

# City-Owned Property Redevelopment



Michael Quint, Executive Director of Development Services

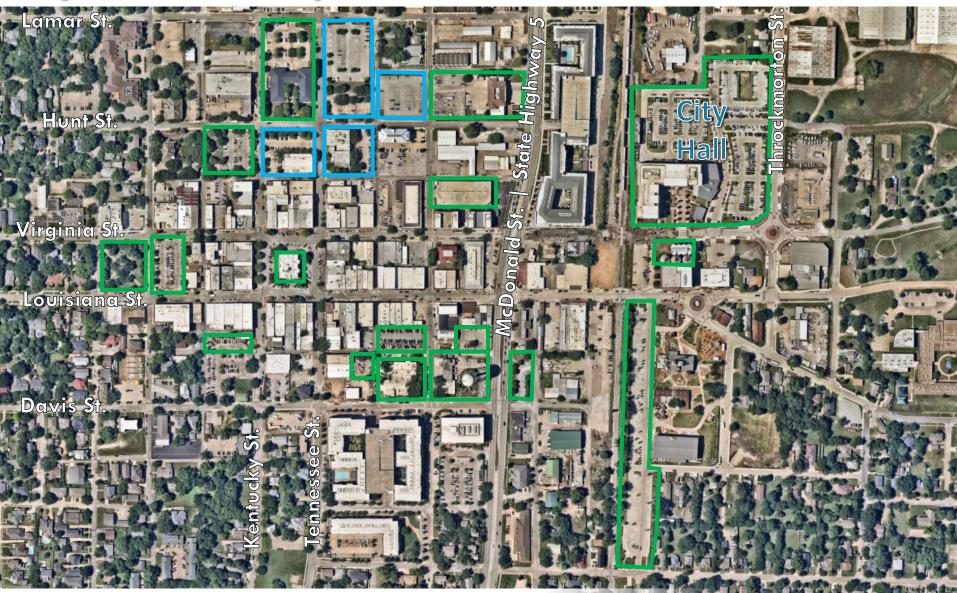
### **Overview**

- About the Properties
- Where we have been
- What we have learned
- Redevelop Now or No

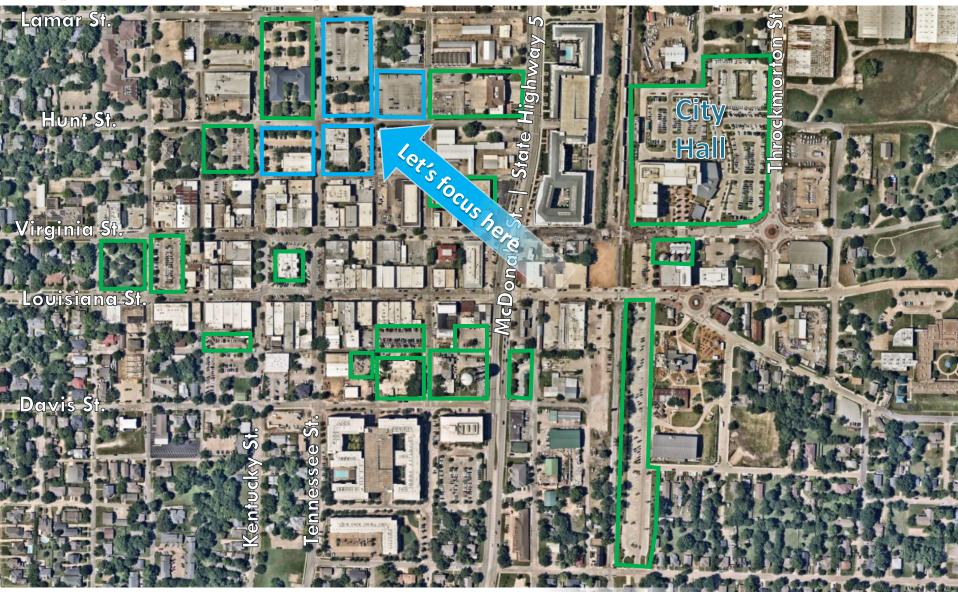


## City-Owned\* Properties in Downtown

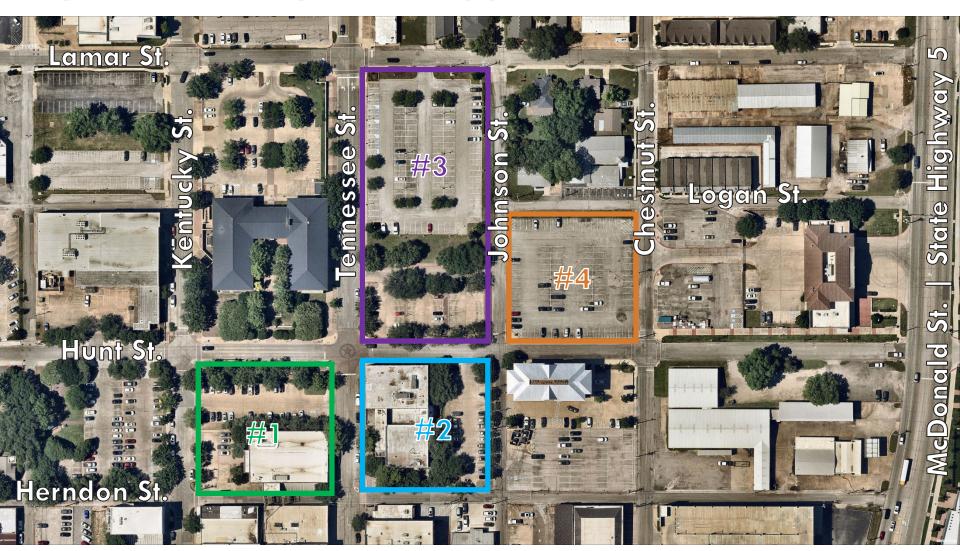
\* Does not include MEDC or MCDC-owned properties.



## City-Owned\* Properties in Downtown



### City-Owned Properties: Approx. 4.75 Acres Total



### About Property No. 1: Former Development Svcs. Building



Dev. Svcs. Bldg.: 221 N. Tennessee St.

#### **Property Details:**

39,999 sq. ft. (approx. 0.92 acres) Approx. 200 feet by 200 feet 42 Parking Spaces

3/23 Appraised Value: \$1.1M (land)

Located within TIRZ #1

#### Zoning:

MTC – McKinney Town Center (Downtown Core Character District)

**Uses Permitted:** 

Residential, Hotel, Office, Restaurant, Personal Service, etc.

Height Allowed: 5 stories

#### Town Center Study Master Plan (Oct. 2008):

Lofts/Office over Retail

#### 2023 Market Study Recommended Use:

Office (+/- 35,000 sq. ft.)
Retail/Restaurant (+/- 8,000 sq. ft.)

### **About Property No. 2:** Former City Hall

City Hall: 222 N. Tennessee St.

#### **Property Details:**

40,001 sq. ft. (approx. 0.92 acres) Approx. 200 feet by 200 feet 31 Parking Spaces

3/23 Appraised Value: \$1.1M (land)

Located within TIRZ #1

#### **Zoning:**

MTC – McKinney Town Center (Downtown Core Character District)

**Uses Permitted:** 

Residential, Hotel, Office, Restaurant, Personal Service, etc.

Height Allowed: 5 stories

#### Town Center Study Master Plan (10/2008):

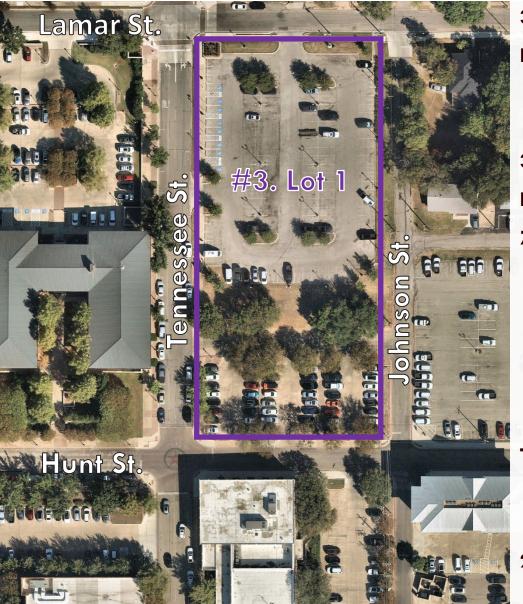
Lofts/Office over Retail

#### 2023 Market Study Recommended Use:

Hotel (+/- 40,000 sq. ft.) 50 rooms



### **About Property No. 3: Public Parking Lot**



308 N. Tennessee St./303 N. Johnson St.

#### **Property Details:**

82,005 sq. ft. (approx. 1.88 acres) Approx. 420 feet by 195 feet 172 Parking Spaces

3/23 Appraised Value: \$2.6M

Located within TIRZ #1

#### Zoning:

MTC – McKinney Town Center (Downtown Core Character District)

**Uses Permitted:** 

Residential, Hotel, Office, Restaurant, Personal Service, etc.

Height Allowed: 5 stories

#### Town Center Study Master Plan (10/2008):

Parking Garage Townhome and Live/Work Infill Lofts/Office over Retail

#### 2023 Market Study Recommended Use:

Multi-Family Res. (+/- 195 units)
Retail/Restaurant (+/- 10.000 sa. ft.)

### **About Property No. 4:** Public Parking Lot

301 N. Chestnut St.

#### **Property Details:**

38,986 sq. ft. (approx. 0.89 acres) Approx. 200 feet by 192 feet 106 parking spaces

3/23 Appraised Value: \$1.15M

Located within TIRZ #1

#### Zoning:

MTC – McKinney Town Center (Downtown Core Character District)

**Uses Permitted:** 

Residential, Hotel, Office, Restaurant, Personal Service, etc.

Height Allowed: 5 stories

#### Town Center Study Master Plan (10/2008):

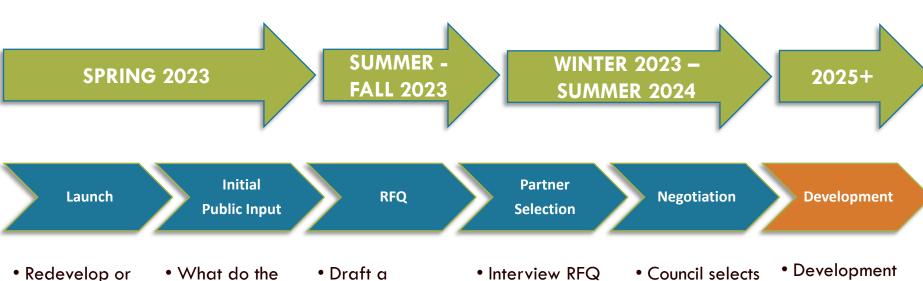
Parking Garage
Townhome and Live/Work Infill
Lofts/Office over Retail

#### 2023 Market Study Recommended Use:

Parking Garage (+/- 400 spaces)



### Previous Redevelopment Process: What was the original plan?



- Redevelop or Not?
- Council direction needed.
- What do the public and other stakeholders want to see built on the properties?
- Provide an update to the Council.

- Draft a
   Request For
   Qualifications
   (RFQ).
- Conduct a property appraisal.
- Conduct a market analysis.
- Advertise the RFQ.

- Interview RFQ respondents.
- Staff identifies top partner(s).
- Top partners present to the Council.
- Council selects preferred partner.
- Confidential negotiations occur.
- Development agreement executed.
- Development plans submitted, reviewed, and approved.
- Construction begins.

### Previous Redevelopment Process: What has gotten us here?

**JAN - MAY '23** 

**JUN – AUG '23** 

AUG '23 - JAN '24

JAN '24 - MAY '25

### Initiative **₩**Launch

Phase 1: Initial Public Input

Phase 2: **⊗** RFQ

# Phase 3: Partner Selection

#### Phase 4: Partnership Negotiations

We Ended Here

- Council provided direction to pursue RFQ process at 1/24/23 work session.
- Appraisals and market study for the properties were conducted.
- Several presentations made to boards and public groups between 3/27/23 and 5/9/23.
- Online public input survey hosted.
- Town Hall meeting on 4/26/23.
- Public feedback shared with City Council at 5/23/23 work session.
- City Council chose to leave the RFQ open to all development types.

- A final version of the RFQ was routed to City Council for review 6/2/23.
- •RFQ was issued on 6/18/23.

- 15 submissions were received when the RFQ submittal window closed on 8/17/23
- Staff independently scored the submissions based on the published evaluation criteria.
- The top 5 scoring respondents were notified of upcoming interviews.
- 3 Council members appointed to interview panel on 9/19/23.
- Interviews held on 9/28/23 and 9/29/23.
- Top 3 scoring respondents chosen to move forward.
- Public presentations and "Meet & Greet" from top 3 teams on 11/28/23.
- Additional questions Dec.
  '23
- Select M2G Ventures –
   1/2/24

- City Council small group meetings on 2/14/24.
- Guiding Principles adopted on 3/5/24.
- •M2G Public Update Presentation on 4/9/24.
- City Council small group meetings on 4/22/24.
- Negotiation period extended to 12/31/24 on 6/4/24.
- M2G Work Session Presentation on 7/23/24.
- M2G Public Feedback Presentation on 7/29/24.
- City Council small group meetings on 11/5/24.
- Negotiation period extended to 6/30/25 on 12/27/24.
- Negotiations halted in May 2025.

### What we have learned

#### Redevelopment on the properties should be:





 Provide a best-in-class example of how development should occur within historic downtown McKinney.



#### The project should:

- Expand historic downtown McKinney and be developed on a foundation of market viability that is elevated using a public private partnership.
- Should represent the best development solution for these properties given the context of the surrounding area and should not be expected to solve all desires of historic downtown McKinney as a whole. However, those desires should continue to be explored in areas and contexts that are appropriate.



#### The project should:

- Enhance the quality of life in, and around, the development.
- Incorporate architectural character on buildings and outdoor spaces that respectfully integrate with the surrounding buildings' and land uses' character while complementing historic downtown McKinney.
- Include a scale and massing that is appropriate for the properties' location.
- Create a place where the 'local brand' atmosphere, unique to historic downtown McKinney, could expand.

#### Redevelopment on the properties should include (at a minimum):

- Boutique hotel with conference / meeting space
- Office uses

### Where we stand now

- Former City Hall and Development Services Building are vacant and planned for demolition in early 2026.
- Capital Improvement Plan (CIP) project to replace utilities in the area under design now. Construction to begin early 2026.
- Research regarding the process to relocate historic marker on former City Hall property are underway.
- As part of future development plans, the City will plan to build a parking structure at the SWC of Hunt St. and Kentucky St. and relocate/reconstruct Central Park.

## Redevelop now or not?

	PROS	CONS	FINANCIAL IMPACTS	
Do Not Redevelop Now	<ul> <li>City retains full control over the properties;</li> <li>City could generate revenue by leasing buildings;</li> <li>Provides time to evaluate market changes.</li> </ul>	<ul> <li>Return on investment limited to rent and taxable leases;</li> <li>Burden of leasing buildings;</li> <li>Potential requests for tenant improvement funds to secure leases;</li> <li>Facility maintenance costs will increase as buildings continue to age.</li> </ul>	<ul> <li>Continued maintenance of aging buildings;</li> <li>Need management company to assist with leasing buildings.</li> </ul>	
Redevelop Now	<ul> <li>Properties would begin generating property tax revenue;</li> <li>Ability to provide a land use that the private market would not construct given economic conditions;</li> <li>Opportunity to participate financially in the success of redevelopment;</li> <li>Redevelopment could serve as a catalyst spurring other redevelopment;</li> <li>Buyer can use tools (TIRZ, NEZ, MEDC/MCDC).</li> </ul>	<ul> <li>Most private developers will expect land to be donated or substantially discounted;</li> <li>City has little control over how the properties redevelop;</li> <li>City has little control over when the properties redevelop;</li> <li>Financial risk depending on partnership structure;</li> <li>Redevelopment may be impacted by potential historic status of the properties.</li> </ul>	<ul> <li>Need to advertise the property(s);</li> <li>Outside consultants likely needed (appraisal, market);</li> <li>Financial impact varies based on partnership;</li> <li>City unlikely to secure market value for the land in the short-term.</li> </ul>	

## If redeveloping, should the City retain any property?

	PROS	CONS	FINANCIAL IMPACTS
City Retains Some Property	<ul> <li>City retains full control over the retained properties;</li> <li>City could develop a park, open space amenity, or another use to compliment downtown;</li> <li>City could transfer land to MEDC/MCDC for their use.</li> </ul>	<ul> <li>Less land will be placed back onto the tax rolls;</li> <li>City retains maintenance obligations of retained properties;</li> <li>Potentially limits the development options for other properties depending on which property(s) is retained.</li> </ul>	<ul> <li>City assumes full cost of redeveloping the retained property;</li> <li>Long-term maintenance of improvements.</li> </ul>
City Does Not Retain Any Property	<ul> <li>More opportunities for redevelopment;</li> <li>After redevelopment occurs, there should be a larger increase in taxable value.</li> </ul>	<ul> <li>Less long-term maintenance obligations;</li> <li>Less control over design proposals and planned land uses.</li> </ul>	<ul> <li>Costs associated with a RFQ or fee- simple sale.</li> </ul>

# Redeveloping, but using what process?

but comes at a cost;

city projects instead;

MEDC/MCDC).

• City funding could be used for other

• Buyer can use tools (TIRZ, NEZ,

**Outright** 

("As-Is")

	PROS	CONS	FINANCIAL IMPACTS
Redevelop (all or some) the Properties via a Partnership - Request for Qualifications (RFQ)	<ul> <li>Ability to provide a land use that the private market would not construct given economic conditions;</li> <li>City has more control over land uses and design, but comes at cost;</li> <li>City has more control over timing;</li> <li>Opportunity to participate financially in the success of redevelopment;</li> <li>Redevelopment could serve as a catalyst spurring other redevelopment;</li> <li>Buyer can use tools (TIRZ, NEZ, MEDC/MCDC).</li> </ul>	<ul> <li>Most developers will expect land to be donated or substantially discounted;</li> <li>The slowest, most involved process;</li> <li>Biggest financial risk depending on partnership structure;</li> <li>Redevelopment may be impacted by historic status of the properties.</li> </ul>	<ul> <li>Outside consultants likely needed (appraisal, market);</li> <li>Financial impact varies based on partnership;</li> <li>City unlikely to secure market value for the land in the short-term.</li> </ul>
Sell (all or some) the Properties	<ul> <li>Easiest, fastest redevelopment process;</li> <li>Properties would quickly begin generating property tax revenue;</li> <li>City could retain deed restrictions, but comes at a cost:</li> </ul>	<ul> <li>City has little control over how the properties redevelop;</li> <li>City has little control over when the properties redevelop;</li> <li>Redevelopment may be impacted by potential historic status of the</li> </ul>	<ul> <li>Need to advertise sale of property(s);</li> <li>Outside consultant likely needed (appraisal);</li> <li>One-time lump sum</li> </ul>

by potential historic status of the

properties.

• One-time lump sum

funding to the City.



# **Discussion**

