MCKINNEY COMMUNITY DEVELOPMENT CORPORATION

Grant Application

Fiscal Year 2017

IMPORTANT:

- Please read the McKinney Community Development Corporation Grant Guidelines prior to completing this application.
- The Grant Guidelines and Application are available at www.mckinneycdc.org; by calling 972.547.7653 or by emailing cschneible@mckinneycdc.org
- Please call to discuss your plans for submitting an application_in advance of completing the
 form. A completed application and all supporting documents are required to be submitted via email or
 on a thumb drive for consideration by the MCDC board. Please submit the application to:

McKinney Community Development Corporation 5900 S. Lake Forest Blvd., Suite 110 McKinney, TX 75070

• If you are interested in preliminary Board of Directors review of your project proposal or idea, please complete and submit the **Letter of Inquiry** form, available at www.mckinneycdc.org, by calling 972.547.7653 or emailing cschneible@mckinneycdc.org

Applications must be completed in full, using this form, and received by MCDC, via email or on a thumb drive, by 5:00 p.m. on the date indicated in schedule below.

Please indicate the type of funding you are requesting:

□ Project Grant

Projects that are eligible for funding in accordance with the Type B sales tax statute (refer to examples in Grant Guidelines) and that advance the mission of MCDC.

xxPromotional or Community Event Grant (maximum \$15,000)

Initiatives, activities or events that promote the City of McKinney for developing new or expanded business opportunities and/or tourism — and enhancing quality of life for McKinney residents.

Promotional and Community Event Grants:

Application Deadline	Presentation to MCDC Board	Board Vote and Award Notification
Cycle I: November 30, 2016	December 2016	January 2017
Cycle II: May 31, 2017	June 2017	July 2017

Project Grants:

Application Deadline	Presentation to MCDC Board	Board Vote and Award Notification
Cycle I: December 30, 2016	January 2017	February 2017

Cycle II: March 31, 2017	April 2017	May 2017
Cycle III: June 30, 2017	July 2017	August 2017

APPLICATION

INFORMATION ABOUT YOUR ORGANIZATION
Name: Heard-Craig
Federal Tax I.D.: 75-136-2043
Incorporation Date: August 24, 1971
Mailing Address: 205 W Hunt Street
City McKinney ST: TX Zip: 75069
Phone: 972-569-6909 Fax: 972-542-5092 Email: executivedirector@heardcraig.org
Website: www.heardcraig.org
Check One:
x Nonprofit – 501(c) Attach a copy of IRS Determination Letter Governmental entity For profit corporation Other
Professional affiliations and organizations to which your organization belongs: Center for Non-Profit Management, McKinney Chamber of Commerce, Texas Association of Museums, American Association for State and Local History, Texas Art Collectors Organization, Collin County Historical Commission, Society for Human Resources Management, McKinney Art Club, and Center for the Advancement of the Study of Early Texas Art.
REPRESENTATIVES COMPLETING APPLICATION:
Name: Jody Lauden, Karen Zupanic, and Martha Davis
Title: Officers and Staff

Mailing Address: 205 W Hunt Stree	t	
City: McKinney	ST: Texas	Zip: 75069
Phone:972-569-6909	Fax: 972-542-5092	Email: executivedirector@heardcraig.org
CONTACT FOR COMMUNICAT	TONS BETWEEN MCDC	AND ORGANIZATION:
Name: Martha Davis		
Title: Vice President of the Board		
Mailing Address: 205 W Hunt Stree	t	
City: McKinney	ST: TX	Zip: 75069
Phone 972-569-6909	Fax:	Email: admin@heardcraig.org
FUNDING		
Total amount requested: \$3,000		
Matching Funds Available (Y/N and	amount): \$3,000	
Will funding be requested from any Community Support Grant)?	other City of McKinney entit	y (e.g. Arts Commission, City of McKinney
☐ Yes	x□ No	
design event and competition entitle business in McKinney (both for flori- to design arrangements interpreting	ed, Art Meets Floral. The ev sts and for traffic on the dov g various paintings. A People	on-wide advertising and publicity money for a ent was held last year (first year) to increase vntown square). The mission was for area florists e's Choice Award was given to Franklin's Flowers tled "Boats on Whiterock Lake". (photographs of
PROMOTIONAL EVENT Start Date: April 24, 2017	Completion	Date: April 28, 2017

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BOARD OF DIRECTORS (may be included as an attachment)

J. Lauden, President

M. Davis, Vice President

N. Pike, Treasurer

D. Sorrells, Secretary

- J. Taylor, Trustee
- M. Williams, Trustee
- S. Tyson, Trustee

LEADERSHIP STAFF (may be included as an attachment)

K. Zupanic, Chief Executive

H. Leshowitz, Events

D. Janssen, Finance

Using the outline below, provide a written narrative no longer than 7 pages in length:

I. Applying Organization:

The Heard-Craig is pleased to submit this grant to cover increased publicity for a very unique event that can evolve into a Region-wide event.

The Organization: The Heard-Craig became a non-profit organization on August 24, 1971. The Heard-Craig provides "NO COST" meeting facilities for 19 local groups and its mission is threefold – preservation, education and enlightenment. In 2017, the organization will celebrate its 46th year of providing facilities, events and programming to the McKinney area as well as to surrounding areas (public organizations, private organizations, clubs, and the general public). We are one of the favorite venues of the McKinney Convention and Visitor's Bureau and we have hosted many large groups (in 2016) from Fort Worth, Paris, etc. There is one full-time staff and 2 part-time staff. There are several regular Volunteers who provide service in gardening, event assistance, etc.

II. Promotional Event:

The grant requested will provide promotional funding for an event that was initiated in April 0f 2016. The Event was titled **ART MEETS FLORAL** and involved paintings and artwork from various artists combined with floral interpretations of the art. Multiple florists from around the city donated their design expertise, their supplies, and their time to make the first event successful. Exhibit A (attached) shows the results of the event (SEE EXHIBIT A).

As a summary:

There were eleven (11) paintings selected for the Art Meets Floral Event. Florists from McKinney, Allen, Denton, Plano, Richardson, and Dallas were contacted to explore their interest in participating in the event. Each Florist selected a painting and then designed their interpretation of the painting. The event was open to the public, charged an entrance fee of \$5.00, and had a People's Choice Award. The florists donated their time, their talent, and their supplies for the event.

For the first year of this event, Heard-Craig advertised locally for attendees. For 2017, we'd like to broaden our advertising base to include those Cities from whom some of our florists come (e.g. Allen, Denton). This event was another way of driving traffic into the downtown area and increasing tourism. We have many large women's organizations in surrounding cities and they come to the Heard-Craig specifically to see what we have going on. Our events calendar is almost always full. We have spent the last 7 months telling visitors about the ART MEETS FLORAL event - - when people come to a Tour of the Estate we show them the 2016 People's Choice winner and mention that the event will be held again in April.

For 2017, we will hold the same process as 2016 (paintings will be selected and florists will create a design interpretation for the public to view). The preparation will take place in January and February with advertising following. We would like to hold the entrance fee to \$5.00 again in 2017. The event will be open from Tuesday, April 25th through Friday, April 28th and we estimate about 50-100 people per day (mimimum). With regional advertising, we estimate at least 50% more than last year.

We would like to expand this event year after year so that more "out-of-McKinney" attendees come here. Last year, 90% of the attendees were from McKinney. By adding more surrounding-area florists, we increase our chances of having out-of-area attendees.

Project Grants – please complete the section below:

•	An expansion/improvement?	x∏ Yes	☐ No
•	A replacement/repair?	☐ Yes	x∏ No
•	A multi-phase project?	☐ Yes	x∏ No
•	A new project?	☐ Yes	x□ No

Has a feasibility study or market analysis been completed for this proposed project? n/a

Indicate which goal(s) listed above will be supported by the Promotional:

This promotional grant will support McKinney as a <u>Unique</u> destination (nothing like this is done in any surrounding community between here and Dallas), attracting both resident participation, vendor participation and <u>visitor participation</u>. In addition, the florists of McKinney get <u>increased exposure</u>, <u>business</u>, <u>and revenue</u> from the event residuals.

Has a request for funding MCDC in the past?	, for this Project/Promotional/Community Event, been submitted to
☐ Yes	xx□ No
Date(s): n/a	
Financial	
The organization's 2016 f	financial status is now in good health after a \$20,000 less in 2015. The

- The organization's 2016 financial status is now in good health after a \$30,000 loss in 2015. The organization would like to remain in a healthy state and to do so, will require continued partnering with local business and funding organizations.
- Two years of financial records are attached (2015 has been audited. 2016 will be audited at the conclusion of the fiscal year.)

What is the total estimated cost for this Project/Promotional/Community Event?

\$6,000 for the advertising. The paintings and arrangements are loaned/donated.

(<u>Please provide a budget specific to the proposed Project/Promotional/Community Event.</u>)

What percentage of Project/Promotional/Community Event funding will be provided by the Applicant? Fifty percent of the promotional funding will be provided by the Heard-Craig. In 2016, the entire promotional budget for the year was a little over \$6,000. Since advertising and marketing is an expensive proposition, we'd like to be able to apply a larger amount to one event that is not currently done within the City or done in surrounding cities. We believe this will draw participants from all over.

Description	Start Date	End Date	Duration
Community Impact Newspaper Ad	First Quarter	First Quarter	1-2 months ahead
Texas Magazine	First Quarter	First Quarter	1-2 months ahead
Posters	March 27	April 27	30 days ahead
Marketing Cards	February 1	April 24	2 months ahead
KLAK radio spots	April 17	April 21	7 days

BUDGET SPECIFICS:

The Community Impact Newspaper Ad (1/4 page) will cost \$1,200 and run in one publication.

Texas Magazine (events section) is open.

Posters will cost \$500 - \$1,000.

Marketing Cards will cost \$200 for about 300 cards.

KLAK radio spots range from free (to non-profits at 8:20 AM) to several thousand dollars to daily promote a key event. We think it's best to advertise daily in the week leading up to the event so the bulk of the promotional money will be used in this category.

Are Matching Funds available?	□x Yes	☐ No	
Cash \$3,000	Source 2017 Marketing Budg	get % of Total 50°	%
In-Kind \$	Source	% of Total	

IV. Marketing and Outreach

Describe marketing plans and outreach strategies for your organization, for the Promotional Event for which you are requesting funding – and how they are designed to help you achieve current and future goals.

The Community Impact Newspaper Ad (1/4 page) will ensure that we reach every household in McKinney. Since the Heard-Craig placed a ¼ page ad in this newspaper early last year and could track our advertisement results, we are confident that this will be a good investment for this event.

Texas Magazine (events section) – This will be the first year to advertise the event in this publication. There is a complimentary magazine called Tea Time that we currently advertise in and we have seen an exceptional number of visitors come from our ads there.

Posters – This marketing collateral will take advantage of the local, downtown walking traffic.

Marketing Cards – For the Florist's stores so that they can invite their customers to come and see their design. KLAK radio spots – The marketing group at KLAK has talked with us about their packages for advertising regularly the week before the event. We have not yet tried a blitz like this but with the marketing expertise of KLAK, we would like to try.

V. Metrics to Evaluate Success

Attendance metrics will be kept for each day of the event. We will keep track of the zip code from where they came, whether they came alone or brought others, where they learned about the event, and whether they were here last year (repeat customers). Participating vendors provided business cards during last year's event but this year we would like to offer a floral Promotional where there is 10% off when bringing a floral card to the florist. That way we can close the data loop with participating vendors (florists) and ensure the whole event is working seamlessly.

Acknowledgements

If funding is approved by the MCDC board of directors, Applicant will assure:

- The Project/Promotional/Community Event for which financial assistance is sought will be administered by or under the supervision of the applying organization.
- All funds awarded will be used exclusively for the purpose described in this application.
- MCDC will be recognized in all marketing, advertising, outreach and public relations as a funder of the Project/Promotional/Community Event. Specifics to be agreed upon by applicant and MCDC and included in an executed performance agreement.
- Organization's officials who have signed the application are authorized by the organization to submit the application;
- Applicant will comply with the MCDC Grant Guidelines in executing the Project/Promotional/ Community Event for which funds were received.
- A final report detailing the success of the Project/Promotional/Community Event, as measured against identified metrics, will be provided to MCDC no later than 30 days following the completion of the Project/Promotional/Community Event.
- Up to 80% of the approved grant may be provided, on a reimbursement basis, prior to conclusion of the Project/Promotional/Community Event with submission of invoices/receipts to MCDC. The final 20% may be paid following MCDC's receipt of unpaid invoices/receipts; documentation of fulfillment of obligations to MCDC; and final report on the Project/Promotional/Community Event.
- The required performance agreement will contain a provision certifying that the applicant does not and will not knowingly employ an undocumented worker in accordance with Chapter 2264 of the Texas Government Code, as amended. Further, should the applicant be convicted of a violation under 8 U.S.C. § 1324a(f), the applicant will be required to repay the amount of the public subsidy provided under the agreement plus interest, at an agreed to interest rate, not later than the 120th day after the date the MCDC notifies the applicant of the violation.

We certify that all figures, facts and representations made in this application, including attachments, are true and correct to the best of our knowledge.

Chief Executive Officer

Representative Completing Application

M. Davis, Board Vice President November 29, 2016 K. Zupanic November 29, 2016

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Chief Executive Officer

M. Davis, Board Vice President

Take of James

November 29, 2016

Representative Completing Application

K. Zupanic

November 29, 2016

EXHIBIT A: ART MEETS FLORAL EVENT held at the Heard-Craig Center



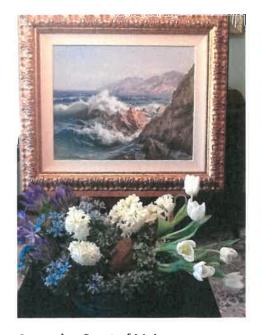
<u>Artwork:</u> Portrait of Dale

<u>Floral Design by:</u> Dream Petals Floral



<u>Artwork:</u> Danish Coast

<u>Floral Design by:</u> McKinney Market Street



<u>Artwork:</u> Coast of Maine <u>Floral Design by:</u> Gathered Floral



<u>Artwork:</u> Westerville Road, N.H.

<u>Floral Design by:</u> Tuberose Creative Design



Artwork: Egg of the Flamingo

Floral Interpretation by: Edwards Floral Design

And the <u>People's Choice Award</u> went to:



Artwork: Boats on Whiterock Lake by Frank Klepper (one of the famous Dallas Nine).

Floral interpretation by: Franklins Flowers

2016 TRUSTEES OF THE HEARD-CRAIG

President

Jody Lauden

1100 Hills Creek Drive McKinney TX 75070 214.578.5025

jmlauden46@gmail.com

Vice President

Martha Davis

601 Tucker Street McKinney TX 75069 972.529.5447h or 469.450.4798c

honey32142@yahoo.com

Treasurer Nate Pike

Of Wells Fargo Advisors 903.893.6227wk

nate.pike@wfadvisors.com

Secretary

Daryl Sorrells

6200 Wildwood Drive
McKinney TX 75070
972.529.5553h or 972.965.2111c
darylsorrells@sbcglobal.net

Joan Taylor

2604 West Point McKinney TX 75070 972.740.2609

jtaylor464@sbcglobal.net

Mary Beth Williams

McKinney TX 75070

mbwsoldit@yahoo.com

Stephanie Tyson

McKinney TX 75070

Smtyson99@sbcglobal.net

Heard-Craig Staff

Karen Zupanic
Executive Director
972-569-6909
executivedirector@heardcraig.org

Debbie Janssen
Finance
972-803-7036
djanssen70@yahoo.com
admin@heardcraig.org

Haley Leshowitz
Office and Events
972-569-6909
events@Heardcraig.org
info@heardcraig.org

Gail Robinson
Events Contractor
Gail.robinson@tx.rr.com
info@heardcraig.org

TBD Education and Programs

Amy Anderson (2015) Sang Lee (2016)
Interns
UT Austin
amymanderson1010@gmail.com
sangyeon41@gmail.com

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1	r	40	10	Heard-Craig Center for the Arts	
2	h	T		2016 Budget	2016
-	╢	+	\vdash	2010 Budget	BUDGET
3	H	+	\vdash		BUDGET
4	H	1			
5	H	-	Inc	ome 2091 - Trust Distribution (Intra Fund Transfer)	108,000
6	H	ł	\vdash	3050 · Grants	20,000
7 8	Н	ł		4000 · Contributions (Contributions)	4,800
9	H	+		4025 · Club donations	2,000
10	H	t		4000 · Contributions (Contributions) - Other	3,000
11	H	t		Total 4000 · Contributions (Contributions)	9,800
12	Ħ	t		4012 · Tea & Conversation	
13	1	Ť	25	4012.1 · Tea & Conversation - Member	6300
14				4012.2 · Tea & Conversation - Nonmember	14,700
15				4012 · Tea & Conversation - Other	0
16		1		Total 4012 · Tea & Conversation	21000
17	L	1	ļ		
18	Ц	1	-	4014 · Heard Craig Membership (Museum Memberships)	3,800
19	Ц	1		4015 · Garden	4,000
20	\mathbb{H}	+		4059 · Exhibit Revenue (This is the money we will get when we charge	2,000 160
21	H	+		4060 · Tour Income (Tour of House) 4061 · Canasta (rental fee for carriage house)	840
22	\parallel	+		4062 · Gift Shop	1600
24	H	+		4065 · Misc. Revenue (Miscellaneous)	40
25	+	+	+	4067 · CH-Garden Rentals	7,000
26	+	+	+-	4068 · House Rentals	2,000
27	-	+	11	4201 · Interest Income	7,000
28	+ 1	t	1	4202 · Div Inc - UBS Financial	3,000
29	Ħ	Ť		4203 · Div Inc - UBS Perm Endow	6,000
30	I	Ť	D)	4205 · Unrealized investment gains los	6,000
31	П	T			43,440
32					
33	Ì,			Total Income	202,240
34			1		
35	-	1	Co	st of Goods Sold	000
36	\mathbb{H}	H	-	4500 · Gift Shop Items	800
37	\parallel	1		tal COGS ss Profit	\$201,440
38 39	→	H	-	pense	7202,770
40	+	+	-	02 - Auditorium Rental	N/A
41	H	+	+	2000 - Inter Account Transfer (Transfer to Operating Account)	N/A
42	H	+	1	5010 · Aud. Contract Labor (Auditorium/Salaries Gross)	N/A
43	-	1000		5020 · Aud. Electricity (Auditorium/Electricity)	N/A
44	1	T		5021 · Aud. Gas (Auditorium/Gas)	N/A_
45		T		5022 · Auditorium Telephone (Telephone Lines)	N/A
46				5023 · Aud. Water-Sewer (Aud./Water & Sewer)	
47		L	1	5045 · Auditorium Plumbing/Electrical (Aud/Maint/Plumb/Electric)	N/A
48	-	11.			N/A N/A
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49		-		5054 · Aud. Cleaning (Aud/Cleaning/Extra Activ.) 5057 · Aud. Club Expenses (Auditorium/Laundry)	N/A N/A N/A
50	-			5054 · Aud. Cleaning (Aud/Cleaning/Extra Activ.) 5057 · Aud. Club Expenses (Auditorium/Laundry) 5078 · Auditorium Trash Pick-Up (Trash Pick-Up)	N/A N/A N/A
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500 511 522 533 544 555 566 577 588 599 600 611				5054 · Aud. Cleaning (Aud/Cleaning/Extra Activ.) 5057 · Aud. Club Expenses (Auditorium/Laundry) 5078 · Auditorium Trash Pick-Up (Trash Pick-Up) 5100 · Community Relations 5101 · Stakeholder Relations 5100 · Community Relations 5200 · Carriage House Expense 5220 · CH Electricity (C. H./Electricity) 5221 · CH Gas (Carriage House/Gas) 5223 · CH Water-Sewer (C. H./Water & Sewer) 5240 · CH FFE (C.H./Maintenance/Bdg.) 5243 · CH Maintenance (C.H./Maint/Plumbing/Elect/C.H.) 5245 · CH Plumbing/Electrical (Maint/Plumbing/Elect/C.H.) 5262 · CH Misc.Expense (Carriage House/Miscellan.)	N/A N/A N/A N/A N/A N/A 270 260 1,100 580 360 200 200 200 100 440
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50 51 52 53 54 55 56 57 58 59 60 61 62 63				5054 · Aud. Cleaning (Aud/Cleaning/Extra Activ.) 5057 · Aud. Club Expenses (Auditorium/Laundry) 5078 · Auditorium Trash Pick-Up (Trash Pick-Up) 5100 · Community Relations 5101 · Stakeholder Relations 5100 · Community Relations 5200 · Carriage House Expense 5220 · CH Electricity (C. H./Electricity) 5221 · CH Gas (Carriage House/Gas) 5223 · CH Water-Sewer (C. H./Water & Sewer) 5240 · CH FFE (C.H./Maintenance/Bldg.) 5243 · CH Maintenance (C.H./Maint/Plata & Air) 5245 · CH Plumbing/Electrical (Maint/Plumbing/Elect/C.H.) 5262 · CH Misc.Expense (Carriage House/Miscellan.) 5280 · CH Security 5200 · Carriage House Expense - Other Total 5200 · Carriage House Expense	N/A N/A N/A N/A N/A N/A 270 260 1,100 580 360 200 200 200 100 440
50 51 52 53 54 55 56 57 58 59 60 61 62 63 64				5054 · Aud. Cleaning (Aud/Cleaning/Extra Activ.) 5057 · Aud. Club Expenses (Auditorium/Laundry) 5078 · Auditorium Trash Pick-Up (Trash Pick-Up) 5100 · Community Relations 5101 · Stakeholder Relations 5100 · Community Relations 5200 · Carriage House Expense 5220 · CH Electricity (C. H./Electricity) 5221 · CH Gas (Carriage House/Gas) 5223 · CH Water-Sewer (C. H./Water & Sewer) 5240 · CH FFE (C.H./Maintenance/Bldg.) 5243 · CH Maintenance (C.H./Maint/Heat & Air) 5245 · CH Plumbing/Electrical (Maint/Plumbing/Elect/C.H.) 5262 · CH Misc. Expense (Carriage House/Miscellan.) 5280 · CH Security 5200 · Carriage House Expense - Other Total 5200 · Carriage House Expense	N/A N/A N/A N/A N/A N/A N/A 270 260 1,100 580 360 200 200 200 100 440 260
50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66				5054 · Aud. Cleaning (Aud/Cleaning/Extra Activ.) 5057 · Aud. Club Expenses (Auditorium/Laundry) 5078 · Auditorium Trash Pick-Up (Trash Pick-Up) 5100 · Community Relations 5101 · Stakeholder Relations 5100 · Community Relations 5200 · Carriage House Expense 5220 · CH Electricity (C. H./Electricity) 5221 · CH Gas (Carriage House/Gas) 5223 · CH Water-Sewer (C. H./Water & Sewer) 5240 · CH FFE (C.H./Maintenance/Bldg.) 5243 · CH Maintenance (C.H./Maint/Heat & Air) 5245 · CH Plumbing/Electrical (Maint/Plumbing/Elect/C.H.) 5262 · CH Misc. Expense (Carriage House/Miscellan.) 5280 · CH Security 5200 · Carriage House Expense - Other Total 5200 · Carriage House Expense 5300 · Education 5301 · Research	N/A N/A N/A N/A N/A N/A 270 260 1,100 580 360 200 200 200 100 440 260 3,970
50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66				5054 · Aud. Cleaning (Aud/Cleaning/Extra Activ.) 5057 · Aud. Club Expenses (Auditorium/Laundry) 5078 · Auditorium Trash Pick-Up (Trash Pick-Up) 5100 · Community Relations 5101 · Stakeholder Relations 5100 · Community Relations 5200 · Carriage House Expense 5220 · CH Electricity (C. H./Electricity) 5221 · CH Gas (Carriage House/Gas) 5223 · CH Water-Sewer (C. H./Water & Sewer) 5240 · CH FFE (C.H./Maintenance/Bldg.) 5243 · CH Maintenance (C.H./Maint/Heat & Air) 5245 · CH Plumbing/Electrical (Maint/Plumbing/Elect/C.H.) 5262 · CH Misc.Expense (Carriage House/Miscellan.) 5280 · CH Security 5200 · Carriage House Expense - Other Total 5200 · Carriage House Expense 5300 · Education 5301 · Research 5374 · Programs/Lectures	N/A N/A N/A N/A N/A N/A N/A 270 260 1,100 580 360 200 200 200 100 440 260
50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67				5054 · Aud. Cleaning (Aud/Cleaning/Extra Activ.) 5057 · Aud. Club Expenses (Auditorium/Laundry) 5078 · Auditorium Trash Pick-Up (Trash Pick-Up) 5100 · Community Relations 5101 · Stakeholder Relations 5100 · Community Relations 5200 · Carriage House Expense 5220 · CH Electricity (C. H./Electricity) 5221 · CH Gas (Carriage House/Gas) 5223 · CH Water-Sewer (C. H./Water & Sewer) 5240 · CH FFE (C.H./Maintenance/Bldg.) 5243 · CH Maintenance (C.H./Maint/Heat & Air) 5245 · CH Plumbing/Electrical (Maint/Plumbing/Elect/C.H.) 5262 · CH Misc.Expense (Carriage House/Miscellan.) 5280 · CH Security 5200 · Carriage House Expense - Other Total 5200 · Carriage House Expense 5300 · Education 5301 · Research 5374 · Programs/Lectures 5300 · Education	N/A N/A N/A N/A N/A N/A 270 260 1,100 580 360 200 200 200 100 440 260 3,970
50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67				5054 · Aud. Cleaning (Aud/Cleaning/Extra Activ.) 5057 · Aud. Club Expenses (Auditorium/Laundry) 5078 · Auditorium Trash Pick-Up (Trash Pick-Up) 5100 · Community Relations 5101 · Stakeholder Relations 5100 · Community Relations 5200 · Carriage House Expense 5220 · CH Electricity (C. H./Electricity) 5221 · CH Gas (Carriage House/Gas) 5223 · CH Water-Sewer (C. H./Water & Sewer) 5240 · CH FFE (C.H./Maintenance/Bldg.) 5243 · CH Maintenance (C.H./Maint/Plumbing/Elect/C.H.) 5245 · CH Plumbing/Electrical (Maint/Plumbing/Elect/C.H.) 5262 · CH Misc.Expense (Carriage House/Miscellan.) 5280 · CH Security 5200 · Carriage House Expense - Other Total 5200 · Carriage House Expense 5300 · Education 5301 · Research 5374 · Programs/Lectures 5300 · Education Total 5300	N/A N/A N/A N/A N/A N/A 270 260 1,100 580 360 200 200 200 100 440 260 3,970
50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 70				5054 · Aud. Cleaning (Aud/Cleaning/Extra Activ.) 5057 · Aud. Club Expenses (Auditorium/Laundry) 5078 · Auditorium Trash Pick-Up (Trash Pick-Up) 5100 · Community Relations 5101 · Stakeholder Relations 5100 · Cormunity Relations 5200 · Carriage House Expense 5220 · CH Electricity (C. H./Electricity) 5221 · CH Gas (Carriage House/Gas) 5223 · CH Water-Sewer (C. H./Water & Sewer) 5240 · CH FFE (C.H./Maintenance/Bldg.) 5243 · CH Maintenance (C.H./Maint/Heat & Air) 5245 · CH Plumbing/Electrical (Maint/Plumbing/Elect/C.H.) 5262 · CH Misc.Expense (Carriage House/Miscellan.) 5280 · CH Security 5200 · Carriage House Expense - Other Total 5200 · Carriage House Expense 5300 · Education 5301 · Research 5374 · Programs/Lectures 5300 · Education Total 5300 5400 · House Expenses	N/A N/A N/A N/A N/A N/A N/A N/A 270 260 1,100 580 360 200 200 200 100 440 260 3,970
500 511 522 533 544 555 566 577 588 599 600 611 622 633 644 655 666 677 688 699 700 711				5054 · Aud. Cleaning (Aud/Cleaning/Extra Activ.) 5057 · Aud. Club Expenses (Auditorium/Laundry) 5078 · Auditorium Trash Pick-Up (Trash Pick-Up) 5100 · Community Relations 5101 · Stakeholder Relations 5100 · Community Relations 5200 · Carriage House Expense 5220 · CH Electricity (C. H./Electricity) 5221 · CH Gas (Carriage House/Gas) 5223 · CH Water-Sewer (C. H./Water & Sewer) 5240 · CH FFE (C.H./Maintenance/Bldg.) 5243 · CH Maintenance (C.H./Maint/Heat & Air) 5245 · CH Plumbing/Electrical (Maint/Plumbing/Elect/C.H.) 5262 · CH Misc.Expense (Carriage House/Miscellan.) 5280 · CH Security 5200 · Carriage House Expense - Other Total 5200 · Carriage House Expense 5300 · Education 5301 · Research 5374 · Programs/Lectures 5300 · Education Total 5300 5400 · House Expenses	N/A N/A N/A N/A N/A N/A 270 260 1,100 580 360 200 200 200 100 440 260 3,970
50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 68 69 70				5054 · Aud. Cleaning (Aud/Cleaning/Extra Activ.) 5057 · Aud. Club Expenses (Auditorium/Laundry) 5078 · Auditorium Trash Pick-Up (Trash Pick-Up) 5100 · Community Relations 5101 · Stakeholder Relations 5100 · Cormunity Relations 5200 · Carriage House Expense 5220 · CH Electricity (C. H./Electricity) 5221 · CH Gas (Carriage House/Gas) 5223 · CH Water-Sewer (C. H./Water & Sewer) 5240 · CH FFE (C.H./Maintenance/Bldg.) 5243 · CH Maintenance (C.H./Maint/Heat & Air) 5245 · CH Plumbing/Electrical (Maint/Plumbing/Elect/C.H.) 5262 · CH Misc.Expense (Carriage House/Miscellan.) 5280 · CH Security 5200 · Carriage House Expense - Other Total 5200 · Carriage House Expense 5300 · Education 5301 · Research 5374 · Programs/Lectures 5300 · Education Total 5300 5400 · House Expenses	N/A N/A N/A N/A N/A N/A N/A 270 260 1,100 580 360 200 200 200 200 440 260 3,970 1,400

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4	1	Τ		
75	#		5430 · House Landscape/Maint. (House/Landscape Mainten.)	\$6,000
76			5431 · House Sprinkler Maint. (House/Land.SprinklerMaint)	770
77			5432 · House Watering (Hse/Land.Sprink.WaterCost)	3,800
78	Ш		5442 · House FFE (House/Maint/Equip/Furnish)	5,000
79	Ш		5443 · House Heat/Air Maint. (House/Maint/Heat & Air)	7,070
80	Щ		5445 · House Plumbing/Electric (Hse/Maint/Plumb/Electric)	200
81	Ш		5453 · House Cleaning (H. C. House/Cleaning)	3,600
82	Щ		5456 · House Decorations (H. C. House/Decoration)	150
83	Ш		5465 · House Supplies	250
84	Щ	\perp	5468 · House Pest Control (H. C. House/Pest Control)	1,600
85	Ш		5475 · House Preservation Account	\$400
86	Ш	\perp	5480 · House Security (H. C. House/Security)	2400
87	Ш		5400 · House Expenses - Other	0
88	Щ	_	Total 5400 - House Expenses	\$39,177
89	Ш		5500 · Garden Expenses	8,000
90	Ш	_	5510 · Property Decorations	60
91			5520 · Refunds	
92	Щ	L	5600 · Administrative Expenses	
93	\prod	L.	Contract Labor (contract labor)	4518
94			5622 · Telephone (Gen./Telephone)	2750
95	\prod	Ĺ	5655 · Technology (computers, projectors, wifi and any technology	2500
96	Ш		5665 · Office Supplies (Gen/Office Supply/Expense)	1,900
97			5600 · Administrative Expenses - Other	0
98			Total 5600 · Administrative Expenses	11,668
99	П		5630 · Grounds Improvements (Gardens/Yard)	300
100	Ti		5642 · General Maint. (Gen/Maint/Equip/Furnishs)	0
101	T		5662 · Gen.Misc. (GenOverhead/Miscellaneous)	0
102	П		5663 · Professional Training/Ed (professional development for staff)	1,600
103	T	Т	5664 · Professional Dues	600
104	П	Τ	5676 · Tea & Conversation Supplies	4,000
105	T	Т	5677 · Internet	300
106	П	Т	5680 · Event Expense	
107	1	1	5680.01 · Music	100
108	П	Т	5680 · Event Expense - Other	200
109	П	Т	Total 5680 · Event Expense	300
110		Т	5681 · Exhibit Expenses	800
111	П	Т	5685 · Marketing	
112	T		5685.01 · Printing	900
113	T	T	5685 · Marketing - Other	5,200
114	I	П	Total 5685 · Marketing	6,100
115	JI			
116	I		5688 · Recognition	900
117	JI	Ι	5690 · Tax/Legal (General Overhead/Audit)	2900
118	1		5692 · Insurance (General Overhead) (GeneralOverhead/Insurance)	21000
119	T		5698 · - Sales Tax	400
120	1	T	5800 · Investment Fees	250
121	11		5801 · Bank Charges	275
122	T		5802 · Paypal Fees	100
123	1		6550 · Salaries and Wages	
124	11		6555 · Management (Wage Account - Employee Gross Pay)	
125	T	T	6560 · Support Staff (Wage Account - Employee Gross Pay)	
126	11	T	6565 · Payroll Taxes (Tax Account - Employer Taxes)	
127	11	T	Total 6550 · Salaries and Wages	99,000
128	11	1	66900 · Reconciliation Discrepancies (Discrepancies between bank sta	tements and com
$\overline{}$	11	T	6999 - 6999	
1291	H	\top	7800 · Collection Management	
129 130	-11	Te	otal Expense	\$199,730
$\overline{}$	- 11			
130 131				DVD
130 131 132				\$2,510
130 131 132 133	Ti No	iel	Ordinary Income	\$2,510
130 131 132 133 134	1	iel		\$2,510
130 131 132 133		iel		\$2,510

Heard-Craig Center for the Arts Profit & Loss Budget vs. Actual January through October 2015

Accrual Basis

3:45 PM 11/29/16

	Jan - Oct 15	Budget	\$ Over Budget
Ordinary Income/Expense Income 2091 · Trust Distribution (Intra Fund Transfer) 3050 · Grants 3300 · Interest Earned	109,849.19 2,046.00 0.00	127,632.44 0.00 20.00	-17,783.25 2,046.00 -20.00
4000 · Contributions (Contributions) 4025 · Club donations 4000 · Contributions (Contributions) - Other	3,065.00 4,583.25	2,500.00	2,083.25
Total 4000 · Contributions (Contributions)	7,648.25	2,500.00	5,148.25
4012 · Tea & Conversation 4012.1 · Tea & Conversation - Member 4012.2 · Tea & Conversation - Nonmember 4012 · Tea & Conversation - Other	180.00 500.00 1,653.57	4,000.00	-2,346.43
Total 4012 · Tea & Conversation	2,333.57	4,000.00	-1,666.43
4014 - Heard Craig Membership (Museum Memberships) 4015 - Garden 4060 - Tour Income (Tour of House)	2,560.00 1,109.00 376.00	1,200.00 0.00 2,500.00	1,360.00 1,109.00 -2,124.00
4001 - Canasta (tental recipional) 4062 - Giff Shop 4065 - Misc Revenue (Miscellaneous)	688.80 980.74	2,000.00	-1,311.20 -2,019.26
4067 · CH-Garden Rentals 4068 · Horise Rontals	4,242.00	5,500.00	-1,258.00
4070 Hall Rentals	7,640.00	5,000.00	2,640.00
4201 · Interest income 4202 · Div Inc - UBS Financial 4203 · Div Inc - UBS Perm Endomony	2,369.09 4,910.33 1,579.28 -13.090.67		
4200 - On earlied Investinant gains los	00.0	1,000.00	-1,000.00
Total Income	135,997.18	154,552.44	-18,555.26
Cost of Goods Sold 4500 • Gift Shop Items	742.59	1,000.00	-257.41
Total COGS	742.59	1,000.00	-257.41
Gross Profit	135,254.59	153,552.44	-18,297.85

Heard-Craig Center for the Arts Profit & Loss Budget vs. Actual

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11/29/16 Accrual Basis

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Jan - Oct 15 Budget \$ Over Budget	1,022.00 1.022.00 0.00	00.009	750.00	1,600.00	250.00 1,0	125.00		0.00 190.00 -190.00		400.00	42.08 0.00 42.08 42.08 0.00 62.64	130.00	275.29	10.48	285.77		1,200.00	1,100.00	450.00	200.00 87.93	2,243.17 00.00 00.00	200.002	0.00 350.00	100.00		345.70 980.00 -634.30	0.00 50.00 -50.00 260.00	8,647.30 4,880.00 3,767.30	000	47.10	49.98	273.22
•	Expense 02 - Auditorium Rental	03 · CH/Garden Deposit Refunds	5010 · Aud. Contract Labor (Auditorium/Salaries Gross)	5020 · Aud. Electricity (Auditorium/Electricity)	5021 · Aud. Gas (Auditorium/Gas)	5022 · Auditorium Telephone (Telephone Lines)	5023 · Aud. Water-Sewer (Aud./Water & Sewer)	5041 · Auditorium Elevator (Aud/Maint) (Aud/Maintenance/Elevator)	5045 · Auditorium Plumbing/Electrical (Aud/Maint/Plumb/Electric)	5054 · Aud. Cleaning (Aud/Cleaning/Extra Activ.)	5057 · Aug. Ciub Expenses (Augitorium/Laundry) 5078 · Auditorium Trash Dick-IIn (Trash Dick-IIn)	5080 - Auditorium Security (Auditorium/Security)	5100 · Community Relations (Expenses related to building community partners) 5101 · Stakeholder Relations (Expenses related to building relations within the Heard	5100 · Community Relations (Expenses related to building community partners) - Other	Total 5100 · Community Relations (Expenses related to building community partners)	5200 · Carriage House Expense	5220 · CH Electricity (C. H./Electricity)	5221 - CH Gas (Carriage House/Gas)	5223 · CH Water-Sewer (C. H./Water & Sewer)	5240 · CH FFE (C.H./Maintenance/Bldg.) 5243 · CH Maintenance /C H /Maint/Loot & Air	5244 - CH Mannetialle (C.I.) Mannetial Alf) 6244 - CH Evenier (CH Mainsteau & Alf)	5245 · CH Plumbing/Electrical (Maint/Plumbing/Elect/C.H.)	5253 · CH Cleaning (Carriage House/Cleaning)	5262 · CH Misc. Expense (Carriage House/Miscellan.)	5268 · CH Pest Control (CarriageHouse/PestControl)	5280 · CH Security	5283 · CH Cleaning Supplies (Carriage House/Supplies) 5200 · Carriage House Expense - Other	Total 5200 · Carriage House Expense	5300 · Education (expenses related to creating educaional programing)	5374 • Programs/Lectures (General Overhead/Programs)	5300 · Education (expenses related to creating educaional programing) - Other	Total 5300 · Education (expenses related to creating educaional programing)

Heard-Craig Center for the Arts Profit & Loss Budget vs. Actual

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11/29/16 Accrual Basis

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## Comparison of the Control of the	00000	
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1.053.57 1,30 1.053.57 1,30 1.06.09 20 1. C. House/Water & Sewer) nt. (House/Landscape Mainten.) 1. (House/Maint/Plent & Air) 2. (House/Maint/Plent & Air) 3. (A.2.0 3. (A	2,500.00	-1,791.71
166.09 120 1245.38 10,000 12, (House/Landscape Mainten.) 12, (House/Land-SprinklerMaint) 13, (House/Maint/Heat & Air) 14, (House/Maint/Heat & Air) 15, (House/Maint/Heat & Air) 16, (House/Maint/Heat & Air) 17, (House/Maint/Heat & Air) 1	1,300.00	-246.43
nt. (House/Landscape Mainten.) 1. (House/Land-SprinklerMaint) 2. (House/Land-SprinklerMaint) 2. (House/Land-SprinklerMaint) 2. (House/Land-SprinklerMaint) 3. (House/Land-SprinklerMaint) 3. (House/Land-SprinklerMaint) 4. (House/Maint/Heat & Air) 4. (House/Maint/Plant & Air) 4. (House/Supplies) 5. C. House/Pest Control) 5. C. House/Supplies) 6. C. House/Supplies) 6. C. House/Supplies) 6. C. House/Supplies) 7. (House/Supplies) 6. C. House/Supplies) 7. (House/Supplies) 7. (House/Supplies) 7. (House/Supplies) 7. (House/Supplies) 8. (House/Supplies) 8. (House/Supplies) 8. (House/Supplies) 9. (House/Supplies) 9. (House/Supplies) 9. (House/Supplies) 1. (House/Sup	206.00	-39.91
House/Land.SprinklerMaint 2,072.95 5,00 1,000 1,3064.00 1,3064.00 1,000 1,3064.00 1,3064.00 1,000 1,000 1,500 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1	10,000.00	-2,656.60
Land.Sprink.WaterCost) Land.Sprink.WaterCost) Int/Equip/Furnish) (House/Maint/Heat & Air) ay Maint. (House/Maint/Parking/Walks) Aric (Hse/Maint/Plumb/Electric) Aric (Hse/Maint/Plumb/Electric) Aric (Hse/Maint/Plumb/Electric) For House/Cleaning) C. House/Pest Control) Count House/Cleaning) C. House/Security) C. House/Security) C. House/Security) C. House/Security) C. House/Supplies) C. House/Supplies C. House/Supp	750.00	-334.62
13,664.00 13,000 14,664.00 13,000 15,000 15,000	5,000.00	-1,927.05
(House/Maint/Heat & Air) ay Maint (House/Maint/Parking/Walks) ay Maint (House/Maint/Parking/Walks) by Control (House/Maint/Plumb/Electric) cric (Hse/Maint/Plumb/Electric) cric (Hse/Maint/Plumb/Electric) cond (House/Cleaning) count (House/Cleaning) count (House/Supplies) count (House/Maint/Plack) count (House/Maint/Plack) count (House/Supplies) count (House/Maint/Plack) count (House/Cleaning) count	13,000.00	664.00
ay Maint. (House/Maint/Parking/Walks) oric (Hse/Maint/Plumb/Electric) House/Cleaning) C. House/Pest Control) C. House/Pest Control) C. House/Security) ies (H. C. House/Supplies) er 42,168.05 304.21 304.21 728.75 hone) s, projectors, wiff and any technology expense or repair) 1,359.25 1,800	1,500.00	773.83
ric (Hse/Maint/Plumb/Electric) House/Cleaning) C. 949.71 50 2949.71 50 2949.71 50 259.75 1,400.00 30 1,400.00 30 House/Security) ies (H. C. House/Supplies) er 42,168.05 304.21 304.21 728.75 hone) s, projectors, wiff and any technology expense or repair) 1,359.25 1,359.25 1,369.25	500.00	-200.00
House/Cleaning) 2.949.71 50 259.75 1,400.00 75 ccount House/Security) ies (H. C. House/Supplies) er 42,168.05 304.21 304.21 728.75 hone) s, projectors, wifi and any technology expense or repair) 1,359.25 1,80	500.00	-500.00
259.75 1,400.00 75 ccount House/Security) ies (H. C. House/Supplies) er 42,168.05 304.21 304.21 728.75 indice Supply/Expense) 1,359.25 1,80	500.00	2,449.71
1,400.00 75 ccount ccount house/Security) ies (H. C. House/Supplies) er 42,168.05 304.21 304.21 728.75 indice Supply/Expense) 1,359.25 1,80		
1,12	750.00	650.00
House/Security) ies (H. C. House/Supplies) er cr 1,12 0.00 5,247.83 42,168.05 304.21 304.21 728.75 s, projectors, wiff and any technology expense or repair) 1,359.25 1,80	300.00	-300.00
ies (H. C. House/Supplies) or or or and any technology expense or repair) ies (H. C. House/Supply/Expense) 2,247.83 42,168.05 304.21 728.75 2,503.19 976.12 1,359.25 1,80	1,120.00	994.56
42,168.05 304.21 304.21 shone) 728.75 2,503.19 976.12 1,359.25 1,80	50.00	-50.00
304.21 728.75 shone) s, projectors, wifi and any technology expense or repair) 1,359.25	42,976.00	-807.95
or) 2,293.19 s, projectors, wifi and any technology expense or repair) 976.12 1,359.25		
728.75 2,293.19 976.12 1,359.25		
976.12 1,359.25	2 500 00	206 p4
1,359.25	2,300.00	-200.01
5600 · Administrative Expenses - Other	1,800.00	-440.75
Total 5600 · Administrative Expenses	4,300.00	1,232.07
5630 - Grounds Improvements (Gardens/Yard)	250.00	-181 70
9	150.00	474.36
2,714.16	1,800.00	914.16
evelopment for staff) 500.00	200.00	00:00
70.00	300.00	-230.00
onversation Supplies 2,481,23	2,500.00	-18.77
295.30	1,100.00	-804.70
5678 • Music in the Garden	150.00	-150.00
5685.01 • Printing 206.95		
Other 4,696.10	1,500.00	3,196.10
Total 5685 · Marketing 4,903.05	1,500.00	3,403.05

Heard-Craig Center for the Arts Profit & Loss Budget vs. Actual

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3:45 PM 11/29/16 Accrual Basis

	Jan - Oct 15	Budget	\$ Over Budget
5688 · Recognition 5690 · Tax/Legal (General Overhead/Audit) 5692 · Insurance (General Overhead) (GeneralOverhead/Insurance) 5698 · Sales Tax 5801 · Bank Charges 5802 · Paypal Fees	500.00 1,511.40 25,330.27 706.20 241.50 66.08	2,000.00 15,000.00 350.00	-488.60 10,330.27 356.20
6555 · Management (Wage Account - Employee Gross Pay) 6556 · Management (Wage Account - Employee Gross Pay) 6565 · Payroll Taxes (Tax Account - Employer Taxes) 6550 · Salaries and Wages - Other	27,923.07 13,732.13 3,335.76 0.00	55,000.00 5,000.00 3,000.00 3,000.00	-27,076.93 8,732.13 335.76 -3,000.00
Total 6550 · Salaries and Wages	44,990.96	66,000.00	-21,009.04
66900 · Reconciliation Discrepancies (Discrepancies between bank statements and com	3.94		
5601 · Art Expense 7800 · Collection Management - Other	0.00	2,500.00	-2,500.00
Total 7800 · Collection Management	45.00	2,500.00	-2,455.00
Total Expense	152,483.13	151,723.00	760.13
Net Ordinary Income	-17,228.54	1,829.44	-19,057.98
Net Income	-17,228.54	1,829.44	-19,057.98

Heard-Craig Center for the Arts Profit & Loss Budget vs. Actual

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Accrual Basis

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6 Budget \$ Over Budget	.00 20,000.00 -26,679.18 .00 20,000.00 -18,000.00	4,800.00 2,000.00 3,000.00 -168.54	.46 9,800.00 -4,898.54	6,300.00 -4,840.00 14,700.00 -10,575.00 0.00 2,549.00	.00 21,000.00 -12,866.00	468.00 3,800.00 668.00 459.70 4,000.00 -3,540.30	00:00	,210.50 0.00 1,210.50 .658.00 2.000.00 -342.00		1,600.00	0.00	40.00		0.00	7,000.00	3,000.00	6,000.00	6,000.00	.987.37 0.00 0.00 0.00 0.00 0.00	202,240.00 -55,	858.57 800.00 58.57	858.57 800.00 58.57	.03 201,440.00 -56,001.97
Jan 1 - Nov 28, 16	81,320.82 2,000.00	70.00 2,000.00 2,831.46	4,901.46	1,460.00 4,125.00 2,549.00	8,134.00	4,468.00 459.70	_		**	1,06	99	0.00	9,72	28,	5,801.14	1,728.17	31	11,158.35	757,387,37	146,296.60	38	38	145,438.03
	Ordinary Income/Expense Income 2091 · Trust Distribution (Intra Fund Transfer) 3050 · Grants	4000 · Contributions (Contributions) 4005 · Patron Campaign 4025 · Club donations 4000 · Contributions (Contributions) - Other	Total 4000 · Contributions (Contributions)	4012 · Tea & Conversation 4012.1 · Tea & Conversation - Member 4012.2 · Tea & Conversation - Nonmember 4012.3 · Granddaughter Tea	Total 4012 · Tea & Conversation	4014 · Heard Craig Membership (Museum Memberships) 4015 · Garden	4030 · Fundraising (Fundraiser)	4058 · Event Revenue 4059 · Exhibit Revenue (This is the monev we will get when we charge customers to com	4060 · Tour Income (Tour of House)	4062 · Giff Shop	4063 · Art of the Card Income	4065 ⋅ Misc. Revenue (Miscellaneous)	4067 Ch-Garden Rentals	4000 · nouse Rentals 4075 · Rentals (Rentals of tablecloths and other equipment)		4202 · Div Inc - UBS Financial	4203 · Div Inc - UBS Perm Endow	4205 · Unrealized investment gains los	4206 · Dividend Income	Total Income	Cost of Goods Sold 4500 · Gift Shop Items	Total COGS	Gross Profit

Heard-Craig Center for the Arts Profit & Loss Budget vs. Actual January 1 through November 28, 2016

3:46 PM 11/29/16 Accrual Basis

	Jan 1 - Nov 28, 16	Budget	\$ Over Budget
Expense 5100 · Community Relations (Expenses related to building community partners) 5101 · Stakeholder Relations (Expenses related to building relations within the Heard 5100 · Community Relations (Expenses related to building community partners) · Other	0.00	270.00 260.00	-270.00
Total 5100 · Community Relations (Expenses related to building community partners)	45.68	530.00	-484.32
5200 · Carriage House Expense 5220 · CH Electricity (C. H./Electricity) 5221 · CH Gas (Carriage House/Gas) 5223 · CH Water-Sewer (C. H./Water & Sewer) 5240 · CH FFF (C. H./Waithenance/Bildo)	638.03 617.19 425.17	1,100.00 580.00 360.00	-461.97 37.19 65.17
5243 · CH Maintenance (C.H./MaintHeat & Air) 5245 · CH Plumbing/Electrical (WaintPlumbing/Elect/C.H.) 5253 · CH Cleaning (Carriage House/Cleaning) 5256 · CH Decorations (Carriage Hosue/Decoration)	1,391.03 1,391.03 59.95 150.00 73.28	200.00 200.00 0.00 0.00	-200.00 1,191.03 -140.05 150.00 73.28
5262 · CH Misc. Expense (Carriage House/Miscellan.) 5268 · CH Pest Control (CarriageHouse/PestControl) 5280 · CH Security 5283 · CH Cleaning Supplies (Carriage House/Supplies) 5200 · Carriage House Expense - Other	1,692.00 1,010.75 35.26	100.00 0.00 440.00 0.00	-100.00 1,692.00 570.75 35.26
Total 5200 · Carriage House Expense	6,092.66	3,440.00	2,652.66
5300 · Education (expenses related to creating educaional programing) 5374 · Programs/Lectures (General Overhead/Programs) 5300 · Education (expenses related to creating educaional programing) - Other	25.00	1,400.00	-1,375.00 47.14
Total 5300 · Education (expenses related to creating educaional programing)	72.14	1,400.00	-1,327.86
5400 · House Expenses 5420 · House Electricity (H. C. House/Electricity) 5421 · House Gas (H. C. House/Gas)	5,864.44	5,500.00	364.44
5423 · House Water-Sewer (H. C. House/Water & Sewer)	1,906.24	1,300.00	606.24
5430 · House Landscape/Maint. (House/Landscape Mainten.)	8,116.00	167.00	-167.00 2,116.00
5431 · House Sprinkler Maint. (House/Land.SprinklerMaint) 5432 · House Watering (Hse/Land.Sprink.WaterCost)	86.00	3 800 00	-684.00
5442 · House FFE (House/Maint/Equip/Furnish)	0.00	5,000.00	-5,000.00
5443 · House Heat/Air Maint. (House/Maint/Heat & Air) 5445 · House Plumbing/Electric (Hse/Maint/Plumb/Electric)	1,947.29 827.70	7,070.00 200.00	-5,122.71 627.70
5446 · House Maintenance	215.00	0.00	215.00
5453 · House Cleaning (H. C. House/Cleaning)	2,700.00	3,600.00	-900.00
5465 - House Supplies	38.89 486 13	150.00	-111.11
5468 · House Pest Control (H. C. House/Pest Control)	610.00	1,600.00	-990.00

Heard-Craig Center for the Arts Profit & Loss Budget vs. Actual January 1 through November 28, 2016

3:46 PM 11/29/16 Accrual Basis

	Jan 1 - Nov 28, 16	Budget	\$ Over Budget
5475 · House Preservation Account 5480 · House Security (H. C. House/Security)	1,445.75	400.00	-300.00
Total 5400 · House Expenses	27,708.58	39,177.00	-11,468.42
5500 · Garden Expenses 5510 · Property Decorations 5520 · Refunds 5525 · Art of the Card Expenses 5600 · Administrative Expenses	1,812.78 132.67 40.00 594.00	8,000.00 60.00 0.00 0.00	-6,187.22 72.67 40.00 594.00
Contract Labor (contract labor) 5622 · Telephone (Gen./Telephone) 5655 · Technology (computers, projectors, wifi and any technology expense or repair) 5665 · Office Supplies (Gen/Office Supply/Expense)	586.50 2,819.35 2,156.01 1,908.03	4,518.00 2,750.00 2,500.00 1,900.00	-3,931.50 69.35 -343.99 8.03
Total 5600 · Administrative Expenses	7,469.89	11,668.00	-4,198.11
5630 · Grounds Improvements (Gardens/Yard) 5642 · General Maint. (Gen/Maint/Equip/Furnishs) 5663 · Professional Training/Ed (professional development for staff) 5664 · Professional Dues	0.00 703.83 198.77 0.00	300.00 0.00 1,600.00	-300.00 703.83 -1,401.23 -600.00
5677 · Internet	3,743.54	4,000.00	-256.46 60.00
obsu · Event Expense 5680.01 · Music 5680 · Event Expense - Other	0.00	100.00	-100.00 872.81
Total 5680 · Event Expense	1,072.81	300.00	772.81
5681 · Exhibit Expenses 5682 · Fundraising expenses 5685 · Marketing	767.56 163.67	800.00	-32.44 163.67
5685.01 · Printing 5685 · Marketing - Other	319.40 3,951.30	900.00	-580.60 - 1,2 48.70
Total 5685 · Marketing	4,270.70	6,100.00	-1,829.30
5688 · Recognition 5690 · Tax/Legal (General Overhead/Audit) 5692 · Insurance (General Overhead) (GeneralOverhead/Insurance) 5698 · Sales Tax 5699 · Other Taxes 5700 · League Membership Expenses 5700 · League Membership Expenses 5800 · Investment Fees 5801 · Bank Charges	151.69 1,875.00 21,008.92 213.10 128.00 430.08 3,799.74 35.86 291.77	900.00 2,900.00 21,000.00 400.00 0.00 0.00 250.00 275.00	-748.31 -1,025.00 8.92 -186.90 128.00 430.08 3,549.74 -239.14

3:46 PM 11/29/16 Accrual Basis

Heard-Craig Center for the Arts Profit & Loss Budget vs. Actual

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January 1

	Jan 1 - Nov 28, 16	Budget	\$ Over Budget
6550 · Salaries and Wages 6555 · Management (Wage Account - Employee Gross Pay) 6560 · Support Staff (Wage Account - Employee Gross Pay) 6565 · Payroll Taxes (Tax Account - Employer Taxes) 6550 · Salaries and Wages · Other	49,807.60 21,102.31 5,560.05 0.00	0.00 0.00 0.00 0.00,000,00	49,807.60 21,102.31 5,560.05 -99,000.00
Total 6550 · Salaries and Wages	76,469.96	00.000,66	-22,530.04
Total Expense	159,653.40	203,100.00	-43,446.60
Net Ordinary Income	-14,215.37	-1,660.00	-12,555.37
Net Income	-14,215.37	-1,660.00	-12,555.37

1600 Patherson St., Dallas, Tex. 75201 Dep.....timent of the Treasury

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Internal Revenue Service

In reply refer to:

A: E0: RT: 309

AUG 2 4 1971

The Heard-Craig Nomen's Club Trust 205 West Hunt McKinney, Texas

Accounting Period: December 31

Gentlemen:

Based on information supplied, we have concluded that your organization is exempt from Federal income tax under section 501(c)(3) of the Internal Revenue Code. This determination assumes the organization's operations will be as stated in the exemption application.

We have further concluded that the organization is a private foundation as defined in section 509(a) of the Code. In this letter we are not determining whether the organization is a private operating foundation as defined in section 4942(j)(3).

Any changes in your character or purposes must be reported immediately to us for consideration of their effect upon your exempt status. You must also report any change in your name or address.

You are required to file an annual information return, Form 990, by the fifteenth day of the fifth month after the end of your annual accounting period.

You are not required to file Federal income tax returns unless you are subject to the tax on unrelated business income under section 511 of the Code. If you are subject to this tax, you must file an income tax return on Form 990-T. In this letter we are not determining whether any of your present or proposed activities is unrelated trade or business as defined in section 513 of the Code.

Contributions made to you are deductible by donors as provided in section 170 of the Code. Bequests, legacies, devises, transfers or gifts to or for your use are deductible for Federal estate and gift tax purposes under the provisions of section 2055, 2106 and 2522 of the Code.

You are not liable for Federal Unemployment Taxes. You are liable for social security taxes only if you have filed waiver of exemption certificates as provided in the Federal Insurance Contributions Act.

Sincerely yours,

Ellis Campbell, Jr. (TSE)

Robert L. Trimble 2030 Ropublic Bank Tower Dallas, Texas

Ellis Campbell, Jr. District Director John L. McCraw. Jr. 211 North Tennessee Street McKinney, Texas 75069