

EXHIBIT A

CITY OF MCKINNEY

Airport Development Plan

GUIDING PRINCIPLES

The City of McKinney seeks to develop McKinney National Airport consistent with the McKinney City Council strategic goals.

1. Maximize the contribution of McKinney National Airport to the economic growth of the City and region.
2. Align the near- and long-term economic and commercial development of Airport infrastructure with City and regional economic growth by promoting the highest and best use of Airport property/assets.
3. Develop, maintain, and operate the Airport in a manner that exceeds minimum standards of safety and security, and is consistent with required regulations.
4. Ensure the Airport is financially sustainable and minimizes any operating subsidy from the City.
5. Provide development opportunities that are financially sustainable for all parties.
6. Use a competitive, fair, and transparent process for the provision of new services at the Airport consistent with established development standards.
7. Develop and offer aircraft support services at competitive pricing relative to the regional aviation market.