# City of McKinney McKinney Community Development Corporation Application for Funding

**Submitted by North Collin County Habitat for Humanity** 

March 15, 2011

# City of McKinney McKinney Community Development Corporation Application for Funding

# Submitted by North Collin County Habitat for Humanity March 2011

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### MCKINNEY COMMUNITY DEVELOPMENT CORPORATION

### **Grant Application**

Fiscal Year 2011

### **IMPORTANT:**

- Please read the McKinney Community Development Corporation Grant Guidelines prior to completing this application.
- Application is available at <u>www.mckinneycdc.org</u>; by calling 214.544.0296 or by emailing <u>cgibson@mckinneycdc.org</u>
- Completed application and all supporting documents are required to be submitted on a CD for consideration by the MCDC board. Please submit the application to:

McKinney Community Development Corporation 321 N. Central Expressway, Suite 240 McKinney, TX 75070

 If you are interested in a preliminary review of your project proposal or idea, please complete and submit the Letter of Intent form, available at <a href="www.mckinneycdc.org">www.mckinneycdc.org</a>, by calling 214.544.0296 or emailing <a href="mailto:cgibson@mckinneycdc.org">cgibson@mckinneycdc.org</a>.

Applications must be completed in full, using this form, and received by MCDC, on a CD, by 5:00 p.m. on the date indicated in schedule below.

### Please indicate the type of funding you are requesting:

### xProject Grant

Quality of Life projects that advance the mission of MCDC and are eligible for funding in accordance with the Type B sales tax statute (refer to examples in Grant Guidelines).

# Promotional or Community Event Grant (up to \$15,000)

Initiatives, activities or events that enhance quality of life for McKinney residents, attract visitors to our area and promote the City of McKinney for the purpose of developing new or expanded business opportunities and/or enterprises.

### **Promotional and Community Event Grants:**

Application Deadline	Presentation to MCDC Board	Board Vote and Award Notification
Cycle I: December 17, 2010	January 2011	February 2011
Cycle II: June 30, 2011	July 2011	August 2011

### **Project Grants:**

Application Deadline	Presentation to MCDC Board	Board Vote and Award Notification
Cycle I: January 31, 2011	February 2011	March 2011
Cycle II: April 30, 2011	May 2011	June 2011
Cycle III: July 31, 2011	August 2011	September 2011

### **APPLICATION**

ORGANIZATION INFO	RMATION			
Name: North Collin County	Habitat for Humanity			
Federal Tax I.D.: 75-244351	1			
Incorporation Date: 1992				
Mailing Address: PO Box 15	i3			
City McKinney	ST: TX		Zip: 75070	
Phone: 972-542-5300	Fax: 972-542-5159	Email:	habitat@ncc-habitat.com	
Website:				
Check One: Attachment A				

Professional affiliations and organizations to which your organization belongs: Chambers of Commerce – McKinney, Frisco, Melissa, Princeton, Celina, Farmersville; National Association of the Remodeling Industry; Homebuilders Association of Texas – Collin County; Frisco Rotary; McKinney Rotary; Center for Nonprofit Management; Habitat Texas; Habitat for Humanity International; Volunteer Center of McKinney; Volunteer Center of North Texas; Texas Economic Development Council; American Economic Development Council; McKinney Historic Neighborhood Association; Women Enhancing Business

X Nonprofit – 501(c) Attach a copy of IRS Determination Letter

Governmental entity For profit corporation

Other

# REPRESENTATIVE COMPLETING APPLICATION: Name: Amira Barger Title: Development Director Mailing Address: 421 Power House St. City: McKinney ST: TX Zip: 75071 Phone: 972-542-5300 Fax: 972-542-5159 Email: celeste@ncc-habitat.com

CONTACT FOR COMMUNICATIONS BETWEEN MCDC AND ORGANIZATION:

Name: Celeste Haiduk Cox

Title: Executive Director

Mailing Address: PO Box 153

City:McKinney

ST: TX

Zip: 75070

Phone 972-542-5300

Fax: 972-542-5159

Email: celeste@ncc-habitat.com

**FUNDING** 

Total amount requested: \$160,000

PROJECT/EVENT

Start Date: May 1. 2011 Completion Date: Occupancy date July, 2011

BOARD OF DIRECTORS (may be included as an attachment)

**Attachment B** 

**LEADERSHIP STAFF** (may be included as an attachment)

Celeste Cox – Executive Director

Amira Barger - Development Director

Tony Sowell – ReStore Director

Lisbeth Lockwood - Family Program Director

Wilson Fryar – Construction Director

Using the outline below, provide a written narrative no longer than 7 pages in length:

I. Applying Organization North Collin County Habitat for Humanity

MCDC Grant Application - 3 - FY 11

Describe the mission, strategic goals and objectives, scope of services, day to day operations and number of paid staff and volunteers.

Disclose and summarize any significant, planned organizational changes and describe their potential impact on the project for which funds are requested.

North Collin County Habitat for Humanity (NCC-Habitat), located in McKinney, Texas, has been building homes for eligible low-income families since its incorporation in 1992. The affiliate serves more than one-half of the county, with the remainder served by another Habitat for Humanity affiliate whose service area is quickly approaching build-out. NCC-Habitat has constructed 64 homes in Northern Collin County, rehabbed 3, and is beginning construction on 2 additional homes in McKinney.

NCC-Habitat serves households earning between 30% and 60% of the applicable family median income for the Dallas metropolitan statistical area. On average, a Habitat 4-person household will earn between \$20,000 and \$40,000 per year based on historical data. We have strict family selection guidelines to ensure that all income is verified and all other program rules are complied with. Income, employment and credit history are "requalified" before the family can move into their home.

The homes are sold at a very modest cost (\$60,000 on average) and mortgages are serviced by NCC-Habitat over a twenty-year period. A deed restriction in the form of a second lien is placed on the property to prevent a windfall profit from being made upon early sale of the property. If a homeowner does sell the home, NCC-Habitat is given first right of refusal. Our success rate for families remaining in their homes (since 1992, when our affiliate was organized) is 90%. We have lost one family due to a move, and two due to inability to make payments.

The affiliate is also launching a new program, A Brush with Kindness, in which volunteers repaint and perform minor exterior repairs to existing homes. This has been successful throughout the country and is a low-cost service to the elderly, disabled and others who may not be able to afford to keep their homes in good condition.

While the income level in Collin County is one of the highest in the country, we also have large areas of poverty and substandard housing in the cities and extensive rural areas in our service area. This will only increase, as our population is projected to reach 871,654 in 2020, up from 786,561 according to the 2010 census. McKinney has been called one of the five best places to live in the US, which will also serve as an incentive for households to relocate to this area.

NCCHFH has enjoyed a significant growth within the last ten years. Our staff has grown to 21 full and part time employees to administer our programs as well as keep pace with our organization's growing administrative responsibilities. We have a volunteer force of 2,400 with the primary mission of constructing homes and a smaller group assisting at the ReStore, including a number of community service restitution workers.

We are anticipating purchasing a 50,000 square foot building at 2060 Couch St., McKinney, primarily for expanding our successful ReStore. ReStores have become an integral part of fund-raising for many HFH affiliates, with more than 650 in the US, 43 of these in Texas. A more successful ReStore will fund 100 percent of affiliate administrative operations allowing every donation to fund home construction. After reaching this level, the ReStore will also begin funding housing construction. **ReStore's serve as recycling centers** for the community and allow for a viable alternative for the reuse of household materials and materials from residential and commercial construction.

Open to the public, these retail operations sell new and used building and construction materials, furniture and appliances donated from individuals, building contractors and other retailers.

The McKinney ReStore opened October, 2009, and has been immensely successful, earning in excess of \$491,000 its first year of operation. It received the "2010 Small Business of the Year" designation from the Frisco Chamber of Commerce and was awarded a promotional grant from the McKinney Community Development Corporation in October, 2010.

The store is located in an 18,000 square foot rented warehouse with 46 parking spaces and also houses ReStore staff offices and the construction department of NCCHFH. An additional 3,200 square feet were rented July, 2010 as a donation preparation area, allowing for expanded selling space. Hours of operation are Tuesday through Saturday from 9 a.m. to 6 p.m.

The McKinney ReStore offers free pick up of donated materials. Two of the largest donors are Lowe's and Home Depot. The ReStore prides itself in its **green initiative** of rescuing items from local landfills and also has an **active paint recycling program**. A partnership was developed with the local county waste division, which distributes ReStore flyers during its popular "Free Dump Days" in an effort to divert materials to the store. Donated latex paint is remixed in a commercial mixer and repackaged in five-gallon containers, selling for \$29 and popular with contractors for use as primer. This program will be expanded in a larger facility. **Since September, 2009, the ReStore has resold 1.2 million pounds, or 600 tons, of donated goods otherwise destined for the landfill.** 

The store is currently at capacity and cannot accommodate additional merchandise. Parking is difficult on Saturdays, with many patrons using street parking. The current building is neither heated nor cooled, affecting sales during inclement weather. NCCHFH hopes to grow the ReStore to pay all affiliate expenses, guaranteeing that every dollar donated is spent on building homes, but needs to double the amount of selling space to achieve that goal.

Not only would the affiliate own the new building, the mortgage payments would be substantially less than the rent on the current smaller location. The 50,000 square feet would be allocated between the three NCCHFH departments:

- 36,000 sq. ft. for the ReStore, in addition to a covered outdoor area for housing lawn and garden supplies and expanded parking. An expanded area for home improvement classes and demonstrations.
- 10,000 sq. ft. for the Construction Department, which will allow storage of supplies and equipment as well as an area for assembling house walls inside a heated area. This will allow homes to be constructed faster and encourage more volunteers who might be discouraged by bad weather construction.
- 4,000 sq. ft. for administrative offices and a small meeting area, allowing NCC Habitat to vacate its current location for which it is paying monthly rent.

NCC Habitat has no significant organizational changes which would have an impact on the project for which funds are requested.

### II. Project, Promotion or Community Event (whichever is applicable)

- Outline details of the project for which funds are requested. Include information regarding scope, goals, objectives, target audience. We would like to double the space for the ReStore and combine all aspects of North Collin County Habitat for Humanity under one roof. This will give us the opportunity to own our facility instead of renting and drastically cut our monthly expenses as well as expand the ReStore to double the amount of merchandise available for sale and eliminate these items from the landfill. Ultimately, NCC-Habitat will be self-sustained.
- Describe how the proposed project fulfills strategic goals and objectives for the organization. The goal of the organization is to provide housing for eligible families currently residing in substandard residences. By becoming self-sufficient, all dollars donated will go directly to building more homes and with increased revenues from the ReStore, additional homes will be constructed.
- Please also include planned activities, time frame/schedule, and estimated attendance and admission fees if applicable. We will have a grand opening event to include a ribbon cutting, demonstrations, giveaways and special sales as well as the collection of donations for discount coupons. There will be no charge. Estimated attendance is 700.
- What is the venue/location for project or event? 2060 Couch St., McKinney
- Provide a timeline for the project or event. July to September, 2011
- Detail goals for growth/expansion in future years. We plan to remain at this location for many years.

### Is this Project:

•	An expansion/improvement?	X∐ Yes	☐ No
•	A replacement/repair?	☐ Yes	X∐ No
•	A multi-phase project?	☐ Yes	X∐ No
•	A new project?	☐ Yes	X∐ No

Has a feasibility study or market analysis been completed for this proposed project? *If so, please attach a copy of the Executive Summary.* 

### **ATTACHMENT C**

Provide specific information to illustrate how this project will advance the mission and strategic goals of MCDC and the impact to the community as a whole.

The ReStore will meet several goals of MCDC and the State Comptroller uses of sales tax revenue. The primary objective of the ReStore is to recycle, reduce and reuse donated items from homebuilders, businesses and residents. As a **recycling center**, this location not only provides alternatives for paint disposal and bulk building materials, but for a resource for homeowners to have a pick up of these items from their homes. These programs support the City of McKinney Office of Environmental Stewardship and provide additional support to the North Texas Municipal Landfill and IESI.

The ReStore promotes the **safe and attractive image of McKinney** through the recycling program by eliminating waste from job sites and from resident's homes. It also provides affordable materials for

repairs and upkeep of existing housing stock in the City of McKinney through the low-cost affordable reuse of building materials and supplies.

With additional sales at the ReStore, additional **sales tax** will be returned to the city. More than one-half the customers shopping at the ReStore do not live within the City of McKinney as evidenced from our e-news mailing list. The store brings customers from other parts of the MetroPlex who spend their dollars here and it may be surmised that they may also do additional shopping, dining, etc., at other McKinney businesses while they are here.

The enlargement of the ReStore will also necessitate the addition of more **employees**, adding to the workforce. They may not live within the city limits but their employment here makes it convenient for them to shop and dine within the city.

Additional homes also bring new residents to the city. The NCC-Habitat eligibility process ensures these residents are credit-worthy, employed, and will become assets to the city as they maintain their homes and become assimilated into the schools, churches and other organizations which promotes the **safe** and attractive image of McKinney.

Home ownership also removes their children from substandard housing and the crime-ridden areas where most currently reside. Children who live in single-family homes are more likely to finish school, avoid crime, remain healthy and become more productive citizens than those reared in poverty-filled areas.

Removing families from the blight of government housing and into single-family residences is an asset to any community and helps ensure the future of the city by not perpetuating multi-generational poverty and despair.

There are many additional benefits in having a ReStore in our community, which include:

- Raising funds to support the Habitat home building program
- Lowering cost of materials for repair/construction for the general population
- Providing more places to purchase material/supplies
- Providing an opportunity to make Habitat for Humanity more visible within the community
- Sponsoring educational seminars and fundraising events to the community
- Recycling construction materials and supplies to prevent them from going to landfills

From September, 2009 to present, the ReStore has recycled 600 tons, or 1.2 M pounds from the landfill. IESI has calculated this is the equivalent of 150 30-yard dumpsters.

- Creating employment opportunities
- Creating volunteer opportunities
- Creating opportunities for Habitat homeowners to earn sweat equity

From September, 2009 to present, the ReStore has recycled 600 tons, or 1.2 M pounds from the landfill. IESI has calculated this is the equivalent of 150 30-yard dumpsters.

Has a request for	r funding, for this projec	ct, been submitted to MCDC in t	:he past?
☐ Yes	x□ No		

### III. Financial

• Provide an overview of the organization's financial status including the impact of this grant request.

### **ATTACHMENT D**

• Please attach your budget for the current year and audited financial statements for the preceding two years. If financials are not available, please indicate why.

### **ATTACHMENT E**

### What is the estimated total cost for this Project? \$1.3M

(Please attach a Project budget.)

### **ATTACHMENT F**

What percentage of Project funding will be provided by the Applicant?

### **ReStore Financing Structure**

800	Purchase Price
400	Renovations (includes contigencies)
<u>1200</u>	Amount to Finance
240	20% Down Payment Amount Needed
	Down Payment and Renovation Sources
160	MCDC
<u>100</u>	Meadows Foundation Grant
260	

\$1,200,000	Total Project
80%	Amount Provided by Applicant
13%	Amount requested of MCDC

Are Matching Funds available?		<b>X</b> □ Yes	☐ No	
Cash \$ 1.1 M		Source Cap One		% of Total
In-Kind \$200,000	Source	%	of Total	

**Are other sources of funding available?** If so, please list source and amount.

Have any other federal, state, or municipal entities or foundations been approached for funding? *If so, please list entity, date of request and amount requested.* 

Meadows Foundation - \$100,000 Decision - March 16

City of McKinney – Bridge Loan – CDBG

Rees-Jones Foundation - \$30,000 March, 2011

George and Fay Young - \$25,000 March, 2011

Bridgestone Foundation - Letter of inquiry - February, 2011

### IV. Marketing and Outreach

Describe marketing plans and outreach strategies for your organization and for the project for which you are requesting funding – and how they are designed to help you achieve current and future goals. We will begin marketing immediately after closing with press releases announcing the move to all media outlets in our service area. We will place signs in the ReStore and a large sign in front of the current and new store announcing the move date, etc.

We will place the notice on both websites, NCC-Habitat, and ReStore as well as include the information in our e-newsletters and keep people informed of the progress in these newsletters. Announcements will be made at all organizations to which we belong.

Flyers will be prepared and given to all ReStore customers with move dates and a map to the new location. Notices will be sent to all churches in the area for publication in their bulletins.

Ads will be taken in area papers, including McKinney, Frisco, Celina, Princeton, Prosper and Farmersville. Radio spots will also be purchased.

A grand opening celebration will be held featuring activities, free food, giveaways, door prizes, coupons and coupons of larger amounts in exchange for donations. Children's activities and demonstrations will also be scheduled. This will be open to the general public and is tentatively scheduled for a Saturday in September.

Ribbon-cuttings will be scheduled with local chambers to be followed by a Business After Hours Reception, also with giveaways and door prizes. These events are well-publicized by chambers within their membership.

We will ask for proclamations from the city and county for Habitat for Humanity ReStore Day. We have also discussed asking local student artists to help decorate the interior store walls with artwork and host a reception for the artists and their instructors to unveil the work. The press will also be invited and hopefully will feature the project in their media.

### V. Metrics to Evaluate Success

Outline the metrics that will be used to evaluate success of the proposed project. If funding is awarded, a post-event/project report will be required summarizing success in achieving objectives outlined for the event.

Evaluating success is very concrete. ReStore sales, customer count, donations and attendance at special events will give us a picture of our outreach efforts and will be easily tracked for months afterward. We will also evaluate success by the number of houses built through increased ReStore revenue.

### **Acknowledgements**

### If funding is approved by the MCDC board of directors, Applicant will assure:

- The event/project/program for which financial assistance is sought will be administered by or under the supervision of the applying organization;
- All funds awarded will be used exclusively for the event/project/program described in the application;
- MCDC will be recognized in all marketing, outreach, advertising and public relations as a funder of the event/project. Specifics to be agreed upon by applicant and MCDC and included in an executed Performance Agreement;
- Organization's officials who have signed the application are authorized by the organization to submit the application;
- Applicant will comply with the MCDC Grant Guidelines in executing the event/project for which funds were received.
- A final report detailing the success of the project, as measured against identified metrics, will be provided to MCDC no later than 30 days following the event/completion of project.
- Up to 80% of the approved grant may be provided, on a reimbursement basis, prior to
  project/program conclusion with submission of invoices/receipts to MCDC. The final 20% will be
  forwarded upon MCDC's receipt of unpaid invoices/receipts; documentation of fulfillment of
  obligations to MCDC; and final project/program/event report.
- The required performance agreement will contain a provision certifying that the applicant does not and will not knowingly employ an undocumented worker in accordance with Chapter 2264 of the Texas Government Code, as amended. Further, should the applicant be convicted of a violation under 8 U.S.C. § 1324a(f), the applicant will be required to repay the amount of the public subsidy provided under the agreement plus interest, at an agreed to interest rate, not later than the 120<sup>th</sup> day after the date the MCDC notifies the applicant of the violation.

We certify that all figures, facts and representations made in this application, including attachments, are true and correct to the best of our knowledge.

Chief Executive Officer	<b>Representative Completing Application</b>
Celeste Harduk Cox	Amira Barger
Signature	Signature
Celeste Haiduk Cox	Amira Barger
Printed Name	Printed Name
3/14/11 Date	3/14/1/ Date

INCOMPLETE APPLICATIONS, OR THOSE RECEIVED AFTER THE DEADLINE, WILL NOT BE CONSIDERED.

### **CHECKLIST:**

### **Completed Application:**

	Use th	ne form	/format	provided
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√ Organization Description

 $\sqrt{\phantom{a}}$  Outline of event/project plan description, goals and objectives

√ Event/Project timeline

√ Plans for marketing and outreach

√ Evaluation metrics

√ List of board of directors and staff

### **Attachments:**

Financials: organization's budget for current fiscal year; event/project budget; audited financial statements

√ Feasibility Study or Market Analysis if completed (Executive Summary)

✓ IRS Determination Letter (if applicable)

A FINAL REPORT IS TO BE PROVIDED TO MCDC WITHIN 30 DAYS OF THE EVENT/COMPLETION
OF THE PROJECT.

PLEASE USE THE FORM/FORMAT OUTLINED ON THE NEXT PAGE.



### McKINNEY COMMUNITY DEVELOPMENT CORPORATION

### **Final Project Report**

· · · · · · · · · · · · · · · · · · ·	
Funding Amount:	
Project/Promotion/Event:	
Start Date:	<b>Completion Date:</b>
Location of Project/Event:	

### Please include the following in your report:

- Narrative report on the project/promotion/event
- Identify goals and objectives achieved
- Financial report budget as proposed and actual expenditures, with explanations for any variance
- Samples of printed marketing and outreach materials
- Screen shots of online promotions
- Photographs, slides, videotapes, etc.
- Evaluation against metrics outlined in application

### Please submit Final Project Report no later than 30 days following the completion of the project/event to:

McKinney Community Development Corporation 321 N. Central Expressway, Suite 240 McKinney, TX 75070

Attn: Cindy Schneible cschneible@mckinneycdc.org

Organization:

Attachment A

Internal Revenue Service District Director Department of the Treasury

EO GROUP 7201 P.O. BOX 1055 ATLANTA, GA. 30370

Pate: FEB 1 3 1987

Habitat For Humanity, Inc. 419 West Church St Americus, Georgia 31709

Dear Sirs:

We have considered your application for group exemption letter recognizing your subordinates as exempt from Federal income tax as organizations of the type described insection 501(c)(3) of the Internal Revenue Code.

Our records show that you were recognized as exempt from Federal income tax under section 501(c)(3) of the Code. The exemption letter remains in effect.

Based on the information supplied, we recognize your named subordinates on the list you submitted, as exempt from Federal income tax under section 501(c)(3) of the Code.

Additionally, we have classified the organizations you operate, supervise, or control, and which are covered by your notification to us, as organizations that are not private foundations because they are organizations of the type described in section 170(b)(1)(A)(vi) & 509(a)(1) of the Code.

Donors may deduct contributions to you and your subordinates as provided in section 170 of the Code. Bequests, legacies, devises, transfers, or gifts to you or for your use are deductible for federal estate and gift tax purposes if they meet the applicable provisions of section 2055, 2106, and 2522 of the Code.

You and your exempt subordinates whose gross receipts are normally more than \$25,000 are each required to file Form 990. Return of Organizations Exempt from Income tax, by the 15th day of the fifth month after the end of the annual accounting period. If you prefer, you may file a group return for those subordinates that authorize you in writing to include them in that return. This would be in addition to your separate return. The law imposes a penalty of \$10 a day, up to a maximum of \$5,000, when a return is filed late, unless there is reasonable cause for the delay.

You and your exempt subprdinates are not required to file Federal income tax returns unless subject to the tax on unrelated business income under section 511 of the Code. Each organization subject to this tax must file Form 990-T, Exempt Organization Business Income Tax Return. In this letter we are not determining whether any of you or your subordinates present or proposed activities are unrelated trade or business as defined in section 513 of the Code.

As of January 1, 1984, you are liable for taxes under the Federal Insurance Contributions Act (social security taxes) on remuneration of \$100 or more to each of your employees during a calendar year. You are not liable for the tax imposed under the Federal Unemployment Tax Act (FUTA).

The service center that processes your returns will send you a Group Exemption Number. You are required to include this number on each Form 990, Return of Organization Exempt From Income Tax, and Form 990-T, Exempt Organization Business Income Tax Return. Please advise your subordinates of this requirement and provide them with the Group Exemption Number.

Because this letter could help resolve any questions about your exempt status, you should keep it in your permanent records.

If you have any questions, please contact the person whose name and telephone number are shown in the heading of this letter.

Sincerely Yours

District Director

Attachment B

### North Collin County Habitat for Humanity Board of Directors 2010-11

Dennis Heydanek
Ed Stankunas
Olive Swearingen
Gary Carley
Cindy Bathea
Terry Busha
Judy Gagliardo
Marta Gore
Larry Pietenpol
Terri Ricketts
Ed Smith
Brian Umberger

Sharon Weideman

Finance
rdo Receptionist
Staff Development
pol Retail Operations
ts Nonprofit Management
Insurance
rger Engineer

Realtor; Mayor Pro Tem

**Board President** 

Vice President

Secretary

Treasurer

Marketing

Retired Executive Mortgage Broker Retired Executive Dallas North Bank Viewpoint Bank Simpson Strong Tie Rodman Companies

McKinney Independent School District

JCPenney

IESI Waste Disposal Ed Smith Agency BWR Corporation

Keller Williams; City of Melissa

#### Attachment C

Has a feasibility study or market analysis been completed for this proposed project? If so, please attach a copy of the Executive Summary.

Our affiliate is currently in the middle of a feasibility study to determine the community's reaction to this new venture. This study will help our organization determine if the venture is needed, will serve an obvious purpose in the community, and if we will have enough cash flow to run the program. The study will be completed by April 29<sup>th</sup>, 2011.

Some of the areas this study will address are:

- New Venture or Opportunity: This portion will contain what the venture is and why it is rational for our affiliate to proceed with the venture.
- Venture Competitiveness: If there are similar non-profits already involved in the opportunity our affiliate wants to seek, this study will define them. It will also explain why our venture is different and what milestones we expect to hit that other non-profits will not.
- **Resources**: This study will clearly identify what resources our non-profit will require for the new venture. It will include the cost of all the resources as well as identifying them.
- Target Audience: Explanation of the target audience that our new venture will serve. Describes the target audience as well as how we arrived at finding our market niche.
- **Benefits**: Outlines how the opportunity is beneficial to the people it serves and the non-profit as a whole. Describes in detail how it will benefit as well as potential growth of the idea and the non-profit organization.
- **Disadvantages:** Along with the benefit section, the study includes disadvantages or roadblocks that may come up. Any risks associated with entering into the new opportunity, legal considerations, as well as the extent of our non-profit status will be determined.
- **Finances:** Determining if we have enough finances to initially start the program. Items like cash flow statements and income and expense statements will be determined for at least 18 months into the new program.
- **Final Determination**: The final determination in the feasibility study should help decide if the venture is wise or not doable

### I. Financial – ATTACHMENT D

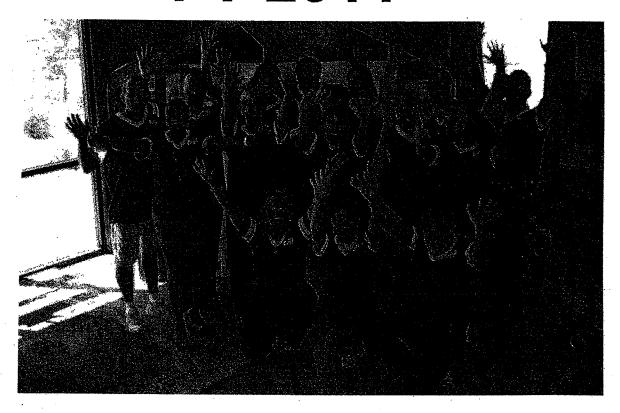
 Provide an overview of the organization's financial status including the impact of this grant request.

Per our current audited financials, NCCHFH is a sound, financially diverse organization. Our current admin evaluation for last year show a 3% cost. This means that 97% of all donations to our organization go directly to program services.

The economic impact of this request for our new ReStore location will reduce the overall cost of administration to our organization and will provide the ability for this non-profit to become self-sufficient.

It will reduce the monthly rent burden from \$12,000 to a \$6,000 mortgage. The savings from this would allow for significantly more waste to be recycled from the local community which in turn will provide more affordable housing opportunities for more families.

# BUDGET FOR: North Collin County Habitat for Humanity FY 2011



Approved by the Board of Directors on May 21, 2010

# North Collin County Habitat for Humanity FY 2011 Budget Comparison (as of 5/17/10)

-			TTT 0011
		2010	FY 2011
	Projected		Draft
· · · · · · · · · · · · · · · · · · ·	Actuals	Budget	Budget
Income	*	AND THE REAL PROPERTY.	1
\$Contributions			\
\$ Business Contributions	132,844	250,000	265,000
\$ Individual Contributions	34,884	40,000	40,000
Carpenter Club - Restricted	18,000	20,000	30,000
\$Church Contributions	67,909		61,000
\$Agency Contributions	2,500		2,500_
Total \$Contributions	256,137	310,000	398,500
Donation - Materials (GIK)	155,201	400,000	175,000
Restore Net Sales (GrossProfit)	420,000	575,000	543,000
Grants	32,561	560,000	243,000
Fundraising Proceeds	440	300,000	243,000
Special Events Net Income	29,000	70.000	20,000
Admin Fee Income	6,500	70,000	•
Late Fee Income		13,000	9,495
	1,446	2,500	1,500
Interest Income	1,548	3,500	1,800
Total Income	902,832	1,934,000	1,392,295
Expense			
Administrative			
Dues and Subscriptions	2,910	3,500	3,500
Office Equipment Related	4,926	4,000	4,000
Liability Insurance	7,630	10,000	9,000
Office Supplies/Services	4,752		5,500
Postage and Delivery		5,500	-
	2,760	3,800	3,000
Repairs&Maint	1,202	4,000	2,000
Telephone/Fax/Internet	7,586	8,500	8,000
Interest/Finance Charges	14,081	2,100	15,000
Total Administrative	45,848	41,400	50,000
Construction Costs			
Construction-General Costs	1,445	5,000	2,500
Equip&Tool Repairs&Services	356	1,500	1,500
Small Tools	10,000		4,000
Warranty Expense	0	800	2,000
Total Construction Costs	11,801	7,300	10,000
Fundraising Expense - Cap Campaign			20,000
Fleet Expense	1. 1. 3.	بسيد . کې	
Gas-Company Vehicles	2,172	4,000	2,500
Vehicle Repairs & Maintenance	3,018	1,000	3,000
Vehicle Insurance/Registration	7,000	-,,,,,,	5,500
Total Fleet Expense	12,190	5,000	11,000
Program Svcs-Mission Specific	12,170	- 3,000	11,000
Ruby Green Maintenance Expense	e 252		5,000
Family Selection	8,252	1 100	
	598	1,100	1,350
Family Support	307	1,500	1,450
Ground Breaking & Dedications	1,340		1,000
Volunteer Support	1,667	2,910	4,700
Total Program Svcs-Mission Specific	12,164	5,510	13,500
Marketing & Advertising	2,297	5,100	3,000
Employee Related Expenses	201,356	205,735	545,724
Professional Fees (Audit)	6,000	4,000	6,000
Rent / Utilities	9,652	9,600	10,000
ReStore Expense	304,378	270,018	460,625
Meetings/Meals/Travel	2,361	8,000	3,500
			<del></del>
Total Expense	303,670	291,645	1,133,349

## North Collin County Habitat for Humanity FY 2011 Budget Comparison (as of 5/17/10)

	FY	2010	FY 2011		
	Projected		Draft		
The second secon	<u>Actuals</u>	Budget	<u>Budget</u>		
Net Ordinary Income	599,162	1,642,355	258,946		
Other Income/Expense			5		
Other Income		-			
Sale to Homeowners	445,000		650,000		
Mortgage Discount Income	50,000		60,000		
Early Note Termination	15,567		•		
Total Other Income	510,567		710,000		
Other Expense			,		
Total Construction Cost (CIP)	533,161	* * * * * * * * * * * * * * * * * * * *	718,000		
Discount on Mortgages Issued	159,372		195,000		
Experience Works (GIK)	21,637		18,000		
Depreciation Expense	9,000	3,500	9,000		
HFH International Tithe	5,000	13,000	10,000		
Total Other Expense	728,170	16,500	950,000		
Net Other Income	(217,603)	(16,500)	(240,000)		
Net Income	381,559	1,625,855	18,946		

### NCC Habitat for Humanity Cash Flow Budget FY 2011

and the second second	Budget	4 1 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
	FY11	
tivities		
	1,217,295	
		•
es	(1,133,349)	
Admin Expenses	(1,133,349)	
	(69,000)	٠
d completed in EV11 (7)		
		•
HOIL	(487,300)	
y Operating Activities	(403,554)	
vities		
	0 (	Use Grants)
	(12,500)	•
Activities	(12,500)	
ctivity		
<b>77</b>	-	445
(Home)	-	(1)
		(2)
age Activity	304,250	
	(111,804)	
	95,000	
	(16,804)	
00 : 1		
		1 4 % . 1
C Bootstrap AAR money of		
		1/22/11
•		1/22/11
		1/21/11
		5/19/11
,	25,750	1/19/11
	136,250	
	es  Admin Expenses  d completed in FY11 (7) ed and in progress (3) es - (non cash) tion  y Operating Activities  vities  Activities  Activities  Activity  (Home)  gage Activity	TY11   1,392,295 (175,000)   1,217,295

### McKinney ReStore 2011 FY Budget Draft

-·- <del>y</del> -	
Income	
Capacity Build Grant	28,000
ReStore Sales-Donated Items	491,000
ReStore Sales-Purchased Product	150,000
Transfer to Construction	40,000
Cost Avoidance	(20,000)
Total ReStore Income	689,000
Cost of Goods Sold	505,000
Cost of ReStore Products Sold	01.000
	91,000
Parts & Supplies	10,000
Inventory Loss/Damage Credit Card Discount Fees	5,000
Total COGS	12,000
	118,000
Gross Profit	571,000
Expense	•
Dues and Subscriptions	500
Computer&OfficeEq Repair&Maint	500
Office Equipment Leases	600
Office Supplies	1,000
Postage and Delivery	450
Repairs&Maint	2,250
Telephone/Fax/Internet	4,800
Total Administrative	10,100
Gas-Company Vehicles	4,800
Vehicle Repairs & Maintenance	2,000
Auto Insurance	4,200
Total Fleet Expense	11,000
Advertising	10,000
Promotional	2,000
Printing & Publications	1,500
Total Marketing & Advertising	13,500
Wages	180,000
Health Insurance	25,440
Employee Benefits	4,415
Payroll Taxes	13,770
Staffing-Americorp/Vista/ExpWks	10,600
Total Employee Related Expenses	234,225
Rent	151,000
Utilities/Disposal/Trash	33,600
Security	1,200
Storage	1,500
Total Occupancy Expense	187,300
Parking/Tolls	1,500
Meals	250
Meetings	<b>750</b>
Travel	2,000
Total Meetings & Travel	4,500
Total Expense	460,625
Net Ordinary Income	
Net Ordinary income	110,375
Depreciation Expense	1,600
Net Income	108,775
·	

### North Collin County Habitat for Humanity Budget vs. Actual July 2009 through April 2010

		ReStore	
	Jul '09 -	Annual	% of
	Apr 10	Budget	Budget
Income			
\$Contributions	763		
Donation - Materials (GIK)	54,346		
Grants	28,648	45,000	64%
ReStore Income	265,353	530,000	50%
Total Income	349,110	575,000	61%
Cost of Goods Sold			
Cost of ReStore Products Sold	31,050		
COGS - GIK	51,300		
Parts & Supplies	3,089		
Freight	2,328		
Total COGS	87,767		
Gross Profit	261,343	575,000	45%
Expense			
Administrative	15,313	5,000	306%
Construction Costs	1,908		
Fleet Expense	6,920	3,000	231%
Marketing & Advertising	12,612		
<b>Employee Related Expenses</b>	121,221	173,661	70%
Occupancy Expense	93,971	88,357	106%
Meetings & Travel	2,433		
Total Expense	254,378	270,018	94%
Net Ordinary Income	6,965	304,982	2%
Other Expense			
Depreciation Expense	15,053		
otal Other Expense	15,053		
let Other Income	(15,053)		
	(8,088)	304,982	(3%)

# MCKINNEY HABITAT FOR HUMANITY, INC. FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2009 With Independent Auditor's Report

Emma S. Walker, PC Certified Public Accountant Ft. Worth, Texas

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### Emma S. Walker, P.C.

Certified Public Accountant 1009 Henderson Fort Worth, Texas 76102 (817) 332-3049

Independent Auditor's Report

To the Board of Directors of McKinney Habitat for Humanity McKinney, Texas

We have audited the accompanying statements of financial position of McKinney Habitat for Humanity ("Habitat") (a non profit corporation) as of June 30, 2009, and the related statement of activities, cash flows, and functional expenses for the year then ended. These financial statements are the responsibility of Habitat management. Our responsibility is to express an opinion on these financial statements based on our audit. The prior year summarized comparative information has been derived from the Habitat's financial statements and, in our report dated October 31, 2008 we expressed an unqualified opinion on those financial statements.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Habitat at June 30, 2009 and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Emma & Walker, P.C.

October 12, 2009

		June 30, 2009		June 30, 2008
ASSETS				
Cash Temporarily Restricted Cash	\$	7,657 153,857	\$	145,092 140,438
Grants Receivable		-		122,793
Inventories - Land		233,140		91,393
Non-Interest Bearing Mortgages Receivable - Current (note 3)		92,830		83,778
Agency Receivables Other Assets		389,904		270,904
		1,550		1,427 219
Prepaid Expenses  Total current assets	-	13,119 892,057	-	856,044
Total culterit assets	-	092,001	-	000,044
Property, Furniture and Equipment (net) (note 4)		187,325		54,738
Non-Interest Bearing Mortgages Receivable (note 3)		1,366,255		1,301,082
Discount on Non-Interest Bearing Mortgage (note 3)		(739,203)		(700,485)
Construction In Progress (note 5)	_	216,520	_	282,060
Total long-term assets	_	1,030,897		937,395
Total Assets	\$_	1,922,954	\$	1,793,439
LIABILITIES AND NET ASSETS				
Liabilities				
Accounts Payable & Accrued Expenses	\$	55,206	\$	63,526
Escrow-Mortgage Holders		63,614		70,087
Agency Payables		389,904		270,904
Line of Credit (Due to Other funds)	_	<u> </u>		
Total Current Liabilities	_	508,724		404,517
Net Assets				
Unrestricted - Undesignated		1,260,373		1,238,915
Temporarily Restricted		153,857		150,007
• • • • • • • • • • • • • • • • • • • •	-	,501_	-	
Total Net Assets	_	1,414,230		1,388,922
Total Liabilities and Net Assets	\$	1,922,954	\$	1,793,439
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See accompanying notes to financial statements.

•	Unrestricted		Temporarily Restricted		Total June 30, 2009	Total June 30, 2008
REVENUE AND OTHER SUPPORT:						
Grants	\$ -	\$	118,473	\$	118,473	\$ 323,793
Contributions	97,976		119,427		217,403	189,934
Contributions - Non Cash	163,968				163,968	265,274
Discount amortization	44,342				44,342	36,561
Transfers to Homeowners	285,000				285,000	504,599
ReStore Sales	17,059				17,059	-
Special Events , net of expenses	27,375				27,375	75,457
Miscellaneous	13,483		-		13,483	11,425
Interest Income	4,616		759		5,375	10,085
Net assets released from restrictions	225,240	-	(225,240)	-	*	
Total Revenue and Other Support	879,059	_	13,419		892,478	1,417,128
EXPENSES:						
Home Ownership Program	805,723		_		805,723	1,102,451
ReStore Program	8,337		-		8,337	-
Management and administrative	53,110	_	<u> </u>		53,110	164,670
Total Expenses	867,170		-	-	867,170	1,267,121
Change in Net Assets	11,889		13,419		25,308	150,007
Net Assets, June 30, 2008	1,248,484		140,438		1,388,922	1,238,915
Net Assets, June 30, 2009	\$ 1,260,373	\$_	153,857	\$	1,414,230	\$ 1,388,922

See accompanying notes to financial statements.

	June 30, 2009	June 30, 2008
OPERATING ACTIVITIES:		
Increase in net assets Adjustments to reconcile increase in net assets to net cash provided by operating activities:	\$ 25,308	\$ 150,968
Depreciation Expense	8,515	6,574
Discount amortization-mortgages	(44,342)	(36,561)
Transfer to Home Owners	(201,940)	(325,968)
Effect of changes in assets and liabilities:		
(Increase) decrease in inventories - (lots)	(141,747)	(57,869)
(Increase) decrease in grants receivable	122,793	(122,793)
(Increase) decrease in prepaid expenses	(12,900)	8,899
(Increase) decrease in accounts receivable	-	518
(Increase) decrease in homes under construction	65,540	3,156
Increase (decrease) in accounts payable and accrued expenses	(13,849)	19,541
Net cash used by operating activities	(192,622)	(353,535)
INVESTING ACTIVITIES:		
Purchase of Equipment	(143,800)	(14,338)
Mortgage payments received	187,098	135,375
Net cash used by investing activities	43,298	135,375
NET INCREASE (DECREASE) IN CASH AND TEMPORARILY		
RESTRICTED CASH	(124,016)	(67,192)
CASH AND TEMPORARILY RESTRICTED CASH:		
Beginning of Year	285,530	352,722
End of Year \$	161,514	\$ 285,530
SUPPLEMENTAL DISCLOSURE OF NON CASH ACTIVITIES:		
Issuance of non-interest bearing mortgages loans \$	285,000	\$504,599
Discount on non-interest bearing mortgages loans \$	(83,060)	\$ (178,631)
Transfers to homeowners subject to non-interest bearing mortgage loans \$	201,940	\$325,968

See accompanying notes to financial statements.

	Program Services		Program Services		Support Services		
				-	Management &	Total	Total
	Construction		ReStore		General	June 30, 2009	June 30, 2008
Salaries & Benefits	\$ 170,355	\$	-	\$	42,588	212,943	\$ 148,783
Mortgage Discount	83,060		-		-	83,060	178,631
Materials and Supplies	328,882		-		-	328,882	537,623
Development Expenses	108,200		•		-	108,200	307,668
Insurance	7,465		-		830	8,295	14,465
Rent	3,000		-		775	3,775	3,600
Telephone	7,856		-		1,964	9,820	4,694
Program Expenses	19,823		-		•	19,823	5,877
Advertising	-		-		-	-	2,174
Auto Trailer Expense	5,654		-		-	5,654	3,495
Office Expenses	4,415		-		491	4,906	6,560
Repairs	2,344		-		260	2,604	3,842
Printing and Promotions	1,498		-		-	1,498	4,397
Postage	2,951		100		339	3,390	3,428
Dues & Subscriptions	3,598		-		300	3,898	1,270
Bank Charges	970		1,385		110	2,465	1,649
Depreciation Expense	8,015		-		500	8,515	6,574
Utilities	5,657		-		629	6,286	5,481
Tithe	15,289		•		•	15,289	13,989
Professional Fees	9,176		1,147		1,147	11,470	3,564
Miscellaneous	8,838		5,705		1,008	15,551	6,376
Travel	8,677		-		2,169	10,846	7,214
	\$ 805,723	\$_	8,337	\$_	53,110	867,170	\$ 1,271,354

### NOTE 1 – <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u>

### Organization

McKinney Habitat for Humanity, Inc. ("Habitat") is a not-for-profit interdenominational organization whose purpose is to encourage, promote and assist in the building and rehabilitation of housing for ownership by low-income persons in the North Collin County area (Frisco, Celina, McKinney, Princeton, Anna, Melissa, Prosper, Farmersville, New Hope, and Blue Ridge). Habitat is an affiliate of Habitat for Humanity International, Inc., located in Americus, Georgia.

Habitat is a privately operated and financed program that transfers such housing to low income persons at cost after completion of construction, utilizing non-interest bearing notes. Habitat expects to continue to finance its operations through continuing contributions and mortgage receipts.

Habitat's Program Services includes the home construction program and the ReStore Program (a retail operation) that sells usable materials donated by retail businesses, construction companies, contractors and the general public at below cost prices. The proceeds from the ReStore fund Habitat's community programs.

Habitat is exempt from federal income taxes under section 501 (C) (3) of the Internal Revenue Code and has been classified as a publicly supported organization as described in Sections 509(a)(1) and 170(b)(A)(VI).

### **Basis of Accounting**

The financial statements have been prepared using the accrual basis of accounting and accordingly reflect all significant receivables, payables, and other liabilities.

### **Basic of Presentation**

The financial statements are classified based on the existence or absence of donor-imposed restrictions using the following classifications: permanently restricted, temporarily restricted and unrestricted. These classifications are defined as follows:

Permanently restricted net assets contain a donor-imposed restriction that stipulates that resources be maintained permanently, but permit Habitat to use or expend the income derived from the donated assets.

Temporarily restricted net assets contain donor-imposed restrictions that permit Habitat to use or expend the donated assets as specified and are satisfied either by the passage of time or by actions of Habitat.

### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Unrestricted net assets are not restricted by donors, or the donor-imposed restrictions have expired.

### **CASH AND CASH EQUIVALENTS**

Habitat considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

### **MORTGAGES RECEIVABLE**

Mortgages receivables consist of non interest-bearing mortgages, which are secured by real estate and payable in monthly installments. The mortgages have an original maturity of 25-30 years. These mortgages have been discounted at various rates ranging from 6% to 9% based on the prevailing market rates at the inception of the mortgages. Interest income (amortization of the discount) is recorded using the straight line method over the lives of the mortgages.

### **PROPERTY & EQUIPMENT**

Fixed asset acquisitions are recorded at cost. Depreciation is provided over the estimated useful lives of the assets and is computed using the straight-line method. Leasehold improvements are amortized over the life of the lease or asset whichever is shorter. This amortization expense is reported as a part of occupancy cost.

### **CONSTRUCTION IN PROGRESS**

Construction in progress is recorded at cost and includes all direct material, labor and equipment costs and those indirect costs related to home construction such as indirect labor, supplies and tool costs. Land costs included in construction—in-progress are stated at the lower of cost or the fair value at the date of the contribution. Included in land costs are any costs incurred in development. When revenue from the sale of a home is recognized, the corresponding costs are then expensed in the statement of activities as program services.

### **SUPPORT**

Contributions received and unconditional promises to give are measured at their fair values and are reported as an increase in net assets. Gifts of cash and other assets are reported as restricted support if they are received with donor stipulations that limit the use of the donated assets, or if they are designated as support for future periods. When a donor restriction expires, that is, when a stipulated time restriction ends or when the purpose of the restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activity as net assets released from restrictions.

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Gifts of goods and equipment are reported as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used are reported as restricted support. In the absence of explicit donor stipulations about how long-lived assets must be maintained, Habitat reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

### **INKIND CONTRIBUTIONS**

Contributions of donated non-cash assets are recorded at their fair values in the period received. Donated services are recognized in accordance with SFAS No. 116, Accounting for Contributions Received and Contributions Made, if the services (a) create or enhance non-financial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise need to be purchased by Habitat.

### **FUNCTIONAL EXPENSES**

The cost of providing the various programs and supporting services has been summarized on a functional basis. Accordingly, certain costs have been allocated between program and supporting services in reasonable ratios determined by management.

### **ESTIMATES**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### **NOTE 2 – <u>INVENTORIES</u>**

Inventory consists of home lots to be developed and costs incurred in conjunction with home construction. They are capitalized until the completion of each home. Home lot inventory was \$233,140 as of June 30, 2009 which included 28 lots.

### NOTE 3 - PROPERTY, EQUIPMENT AND DEPRECIATION

Property and equipment are recorded at acquisition cost, including costs necessary to get the asset ready for its intended use. Depreciation expense is recorded on a straight-line basis over the estimated useful lives of the respective assets, ranging from five to fifteen years.

		2009
Land	\$	2,750
Building & Improvements		117,526
Office Equipment		42,196
Vehicles & Trailers		52,630
Machinery & Equipment		6,526
		221,628
Less: Accumulated Depreciation	-	(34,303)
	\$	187,325

### **NOTE 4 – CONSTRUCTION IN PROGRESS**

Real estate costs, building materials and contract labor are recorded at cost when incurred. The administrative costs of developing projects are allocated to the respective projects. Construction in progress consists of the following as of June 30, 2009:

	JUNE 30, 2009				
	NUMBER		COST		
Homes Under Construction					
July 1,	7	\$	282,060		
Additional Cost Incurred					
During the Year			249,641		
New Homes Started					
During the Year	3		119,398		
Homes Transferred					
During the Year	(5)	_	(434,579)		
Homes Under Construction					
June 30	5	\$	216,520		

# NOTE 5 – SALES TO HOMEOWNERS

During the year 5 homes were sold to qualifying applicants. The resulting mortgages are non-interest bearing and the presentation of their book value have been discounted based upon the prevailing market rates for low-income housing at the inception of the mortgages (current years rate 7.96%). The sales to homeowners presented in the statement of activities and changes in net assets are net of this discount of \$83,060.

# NOTE 6 - MORTGAGES RECEIVABLE

Habitat finances all of the homes that are sold. Each mortgage is issued as a zero-interest mortgage to the buyer. Habitat discounts the mortgages using the current interest rates at the time the home is sold. The discount is amortized using the effective interest method. Mortgages receivable as of June 30, 2009 are as follows:

Mortgages receivable (at face value)	\$ 1	1,459,085
Unamortized discount on mortgages		739,203
	\$	719,882

Future collections on these mortgages will be received over the next five years as follows:

2010	58,363
2011	58,363
2012	58,363
2013	58,363
2014	58,363
Thereafter	<u>1,167,270</u>
Total	\$ <u>1,459,085</u>

Habitat entered into an agreement to sell some of its homeowner mortgages receivables with the Texas Department of Housing and Community Affairs Texas Boot Strap Loan Program. Habitat continues to collect and manage these mortgages, and then remits the amount collected to the agency. These amounts are reported as agency receivables and agency payables on the statement of financial position and do not have any effect on the change in net assets. The balance in the agency receivables and agency payables accounts as of June 30, 2009 is \$389,904.

# NOTE 7 – <u>IN-KIND CONTRIBUTIONS</u>

Habitat receives in-kind contributions of materials and services used in the construction of its homes. The total amount for in-kind contributions for the year ending June 30, 2009 was \$163,968.

Habitat also received furniture, household items and construction materials used in home construction and repair for sale in the ReStore. Per SFAS 116, the total value of items donated was not valued since fair value is not determinable.

# NOTE 8 - RESTRICTED NET ASSETS

Temporarily restricted net assets consisted of the following as of June 30, 2009:

Temporarily Restricted
Contributions Temporarily Restricted \$153,857

# NOTE 9 - COMMITMENTS AND CONTINGENCIES

In addition to the non-interest bearing mortgage received from the sale of each home, Habitat receives a shared appreciation agreement. The shared appreciation agreement allows Habitat to collect the lowest independent appraised value as an additional amount upon the sale of refinance within 15 years of the original sale contract. The shared appreciation agreement payoff is considered less than probable or remote and therefore no receivable has been recorded in the financial statements.

# NOTE 10 - CONCENTRATION OF CREDIT RISK

Habitat's programs are concentrated in the McKinney, Texas. The Organization receives donations, home sales and collection of mortgage receivables in this area, changes in economic conditions may impact the Organization.

# NOTE 11 - TRANSACTIONS WITH HABITAT INTERNATIONAL

Habitat annually remits a portion of its contributions (excluding in-kind contributions) to Habitat International. These funds are used to construct homes in economically depressed areas around the world. For the year ended June 30, 2009, Habitat contributed \$15,289 to Habitat International.

# NOTE 12 – <u>SUBSEQUENT EVENTS</u>

On September 1, 2009 Habitat leased approximately 18,200 square feet for the Habitat Restore. The lease is a two year lease from September 1, 2009 thru September 1, 2011. At the end of the lease Habitat has the option to buy the building or renew the lease.

Future minimum payments for the two year period:

2010		\$ 91,800	
2011		129,222	
2012		32,882	
	Total	\$ 253,904	

MCKINNEY HABITAT FOR HUMANITY, INC.
FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2010
With Independent Auditor's Report

Emma S. Walker, PC Certified Public Accountant Ft. Worth, Texas

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# Emma S. Walker, P.C.

Certified Public Accountant 1009 Henderson Fort Worth, Texas 76102 (817) 332-3049

# Independent Auditor's Report

To the Board of Directors of McKinney Habitat for Humanity, Inc. 701 S. Tennessee McKinney, Texas

We have audited the accompanying statement of financial position of McKinney Habitat for Humanity, Inc. ("Habitat") (a non-profit corporation) as of June 30, 2010, and the related statements of activities, functional expenses and cash flows for the year then ended. These financial statements are the responsibility of the Habitat's management. Our responsibility is to express an opinion on these financial statements based on our audit. The prior year summarized comparative information has been derived from the Center's financial statements and, in our report dated October 12, 2009 we expressed an unqualified opinion on those financial statements.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of McKinney Habitat for Humanity, Inc. as of June 30, 2010, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

October 19, 2010

McKinney Habitat for Humanity, Inc. Statements of Financial Position For Year Ending June 30, 2010 and 2009

•		June 30, 2010		June 30, 2009
ASSETS	-			
Cash	\$	149,947	\$	7,657
Temporarily Restricted Cash	Ċ	177,700		153,857
Inventories - Land		278,490		233,140
Non-Interest Bearing Mortgages Receivable - Current (note 6)		117,372		92,830
		473,558		389,904
Agency Receivables Other Assets		19,375		1,550
•				13,119_
Prepaid Expenses  Total current assets	-	1,216,442		892,057
10th our one about	_		_	
Property, Furniture and Equipment (net) (note 2)		179,301		187,325
Non-Interest Bearing Mortgages Receivable (note 6)		1,521,657		1,366,255
Discount on Non-Interest Bearing Mortgage (note 6)		(830,659)		(739,203)
Construction In Progress (note 3)		132,717		216,520
Total long-term assets	_	1,003,016	_	1,030,897
Total Assets	\$_	2,219,458	\$	1,922,954
LIABILITIES AND NET ASSETS				
Liabilities	٠	76,015	\$	55,206
Accounts Payable & Accrued Expenses	<b>.\$</b>	•	Φ	63,614
Escrow-Mortgage Holders		56,835		389,904
Agency Payables		473,558		309,204
Line of Credit	-	18,419		508,724
Total Current Liabilities		624,827		300,124
Notes Payable - (note 13)		238,320		٠ -
Total Long Term Liabilities	•	238,320	•	-
· · · · · · · · · · · · · · · · · · ·				• •
Total Liabilities		863,147		508,724
Not Agests			-	
Net Assets Unrestricted - Undesignated		1,178,611		1,260,373
Temporarily Restricted		177,700		153,857
remporarry Resurcted	,	177,700	-	
Total Net Assets		1,356,311		1,414,230
			- ·	1 000 071
Total Liabilities and Net Assets	\$	2,219,458	<u> </u>	1,922,954

See accompanying notes to financial statements.

McKinney Habitat for Humanity, Inc.
Statements of Activities
For the Year Ended June 30, 2010 and Comparative Total for 2009

	-	Unrestricted	Temporarily Restricted		Total June 30, 2010	Total June 30, 2009
REVENUE AND OTHER SUPPORT:						
Grants	\$	- \$	84,173	\$	84,173 \$	118,473
Contributions	*	44,109	246,345		290,454	217,403
Contributions - Non Cash		122,514	,		122,514	163,968
Discount amortization		63,888			63,888	44,342
Transfers to Homeowners		455,000		•	455,000	285,000
ReStore Sales		365,449			365,449	17,059
Special Events, net of expenses		1,206			1,206	27,375
Miscellaneous		7,835			7,835	13,483
Interest Income		-,	759		759	5,375
Net assets released from restrictions	-	307,434	(307,434)	_	-	
Total Revenue and Other Support		1,367,435	23,843	-	1,391,278	892,478
EXPENSES:		• •				
Home Ownership Program		1,021,087	-		1,021,087	805,723
ReStore Program		366,973	-		366,973	-8,337
Management and administrative		61,137		•	61,137	53,110
Total Expenses	,	1,449,197			1,449,197	867,170
Change in Net Assets		(81,762)	23,843		(57,919)	25,308
Net Assets, June 30, 2009		1,260,373	153,857		1,414,230	1,388,922
Net Assets, June 30, 2010	\$	1,178,611 \$	177,700	\$	1,356,311	1,414,230

See accompanying notes to financial statements.

McKinney Habitat for Humanity, Inc. Statements of Cash Flows For the Year Ended June 30, 2010 and 2009

		June 30, 2010		June 30, 2009
OPERATING ACTIVITIES: Increase in net assets	\$	(57,919)	\$	25,308
Adjustments to reconcile increase in net assets to net cash provided by operating activities:				
Depreciation Expense		26,219		8,515
Discount amortization-mortgages		(63,888)		(44,342)
Transfer to Home Owners		(307,203)		(201,940)
Effect of changes in assets and liabilities:			•	
(Increase) decrease in inventories - (lots)		(45,350)		(141,747)
(Increase) decrease in grants receivable		-		122,793
(Increase) decrease in prepaid expenses		13,119		(12,900)
(Increase) decrease in homes under construction		166,435		65,540
Increase (decrease) in accounts payable and accrued expenses		14,030		(13,849)
Net cash used by operating activities		(254,557)		(192,622)
INVESTING ACTIVITIES:				
Purchase of Equipment		(18,945)		(143,800)
Loan Payments	•	(27,125)		
Loan Proceeds		275,210		•
Mortgage payments received		191,550	-	187,098
Net cash used by investing activities		420,690	_	43,298
		•		
NET INCREASE (NEODE A SEVIN CASH AND TEMPOR ADII V				
NET INCREASE (DECREASE) IN CASH AND TEMPORARILY RESTRICTED CASH		166,133	•	(124,016)
CACH AND TELEMONADILY DESTRICTED CACH.				•
CASH AND TEMPORARILY RESTRICTED CASH:		161,514	•	285,530
Beginning of Year	e.	327,647	٠.	161,514
End of Year	Ф.	327,047	*=	101,014
SUPPLEMENTAL DISCLOSURE OF NON CASH ACTIVITIES:				
Issuance of non-interest bearing mortgages loans	\$	455,000	\$ _	285,000
Discount on non-interest bearing mortgages loans	\$	(147,797)	\$ _	(83,060)
Transfers to homeowners subject to non-interest bearing	•	307,203	\$	201,940
mortgage loans	Ф	307,203	~ =	

See accompanying notes to financial statements.

McKinney Habitat for Humanity, Inc. Statements of Functional Expenses For The Year Ended June 30, 2010 and Comparative Totals for 2009

	Total	June 30, 2009	212.943	83,060	314.893	108,200	8,295	3,775	9,820	19,823	13,989	5,654	4,906	2,604	1,498	3,390	3,898	2,465	•	•	8,515	6,286	15,289	11,470	15,551	10,846	867,170
	Total	June 30, 2010 Jur	390,001 \$	147,797	577,752	27,594	17,579	96,368	13,200	11,886	15,289	8,771	11,729	12,115	17,668	2,881	2,760	928	7,206	3,572	26,219	29,874	12,278	000'9	3,555	. 6,174	1,449,197 \$
	Support Services Management &		30,375	•	•	•	3,516	3,600	4,500	•	•		4,105	2,423		720	069	232	•	•	3,906	2,750	•	2,000	2,320	•	61,137
	Services	ReStore	154,074 \$	•	24,585		6,153	92,768	4,200	•	•	3,508	2,346	5,209	15,277	288	•	278	7,206	•	18,628	26,371	•	2,000	840	3,241	\$ 366,973 \$
Program	Services	Construction	\$ 205,552	147,797	553,167	27,594	7,910	•	4,500	11,886	15,289	5,263	5,278	4,483	2,391	1,873	2,070	418	•	3,572	3,685	. 753	12,278	2,000	395	2,933	\$ 1,021,087
			Salaries & Benefits	Mortgage Discount	Materials and Supplies	Development Expenses	Insurance	Rent	Telephone	Program Expenses	Tithe	Auto Trailer Expense	Office Expenses	Repairs	Printing and Promotions	Postage	Dues & Subscriptions	Bank Charges	Credit Card Fees	Equipment Rental	Depreciation Expense	Utilities	Interest Expense	Professional Fees	Miscellaneous	Trayel	

See accompanying notes to financial statements.

# NOTE 1 – <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u>

Organization

McKinney Habitat for Humanity, Inc. ("Habitat") is a not-for-profit interdenominational organization whose purpose is to encourage, promote and assist in the building and rehabilitation of housing for ownership by low-income persons in the North Collin County area (Frisco, Celina, McKinney, Princeton, Anna, Melissa, Prosper, Farmersville, New Hope, and Blue Ridge). Habitat is an affiliate of Habitat for Humanity International, Inc., located in Americus, Georgia.

Habitat is a privately operated and financed program that transfers such housing to low income persons at cost after completion of construction, utilizing non-interest bearing notes. Habitat expects to continue to finance its operations through continuing contributions and mortgage receipts.

Habitat's Program Services includes the home construction program and the ReStore Program (a retail operation) that sells usable materials donated by retail businesses, construction companies, contractors and the general public at below cost prices. The proceeds from the ReStore fund Habitat's community programs.

Habitat is exempt from federal income taxes under section 501 (C) (3) of the Internal Revenue Code and has been classified as a publicly supported organization as described in Sections 509(a)(1) and 170(b)(A)(VI).

# **Basis of Accounting**

The financial statements have been prepared using the accrual basis of accounting and accordingly reflect all significant receivables, payables, and other liabilities.

# **Basic of Presentation**

The financial statements are classified based on the existence or absence of donor-imposed restrictions using the following classifications: permanently restricted, temporarily restricted and unrestricted. These classifications are defined as follows:

Permanently restricted net assets contain a donor-imposed restriction that stipulates that resources be maintained permanently, but permit Habitat to use or expend the income derived from the donated assets.

Temporarily restricted net assets contain donor-imposed restrictions that permit Habitat to use or expend the donated assets as specified and are satisfied either by the passage of time or by actions

Unrestricted net assets are not restricted by donors, or the donor-imposed restrictions have expired.

# Cash and Cash Equivalents

Habitat considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

# Mortgages Receivable

Mortgages receivables consist of non interest-bearing mortgages, which are secured by real estate and payable in monthly installments. The mortgages have an original maturity of 25-30 years. These mortgages have been discounted at various rates ranging from 6% to 9% based on the prevailing market rates at the inception of the mortgages. Interest income (amortization of the discount) is recorded using the straight line method over the lives of the mortgages.

# Property and Equipment

Fixed asset acquisitions are recorded at cost. Depreciation is provided over the estimated useful lives of the assets and is computed using the straight-line method. Leasehold improvements are amortized over the life of the lease or asset whichever is shorter. This amortization expense is reported as a part of occupancy cost

# **Construction In Progress**

Construction in progress is recorded at cost and includes all direct material, labor and equipment costs and those indirect costs related to home construction such as indirect labor, supplies and tool costs. Land costs included in construction—in-progress are stated at the lower of cost or the fair value at the date of the contribution. Included in land costs are any costs incurred in development. When revenue from the sale of a home is recognized, the corresponding costs are then expensed in the statement of activities as program services.

# Support

Contributions received and unconditional promises to give are measured at their fair values and are reported as an increase in net assets. Gifts of cash and other assets are reported as restricted support if they are received with donor stipulations that limit the use of the donated assets, or if they are designated as support for future periods. When a donor restriction expires, that is, when a stipulated time restriction ends or when the purpose of the restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activity as net assets released from restrictions.

Gifts of goods and equipment are reported as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used are reported as restricted support. In the absence of explicit donor stipulations about how long-lived assets must be maintained, Habitat reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

# **Functional Expenses**

The cost of providing the various programs and supporting services has been summarized on a functional basis. Accordingly, certain costs have been allocated between program and supporting services in reasonable ratios determined by management.

### **Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

# NOTE 2 - PROPERTY, EQUIPMENT AND DEPRECIATION

Property and equipment are recorded at acquisition cost, including costs necessary to get the asset ready for its intended use. Depreciation expense is recorded on a straight-line basis over the estimated useful lives of the respective assets, ranging from five to fifteen years.

		2010	2009
Land	-	2,750	2,750
Building & Improvements		126,206	117,526
Office Equipment		52,461	42,196
Vehicles & Trailers		50,831	52,630
Machinery & Equipment		6,526	6,526
		238,774	221,628
Less: Accumulated Depreciation		(59,473)	(34,303)
	\$	179,301	\$187,325

### **NOTE 3 - CONSTRUCTION IN PROGRESS**

Real estate costs, building materials and contract labor are recorded at cost when incurred. The administrative costs of developing projects are allocated to the respective projects. Construction in progress consists of the following:

	JUNE :	30, 2010	JUNE 3	0, 2009
	NUMBER	COST	NUMBER	COST
Homes Under Construction				
July 1,	5	216,520	. 7	\$282,060
Additional Cost Incurred				
During the Year	-	87,324	· <del>-</del>	249,641
New Homes Started				
During the Year	. 6	363,631	3	119,398
Homes Transferred			•	
During the Year	-8	-534,759	-5	-434,579
Homes Under Construction				
June 30	3	\$132,716	55	\$216,520

# **NOTE 4 – INVENTORIES**

Inventory consists of home lots to be developed and costs incurred in conjunction with home construction. They are capitalized until the completion of each home. Home lot inventory was \$278,490 as of June 30, 2010 and \$233,140 as of June 30, 2009 which included 24 and 28 lots respectively.

# NOTE 5 - SALES TO HOMEOWNERS

During the year 5 homes were sold to qualifying applicants. The resulting mortgages are non-interest bearing and the presentation of their book value have been discounted based upon the prevailing market rates for low-income housing at the inception of the mortgages (current years rate 7.96%). The sales to homeowners presented in the statement of activities and changes in net assets are net of this discount of \$147,797 for 2010 and \$83,060 for 2009.

# NOTE 6 - MORTGAGES RECEIVABLE

Habitat finances all of the homes that are sold. Each mortgage is issued as a zero-interest mortgage to the buyer. Habitat discounts the mortgages using the current interest rates at the time the home is sold. The discount is amortized using the effective interest method. Mortgages receivable as of June 30, 2010 and 2009 are as follows:

Mortgages receivable (at face value)	\$1,639,029	\$ 1,459,085
Unamortized discount on mortgages	(830,659)	(739,203)
	\$ 808,370	\$ <u>719,882</u>

Future collections on these mortgages will be received over the next five years as follows:

2011	117,372
2012	117,372
2013	117,372
2014	117,372
2015	117,372
Thereafter	1,052,169
Total	\$ <u>1,639,029</u>

Habitat entered into an agreement to sell some of its homeowner mortgages receivables with the Texas Department of Housing and Community Affairs Texas Boot Strap Loan Program. Habitat continues to collect and manage these mortgages, and then remits the amount collected to the agency. These amounts are reported as agency receivables and agency payables on the statement of financial position and do not have any effect on the change in net assets. The balance in the agency receivables and agency payables accounts as of June 30, 2010 is \$473,558 and \$389,904 for 2009.

# NOTE 7 – IN-KIND CONTRIBUTIONS

Habitat receives in-kind contributions of materials and services used in the construction of its homes. The total amount for in-kind contributions for the year ending June 30, 2010 was \$122,514 and \$163,968 in 2009.

Habitat also received furniture, household items and construction materials used in home construction and repair for sale in the Re-Store. Per SFAS 116, the total value of items donated was not valued since fair value is not determinable.

## NOTE 8 - RESTRICTED NET ASSETS

Temporarily restricted net assets consisted of the following:

Temporarily Restricted
Contributions Temporarily Restricted \$177,700 \$153,857

# **NOTE 9 - COMMITMENTS AND CONTINGENCIES**

In addition to the non-interest bearing mortgage received from the sale of each home, Habitat receives a shared appreciation agreement. The shared appreciation agreement allows Habitat to collect the lowest independent appraised value as an additional amount upon the sale of refinance within 15 years of the original sale contract. The shared appreciation agreement payoff is considered less than probable or remote and therefore no receivable has been recorded in the financial statements.

# NOTE 10 - CONCENTRATION OF CREDIT RISK

Habitat's programs are concentrated in the McKinney, Texas. The Organization receives donations, home sales and collection of mortgage receivables in this area, changes in economic conditions may impact the Organization.

# NOTE 11 - TRANSACTIONS WITH HABITAT INTERNATIONAL

Habitat annually remits 10% of its unrestricted contributions (excluding in-kind contributions) to Habitat International. These funds are used to construct homes in economically depressed areas around the world. For the year ended June 30, 2010, Habitat contributed \$15,289 to Habitat International and \$13,989 in 2009.

# **NOTE 12 - LEASE COMMITMENTS**

On September 1, 2009 Habitat leased approximately 21,200 square feet for the Habitat Restore. The lease is a two year lease from September 1, 2009 thru September 1, 2011. At the end of the lease Habitat has the option to buy the building or renew the lease.

Future minimum payments for the two year period:

2011		\$ 150,222	
2012		37,132	
	Total	\$ 187,354	

# NOTE 13 - NOTES PAYABLE

Notes Payable consists of the following notes as of June 30, 2010:

Raza Development Fund in the amount of \$50,200 due May 31, 2011, 5.89%.

Capital One Bank - Line of Credit in the amount of \$18,128; 5.89% interest rate, no scheduled maturity date.

Habitat for Humanity – Accelerated Cost Recovery Program (FlexCAP) in the amount of \$118, 110; 5.5% interest rate, due December 21, 2016.

# NOTE 14: SUBSEQUENT EVENTS

The Board of Directors is considering exercising the option to purchase the building they are currently leasing for the Re-Store.

Attachment F

# 2060 Couch

# Remodel Estimates EXTERIOR

icrete

repair drives/parking \$5,000.00
ADA ramps \$1,000.00
Striping Parking \$3,000.00

**Sheet Metal** 

 Repair walls
 \$2,000.00

 Repair louvers
 \$1,000.00

 Roof repair
 \$10,000.00

 Gutters/down spouts
 \$2,000.00

Fencing

Repair \$1,000.00 New \$2,000.00

Lighting

Repair \$1,000.00 New \$5,000.00

Landscape

repair Irrigation System

Bill Cox says, system has never worked. small area - God waters

Clean-up

concrete rubble in back lot

\$5,000.00

Gas service entrance

Atmos will revise to smaller meter at their expense

Loading Dock Sump

\$500.00

**Erosion Control** 

\$5,000.00

**EXTERIOR TOTAL** 

\$43,500.00

**INTERIOR TOTAL** 

\$290,500.00

Tota		

**OPTION 1** 

Paint building exterior - Metal

\$10,000.00

**OPTION 2** 

Roof Coating

\$30,000.00

# **2060 Couch**

# Remodel Estimates INTERIOR

Sales Flo	oor repair Concrete	<b>#20.000.00</b>
	÷	\$20,000.00
	ADA	\$5,000.00
Framing	•	
	Remove Walls	\$5,000.00
	New Walls	\$5,000.00
	•	
	Ceilings	\$10,000.00
	Insulation	\$10,000.00
	,	·
Painting		\$5,000.00
Store From	nt	\$3,000.00
Flooring		\$20,000.00
•		
Plumbing	ADA Baston	
	ADA Restrooms Gas - remove regulators	\$5,000.00 \$1,000.00
	Drinking Fountian(s)	\$1,000.00
	Mop sink ?	\$2,000.00
Electrical	Olean was a talk	
	Clean-up existing - cap off unused New	\$2,000.00 \$10,000.00
		<b>\$10,000.00</b>
:		~
HVAC 5 spl	lit system Air Conditioners	
O Opi	Check out exsisting	\$1,000.00
	Reduct to cover new areas	\$5,000.00

Repair Gas Shop Heaters	\$2,000.00
move 4 radiant heaters	\$1,000.00
Fire Sprinklers Fire Extingushers	\$125,000.00 \$500.00
Comunications	
Security Alarms	\$5,000.00
Cameras	\$5,000.00
Phone System	\$2,000.00
Office Network	\$5,000.00
Store Pallet Racks	\$20,000.00
Graphics Signage	\$5,000.00 \$10,000.00

INTERIOR TOTAL

\$290,500.00



# ReStore Financing Structure

800 Purchase Price

400 Renovations (includes contigencies)

1200 Amount to Finance

240 20% Down Payment Amount Needed

**Down Payment Sources** 

160 MCDC

100 Meadows Foundation Grant **260**