
Phone Number	9403653129
Fax Number	9403659635
Email Address	info@dlfarmhome.com
Organization Type	For profit corporation
Representative & Contact Info	ormation
Representative Completing App	lication:
Name	Jasmine Jones
Title	Marketing Manager
Address	PO Box 271
City	Aubrey
State	TX
Zip Code	76227
Phone Number	9403653129
Fax Number	Field not completed.
Email Address	jasmine@dlfarmhome.com
	(Section Break)
Contact for Communications Be	tween MCDC and Organization:
Name	Jasmine Jones
Title	Marketing Manager
Address	PO Box 271
City	Aubrey
State	TX
Zip Code	76227
Phone Number	9403653129

Fax Number	Field not completed.
Email Address	jasmine@dlfarmhome.com
Project Information	
Funding - Total Amount Requested	\$140,177
Matching Funds Available:	No
Community Event/Project/Promotion: Start and Completion Dates	1/15/2016 - 12/1/2017
Board of Directors	Dean MacElroy, Owner Lezlie MacElroy, Owner
Leadership Staff	Dean MacElroy, Owner Lezlie MacElroy, Owner Scott Knight, GM Emily Saller, HR Bryson Allen, Financial Jasmine Jones, Marketing
Board of Directors Attachment	Field not completed.
Leadership Staff Attachment	Field not completed.
	(Section Break)

Using the outline below, provide a narrative:

1: Applying Organization

Describe the mission, strategic goals and objectives, scope of services, day to day operations and number of paid staff and volunteers.

Disclose and summarize any significant, planned organizational changes and describe their potential impact on the Project/Promotion/Community Event for which funds are requested.

2: Project or Promotion/Community Event (whichever is applicable)

- Outline details of the Project/Promotion/Community Event for which funds are requested. Include information regarding scope, goals, objectives, and target audience.
- For Promotional Grants/Community Events describe how this initiative will promote the City of McKinney for the purpose of business development and/or tourism.
- Describe how the proposed Project/Promotion/Community Event fulfills the strategic goals and objectives for your organization.
- Please also include planned activities, time frame/schedule, and estimated attendance and admission fees if applicable.
- Include the venue/location for the Project/Promotion/Community Event.
- Provide a timeline for the Project/Promotion/Community Event.
- Detail goals for growth/expansion in future years.

Provide specific information to illustrate how this Project/Promotion/Event aligns with one or more of the goals and strategies adopted by McKinney City Council and McKinney Community Development:

- Eligible for MCDC consideration under Sections 501 to 505 of the Texas Local Government Code (refer to MCDC Grant Guidelines)
- Support cultural, sports, fitness, entertainment, community projects and events that attract resident and visitor participation and contribute to quality of life, business development and growth of McKinney sales tax revenue
- Highlight and promote McKinney as a unique destination for residents and visitors alike
- Meet citizen needs for quality of life improvements, business development and sustainable economic growth for residents in the City of McKinney
- Demonstrate informed financial planning addressing long-term costs, budget consequences and sustainability of projects for which funding is requested
- Educate the community about the impact local dining and shopping has on investment in quality of life Improvements in McKinney

3: Financial

- Provide an overview of the organization's financial status including the impact of this grant request on organization mission and goals.
- Please attach your budget for the current year and audited financial statements for the preceding two years. If audited financials are not available, please indicate why.

4: Marketing and Outreach

Describe marketing plans and outreach strategies for your organization, for the Project/Promotion/Community Event for which you are requesting funding, and how they are designed to help you achieve current and future goals.

5: Metrics to Evaluate Success

Outline the metrics that will be used to evaluate success of the proposed Project/Promotion/Community Event. If funding is awarded, a final report will be required summarizing success in achieving objectives outlined for the event.

Indicate which of the goals listed in the narrative instructions will be supported by the proposed Project/Promotion/Community Event:

-Eligible for MCDC consideration under Sections 501 to 505 of the Texas Local Government Code (refer to MCDC Grant Guidelines) - Support cultural, sports, fitness, entertainment, community projects and events that attract resident and visitor participation and contribute to quality of life, business development and growth of McKinney sales tax revenue - Highlight and promote McKinney as a unique destination for residents and visitors alike - Meet citizen needs for quality of life improvements, business development and sustainable economic growth for residents in the City of McKinney

Funding & Sources

Project Grants	An expansion or improvement, A new project
Has a request for funding for this Project/Promotion/Community	No

Event been submitted to MCDC in the past?	
Has a feasibility study or market analysis been completed for this proposal?	No
What is the estimated total cost for this Project/Promotion/Community Event?	\$280354
Budget/Financial Statements	DLFarmHome-MCDC-GrantReq-financials.pdf
What percentage of the Project/Promotion/Community Event funding will be provided by the Applicant?	100%
Are Matching Funds available?	No
Cash	Field not completed.
Source	Field not completed.
Percent of Total	Field not completed.
In-Kind	Field not completed.
Source	Field not completed.
Percentage of Total	Field not completed.
Are other sources of funding available?	No
Have any other federal, state, or municipal entities or foundations been approached for funding?	No

Acknowledgements

If funding is approved by the MCDC board of directors, Applicant will assure:

- The Project/Promotion/Community Event for which financial assistance is sought will be administered by or under the supervision of the applying organization;

- All funds awarded will be used exclusively for the purpose described in this application;

- MCDC will be recognized in all marketing, outreach, advertising and public relations as a funder of the Project/Promotion/Community Event. Specifics to be agreed upon by applicant and MCDC and included in an executed performance agreement;
- Organization's officials who have signed the application are authorized by the organization to submit the application;
- Applicant will comply with the MCDC Grant Guidelines in executing the Project/Promotion/Community Event for which funds were received.
- A final report detailing the success of the Project/Promotion/Community Event, as measured against identified metrics, will be provided to MCDC no later than 30 days following the completion of the Project/Promotion/Community Event.
- Up to 80% of the approved grant may be provided, on a reimbursement basis, prior to conclusion of the Project/Promotion/Community Event with submission of invoices/receipts to MCDC. The final 20% may be paid following MCDC's receipt of unpaid invoices/receipts; documentation of fulfillment of obligations to MCDC; and final report on the Project/Promotion/Community Event.
- The required performance agreement will contain a provision certifying that the applicant does not and will not knowingly employ an undocumented worker in accordance with Chapter 2264 of the Texas Government Code, as amended. Further, should the applicant be convicted of a violation under 8 U.S.C. § 1324a(f), the applicant will be required to repay the amount of the public subsidy provided under the agreement plus interest, at an agreed to interest rate, not later than the 120th day after the date the MCDC notifies the applicant of the violation.

Incomplete applications or those received after the deadline listed in the application guidelines will not be considered.

	(Section Break)
Applicant Electronic Signature	Selecting this option indicates your agreement with the above statement.
Chief Executive Officer	Dean MacEiroy
Representative Completing Application	Jasmine Jones
Completed Narrative	DLFarmHome-MCDC-GrantReq.pdf
Date	6/30/2017

Email not displaying correctly? View it in your browser.

OWNERSHIP - see Appendix 1

D&L Feeds Inc.

Fed. Tax ID: 75-2756138 Incorporated: April 24, 1998

Mailing Address: PO Box 271, Aubrey, TX 76227

Phone: 940-365-3129 Fax: 940-365-9536

Email: jasmine@dlfarmhome.com Website: www.dlfarmhome.com

Operates 4 retail stores as D&L Farm and Home and D&L AgMart

Owners:

Dean MacElroyLezlie MacElroy

MacElroy Land Management, LLC

Texas ID: 32041396188

Incorporated: March 10, 2010

Mailing Address: 109 Apache Cove, Lake Kiowa, TX 76240

Phone: 940-365-3129 Fax: 940-365-9536

Retains ownership of real estate leased to D&L Feeds, Inc.

Owners:

• Dean MacElroy

• Lezlie MacElroy

			-

I. About D&L Farm and Home (D&L Feeds, Inc.)

D&L Farm and Home exists to share our love and passion for agriculture and pets. We sell & deliver agricultural and pet products to our retail customers and provide expertise for their use. In the simplest of terms we are a feed store. However, that definition has grown significantly over the years and we no longer just sell feed and supplies for larger livestock. Our reach has gone way beyond to include a full selection of pet food and supplies (from the most basic to the most specialized), supplies for backyard chicken owners (urban & rural), lawn and garden supplies, including organics and many other products for use in an around your yard, garden and barn. Our mission is to be dedicated to helping our customers pursue their passion for their homes, pets, livestock and agricultural needs. We strive to provide each customer with personalized care from our knowledgeable, friendly and professional staff. Our customers are the most important people in our business and deserve a superior shopping experience; whether they walk in the door, call on the phone, or contact us electronically. D&L vows to stay progressive, put the customer's needs first, embrace change and pursue excellence. We succeed at doing this by making D&L a great place for our customers to shop, a great place for our employees to work and maintaining professional practices in all aspects of our business. Our strategic anchors used to guide us in our business are: All About Ag; AgXperts; Serve One, Serve All; Name Knowers.

Dean MacElroy, an Agriculture-Economics graduate from Texas A&M University, and Lezlie MacElroy, a Business Administration graduate from Texas A&M and Certified Public Accountant, combined their expertise and skills to work hand-in-hand to build D&L Farm and Home into a successful business. In 1988 they opened D&L's first store in Aubrey. Since then the company has grown to include five stores (Aubrey, Celina, Gainesville, Sanger and McKinney) and a distribution center, with sales of over \$15.9M company-wide.

The McKinney store was added to the D&L family in 2004 when we purchased AgMart, an existing retail store that had originally opened to serve the McKinney area in 1980. Currently, the McKinney store serves on average 150 customers each day with 13 employees. Our 2016 net sales were just over \$3.2M with 33% of those sales generated from taxable merchandise. We have experienced tremendous growth in net sales over the last ten years (nearly 10-fold). And, although the foundation of our business is feed and hay for livestock, the proportion of sales of taxable merchandise is growing as well, up from 26.5% in 2012.

II. D&L Farm and Home's Expansion Project

As we've experienced significant growth for several years it has become apparent our business in McKinney was outgrowing our physical location. In 2016 we began looking for locations that would allow us to expand the business to continue to serve the community, and more of it. We purchased 3 acres of land located at 1502 N Church St and began the process of developing it for

our new retail location. For many, it would be considered a less than desirable piece of land with easements for the large number of overhead power lines, and requires significant infrastructure improvements for which we are looking to offset with this grant. The new location will give D&L a great opportunity to have more space to operate out of, with a more ideal set up for our business. It is relatively close to our current location, which has been where McKinney residents have been going for feed and pet products for over 30 years, which will allow for a smooth transition. The new location will give us the opportunity to continue share our passion for agriculture and pets with our current customers; and to grow our business to serve more members of the McKinney community. With our broad product mix, from pet food to organic fertilizer to hay and livestock feed we can serve a large portion of the population in McKinney. We will be able to continue and increase our support of community events like the Collin County Junior Livestock Show, annual Tour De Coop and Krewe of Barkus. Plus, we will have the opportunity to dramatically increase the number of community events we host - such as: pet owner workshops, backyard chicken keeping, raised bed/square-foot gardening, organic lawn & garden care, etc. These events will provide the residents of McKinney with fun, educational, family-friendly events that support McKinney's unique-ness and help make it a great place to live.

Our conservative 5-year growth plan projects sales growth of 30% with an increasing portion of taxable sales to 40% of total sales. This comes as our business shifts away from large animal/livestock products to small animal, home and garden products. We expect to increase our employees as sales increase, adding 5-10 more jobs in the next five years (we've recently added 4).

5 Year Sales Projection						
	2018	2019	2020	2021	2022	
Net Sales	\$3,459,496.94	\$3,632,471.79	\$3,814,095.38	\$4,004,800.15	\$4,205,040.15	
Taxable Sales	\$1,193,526.44	\$1,307,689.84	\$1,430,285.77	\$1,541,848.06	\$1,682,016.06	

Additionally, as sales increase, taxable inventories and our taxable purchases of materials and supplies will increase accordingly.

	Estimated Tax	able Inventories a	t end of year	
2018	2019	2020	2021	2022
\$207,569.82	\$217,948.31	\$228,845.72	\$240,288.01	\$252,302.41
	Estimated Taxable	Purchases of Sup	oplies, Materials	
2018	2019	2020	2021	2022
\$48,432.96	\$50,854.61	\$53,397.34	\$56,067.20	\$58,870.56

Our development timeline began in early 2016 with initial bids and contractor selection in June, 2016. With 12 months of development work with our contractor, architects, engineers and the City of McKinney we received our building permit in June, 2017 and expect to have building completed by December, 2017. The whole development project is requiring a significant investment for a small, family owned independent retailer with a budget nearing \$1.25M (see Appendix 2) in addition to the purchase of the land. Development of this particular piece of land is requiring significant upgrades to the city infrastructure, which is currently available on the West side of Church St. Our project addresses the city utilities (water, storm drainage, and sewer) and makes them available on the East side of the street which includes new man holes and street boring. These improvements have incurred significant costs and a make up a substantial part of our budget for the project (see Appendix 3). The contractor's portion is currently at \$266,954 and the engineering costs for the infrastructure improvements are \$13,400; of which we're seeking help with 50%. We have taken on the responsibility for the improvement projects which relieve the City of that task. Once completed, the infrastructure improvements will be available for the City to use and for future development use on the East side of North Church St. This grant is an important piece in allowing us to continue to do business in the city of McKinney long-term; helping us reach our sales goals, and continuing to increase our generation of sales tax funds for the City.

In addition to asking for your consideration under Section 501.103.1 of the Texas Local Government code, we ask that you consider the value a small, independent 'feed store' in McKinney. To highlight this we started gathering research and data related to the benefits of agriculture, how it sustains our economy, and how there is improved quality of life for people who own pets and are involved in agricultural pursuits. As we were gathering statistics and reading research articles it all felt very calculated and impersonal. One story, however, kept coming to mind.

Emily's (our HR Manager) husband works in Plano as a financial planner and one of the most exciting connections he makes with a client is when they recognize and shop with D&L Farm and Home. Just this week Emily received a text from him stating, "I am meeting with a new client from McKinney, and they can't wait for the new store to open!" We are going to give this person the name Sam. Sam further explained that D&L is his preferred place to buy hay and feed for his horses that are boarded locally when they travel to shows. However, Sam is currently unable to bring his trailer to our facility because of limited space in the parking lot. As a small, family-owned business with approximately 70 employees (company-wide), there is no greater affirmation that expanding our selection and building a new location is the right decision.

You're probably wondering, why is Sam so important that he is mentioned in a grant proposal to illustrate how our project aligns with the goals of McKinney's City Council and the MCDC? Sam is important because he represents what is unique about McKinney, how D&L's existence promotes McKinney's unique nature, and how our existence improves quality of life for McKinney's citizens.

First, Sam represents what is unique about McKinney. The McKinney market is one of the most fun places for a business that exists to share our love and passion for agriculture and pets. In our market we support people who live on large farms and make a living raising, selling, training cattle, horses, sheep...all kinds of animals. We support community petting zoos and wildlife sanctuaries that provide entertainment and education to McKinney's children. We support youth and families who devote time and energy to showing animals and livestock. We support the suburban mom who raises chickens in her backyard to provide healthy protein for her family and teach her children how food is provided. We support the professional who boards their horse and leaves their busy life on the weekend to pursue their love for riding and rural scenery. We support farmers who grow hay and other crops. We support families who have a beloved dog or cat that needs a special diet. We support the community that makes McKinney unique, a metropolitan area with deep agricultural roots and appreciation for the sources of sustenance in life.

We promote the unique nature of McKinney by supporting these aforementioned people groups and participating in local events such as the McKinney Tour de Coop and local FFA shows. We also host events at our store. These events include an annual Chick Days with featured activities that include a chicken swap and chicken show as well as educational seminars and a loyalty reward banquet.

Our expansion will help improve the quality of life, develop business in the East McKinney area and help economic growth. Expanding will create more jobs for local residents, generate revenue from product sales, and help develop an increased interest in activities such as gardening, raising chickens and/or caring for pets. These activities can help produce landscapes and a culture that draws tourists and residents to the East McKinney area.

In addition, there is no greater joy than having a family enter our doors and spend an hour browsing the unique products. Patrons love watching and petting our live animals and seeing the joy on children's faces as they learn more about the agriculture world makes sharing our passion gratifying. It is our hope that with an expanded physical location that will include more live animals, a self-service pet washing center, and an expanded Lawn & Garden center, more families, especially on the East side of McKinney, will find joy inside our doors and begin to pursue their own agricultural pursuits, urban or rural. We will be more prepared to share our passion and expertise with the new location.

III. Financial

Attached (Appendix 4) you will find CPA-prepared financial statements for D&L Feeds, Inc. and MacElroy Land Management, LLC. As privately owned companies we have not been required to provide audited financials.

IV. Marketing and Outreach

D&L Farm and Home will be increasing our marketing efforts to support our new location. We have a strong social presence and maintain an email marketing list which is currently close to 5,000. Our marketing plans include a mix of print, digital/email, social, in-store events and community outreach programs/events. All of our efforts focus around promoting D&L as a small, independently owned business, with a broad product mix and an exceptional shopping environment, and drive people to come to our store. We also have many vendor partners that help market D&L in their various efforts.

V. Metrics to Evaluate Success

We continually monitor key retail performance indicators in our business to ensure we are growing sales and working in the right direction to meet our goals. We will continue to look at sales revenue and the percentage of those sales that are taxable.

		2	



BULLARD CONSTRUCTION

INC.

P.O. Box 575 • Addison, Texas 75001 • (972) 661-8474 • FAX (972) 661-8985 • www.bullardconstruction.com

June 29, 2017

Ms. Jasmine Jones D & L Feed Store 7976 Highway 377 Pilot Point, Texas 76258

Re.

Infrastructure Upgrades 1502 N. Church Street McKinney, Texas 75069

B8017

Dear Ms. Jones,

Per our conversation, the cost for the utility improvements necessary for the building is as follows:

Original budget		\$	220,555.00
Changes		\$	33,687.00
Contractor's OH/P		\$	12,712.00
TOTAL	E gardinania	S	266,954.00

The price above includes:

Water

Storm drainage

Sewer

Street boring New man holes Traffic control

Please contact me if you have any questions.

Sincerely,

Bullard Construction, Inc.

Keith McMahon

KM/cm

EXHIBIT A

CONSTRUCTION MATERIALS TESTING D&L FEED STORE AND WAREHOUSE 1502 N. CHURCH STREET MCKINNEY, TEXAS

Gentlemen:

Submitted here is our proposal for observation and testing of construction materials (CMT) at the referenced project.

This proposal is based on a review of the project site plan and the Hooper Group, Inc. geotechnical report provided. We request the opportunity to re-visit this proposal when complete plans and specifications are available.

Our proposed scope of services and unit fees are attached. We have based the number of hours on the services typically provided for this type of project as follows:

- Periodic observation and testing of the earthwork
- Full-time observation and testing of concrete
- Periodic observation of the structural steel

Based on the anticipated schedule and quoted fees, a budget of \$13,400.00 is recommended for our services. If any questions arise, do not hesitate to call.

EXHIBIT A

COST ESTIMATE CONSTRUCTION MATERIALS TESTING D&L FEED STORE AND WAREHOUSE 1502 N. CHURCH STREET MCKINNEY, TEXAS

Earthwork

A total of 62 hours are anticipated to test the site fills, "select" fill, paving subgrade, panel leave-outs and utility backfill.

56	Hours Engineering Technician w/Nuclear Gauge (price includes	\$3,024.00
	densities) @ \$54.00 per hour	#5102 110D
6	Overtime Hours Engineering Technician w/Nuclear Gauge (price includes densities) @ \$71.80 per hour	430.80
3	Standard Proctor Determinations @ \$184.00 each	552.00
3	Atterberg Limit Determinations @ \$52.00 each	_156.00
	Subtotal, Earthwork	\$4,162.80

Concrete Sampling and Testing

Construction Schedule:

Three days are estimated to pour the floor slabs, four days to pour the paving and three days to construct the panels. Pours are estimated at 75 to 100 yards per day. An additional five pours are estimated for placements of less than 50 yards.

Technician Schedule:

Considering one set of five cylinders per 100 cubic yards, a total of 106 hours are anticipated for concrete testing and reinforcing observation. We anticipate being on-site four to six hours for the large pours and two to four hours for miscellaneous pours.

89	Hours Testing Concrete, Making Concrete Cylinders and Picking up Cylinders @ \$52.00 per hour	\$4,628.00
8	Overtime Hours Testing Concrete, Making Concrete Cylinders and Picking up Cylinders @ \$69.16 per hour	553.28
15	Sets of Cylinders (5 cylinders per set) Curing Testing and Reporting @ \$17.50 per cylinder	1,312.50
9	Hours Observing Reinforcing Steel Placement @ \$54.00 per hour	486.00
	Subtotal, Concrete	\$6,979.78

Note: Concrete scheduling and delivery rate may adversely affect the actual number of hours estimated.

EXHIBIT A

COST ESTIMATE CONSTRUCTION MATERIALS TESTING D&L FEED STORE AND WAREHOUSE 1502 N. CHURCH STREET MCKINNEY, TEXAS (Continued)

Structural Steel Observation 8 Hours Cartified Weldi

8	Hours Certified Welding Insp @ \$74.50 per hour	ours Certified Welding Inspector (minimum 4 hours per trip) \$74.50 per hour				
		Subtotal, Structural Steel	\$596.00			
Projec	t Manager					
4	Hours @ \$83.00 per hour	Subtotal, Project Manager	\$332.00 \$332.00			
Clerica	ıl	,				
4	Hours @ \$54.00 per hour	Subtotal, Clerical	\$216.00 \$216.00			
Transp	ortation Charge					
34	Trips @ \$30.00 each	Subtotal, Transportation Charge	\$1,020,00 \$1,020.00			
		Total, All CMT	\$13,306.58			

This estimate of the expected testing was developed based on project plans and the information as provided by the client. It should be recognized that variations in construction schedules, weather, amount of re-testing, additional testing requested by our client, etc., could result in differences between the actual and estimated testing costs. Although efforts will be made to maintain the testing costs within the estimated amount, charges will be computed based on actual services rendered.

Rates quoted are portal to portal, Monday through Friday, eight hours per day. Work performed on Saturdays and Holidays will be charged at 1.33 times the quoted rate.

MacElroy Land Management, L.L.C. - Circle R- D & L Farm and Home 1502 North Church Street McKinney, Texas 75069 B8017 Revision 2

June 27, 2016

Zanc at a con-				
02 SITE UTILITIES (Continued)				
STORM SEWER:	404			
6" Storm Sewer	481			
Bore	45			
Bore Pit		EA		
4' Manhole		EA		
6" DR	267	LF		
Includes Meter Fees, Inspection Fees, Haul Off, and Trench Safety			\$	220,555.00
			÷	220,333.00
02 LANDSCAPE AND IRRIGATION				
Design and Build the Irrigation System - Allowance	1	LOT		
* May Need to be "Mowable" Before Certificate of Occupancy is Issued	*	201		
taid forth to Mr. Housener meletr criticate at against a page			\$	25,000.00
			-	
02 TRAFFIC CONTROL				
Power Wash Sidewalk and Paving	1	LOT		
Striping and Layout	1	LOT		
Handicap Signs	2	EA		
Wheel Stops	10	EA		
			\$	2,193.00
02 BARRICADES				
Allowance for Two (2) Months	2	MONTHS		4.050.00
			\$	4,950.00
03 CONCRETE - FLOATING STRUCTURAL SLAB	25 426	CE		
6" Paving	25,436 1,293			
6" Curb	3,456			
Sidewalk	* .	EA		
Saw Cut Approach Type F Perimeter Beam - Poured Monolithically Earth Formed	868			
Type B Interior Beam - Poured Monolithically Earth Formed	856			
5" Slab with Beams	14,900			
C Beam - Poured Monolithically Earth Formed		LF		
* No Vapor Barrier Shown - But 10 Mil Included Per Soils Report	14,900			
* No Dumpster Pad Shown	•			
* No Light Poles Bases				
			\$	269,129.00

MacElroy Land Management, L.L.C. - Circle R- D & L Farm and Home 1502 North Church Street McKinney, Texas 75069 88017

Revision 2 June 27, 2016

04 MASONRY				
4" Split Face Block - Standard Colors and Mortar	3,680	SF		
			\$	65,450.00
04 DUMPSTER SCREEN				
Allowance Only - Per Note on C1.02 - No Details Provided	1	LOT		
			\$	7,500.00
05 METAL BUILDINGS				
Three (3) Buildings	1	LOT		
Designed, Fabricated, and Erected		LOT		
PPR Panels 26 Gauge - Wall Standard Color		LOT	4	
PBR Roof Panels 26 Gauge Galvanized		LOT		
5' X 25' Canopy		LOT		
3" VRR White Face Insulation		LOT		
Gutters and Downspouts - Standard Profile		LOT		
Flashing, Trim, and Cap Details		LOT		
Lean to Canopy 20' X 40'		LOT		
Designed to IBC - 2015 Risk Category II		LOT		
* May Not Meet Energy Codes	,,			
			\$	162,028.00
06 MILLWORK				
"L" Shaped Retail Sales - Laminate	30	116		
Employee Lounge Upper and Lower PLAM - 6' Upper and 9' Lower	4,5			
Laminate Retail Center Lower Open	12	LE		
Men's Counter PLAM		LF		
Women's Country / Vanity	6.5			
Closet Shelf		EA		
			\$	12,831.00
			•	,
06 CARPENTRY				
06 CARPENTRY See Drywall	æ2 :	æ		
	(m)	æ	\$	•
See Drywall	æ2 :	-	\$	-
06 CARPENTRY See Drywall 07 WATERPROOFING Allowance	·~·	LOT	\$	-

MacElroy Land Management, L.L.C. - Circle R- D & L Farm and Home 1502 North Church Street McKinney, Texas 75069 B8017 Revision 2 June 27, 2016

08 GLASS AND GLAZING				
Pair of 3' X 7' Medium Style Glass Entry	1	PR		
6' X 8' Sidelights - Exterior	2	EA		
4' X 5' Windows - Exterior	2	EA		
4' X 4' Interior Glass	2	EA		
3' X 5' Restroom Mirror	2	EA		
			\$	11,900.00
08 DOORS AND HARDWARE				
6' X 8' Exterior Hollow Metal Pair - Includes Interior at Warehouse	3	PR		
3' X 7' Exterior Hollow Metal Single	3	EA		
3' X 7' Single Interior	4	EA		
3' X 7' Pair	2	PR		
4' X 4' Glass Frames	2	EA		
* Interior Doors to be Prefinished with Prefinished Frames Timely or				
Equal				
* Changes from Plans to 3' X 7' Prefinished				
			\$	12,900.00
08 OVERHEAD DOORS				
12' X 12' Sectional Overhead Doors - Noninsulated Manual	4	EA		
			\$	5,800.00
09 DRYWALL, FRAMING, AND CEILING	186	i c		
Frame Walls - Retail	186			
Furred Walls - Retail	1	LOT		
Sheetrock on Walls and Ceiling	288			
Insulate Restroom Walls Only	138			
Walls in Small Storage		LQT		
Sheetrock at Small Storage		LF		
FRP at Restrooms walls to 4'-0"				
whall to rect to Getting Pleasured as 101	25	<u>-1</u>		
* All Interior Ceiling Figured at 10'	25	de-l'		
* No OSB Siding at Exterior as Indicated on the Section	25	<u>-</u> -1		
* No OSB Siding at Exterior as Indicated on the Section * No Insulation at Sheetrock Walls or Ceiling	25	<u></u> 1		
 No OSB Siding at Exterior as Indicated on the Section No Insulation at Sheetrock Walls or Ceiling Added FRP at Dog Wash 	25	ie!		
* No OSB Siding at Exterior as Indicated on the Section * No Insulation at Sheetrock Walls or Ceiling * Added FRP at Dog Wash * No Decking or Mezzanine Floor Anywhere	25	de l		
 No OSB Siding at Exterior as Indicated on the Section No Insulation at Sheetrock Walls or Ceiling Added FRP at Dog Wash 	25	de l	<u> </u>	24,311.00

MacElroy Land Management, L.L.C. - Circle R- D & L Farm and Home 1502 North Church Street McKinney, Texas 75069 B8017 Revision 2 June 27, 2016

O9 PAINT AND FINISH Tape, Bed, and Paint New Gypsum Walls Tape, Bed, and Paint New Gypsum Ceilings Paint Hollow Metal Doors and Frames Paint 5' X 25' Canopy EXCLUDES:	1 6	LOT LOT EA EA		
All Work in Building #2, Any Painting of Interior Exposed Structure, CMU, Interior Doors or Frames (Prefinished), Overhead Doors (Prefinished), Gutters or Downspouts (Prefinished) * No Spray Texture Indicated				
09 FLOOR COVERING			\$	14,065.00
Allowance to Stain and Seal Concrete Floor at Retail Offices Only * Does Not Include Retail Space, Any Work in Building #2 or Building #3 (Warehouse)	1,465	SF		
4" Cove Base (Not Shown) - Included * Stain Standard Color and One (1) Coat of Sealer - Defects in Concrete will be Visible	563	LF		
			\$	6,845.00
10 ACCESSORIES				
Grab Bars	4	EA		
Toilet Paper Dispensers	2	EA		
Fire Extinguishers	3	EA		
			\$	520.00
10 WINDOW COVERINGS				
None Bid	-	-		
			\$	-
10 APPLIANCES				
None Bid				
None Bu	-	-	\$	
			Ą	•
15 FIRE PROTECTION				
None Bid	-	is .		
			\$	22

MacElroy Land Management, L.L.C. - Circle R- D & L Farm and Home 1502 North Church Street McKinney, Texas 75069 B8017 Revision 2

VEAI2IQII 5				
June 27, 2016				
15 PLUMBING				
Handîcap Water Closet - P1	2 E	A		
Lavatories - P2	2 E/	A		
Sinks - P3	2 E/	A		
Mop Sink - P4	1 E	A		
Hot Water Heater - P5	1 E	A		
Drinking Fountain	1 E/	Α		
Waste, Vent, and Supply Lines	1 L0	TC		
Floor Drain - P6	1 E	Α		
Clean Out - P7	2 E/	A		
* No Gas				
* No Work in Building #3 or Building #3				
Add Washing Machine Connection	1 E	Α		
,			\$	22,260.00
15 HVAC				
* We Believe the Current Design is Not Adequate. It Would be Less Expension	ve to Use Par	ckage		
Units, Ground Mounted. This is Six (6) Tons More than Designed.				
One (1) Four Ton and One (1) Ten Ton Units with Electric Heat	14 T	QNS		
Ductwork	1 1	ОT		
Thermostats	2 E	A		
Return and Supply Grills	1 L			
Restroom Exhaust Fans	2 E			
Economizers on Both Units	2 E			
Will Provide Engineered Drawings	1 U			
Add Dryer Vent	1 E			
Add Exhaust Fan at Dog Wash - Allowance	1 E	A	12	22.212.22
			\$	32,318.00
16 ELECTRICAL		-		
Lighting - Types A, B, C, D, and EX	1 L			
Power - Per Plans	1 L			
Power to HVAC	e 1 L			
New Service	1 L			
Meter Base	1 L	01		
Primary Underground Service to a Utility Pole for Each Building -				
Allowance 150 LF Each	1 L	01		
 Does Not Include Power Company Changes, Primary Conductors, 				
Conduits for Phone or IT Service	2 1	OT		
Add Upgrade to 3 Phase Power for HVAC System	1 L	OT	\$	55,060.00
			Þ	00.000,00

MacElroy Land Management, L.L.C. - Circle R- D & L Farm and Home 1502 North Church Street McKinney, Texas 75069 B8017 Revision 2 June 27, 2016

16 FIRE ALARM

16 FIRE ALARM		
None Bid		
	\$	77
A4 CENERAL CONTINUE		
01 GENERAL CONDITIONS		
Supervision	22 WEEKS	
Expenses	22 WEEKS	
Dumpster	1 LOT	
Final Clean	1 LOT	
Temporary Power	1 1OT	
Temporary Water	1 LOT	
Site Lay Out	1 LOT	
Miscellaneous Supplies	1 LOT	
Saw Cutting	1 LOT	
Back Fill	1 LOT	
Printing	1 LOT	
Phone	1 LOT	
Job Shack	1 LOT	
Temporary Facilities	1 LOT	
Insurance	1 LOT	
	\$	71,170.00
PERMIT		
Allowance Only	1 EA	
	\$	7,500.00
	Cost \$	1,128,150.00
	OH/P	56,407.50
	Sales Tax - New Construction	
	Total \$	1,184,557.50
	,	

SCHEDULE OF ALLOWANCES INCLUDED IN THE CONTRACT

THE CONTINUE OF THE CONTINUE O	
Landscape and Irrigation	\$ 25,000.00
Barricades	4,950.00
Dumpster Pad, Screen, and Gates	7,500.00
Waterproofing	4,500.00
Stained Concrete Floor and Base at Retail	6,845.00
Exhaust Fan at Dog Wash	932.00
Primary Underground Service - 150 LF	-
Permit Fees	7.500.00

D & L Farm & Home 1502 North Church Street McKinney, Texas 75069 B8017

EXCLUSIONS AND QUALIFICATIONS

EXCLUSIONS:

Storm Water Pollution Prevention Plan or Reports

Asbestos Survey

TDLR or TAS Registration

Third Party Compliance Inspections (Energy)

Phone, Data, or IT

Signage

Payment and Performance Bonds

Impact Fees

Testing Lab Fees

Fire Alarm or Monitoring

Fire Sprinkler System

Power Company Fees or feeders in the Primary Conduits

Gas Company Fees or Any Gas

Liquidated Damages

Pest Control

Knox Box

Security

Cable Television

Locksmith or Keying

Rock Excavation

- * Energy Compliance Certifications May be Required
- * Lime Stabilization May be Required

QUALIFICATIONS:

We do not fully understand or agree too much of the language in the bid documents as it pertains to savings and guaranteed maximum price. We request a better understanding of the intentions.

There is no finish schedule. Finishes indicated are an allowance.

McKinney may require landscaping to be "mowable" before issuing a certificate of occupancy.

Sidewalks and paving are subject to move per the soils report.

Split Block Bid as 4" Standard Color and Mortar

D & L Farm & Home 1502 North Church Street McKinney, Texas 75069 B8017

EXCLUSIONS AND QUALIFICATIONS

QUALIFICATIONS (Continued):

Roof Bid as Galvanized

Insulation in Building Bid as 3" VRR - See Alternate for 9"

Wall Panels at Metal Building Standard Color

Interior Doors are 3' X 7' Prefinished or Painted in Prefinished Frame with Standard Commercial Hardware



972-562-2762 • Fax 972-562-2954 P.O. Box 2967 • McKinney, TX 75070

Change Proposal

Date	Change Proposal Number
5/31/2017	1
D. A. A.	
Project	
D&L Farm & Home	
McKinney, TX	

Customer
Bullard Construction, Inc.
4371 Lindbergh Drive, P.O. Box 575
Addison, Texas 75001

Costs associated with Revised plans C4.01 water revisions and C5.01 - C5.02 sewer MH and pipe installation method.

lån on				arin bibe (t	and referent to	meuroa.	
Item Section A	Description - Potable Water Facilities	Quantity	Unit	1	nit Price		Total
1	Bore & encase 8" water	38	J.f.	\$	419.00	\$	
		Total Section	A - Potable Wat	er Facilitie	S	\$	15,922.00
Item	Description	Overelle					
Section B	- Sanitary Sewer Facilities	Quantity	Unit	U	nit Price		Total
1 2 3 4	Ramove & replace existing 4' MH Bore & Encase 8" Sanitary Sewer Remove & replace paying Traffic control	1 -41 66 1	ea. l.f, s.y. l.s.	\$ \$ \$	6,409.00 324.00 156.00 14,094.00	\$ \$ \$ \$	6,409,00 (13,284,00 10,296,00 14,094,00
tem		Total Section E	- Sanitary Sew	er Facilitie	\$	\$	17,515,00
	Description General Conditions	Quantity	Unit	Un	it Price		Total
1	Additional Bond Cost	1	ea.	\$	250.00	\$	250.00
		Total Section D	- General Cond	litions		\$	250.00
			Change I	Proposal 1	[otal	\$ 3	3,687.00
Respectfully Pree Mitchell	Submitted By:	 -	Accepted by:	truction -	Name / Ti	tle / Date	

D&L Feeds, Inc. Balance Sheet As of May 31, 2017

	May 31, 17
ASSÈTS	
Current Assets	
Checking/Savings Cash in Bank	153,573.82
Cash on Hand	3,024.00
Total Checking/Savings	156,597.82
Other Current Assets Credit Card Holding Acct	270.66
1100 · Accounts Receivable-Epicor 1200 · Inventory	1,238.52 549,665.48
Total Other Current Assets	551,174.66
Total Current Assets	707,772.48
Fixed Assets Buildings Equipment Furniture & Fixtures Leasehold Improvements Less Accum. Depreciation Vehicles	31,864.51 394,964.77 121,932.55 108,914.86 -724,120.95 155,629.38
Total Fixed Assets	89,185.12
Other Assets Goodwill Less Accum Amortization	60,000.00 -52,710.15
Total Other Assets	7,289.85
TOTAL ASSETS	804,247.45
LIABILITIES & EQUITY Liabilities Current Liabilities Accounts Payable *Accounts Payable	7,431.54
Total Accounts Payable	7,431.54
Credit Cards 6288-Citi Advantage Sanger 7728 1749 - CITI Advantage 1749 Gville 5482 - CITI Advantage 5482 McK	86.01 923.59 1,005.09
Total Credit Cards	2,014.69
Other Current Liabilities 2000 · Accounts Payable - Epicor	53,255,48
2002 - Intercompany Payables	108,473.90
2045 - Gustomer Deposits 2100 - Payroli Liabilities	2,454.60 -368.22
2270 · Sales Tax Payable 4915 · Loyalty Rewards Payable	20,761.01 995.00
Total Other Current Liabilities	185,571.77
Total Current Liabilities	195,018.00
Long Term Liabilities Note Payable-Ford-2015 F350 Note Payable-Ford-2016 F350 825 Note Payable-Forklift	-1,395.84 37,452.66 7,969.33

D&L Feeds, Inc. Balance Sheet As of May 31, 2017

	May 31, 17
Note Payable-Forklift-Celina	13,990.70
Note Payable-Forklift 1-Mck	26,119.18
Note Payable-Forklift 2-Mick	25,310.25
Note Payable-John Deere	9,256.50
Note Payable-Northstar	87,108.30
Total Long Term Liabilities	205,811.08
Total Liabilities	400,829.08
Equity	
Capital Stock	1,000.00
Shareholder Distributions	-1,932.63
30000 - Opening Balance Equity	176,025.60
32000 · Retained Earnings	196,743.98
Net Income	31,581.42
Total Equity	403,418.37
TOTAL LIABILITIES & EQUITY	804,247.45

D&L Feeds, Inc. Profit & Loss

January through May 2017

	Jan - May 17
Ordinary Income/Expense	
Income 4000 - Sales	3,738,900.66
4900 - Coupon Redemptions	-20,278.00
Total Income	3,718,622.66
Cost of Goods Sold 5000 · Purchases	2,765,088.01
5060 - Coupon Relmbursement	-17,419.70
Total COGS	2,747,668.31
Gross Profit	970,954.35
Expense Amortization Expense Computer Support Customer Relations Employee Education Employee Procurement Employee Relations Master Card Fees	1,666.65 440.99 2,749.72 337.00 735.00 93.14 57,002.17
Miscellaneous Professional Fees	26.49 1,337.53
6012 - Advertising & Promotion	8,286.04
6045 - Bad Debt Expense 6100 - Gasoline 6120 - Bank Service Charges 6150 - Depreciation Expense 6160 - Dues and Subscriptions 6170 - Equipment Rental 6180 - Insurance	346.00 8,993.76 661.01 33,500.00 125.00 4,070.00 39,214.01
6200 · Interest Expense	5,083.30
6205 - Propane 6230 - Licenses and Permits 6270 - Returned Checks 6286 - Supplies	900.23 596.69 0.59 12,061.63
6290 · Rent	70,660.00
6300 · Repairs & Maintenance	12,540.32
6320 · Travel & Ent	839.94
6340 · Telephone	6,534.09
6390 · Utilities	21,331.82
6560 · Payroll Expenses	503,873.07
66900 · Reconciliation Discrepancies 9800 · Allocated Corporate Overhead 9801 · Distribution Overhead	21.60 51,708.62 100,000.00
Total Expense	945,736.41
Net Ordinary Income	25,217.94
Other Income/Expense	
Other Income Incentive Payments Interest Income 7030 - Other Income	5,896.80 9.26 457.42
The second secon	

9:53 AM 06/29/17 Accrual Basis

D&L Feeds, Inc. Profit & Loss

January through May 2017

Total Other Income	Jan - May 17
Net Other Income	6,363.48
Net Income	6,363.48
	31,581.42

D&L FEEDS, INC BALANCE SHEET As of December 31, 2016

ASSETS

Current Assets Cash in Bank	74,045,19
Cash on Hand	4,706.00
Accounts Receivable	14,223,55
Prepaid Expense	14,22,00
Inventory	579 SE7 20
Total Current Assets	578,557.29
	671,532.03
Fixed Assets	
Buildings	31,864,51
Equipment	388,896.91
Furniture & Fixtures	121,932,55
Leashold improvement	
Vehicles	108,914.86
Land	155,629.38
Less Deprec	*** *** ***
Total Fixed Assets	-690,620.95
I Oldi Fixed Assets	116,617.26
Other Assets	
Investment in Wheatbelt	
Cash Value Life Insurance	
Goodwill	22.222.42
Less Amortization	60,000.00
	<u>-51,043.50</u>
Total Other Assets	8,956.50
TOTAL ASSETS	797,105,79
LIABILITIES & EQUITY	
Current Liabilities	
Current Liabilities Accounts Payable	77,174.73
Current Liabilities Accounts Payable Deposits	77,174.73 3,263.84
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home	77,174.73 3,263.84 69,390.92
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes	77,174.73 3,263.84 69,390.92 11,554.29
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes Sales Tax Payable	77,174.73 3,263.84 69,390.92 11,554.29 19,608.19
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes	77,174.73 3,263.84 69,390.92 11,554.29
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes Sales Tax Payable Total Current Liabilities	77,174.73 3,263.84 69,390.92 11,554.29 19,608.19
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes Sales Tax Payable Total Current Liabilities Long-Term Liabilities	77,174.73 3,263.84 69,390.92 11,554.29 19,608.19 180,991.97
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes Sales Tax Payable Total Current Liabilities Long-Term Liabilities Notes Payable	77,174.73 3,263.84 69,390.92 11,554.29 19,608.19
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes Sales Tax Payable Total Current Liabilities Long-Term Liabilities Notes Payable Deferred Compensation	77,174.73 3,263.84 69,390.92 11,554.29 19,608.19 180,991.97
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes Sales Tax Payable Total Current Liabilities Long-Term Liabilities Notes Payable	77,174.73 3,263.84 69,390.92 11,554.29 19,608.19 180,991.97
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes Sales Tax Payable Total Current Liabilities Long-Term Liabilities Notes Payable Deferred Compensation Total Long Term Liabilities	77,174.73 3,263.84 69,390.92 11,554.29 19,608.19 180,991.97 244,338.08
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes Sales Tax Payable Total Current Liabilities Long-Term Liabilities Notes Payable Deferred Compensation	77,174.73 3,263.84 69,390.92 11,554.29 19,608.19 180,991.97
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes Sales Tax Payable Total Current Liabilities Long-Term Liabilities Notes Payable Deferred Compensation Total Long Term Liabilities Total Liabilities	77,174.73 3,263.84 69,390.92 11,554.29 19,608.19 180,991.97 244,338.08
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes Sales Tax Payable Total Current Liabilities Long-Term Liabilities Notes Payable Deferred Compensation Total Long Term Liabilities Total Liabilities Equity	77,174.73 3,263.84 69,390.92 11,554.29 19,608.19 180,991.97 244,338.08 244,338.08
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes Sales Tax Payable Total Current Liabilities Long-Term Liabilities Notes Payable Deferred Compensation Total Long Term Liabilities Total Liabilities Equity Capital Stock	77,174.73 3,263.84 69,390.92 11,554.29 19,608.19 180,991.97 244,338.08 244,338.08 425,330.05
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes Sales Tax Payable Total Current Liabilities Long-Term Liabilities Notes Payable Deferred Compensation Total Long Term Liabilities Total Liabilities Equity Capital Stock Opening Balance of Equity	77,174.73 3,263.84 69,390.92 11,554.29 19,608.19 180,991.97 244,338.08 244,338.08 425,330.05
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes Sales Tax Payable Total Current Liabilities Long-Term Liabilities Notes Payable Deferred Compensation Total Long Term Liabilities Total Liabilities Equity Capital Stock Opening Balance of Equity Current Year Profit	77,174.73 3,263.84 69,390.92 11,554.29 19,608.19 180,991.97 244,338.08 244,338.08 425,330.05 1,000.00 225,865.89 144,909.84
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes Sales Tax Payable Total Current Liabilities Long-Term Liabilities Notes Payable Deferred Compensation Total Long Term Liabilities Total Liabilities Equity Capital Stock Opening Balance of Equity	77,174.73 3,263.84 69,390.92 11,554.29 19,608.19 180,991.97 244,338.08 244,338.08 425,330.05
Current Liabilities Accounts Payable Deposits Due to D&L Farm and Home Accrued Payroll Taxes Sales Tax Payable Total Current Liabilities Long-Term Liabilities Notes Payable Deferred Compensation Total Long Term Liabilities Total Liabilities Equity Capital Stock Opening Balance of Equity Current Year Profit	77,174.73 3,263.84 69,390.92 11,554.29 19,608.19 180,991.97 244,338.08 244,338.08 425,330.05 1,000.00 225,865.89 144,909.84

D&L FEEDS, INC STATEMENT OF PROFIT & LOSS

As of December 31, 2016

Operating Income	
Sales	8,598,499.67
Cost of Sales	<u>6.378,619.99</u>
Gross Profit	2,219,879.68
	2,275,075,00
Operating Expense	
Advertising	78,780.08
Amortization	3,666.63
Bad Debt Expense	1,257.08
Bank Charges	3,894.30
Computer Support	23,626.09
Depreciation	54,500,00
Dues & Subscriptions	5,080,01
Employee Welfare	4,155.04
Equipment Rental	6,127.45
Gasoline	29,309.17
Insurance	54,929.03
Interest	18,087.49
Licenses & Permits	2,014.45
Master Card Fees	123,548.72
Miscellaneous	379.32
Officer Wages	0.00
Payroll Costs	1,114,409.90
Employee Insurance	80,980.60
Simple IRA	12,136.83
Postage	1,400.29
Professional Fees	2,564,11
Propane	5,908.75
Rent	168,600.00
Repairs	47,049.23
Supplies	39,846.22
Taxes	131,003.26
Telephone	20,617.63
Meals	

Other Income	21,840.40
--------------	-----------

3,981.42

5,817.69

53,139.45

2,096,810.24

Meals

Travel

Utilities

Total Operating Expense

Net Profit/Loss 144,909.84

D&L FEEDS, INC. BALANCE SHEET

As of December 31, 2015

ASSETS

Current Assets

Cash in Bank	\$152,025.23
Cash on Hand	3,030.00
Accounts Receivable	3,243.09
Inventory	615.196.27
Total Current Assets	773,494.59
Fixed Assets	
Buildings	31,864.51
Equipment	305,851.90
Furniture & Fixtures	126,220.55
Leashold Improvement	108,914.86
Vehicles	107,783.52
Less Deprec	-606,474.95
Total Fixed Assets	74,160.39
Other Assets	00.000.00
Goodwill	60,000.00
Less Amortization	<u>-47,376.87</u>
Total Other Assets	12,623.13
TOTAL ASSETS	860,278.11
LIABILITIES & EQUITY	
Current Liabilities	
Accounts Payable	143,575.95
Customer Deposits	1,532.26
Due to D&L Farm and Home	204,601.23
Accrued Payroll Taxes	7,950.00
Sales Tax Payable	<u>17,263.30</u> 374,922.74
Total Current Liabilities	314,822.14
Long-Term Liabilities	400 064 00
Notes Payable-Northstar	133,361.99 37,861.63
Notes Payable - Equipment	171,223.62
Total Long Term Liabilities	171,223.02
Total Liabilities	546,146.36
Equity	
Capital Stock	1,000.00
Opening Balance of Equity	181,251.63
Current Year Profit	131,880.12
Total Equity	314,131.75
TOTAL LIABILITIES & EQUITY	860,278.11

D&L FEEDS, INC. STATEMENT OF PROFIT & LOSS

For the Year Ended December 31, 2015

Operating Income Sales	***
Cost of Sales	\$8,496,759.37
Gross Profit	<u>6,302,332,45</u>
****	2,194,426.92
Operating Expense	
Advertising	00.040.54
Amortization	83,312,21
Bank Charges	3,999.96
Computer Support	3,141.97
Depreciation	15,917.04
Dues & Subscriptions	24,854.00
Employee Welfare	6,531:94
Equipment Rental	3,034.17
Gasoline	6,757.89
Insurance	47,886.50
Interest	149,622.98
Licenses & Permits	12,097.04
Master Card Fees	3,708.86
Miscellaneous	117,324.20
Payroll Costs	-639,30
Postage	1,111,214,89
Professional Fees	1,577.00
Propane	13,787.00
Rent	6,713.99
Repairs	162,600.00
Returned Checks	63,832.32
Supplies	444.85
Taxes	36,776.69
Telephone	128,606.14
Travel & Entertainment	16,582.40
Utilities	12,761.20
Total Operating Expense	53,201.50
The last	2,085,647,44
Interest Income	
Other Income	16.43
	<u>23,084.21</u>
Net Profit/Loss	131,880.12

D&L FEEDS, INC. BALANCE SHEET

As of December 31, 2014

ASSETS

Current Assets	
Cash in Bank	\$127,500.42
Cash on Hand	4,084.60
Accounts Receivable	4,450.12
Inventory	633,809.33
Total Current Assets	769,844.47
Total Cutterit Vesers	109,044.47
Fixed Assets	
Buildings	31,864.51
Equipment	300,760.80
Furniture & Fixtures	119,072.71
Leashold Improvement	108,914.86
Vehicles	107,783.52
Less Deprec	-603,407.95
Total Fixed Assets	64,988.45
Ottoria di Consti	
Other Assets	
Goodwill	60,000,00
Less Amortization	-43,376.91
Total Other Assets	16,623.09
TOTAL ASSETS	<u>851,456.01</u>
LIABILITIES & EQUITY	
Company Labilities	
Current Liabilities	400 004 70
Accounts Payable	129,264.79
Accrued Bonuses	0.00
Deposits	2,779.65
Due to D&L Farm and Home	297,910.80
Accrued Payroll Taxes	8,233.75
Sales Tax Payable	14.694.69
Total Current Liabilities	452,883.68
Long-Term Liabilities	
Notes Payable-Northstar	165,342.94
Notes Payable - Equipment	59.287.26
Total Long Term Liabilities	224,630.20
Total Liabilities	677,513.88
Equity	
Capital Stock	1,000.00
Opening Balance of Equity	210,193.89
Current Year Profit	-37,251.76
Total Equity	173,942.13
TOTAL LIABILITIES & EQUITY	<u>851,456.01</u>
	001,700.01

D&L FEEDS, INC. STATEMENT OF PROFIT & LOSS

For the Year Ended December 31, 2014

Operating Income Sales Cost of Sales Gross Profit	\$7,717,136.44 <u>5,764,378.02</u> 1,952,758.42
Operating Expense Advertising Amortization Bank Charges Computer Support Depreciation Dues & Subscriptions Employee Welfare Equipment Rental Gasoline Insurance Interest Licenses & Permits Master Card Fees Miscellaneous Payroll Costs Postage Professional Fees Propane Rent Repairs Returned Checks Supplies Taxes Telephone Travel & Entertainment Utilities Total Operating Expense	1,952,758.42 84,355.89 3,999.96 3,089.26 15,790.90 57,511.00 2,707,26 431.99 5,657.57 56,825.87 158,033.92 12,778.84 3,318.18 103,408.11 16.75 1,051,562.41 1,156.82 11,700.38 10,881.81 153,498.00 39,149.77 -513.10 36,144.64 118,603.34 17,155.46 6,299.65 48,854.05 2,002,418,73
Other Income	12,408.55
Net Profit/Loss	-37,251.76

12:55 PM 06/29/17 Accrual Basis

MacEiroy Land Management, LLC Balance Sheet

As of December 31, 2016

	Dec 31, 16
ASSETS Current Assets Checking/Savings Cash in Bank - Northstar	-1,769.01
Total Checking/Savings	-1,769.01
Total Current Assets	-1,769.01
Fixed Assets Land and Buildings	2,094,927.87
Accumulated Depreciation	-281,787.00
Total Fixed Assets	1,813,140.87
TOTAL ASSETS	1,811,371,86
LIABILITIES & EQUITY Liabilities Long Term Liabilities Note Payable-Warehouse (537185) Note Payable - McKinney Warehou Note Payable - McKinney(528873) Note Payable - Celina 88411 Note Payable-Gainesville 503874	375,350.25 195,212.48 287,640.90 113,914.68 335,973.05
Total Long Term Liabilities	1,308,091.36
Total Liabilities	1,308,091.36
Equity Member Equity Opening Balance Equity Retained Earnings Net Income	417,605.95 39,155.01 -6,241.49 52,761.03
Total Equity	503,280.50
TOTAL LIABILITIES & EQUITY	1,811,371.86

1:02 PM 06/29/17

Accrual Basis

MacElroy Land Management, LLC Profit & Loss

January through December 2016

	Jan - Dec 16
Ordinary Income/Expense	
Income	
Rental Income	151,900.00
Total income	101,300.00
- See Mapillo	151,900.00
Expense	
Printing	
Licenses & Fees	172,59
Interest Expense	810,00
Professional Fees	72,218.25
Taxes - Property	6,000.00
•	19,938.13
Total Expense	99,138,97
Net Ordinary Income	39,130.97
	52,761.03
Net Income	52,761.03

12:55 PM 06/29/17 Accrual Basis

MacElroy Land Management, LLC Balance Sheet

As of December 31, 2015

	Dec 31, 15
ASSETS Current Assets Checking/Savings	351.39
Cash In Bank - Construction Acc Cash in Bank - Northstar	1,532.89
Total Checking/Savings	1,884.28 1,884.28
Total Current Assets	(factorial)
Fixed Assets	1,978,173.27
Land and Buildings	-281,787.00
Accumulated Depreciation	1,696,386.27
Total Fixed Assets	1,698,270.55
TOTAL ASSETS	
LIABILITIES & EQUITY Liabilities Long Term Liabilities Note Payable-Warehouse (537185) Note Payable - McKinney Warehou Note Payable - McKinney(528873) Note Payable - Celina 88411 Note Payable-Gainesville 503874	398,300.00 120,000.00 303,942.50 136,353.65 353,518.60
Total Long Term Liabilities	1,312,114.75
Total Liabilities	1,312,114.75
Equity Member Equity Retained Earnings Net Income	392,397.29 22,595.68 -28,837.17 386,155.80
Total Equity	1,698,270.55
TOTAL LIABILITIES & EQUITY	1,080,270.00

1:02 PM 06/29/17 Accrual Basis

MacElroy Land Management, LLC Profit & Loss

January through December 2015

	Jan - Dec 15
Ordinary Income/Expense	
Income	
Rental Income	108,700.00
Total Income	108,700,00
Expense	
Licenses & Fees	330.00
Bank Service Charges	55.80
Depreciation Expense	76,713.00
Dues and Subscriptions	288.00
Interest Expense	55,423.03
Professional Fees	5,000.00
Taxes - Property	-272.66
Total Expense	137,537.17
Net Ordinary Income	-28,837,17
Net Income	-28,837.17

12:55 PM 06/29/17 Accrual Basis

MacElroy Land Management, LLC Balance Sheet

As of December 31, 2014

	Dec 31, 14
ASSETS Current Assets Checking/Savings Cash in Bank - Northstar	947.64
Total Checking/Savings	947.64
Total Current Assets	947.64
Fixed Assets Land and Buildings	1,351,688.26
Accumulated Depreciation	-205,074.00
	1,146,614,26
Total Fixed Assets TOTAL ASSETS	1,147,561.90
Liabilities & EQUITY Liabilities Long Term Liabilities Note Payable - McKinney(528873) Note Payable - Celina 88411 Note Payable-Gainesville 503874	318,552.18 156,673.48 369,605.28
Total Long Term Liabilities	844,830.94
Total Liabilities	844,830.94
Equity Member Equity Net Income	280,135.28 22,595.68
Total Equity	302,730.96
TOTAL LIABILITIES & EQUITY	1,147,561.90

1:02 PM 06/29/17 Accrual Basis

MacElroy Land Management, LLC Profit & Loss

January through December 2014

	Jan - Dec 14
Ordinary Income/Expense	
Income	
Rental Income	90,150.00
Total Income	90,150.00
Expense	
Bank Service Charges	7.00
Depreciation Expense	26,016.00
Interest Expense	40,571.32
Professional Fees	2,000,00
Taxes - Property	-1,040.00
Total Expense	67,554.32
Net Ordinary Income	22,595.68
Net income	22,595.68



The State of Texas

Secretary of State

CERTIFICATE OF INCORPORATION

UF

DEL FREUS, INC. CHARTER NUMBER 01489204

THE UNDERSIGNED. AS SECRETARY OF STATE OF THE STATE OF TEXAS. HEREBY CERTIFIES THAT THE ATTACHED ARTICLES OF INCURPORATION FOR THE ABBYE HAMED CORPURATION HAVE BEEN RECEIVED IN THIS OFFICE AND ARE FOUND TO CUMFORM TO LAW.

ACCORDINGLY, THE UNDERSIGNED, AS SECRETARY OF STATE, AND BY VIRTUE OF THE BUTHORITY VESTED IN THE SECRETARY BY LAW, HEREBY ISSUES THIS CERTIFICATE OF INCORPORATION.

ISSUANCE OF THIS CERTIFICATE OF INCOPPORATION DOES NOT AUTHORIZE THE USE OF A CORPORATE NAME IN THIS STATE IN VIOLATION OF THE RIGHTS OF ANGTHER UNDER THE FEDERAL TRADEMARK ACT OF 1946, THE TEXAS TRADEMARK LAND THE ASSUMED BUSINESS OR PROFESSIONAL NAME ACT OR THE COMMON LAW.

DATED APR. 24, 1998 EFFECTIVE APR. 24, 1990



Alberto R. Gonzales, Secretary of State

ARTICLES OF INCORPORATION OF

D&L FEEDS, INC.

FILED In the Office of the Secretary of State of Texas

APR 24 1998

ARTICLE I

The name of the corporation is D&L Feeds, Inc.

Corporations Section

ARTICLE II

The purpose for which the corporation is organized is to engage in the transaction of any or all lawful business for which a corporation may be incorporated under the Texas **Business Corporation Act.**

ARTICLE III

The street address of the corporation's initial registered office in the State of Texas is 178 Foutch Road, Pilot Point, Texas 76258 and the name of its initial registered agent at such address is Lezlie A. MacElroy.

ARTICLE IV

The total number of shares of which the corporation shall have the authority to issue are 1,000,000, and the par value of each share shall be one cent (\$.01) par value.

ARTICLE V

The duration of the corporation shall be perpetual.

ARTICLE VI

The number of directors constituting the initial Board of Directors of the corporation is two, and the names and addresses of the persons who are to serve as directors until the first annual meeting of shareholders, or until their successors are elected and qualified, are as follows:

Lezlie A. MacElroy

178 Foutch Road

Pilot Point, Texas 76258

Dean D. MacElroy

178 Foutch Road

Pilot Point, Texas 76258

ARTICLE VII

The preemptive right of any shareholder of the corporation to acquire additional, unissued or treasury shares of the corporation, or securities of the corporation convertible into or carrying a right to subscribe to or acquire shares of the corporation, is hereby denied.

ARTICLE VIII

Cumulative voting by the shareholders of the corporation at any election for directors of the corporation is hereby prohibited. Every shareholder entitled to vote at each such election shall have the right to vote, in person or by proxy, the number of shares owned by him for as many persons as there are directors to be elected and for whose election he has a right to vote.

ARTICLE IX

The corporation shall indemnify any and all persons who may serve or who may have served at any time as directors or officers of the corporation or who, at the request of the Board of directors of the corporation, may serve or at any time have served as directors and officers of another corporation in which the corporation at such time owned or may own shares of stock or of which it was or may be a creditor, and their respective heirs, administrators, successors and assigns, against any and all expenses, including amounts paid upon judgments, counsel fees and amounts paid in settlement (before or after suit is commenced), actually and necessarily incurred by such persons in connection with the defense or settlement of any claim, action, suit or proceeding, in which they, or any of them, are made parties, or a party, or which may be asserted against them or any of them, by reason of being or having been directors or officers or a director or officer of the corporation, or of such other corporation, except in relation to matters as to which any such director or officer or former director or officer or person

shall be adjudged in any action, suit or proceeding to be guilty of gross negligence or willful misconduct in the performance of duty. Such indemnification shall be in addition to any other rights to which those indemnified may be entitled under any law, By-Law, agreement, vote of shareholders or otherwise.

ARTICLE X

Except to the extent such power may be modified or divested by action of shareholders representing a majority of the issued and outstanding shares of the capital stock of the corporation, the power to alter, amend or repeal the By-Laws of the corporation shall be vested in the Board of Directors.

ARTICLE XI

The corporation shall not commence business until it has received for the issuance of its shares consideration of the value of at least one thousand dollars (\$1,000.00), consisting of money, labor done or property actually received.

ARTICLE XII

The name and address of the Incorporator is as follows:

Lezlie A. MacElroy

178 Foutch Road

Pilot Point, Texas 76258

IN WITNESS THEREOF, the Incorporator has executed these Articles of Incorporation on this, the 22nd day of April, 1998

e A MacElroy, Incorporator





Franchise Tax Account Status

As of: 06/29/2017 13:04:13

This Page is Not Sufficient for Filings with the Secretary of State

an electric specification for the contract of	
MACELROY LAND	MANAGEMENT, LLC
Texas Taxpayer Number	32041396188
Mailing Address	105 APACHE CV LAKE KIOWA, TX 76240- 9445
Right to Transact Business in Texas	ACTIVE
State of Formation	TX
Effective SOS Registration Date	03/10/2010
Texas SOS File Number	0801241277
Registered Agent Name	LEZLIE MACELROY
Registered Office Street Address	105 APACHE COVE LAKE KIOWA, TX 76240



Public Information Report

Public Information Report MACELROY LAND MANAGEMENT, LLC

Report Year :2016

Information on this site is obtained from the most recent Public Information Report (PIR) processed by the Secretary of State (SOS). PIRs filed with annual franchise tax reports are forwarded to the SOS. After processing, the SOS sends the Comptroller an electronic copy of the information, which is displayed on this web site. The information will be updated as changes are received from the SOS.

You may order a copy of a Public Information Report from open.records@cpa.texas.gov or Comptroller of Public Accounts, Open Records Section, PO Box 13528, Austin, Texas 78711.

Title	Name and Address
DIRECTOR	DEAN MACELROY PO BOX 271 AUBREY, TX 76227
MEMBER	DEAN MACELROY PO BOX 271 AUBREY, TX 76227