McKINNEY COMMUNITY DEVELOPMENT CORPORATION Project Grant Application

Fiscal Year 2020

IMPORTANT:

- Please read the McKinney Community Development Corporation Grant Guidelines prior to completing this application.
- The Grant Guidelines and Application are available at www.mckinneycdc.org; by calling 972.547.7653 or by emailing cschneible@mckinneycdc.org
- Contact us to discuss your plans for submitting an application prior to completing the form.
- A completed application and all supporting documents are required to be submitted via email or on a thumb drive for consideration by the MCDC board. Please submit the application to:

McKinney Community Development Corporation 5900 S. Lake Forest Blvd., Suite 110 McKinney, TX 75070

 If you are interested in preliminary Board of Directors review of your project proposal or idea, please complete and submit the Letter of Inquiry form, available at www.mckinneycdc.org, by calling 972.547.7653 or emailing cschneible@mckinneycdc.org.

Applications must be completed in full, using this form, and received by MCDC, via email or on a thumb drive, by 5:00 p.m. on the date indicated in schedule below.

2020 Project Grant Application Schedule

| Application Deadline | Presentation to MCDC Board | Board Vote and Award Notification |
|----------------------------|-------------------------------|--------------------------------------|
| Cycle I: December 30, 2019 | January 23, 2020 | February 27, 2020 |
| Cycle II: March 31, 2020 | April 23, 2020 | May 28, 2020 |
| Cycle III: June 30, 2020 | July 23, 2020 | August 27, 2020 |

APPLICATION

Project Grants support for projects eligible for consideration under Sections 501 and 505 of the Texas Local Government Code. These include:

- Projects Related to the Creation or Retention of Primary Jobs
- Infrastructure Improvement Projects Necessary to Develop New or Expanded Business Enterprises
- Public Parks and Open Space Improvements
- Projects Related to Recreational or Community (city/public access) Facilities
- Professional and Amateur Sports and Athletic Facilities, including Children's Sports
- Entertainment, Tourist and Convention Facilities
- Projects Related to Low Income Housing
- Mass Transit-Related Facilities (facilities and/or equipment)
- Airport Facilities

| INFORMATION ABOUT YOUR ORGANIZATION |
|--|
| Name: McKinney Downtown Business Re-Development Inc |
| Federal Tax I.D.: 04-3615798 |
| Incorporation Date: 2002 |
| Mailing Address: 111 N. Tennessee St. |
| City McKinney ST: TX Zip: 75069 |
| Phone: 972-547-2660 Fax: 972-547-2615 Email: contact-mainstreet@mckinneytexas.org |
| Website: www.downtownmckinney.com |
| Check One: |
| Nonprofit – 501(c) Attach a copy of IRS Determination Letter Governmental entity For profit corporation Other Professional affiliations and organizations to which your organization belongs: Texas Main Street, National Main Street, Texas Downtown Association, Texas Commission on the Arts, McKinney Chamber of Commerce |
| |
| |
| REPRESENTATIVE COMPLETING APPLICATION: |
| Name: Amy Rosenthal |
| Title: Director |
| Mailing Address: Same as above |
| City: ST: Zip: |
| Phone:972-547-2652 Fax: 972-547-2615 Email: arosenthal@mckinneytexas.org |

| CONTACT FOR COMMUNICATIONS BET | WEEN MCDC ANI | O ORGANIZATION: |
|--|-------------------------------------|---|
| Name: Amy Rosenthal | | |
| Title: Director | | 34 |
| Mailing Address: Same as above | | |
| City: ST: | | Zip: |
| Phone: Cell 817-269-1326 | Fax: | Email: arosenthal@mckinneytexas.org |
| | | |
| FUNDING | | |
| Total amount requested: \$66,000 | | |
| Matching Funds Available (Y/N and amount): Ye | es – for marketing - \$ | 55,000 |
| Will funding be requested from any other City of Support Grant)? | McKinney entity (e.c | J. TIRZ Grant, City of McKinney Community |
| ☐ Yes | | |
| Please provide details and funding requested: P implement opening event for unit | artnership with Bette | r Block to build custom mobile unit and |
| | | |
| PROJECT Start Date: June 2020 | Completion Date: | October 2020 |
| | | |
| BOARD OF DIRECTORS (may be included a Robert Matthew Hamilton, Chair | s an attachment) Jolie Williams, | , Vice Chair |
| Kathryn Waite, Secretary/Treasure | Doug Wilmart | h |
| Ric Anderson | Kaci Lyford | |
| Julie Williams | Preston Chase | Schwalls |
| Jim Smith | Taylor Phelan, | Alternate |

| LEADERSHIP STAFF (may be included | as an attachment) |
|-----------------------------------|-------------------|
| Amy Rosenthal | Aaron Werner |
| Andrew Jones | Jakia Brunell |
| | |

Using the outline below, provide a written narrative no longer than 7 pages in length:

I. Applying Organization

Describe the mission, strategic goals and objectives, scope of services, day to day operations and number of paid staff and volunteers.

Disclose and summarize any significant, planned organizational changes and describe their potential impact on the Project for which funds are requested.

II. Project

- Outline details of the Project for which funds are requested. Include information regarding scope, goals, objectives, end user.
- Describe how the proposed Project fulfills strategic goals and objectives for your organization and benefits the McKinney community.
- Please also include planned support activities, timeframe/schedule, and estimated use and admission fees if applicable.
- Include the location for Project.
- Provide a timeline for the Project from design to completion.
- Will the project be competitively bid?
- Are there plans for growth/expansion in future years?

Please provide the information requested below:

| • | An expansion/improvement? | ⊠ Yes | | No |
|---|---------------------------|-------|-------------|----|
| • | A replacement/repair? | ☐ Yes | \boxtimes | No |
| • | A multi-phase project? | ⊠ Yes | | No |
| • | A new project? | | | No |

Has a feasibility study or market analysis been completed for this proposed project? *If so, please attach a copy of the Executive Summary.*

Provide specific information to illustrate how this Project aligns with one or more of the goals and strategies adopted by McKinney City Council and McKinney Community Development:

- Eligible for MCDC consideration under Sections 501 to 505 of the Texas Local Government Code (refer to MCDC Grant Guidelines and/or page 1 of this application)
- Support cultural, sports, fitness, entertainment, community projects and events that attract resident and visitor participation and contribute to quality of life, business development and growth of McKinney sales tax revenue
- Highlight and promote McKinney as a unique destination for residents and visitors alike
- Meet citizen needs for quality of life improvements, business development and sustainable economic growth for residents in the City of McKinney
- Demonstrate informed financial planning addressing long-term costs, budget consequences and sustainability of projects for which funding is requested

Indicate which goal(s) listed above will be supported by the proposed Project/Promotional/Event:

- Support cultural, sports, fitness, entertainment, community projects and events that attract resident and visitor participation and contribute to quality of life, business development and growth of McKinney sales tax revenue
- Highlight and promote McKinney as a unique destination for residents and visitors alike
- Meet citizen needs for quality of life improvements, business development and sustainable economic growth for residents in the City of McKinney

| Has a request for fundin | g, for this Project be | en submitted to MCDC in the p | past? |
|--------------------------|------------------------|-------------------------------|-------|
| ☐ Yes | ⊠ No | | |
| Date(s): | | | |
| | | | |

III. Financial

- Provide an overview of the organization's financial status including the impact of this grant request on organization mission, goals and business model.
- Please attach the following:
 - o Organization budget and Profit & Loss Statement for current and previous year
 - Organization audited financial statements for the preceding two years. If audited financials are not available, please indicate why.

| What is th | ne total | estimated | cost fo | or thi | s Pro | iect? |
|------------|----------|-----------|---------|--------|-------|-------|
|------------|----------|-----------|---------|--------|-------|-------|

\$71,000

| P | a | ge | 5 |
|---|---|----|---|
| | | | |

Please attach a detailed Project budget specific to the request for funds.

What percentage of Project funding will be provided by the Applicant? 07%

Are Matching Funds available?
✓ Yes
☐ No

Cash: \$5000
Source: Sponsorship
% of Total: 07%

In-Kind \$ Source % of Total

Please provide details regarding other potential sources for funding. Include name of organization(s) solicited; date of solicitation; amount of solicitation and date that notice of any grant/award/loan is expected.

IV. Marketing and Outreach

Describe marketing plans and outreach strategies for your organization and for the Project for which you are requesting funding – and how they are designed to help you achieve current and future goals.

V. Metrics to Evaluate Success

Outline the metrics that will be used to evaluate success of the proposed Project. If funding is awarded, a final report will be required summarizing success in achieving objectives outlined for the event.

Acknowledgements

If funding is approved by the MCDC board of directors, Applicant will assure:

- The Project for which financial assistance is sought will be administered by or under the supervision of the applying organization.
- All funds awarded will be used exclusively for the purpose described in this application.
- Applicant owns the land, building or facility where the proposed project will be located. If the Applicant
 does not own the land, written acknowledgement/approval from the property owner must be included
 with the application. The letter must document the property owner is aware of the proposed use of the
 property or facility; and the property owner has reviewed the project plan and application, approves and
 supports the efforts of the Applicant.
- MCDC will be recognized in all marketing, advertising, outreach and public relations as a funder of the Project. Specifics to be agreed upon by applicant and MCDC and included in an executed performance agreement.
- Organization's officials who have signed the application are authorized by the organization to submit the application.
- Applicant will comply with the MCDC Grant Guidelines in executing the Project for which funds were awarded.
- Funded Projects must be completed within one year of the date the grant is approved by the MCDC board.

- Property owner will be responsible for maintaining the improvements made with funding from a Project Grant for ten (10) years.
- Grant recipients must maintain financial books and records of the funded project and of their operations
 as a whole for at least two years, should MCDC or the City of McKinney require an audit. The books and
 records must be available upon request, and create a clear audit trail documenting revenues and
 expenses of the funded project.
- A final report detailing the successful completion of the Project, as measured against identified metrics,
 will be provided to MCDC no later than 30 days following the completion of the Project.
- Grant funding is provided on a **reimbursement** basis subsequent to submission of a reimbursement request, with copies of invoices and paid receipts for qualified expenses. Up to 20% of the grant awarded may be withheld **until the final report on completion of the Project is provided to MCDC.**
- A performance agreement will be required and will contain a provision certifying that the applicant does not and will not knowingly employ an undocumented worker in accordance with Chapter 2264 of the Texas Government Code, as amended. Further, should the applicant be convicted of a violation under 8 U.S.C. § 1324a(f), the applicant will be required to repay the amount of the public subsidy provided under the agreement plus interest, at an agreed to interest rate, not later than the 120th day after the date the MCDC notifies the applicant of the violation.

We certify that all figures, facts and representations made in this application, including attachments, are true and correct to the best of our knowledge.

| Chief Executive Officer Signature | Representative Completing Application We kneed to l |
|------------------------------------|--|
| | Signature |
| Amy Rosenthal Printed Name | Amy Rosenthal Printed Name |
| Date 3/31/2020 | Date 3/31/2020 |

INCOMPLETE APPLICATIONS, OR THOSE RECEIVED AFTER THE DEADLINE, WILL NOT BE CONSIDERED.

CHECKLIST:

Completed Application:

- √ Use the form/format provided
- √ Organization Description
- ✓ Outline of Project: description, budget, goals and objectives
- \checkmark Indicate the MCDC goal(s) that will be supported by this Project
- ✓ Project timeline and location
- \overline{V} Plans for advertising, marketing and outreach
- √ Evaluation metrics
- $\sqrt{}$ List of board of directors and staff
- Financials provided: organization's budget and P&L for current and previous fiscal year; Project budget; audited financial statements
- Feasibility Study or Market Analysis if completed (Executive Summary)
- ✓ IRS Determination Letter (if applicable)

A FINAL REPORT IS TO BE PROVIDED TO MCDC WITHIN 30 DAYS OF THE COMPLETION OF THE PROJECT

FINAL PAYMENT OF FUNDING AWARDED WILL BE MADE UPON RECEIPT OF FINAL REPORT.

PLEASE USE THE FORM/FORMAT OUTLINED ON THE NEXT PAGE.



MCDC PROJECT GRANT APPLICATION – MARCH 2020 BETTER BLOCK IN A BOX & EVENT

I. APPLYING ORGANIZATION: Historic Downtown McKinney Cultural District & McKinney Main Street

The Historic Downtown McKinney Cultural District (HDMCD) has been the heart of the community since 1848. It is lovable, durable, walkable, adaptable - and thus it is sustainable.

Economically Vital:

The HDMCD attracts citizens and visitors for shopping, dining and arts through a variety of independently-owned shops and restaurants; through events like McKinney Oktoberfest, Arts in Bloom and the July 4th Hometown Parade; and through strong support and preservation of the historic features that influence economic vitality.

The HDMCD is McKinney's Identity:

This emphasis on authentic form, activities and character cannot be reproduced. HDMCD is McKinney's identity, and it is the city's primary attraction. The HDMCD is a nexus where the community gathers for inspiration, celebration and commemoration.

A Unique Destination for Visitors:

The HDMCD is a vibrant district with over 120 independently-owned businesses. Generations have shopped, worked, lived and celebrated life's milestones in the same buildings that today make up the lively downtown. It's still a place to gather, with its sophisticated charm, eclectic shopping and rising culinary scene.

Visitor accommodations include The Grand, a boutique hotel located in the heart of downtown, or there is a variety of B&Bs in the neighboring residential historic district.

Dining- and Entertainment-Friendly:

The HDMCD continues to develop its reputation as a food destination with acclaimed chefs and restaurants. Guests have many options from wineries, to pubs to coffee shops where they can experience the welcoming environment and congenial companionship. City ordinances have recently been modified to extend late night hours for restaurants and bars. This 'entertainment friendly' decision helps keep guests in the district to expand economic impact - encouraging theater and gallery patrons to continue enjoying the area - and encourage overnight stays at local hotels.

Thriving artist population:

HDMCD is home to a creative community that helps shape the look and feel of the district.

II. BETTER BLOCK IN A BOX – PROJECT OVERVIEW:

According to some economists, 20-30% of all small businesses are expected to close permanently after impacts related to COVID-19. As part of recovery, McKinney Main Street is looking at way to help support downtown businesses and bring community together.

Retail is evolving and becoming more experiential. New developments incorporate gathering spaces and community areas within their centers. Consumers enjoy this amenity with increased opportunities for entertainment and community.

City administrators and planners recognize the need for placemaking within our 170 year old historic cultural district.

Better Block is a Dallas-based 501c3 "that educates, equips, and empowers communities and their leaders to reshape and reactivate built environments to promote the growth of healthy and vibrant neighborhoods."

Their program, Better Block in a Box, has all the elements needed for a placemaking event assembled into one shipping container. Including places for people to sit, string lights, shade, and activities for people of all ages. The elements are packaged all together, organized into a shipping container, and available to easily be set up. Once emptied, the shipping container becomes a bar, a checkin kiosk, or an inside gallery.

Better Block in a Box will work with McKinney Main Street to create a customized box. The box will primarily be used within the district and may also be available for activities with McKinney's Parks and Recreation Department, Neighborhood Services and other local non-profits. The box will be revealed at a free inaugural event on Saturday, October 24, 2020.

We know downtown merchants experience increased foot traffic and increased sales in conjunction with downtown events. Better Block in a Box will provide McKinney Main Street with a quick and easy way to generate 'pop-up' events. These events will provide important insight to area that may be developed as pedestrian spaces in the future.

Project Goals include:

- Encourage Community Involvement
- Strengthen Local Economy
- Test new ideas & demonstrate value of pedestrian spaces

<u>Timeline – Please reference proposal from Better Block:</u>

- June 2020 Begin consultation with Better Block for container and event
- July 2020 Identify element for container and design concepts
- August 2020 Begin build-out, work with stakeholders, call for volunteers
- September 2020 Market event, event feedback tools
- October 2019 Inaugural event with Better Block Tentatively scheduled 10/24

III. FINANCIALS - ATTACHED

IV. MARKETING & OUTREACH

McKinney Main Street will primarily use social media to advertise the inaugural Better Block in a Box event tentatively scheduled for Saturday, October 24, 2020. McKinney Main Street will also use conventional forms of advertising including posters, flyers and print ads.

V. TRACKING ECONOMIC IMPACT & METRICS FOR SUCCESS

McKinney Main Street will issue surveys to visitors attending event to gage feedback about amenities and activities, track zip codes, and learn about visitors' engagement with downtown businesses.

McKinney Main Street will also issue surveys to downtown businesses to learn more about foot traffic and sales during the 'pop-up' event.

INCOME OVERVIEW

| TOTAL | \$71,000 |
|-------------------|----------|
| MCDC Request | \$66,000 |
| Marketing Sponsor | \$5,000 |

EXPENSE OVERVIEW

| Marketing | \$5,000 |
|--------------------------|----------|
| Better Block Event & Box | \$66,000 |

TOTAL \$71,000

Better Block in a Box

Proposal



The Proposal

Working with your team, we will design and fabricate a highly mobile unit for rapid implementation of community-built items to attract people to the park.

Our team will rethink a 20-foot shipping container, which will serve as storage when not activated, and as a pop-up kiosk and marketing tool while activated. Along with placemaking elements, such as seating, games, and lighting, we will also work with you and local stakeholders to determine custom-build elements that will accentuate your placemaking activities.

We would begin the process with a meeting with your team, and then we'd enter the Design Phase where we will create the elements as well as work on the marketing of the container. Our commitment includes three rounds of design edits. Then we'll enter the Build and Implementation Phases. Once all the elements are in place, we will have an Opening Event (optional).

Together, we will create a unit that can not only engage the community but also activate public spaces.



One of our pop-up container activations and some placemaking elements creating an urban plaza.

Who Does What

I-INITIAL BRAINSTORMING

This will give the team a chance to do a site survey, meet with stakeholders, and begin thinking through the design elements. It will also give us a chance to see what obstacles (if any) we'll need to consider for the container.

DELIVERABLES FROM BETTER BLOCK:

- -Assessment of the site
- -Assessment of best next steps

DELIVERABLES FROM LOCAL TEAM:

-Help connect with stakeholders, as needed

II-DESIGN PHASE

Better Block will begin putting together conceptual plans for elements to go into the Box, as well as working with your team to identify branding opportunities on the box (including perhaps having local muralists leave their mark). This will include three rounds of revisions.

After finalizing the list of elements, Better Block will create a build plan and materials list. Better Block will work with you to organize volunteers to execute the interventions the week of the opening event. Better Block will create a volunteer plan, Better Block guide, and assist with follow-up to generate volunteer commitments and success.

DELIVERABLES FROM BETTER BLOCK:

- -Discussion with project team
- -Build plan and workshop instructions
- -Materials
- -Email and phone coordination with locals, city officials, and volunteers
- -Assist with volunteer plan

DELIVERABLES FROM LOCAL TEAM:

- -Join brainstorming of interventions list
- -Help source items for the materials list
- -Help coordinate volunteers

III-BUILD, IMPLEMENT, EVENT

Better Block will cut and pack the elements in the shipping container, and then ship it to you. Once there, we will work with you to organize and lead workshops to paint and stain the elements, and then build them for an opening event. These workshops typically take place in the four to five days leading up to the event date. Your team, along with Better Block, will ensure that all necessary materials are onsite and organized prior to the start of each workshop, and provide safety materials, instructions, and guidance to volunteers.

The workshops will culminate in a one-day showcase of the Box, programmed by the community. Better Block volunteer workshops will include setup and teardown of the event.

DELIVERABLES FROM BETTER BLOCK:

- -Instruction to volunteers before and during each workshop
- -Volunteer waiver of liability
- -Onsite monitoring and assisting
- -Staging plan
- -Mobilization and installation
- -Onsite management and operation

DELIVERABLES FROM LOCAL TEAM:

- -Help facilitate any permitting needs
- -Help gather volunteers for the workshops
- -Help with implementation and teardown

Potential Elements



Potential Elements

PLACEMAKING ELEMENTS

- Cafe Sets
- Hammocks
- Umbrellas
- String Lights
- PA System
- Games
- · Custom, Wheeled Storage Crates
- Bike Racks
- Branded Bike Lane Planters / Delineators

MARKETING MATERIALS

- Custom, branded shipping container
- Various sandwich boards and posters

Proposed Budget

| Opening Event | |
|---|----------|
| Better Block installation | \$2,500 |
| Workshop management | \$2,500 |
| Better Block teardown | \$1,000 |
| Videographer (Video and Photos) | \$5,000 |
| Community Programming | \$10,000 |
| Better Block in a Box (proposed elements/estimated costs) | |
| Shipping Container | 4000 |
| Shipping | 1000 |
| Cutting Window 1 | 1250 |
| Cutting Window 2 | 1250 |
| Bar | 2000 |
| Branding | 5000 |
| Generator | 330 |
| Toolbox | 500 |
| Misc (sealant and such) | 1500 |
| Ramp | 450 |
| 16 Umbrellas | 1280 |
| 3 A-Frame Signs | 375 |
| String Lights (48 feet each) | 350 |
| Cornhole | 180 |
| 2 kids seesaws | 360 |
| 3 kid rockers | 540 |
| 4 Hammocks | 1300 |
| Trampoline Parklet | 560 |
| Shade Option | 1000 |
| Modular System (Custom design) | 600 |
| 5 Storage Boxes | 1250 |
| Shelving System for PA (Custom) | 500 |
| Shelving System for back wall | 2500 |
| Bicycle Rack (Custom) | 1000 |
| Better Block in a Box Design Fee | |
| Includes three rounds of revisions | 15000 |
| TOTAL With Event | \$65,075 |
| TOTAL Without Event | \$44,075 |

Let's Work Together









PROFIT AND LOSS

| | STOR IN STOR | | | | | |
|------------------------------|--------------|-----------------|-------------------|------------|-----------------------|-------------------|
| | WINDLOOM | BIKE THE BRICKS | CULTURAL DISTRICT | DASH | HOME FOR THE HOLIDAYS | KREWE OF BABILIE |
| псоте | | | | | | MILANE OF BARANGS |
| Administrative Income | | | | | | |
| Downtown Membership Income | | | | | | |
| Events Income | | | | | | |
| Activities Income | | | | | | |
| Downtown Christmas Tree Fund | | | | | 1,205.00 | |
| Entertainer Grant | | | | | | |
| Registration Fees | | | | | 4,950.00 | |
| Ticket Sales | 81,516.36 | | | | | |
| Vendor Commission | | | | | 268,112.67 | |
| Total Events Income | 81 516 36 | | | | 2,672.25 | |
| Miscellaneous Income | | | | | 276,939.92 | |
| National Trust Grant | | | | | | |
| Non Profit Income | | c | | | | |
| Sponsorship Income | 25,500.00 | 8 | 10 500 00 | 200 | | |
| Vendor Income | 47,905.16 | | 2,000,00 | 2,300.00 | 37,000.00 | 3,500.00 |
| Vendor Application Fee | 2,300.16 | | | | 19,215.00 | 2,290.00 |
| Total Vendor Income | 50,205.32 | | | | 20 170 07 | |
| Total locome | | | | | 19,215,00 | 2,290.00 |
| | \$157,721.68 | \$0.00 | \$12,500.00 | \$5,500.00 | \$333,154.92 | \$5.790.00 |
| GROSS PROFIT | \$157,221.68 | \$0.00 | \$12,500.00 | \$5,500.00 | \$333,154.92 | \$5,790.00 |
| | | | | | | |

PROFIT AND LOSS

| | ARTS IN BLOOM | BIKE THE BRICKS | CIII TIIBAI DICTDICT | 1040 | | |
|---------------------------------|---------------|-----------------|----------------------|--------|-----------------------|-----------------|
| Expenses | | | | בפאח | HOME FOR THE HOLIDAYS | KREWE OF BARKUS |
| Administrative Expenses | | | | | | |
| Associations/Dues/Subscriptions | 1,100.00 | | | | | |
| Board Expense | | | | | | |
| Bookkeeping/Audit | | | | | | |
| Communications | | | | 00.00 | | |
| Contract Labor | | | | 204.00 | | |
| Office Expenses | | | | | | |
| Other Fees | | | | | | |
| Bank Service Charges | | | | 000 | | |
| Credit Card Fees | | | | 9 | 25.00 | |
| Interest | | | | | 3,415.75 | |
| QuickBooks Payments Fees | | | | | | |
| Total Other Fees | | | | 000 | 9 440 75 | |
| Postage | | | | 3 | 6,440.73 | |
| Storage Unit | | | | | | |
| Supplies | 19.79 | | | | 20.00 | |
| Travel/Training | | | 1 283 91 | | 56.12 | |
| Food | | | | | | |
| Total Travel/Training | | | 1,283.91 | | | |
| Total Administrative Expenses | 1,119.79 | | 1,283.91 | 986.00 | 3,526.87 | |

PROFIT AND LOSS

| | ARTS IN BLOOM | BIKE THE BRICKS | FOURTOIN INC. IT III O | | | |
|---------------------------------|--------------------|-----------------|------------------------|----------|-----------------------|-----------------|
| Event Expenses | | | COLLORAL DISTRICT | DASH | HOME FOR THE HOLIDAYS | KREWE OF BARKUS |
| Activities Expense | | | | | | |
| Alcohol Expense | | | | | 52,850.00 | |
| Liability Insurance | | | | | | |
| TABC Permit | | | | | | |
| Total Alcohol Expense | | | | | | |
| Bar Staff | | | | | | |
| Decorations Expense | 3 275 49 | | : | | | |
| Downtown Christmas Tree Expense | | | 49.51 | | 4,018.20 | 26.98 |
| Entertainer Expense | 10.614.90 | | | | | |
| Event Staff | 7,693,50 | | 9,980.00 | | 34,150.00 | 1,225.00 |
| Hospitality | 1 047 33 | | | | 4,538.50 | |
| Infrastructure | 20:10:1 | | 968.48 | | 1,309.22 | |
| Electricity | 15 274 28 | | | | | |
| Fencing | 2 026 90 | | | | 21,058.76 | |
| lce | 357.50 | | | | 2,475.40 | |
| Portables | 1 700 00 | | | | | |
| Rentals | 15 255 09 | | | | 1,535.00 | 326.32 |
| Total infrastructure | 34 613 77 | | 62.29 | | 18,647.30 | |
| Marketing Expense | | | 62.29 | | 43,716.46 | 326,32 |
| Billboards | | | 2,000.00 | | | |
| Event T-Shirts | 0000 | | 5,750.00 | | | |
| Misc Marketing | 352.39 6 752 50 | | | | 429.78 | 464.65 |
| Newspaper | 0,732.30 | | 1,710.00 | | 3,651.43 | 152.00 |
| Radio | 0,430.30 | | 8,429.50 | | 4,413.50 | |
| Signage | 1 550 02 | | | | 4,468.33 | 1,000.00 |
| Social Media | 4 864 04 | | | 1,247.00 | 1,674.43 | 90.00 |
| Total Marketing Expense | 21 957 45 | | | | 4,692.85 | 200.87 |
| Merchandise | | | 19,256.04 | 1,247.00 | 19,330.32 | 1.907.52 |
| | 3,007.17 | | | | | |

PROFIT AND LOSS

| | ARTS IN BLOOM | BIKE THE BRICKS | CULTURAL DISTRICT | DASH | HOME FOR THE HOLIDAYS | KREWE OF BARKIIS |
|--|---------------|-----------------|-------------------|---------------|-----------------------|------------------|
| Office/General Administrative Expenses | | | | | | |
| Other Miscellaneous Service Cost | | | 5.090.00 | | | |
| Prize Winnings | | -565.00 | | | | |
| Special Events Expense | | | | | | |
| Advertising/Promotional | | | 22.50 | 200.00 | 138.85 | |
| Total Special Events Expense | | | 22.50 | 200.00 | 138.85 | |
| Staffing Expense | | | | 36.904.19 | | |
| Misc Labor | 3,206.25 | | | | 11 036 25 | |
| Porters/Cleanup | 1,620.00 | | | | 1.381.24 | |
| Total Staffing Expense | 4,826.25 | | | 36,904.19 | 12.417.49 | |
| Supplies & Materials | 198.69 | | | | 2 434 85 | 82.00 |
| Ticket Redemption | 62,399.75 | | | | 74 596 741 | 00.60 |
| Weather Insurance | | | | | 6.000 | |
| Total Event Expenses | 149,634.30 | -565.00 | 36,033.82 | 38,351.19 | 342.867.46 | 3.525.50 |
| Maintenance | | | | 714.24 | | |
| Program Expenses | | | | | | |
| Promotional Project Expense | | | | | | |
| Board Projects | | | | | | |
| Image Campaign | | | | | | |
| Marketing Plan/Implementation | | | | | | |
| Other/Promotional Items | | | | | | |
| Website Development/Maintenance | | | | | | |
| Total Promotional Project Expense | | | | | | |
| Total Program Expenses | | | | | | |
| Repair & Maintenance | 650.00 | | | | | |
| Taxes Paid | | | | | | |
| Total Expenses | \$151,404.09 | \$ -565.00 | \$37,317.73 | \$40,051.43 | \$346,394.33 | \$3,525.50 |
| NET OPERATING INCOME | \$5,817.59 | \$565.00 | \$ -24,817.73 | \$ -34,551.43 | \$ -13,239.41 | \$2,264.50 |

PROFIT AND LOSS

| | AHIS IN BLOOM | BIKE THE BRICKS | CULTURAL DISTRICT | DACH | | |
|--------------------------|---------------|-----------------|-------------------|---------------|-----------------------|-----------------|
| Other Income | | | | | HOME FOR THE HOLIDAYS | KREWE OF BARKUS |
| Interest Earned | | | | | | |
| Total Other Income | 6 | | | | | |
| | 90.0A | 80.00 | 9 | 00 00 | | |
| Other Expenses | | | | 90.0¢ | \$0.00 | \$0.00 |
| Depreciation Expense | | | | | | |
| מבווסלים ווסויים האסווסם | | | | 07 000 V | | |
| Total Other Expenses | 0004 | | | 4,030.78 | | |
| | 90.00 | 80.00 | 00 08 | 64 929 79 | | |
| NET OTHER INCOME | | | 0000 | 41,000,70 | \$0.00 | \$0.00 |
| | \$0.00 | \$ 0.00 | 00.08 | C 4 828 79 | | |
| NET INCOME | | | | 4,000,70 | \$0.00 \$ | \$0.00 |
| | 85.7 L8,54 | \$565.00 | \$ -24,817.73 | \$ -39.390.21 | 400000 | |
| | | | | | 4.007,01- 0 | SC 254 50 |

PROFIT AND LOSS

| omoor! | MCKINNEY CHRISTMAS TREE | OKTOBERFEST | POLISH THE GEM | RAISE THE CHRTAIN CAMBAICN | |
|------------------------------|-------------------------|--------------|----------------|--|--------------------|
| | | | | NEW TWO PIECES TO THE TOTAL TO | HED, WHILE & BOOM! |
| Administrative Income | | | | | |
| Downtown Membership Income | | | | | |
| Events Income | | | | | |
| Activities Income | | | | | |
| Downtown Christmas Tree Fund | 39 608 6 | | | | |
| Entertainer Grant | 2,092.00 | | | 9 | |
| Registration Fees | | | | | |
| Ticket Sales | | | | | 2,045.58 |
| Vendor Commission | | 872,083.67 | | | |
| Total Events Income | 23 608 6 | 10 000 010 | | | |
| Miscellaneous Income | 2,002.00 | 972,083.67 | | | 2,045.58 |
| National Trust Grant | | 0.00 | | | 00.0 |
| Non Profit Income | | | 75,000.00 | | |
| Sponsorship Income | 200 | 7 | ; | | |
| Vendor Income | OC: | 19,600.00 | 46,000.00 | | 1,200.00 |
| Vendor Application Fee | | 37,268.00 | 9 | | |
| Total Vonder Income | | | | | |
| TOTAL VEHICOT INCOME | | 37,268.00 | | | |
| l otal Income | \$2,896.96 | \$928.951.67 | 6121 000 00 | | |
| GROSS PROFIT | | | 412,000,00 | \$0.00 | \$3,245.58 |
| | \$2,896.96 | \$928,951.67 | \$121,000.00 | \$0.00 | \$3.245.58 |
| | | | | | |

PROFIT AND LOSS

| | MCKINNEY CHRISTMAS TREE | OKTOBEDEERT | T. H. IO. IO. | | |
|---------------------------------|-------------------------|-------------|----------------|----------------------------|--------------------|
| Expenses | | ON OPEN EST | TOLISH THE GEM | RAISE THE CURTAIN CAMPAIGN | RED, WHITE & BOOM! |
| Administrative Expenses | | | | | |
| Associations/Dues/Subscriptions | | | | | |
| Board Expense | | | | | |
| Bookkeeping/Audit | | | | | |
| Communications | | | | | |
| Contract Labor | | | | | |
| Office Expenses | | | | | |
| Other Fees | | 440.00 | | | |
| Bank Service Charges | | 00.04 | | | |
| Credit Card Fees | | 23.00 | | | |
| Interest | | 0.00 | | | |
| QuickBooks Payments Fees | | | | | |
| Total Other Fees | | 165.00 | | | |
| Postage | 296.35 | | or o | | |
| Storage Unit | | | 0.70 | | |
| Supplies | | | | | |
| Travel/Training | | | | | |
| Food | | | | | |
| Total Travel/Training | | | | | |
| Total Administrative Expenses | 296.35 | 165.00 | 6.70 | | |
| | | | | | |

PROFIT AND LOSS

| | MCKINNEY CHRISTMAS TREE | OKTOBERFEST | POLISH THE GEM | DAIOT TIT TO IN | |
|---------------------------------------|-------------------------|-------------|----------------|----------------------------|--------------------|
| Event Expenses | | | MIN OF STREET | PAISE THE CORTAIN CAMPAIGN | RED, WHITE & BOOM! |
| Activities Expense | | | | | |
| Afochol Economic | | 5,473.96 | | | |
| Accircl Expense | | 63,436,25 | | | |
| Liability Insurance | | 00 020 0 | | | |
| TABC Permit | | 2,072,00 | | | |
| Total Alcohol Expense | | 924.00 | | | |
| | | 66,432.25 | | | |
| Bar Staff | | 29.878.75 | | | |
| Decorations Expense | 80.52 | 2012/2012 | | | |
| Downtown Christmas Tree Expense | 35:55 | 184.73 | | | |
| Entertainer Expense | | | | | |
| Event Staff | | 39,030.00 | | | 825.00 |
| | | 7,694.50 | | | 00.030 |
| nospirality | 36.04 | 3.749.01 | | | |
| Infrastructure | Ж | | | | |
| Electricity | | 7 | | | |
| Fencina | | 90.517,71 | | | |
| | | 2,942.52 | | | |
| <u></u> | | 4,282.00 | | | |
| Portables | | 6 150 00 | | | |
| Rentals | 2 520 72 | 0,-00.00 | | | |
| Total Infrastructure | 2,020,12 | 16.755,75 | | | |
| | 27.026.72 | 15,425,41 | | | |
| Marketing Expense | | 0.00 | | | |
| Billboards | | 3 950 00 | | | |
| Event T-Shirts | 301 02 | 6 587 16 | | | |
| Misc Marketing | | 0,000,0 | | | |
| Newspaper | | 0,404.00 | | | |
| Radio | | 24,104.00 | | | |
| C C C C C C C C C C C C C C C C C C C | | 8,400.00 | | | |
| olyllage | 306.25 | 2,442.57 | | | |
| Social Media | | 7.465.61 | | | 100.45 |
| Total Marketing Expense | F07 27 | C4 OEE 73 | | | |
| | 75: 100 | //'008'10 | | | 100.45 |
| Merchandise | | 16,801.94 | | | |
| | | | | | |

PROFIT AND LOSS

| | MCKINNEY CHRISTMAS TREE | OKTOREBEECT | | | |
|--|-------------------------|--------------|-----------------|----------------------------|--------------------|
| Office/General Administrative Expenses | | ONIOBERIESI | POLISH I HE GEM | RAISE THE CURTAIN CAMPAIGN | RED, WHITE & BOOM! |
| Other Miscellenson: Commission Commission | | 144.47 | | | |
| Curer miscenarieous service Cost | | 3.000.00 | | | |
| Prize Winnings | | | | | |
| Special Events Expense | | | | | 920.00 |
| Advertising/Promotional | | | | | |
| Total Special Events Expense | | | | | |
| Staffing Expense | | 7 | | | |
| Misc Labor | | 0,000.00 | | | |
| Porters/Cleanup | | 10,792.50 | | | |
| Total Staffing Expense | | 1,100.00 | | | |
| Simplified & Majoritation | | 12,980.50 | | | |
| Coppies & Malerials | | 4,584.44 | | 00 770 | 1000 |
| Ticket Redemption | | 457 222 43 | | 0,644.50 | 129.95 |
| Weather Insurance | | 8 770 00 | | | |
| Total Event Expenses | 12 994 55 | 200,077,000 | | | |
| Maintenance | 00:1001 | 7 30,300.10 | | 8,844.60 | 2,005.40 |
| | | | 122.938.00 | | |
| Program Expenses | | | | | |
| Promotional Project Expense | | | | | |
| Board Projects | | | | | |
| Image Campaign | | | | | |
| Marketing Plan/Implementation | | | | | |
| Other/Promotional Items | | 250 00 | | | |
| Website Development/Maintenance | | 232.00 | | | |
| Total Promotional Project Expense | | 252 00 | | | |
| Total Program Expenses | | 252.00 | | | |
| Benair & Maintenance | | 232.00 | | | |
| Taxes Paid | | 2,100.00 | | .00 | |
| Total Exponential | | 677.33 | | | |
| Security and a securi | \$13,290.90 | \$797,132.49 | \$122,944.70 | \$8.844 60 | \$2 DOE 40 |
| NET OPERATING INCOME | \$ -10,393.94 | \$131,819.18 | \$ -1 944 70 | | 04.000.40 |
| | | | 07:1-6 | \$ -8,844.60 | \$1,240.18 |

PROFIT AND LOSS

| | MCKINNEY CHRISTMAS TREE | OKTOBERFEST | POLISH THE GEM | DAIOT THE OTHER CASES | |
|----------------------|-------------------------|--------------|----------------|----------------------------|--------------------|
| Other Income | | | · Octor | HAISE THE CURTAIN CAMPAIGN | RED, WHITE & BOOM! |
| | | | | | |
| Interest Earned | | | | | |
| | | | | | |
| lotal Other Income | \$0.00 | 90 05 | 9 | | |
| Other Expenses | | | 90.00 | 00.0 0 | \$0.00 |
| Depreciation Expense | | | | | |
| Total Other P. | | | | | |
| lotal Other Expenses | \$0.00 | \$0.00 | 9 | | |
| NET OTHER INCOME | | | | 00.0% | \$0.00 |
| | 80.00 | \$0.00 | \$0.00 | | |
| NET INCOME | | | | 00:00 | \$0.00 \$ |
| | 48.585.01- \$ | \$131,819.18 | \$-1,944.70 | \$ -8.844 60 | £1 240 10 |

PROFIT AND LOSS

| | TOTION ATIVO | | | | |
|------------------------------|--|---------------------|------------------|---------------|----------------|
| Income | SANIA HOUSE | SCARE ON THE SQUARE | SECOND SATURDAYS | NOT SPECIFIED | TOTAL |
| Administrative Income | | | | | 450 |
| Downtown Membership Income | | | | 2,030.00 | \$2,030,00 |
| Events Income | | | | 13,113.63 | \$13,113.63 |
| Activities Income | | | | | \$0.00 |
| Downtown Christmas Tree Fund | | | | | \$1,205.00 |
| Entertainer Grant | | | | | \$2,892.66 |
| Registration Fees | | | | | \$4,950.00 |
| Ticket Sales | | | × | | \$2,045.58 |
| Vendor Commission | | | | | \$1,221,712.70 |
| Total Events Income | | | | | \$2,672.25 |
| Miscellaneous Income | | | | | \$1,235,478.19 |
| National Trust Grant | | | 8,360.00 | | \$8,360.00 |
| Non Profit Income | | | | | \$75,000.00 |
| Sponsorship Income | | 7 | 0.00 | 1,800.00 | \$1,800.00 |
| Vendor Income | | 1,500.00 | | 86,320.00 | \$238,724.30 |
| Vendor Application Fee | | 00.581,1 | | | \$107,873.16 |
| Total Vendor Income | | 4 | | | \$2,300.16 |
| Total Income | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | 00.681,1 | | | \$110,173.32 |
| GBOSS PROFIT | 00.04 | \$2,795.00 | \$8,360.00 | \$103,263.63 | \$1.684.679.44 |
| | \$0.00 | \$2,795.00 | \$8,360.00 | \$103.263.63 | £1 684 670 44 |

PROFIT AND LOSS

| | SANTA HOUSE | SCARE ON THE SQUARE | SECOND SATURDAYS | NOT SPECIFIED | TOT |
|---------------------------------|-------------|---------------------|------------------|---------------|-------------|
| Expenses | | | | | - N |
| Administrative Expenses | | | | | |
| Associations/Dues/Subscriptions | | | | 140./3 | \$140.73 |
| Roard Expanse | | | | 10,469.06 | \$11,569.06 |
| Bookbooning/Audit | | | | 1,386.31 | \$1,386.31 |
| | | | | 5,480.51 | \$5,480.51 |
| | | | | | \$984.00 |
| Office Evange | | | | 8,604.00 | \$8,604.00 |
| Other Econ | | | | 448.15 | \$448.15 |
| | | | | | \$140.00 |
| Darin Service Charges | | | | | \$52.00 |
| Credit Card Fees | | | | 8 594 32 | \$12,010,07 |
| Interest | | | | 40:450.0 | 412,010.0V |
| QuickBooks Payments Fees | | | | 255.38 | \$255.38 |
| Total Other Fees | | | | 2,551.85 | \$2,551.85 |
| | | | | 11,401.55 | \$15,009.30 |
| | | | | | \$303.05 |
| Storage Unit | | | | 3,468.00 | \$3,488.00 |
| oupplies H | | | | 219.15 | \$305.06 |
| | | | | 6,993.41 | \$8,277.32 |
| DOOL H | | | | 814.25 | \$814.25 |
| rotal iravev iraining | | | | 7,807.66 | \$9,091.57 |
| Total Administrative Expenses | | | | 49,425.12 | \$56,809.74 |

PROFIT AND LOSS

| | SANTA HOUSE | SCABE ON THE SOLIABE | | | |
|---------------------------------|-------------|----------------------|------------------|---------------|--------------|
| Event Expenses | | CONIT ON THE SQUARE | SECOND SATURDAYS | NOT SPECIFIED | TOTAL |
| Activities Expense | | | | | \$0.00 |
| Alcohol Expense | | | | | \$58,323.96 |
| Liability Insurance | | | | Įā | \$63,436.25 |
| TABC Permit | | | | | \$2,072.00 |
| Total Alcohol Expense | | | | | \$924.00 |
| Bar Staff | | | | | \$66,432.25 |
| Decorations Expense | 25.00 | | | | \$29,878.75 |
| Downtown Christmas Tree Expense | 00.03 | | | 36,551.81 | \$44,822.24 |
| Entertainer Expense | | | | | \$9,750.00 |
| Event Staff | | 1,000.00 | 1,350.00 | 427.86 | \$98,602.76 |
| Hospitality | | | | 225.00 | \$20,151.50 |
| Infrastructure | | | 108.24 | 2,287.36 | \$9,505.68 |
| Electricity | | | | | \$0.00 |
| Fencing | | | | | \$54,046.12 |
| loe loe | | | | | \$7,444.82 |
| Portables | | | | | \$4,639.50 |
| Rentals | | | | | \$9,711.32 |
| Total Infrastructure | | | | 3,240.33 | \$84,668.54 |
| Marketing Expense | | | | 3,240.33 | \$160,510.30 |
| Billboards | | | | 155.94 | \$2,155.94 |
| Event T-Shirts | | | | 1,200.00 | \$10,900.00 |
| Misc Marketing | | | | | \$8,135.00 |
| Newspaper | | | | 13,757.08 | \$34,969.44 |
| Radio | | | | | \$45,445.50 |
| Signage | | | | | \$13,868.33 |
| Social Media | | | | 1,879.67 | \$10,525.13 |
| Total Marketing Expense | | | 6,021.30 | 819.24 | \$24,195.71 |
| Merchandise | | | 6,021.30 | 17,811.93 | \$150,195.05 |
| | | | | | \$19,809.11 |

PROFIT AND LOSS

| | SANTA HOUSE | SCARE ON THE SOLIABE | | | |
|--|-------------|----------------------|------------------|---------------|----------------|
| Office/General Administrative Expenses | | | SECOND SALURDAYS | NOT SPECIFIED | TOTAL |
| Other Miscellaneous Service Cost | | | | 124.82 | \$269.29 |
| Prize Winnings | | | | | \$8,090.00 |
| Special Events Expense | | 160.81 | | | \$545.81 |
| Advertising/Promotional | | C | | | \$0.00 |
| Total Special Events Expense | | 23.06 | | 927.99 | \$1,314.40 |
| Staffing Expense | | 90.62 | | 927.99 | \$1,314.40 |
| Misc Labor | | | | | \$37,904.19 |
| Porters/Cleanup | | | | 1,233.00 | \$26,268.00 |
| Total Staffing Expense | | 00.891 | | 85.00 | \$4,443.24 |
| Supplies & Materials | | 00.891 | | 1,318.00 | \$68,615.43 |
| Ticket Redemption | | | | 1,925.73 | \$18,157.94 |
| Weather insurance | | | | | \$687,585.75 |
| Total Event Expenses | 00 40 | | | | \$8,770.00 |
| Maintenance | | /8.4ce, l | 7,479.54 | 64,840.83 | \$1,461,330.22 |
| Program Expenses | | | | | \$123,652.24 |
| Promotional Project Expense | | | | | \$0.00 |
| Board Projects | | | | | \$0.00 |
| Image Campaign | | | | 5,344.05 | \$5,344.05 |
| Marketing Plan/Implementation | | | | 118.61 | \$118.61 |
| Other/Promotional Items | | | 947.72 | | \$947.72 |
| Website Development/Maintenance | | | | | \$252.00 |
| Total Promotional Project Expense | | | | 00.006 | \$900.00 |
| Total Program Expenses | | | 947.72 | 6,362.66 | \$7,562.38 |
| Repair & Maintenance | | | 947.72 | 6,362.66 | \$7,562.38 |
| Taxes Paid | | | | 33,728.62 | \$36,478.62 |
| Total Expenses | \$25.00 | 10 120 18 | | | \$677.33 |
| NET OPERATING INCOME | 6 | /8:t05(10) | \$8,427.26 | \$154,357.23 | \$1,686,510.53 |
| | 00.cz- ¢ | \$1,440.13 | \$ -67.26 | \$ -51,093.60 | \$-1,831.09 |

PROFIT AND LOSS

| | SANTA HOUSE | SCARE ON THE SOLIARE | THE CHANGE | | |
|----------------------|--------------|----------------------|------------------|-----------------------|---------------|
| Other Income | | | SECOND SATURDAYS | NOT SPECIFIED | TOTAL |
| Interest Earned | | | | | |
| ייינוכוכפו דשווופח | | | | | |
| Total Other Income | 00 0% | | | 262.83 | \$262.83 |
| Other Expenses | | 80.00 | \$0.00 | \$262 R3 | 606000 |
| Onici Experises | | | | | \$202.03 |
| Depreciation Expense | | | | | |
| - I 10 1-1-1 | | | | | |
| lotal Other Expenses | 00 05 | | | 6,498.67 | \$11,337.45 |
| | | 20.04 | 50.05 | AC 400 67 | |
| NET OTHER INCOME | 00 08 | | | 10.064.0 0 | \$11,337.45 |
| | 00:04 | 60.0 0 | 00.08 | C C 22E 04 | |
| NET INCOME | \$ -25.00 | | | 40'CC3'0- # | \$ -11,0/4.62 |
| | \$0.501 * | \$1,440.13 | \$-67.26 | \$ -57.329.44 | 6 10 ONE 74 |
| | | | | | 7.22.2 |