

## Project Grant Application

McKinney Community Development Corporation FY 2025

### Important Information

- **Form Function Note:** To save your progress in the form, you must scroll to the bottom of the form and select 'Save'. If you do not have a Jotform login, you will need to create one.
- Please read the McKinney Community Development Corporation [Grant Guidelines](#) before completing this application.
- The Grant Guidelines are available on this website or by emailing [Info@McKinneyCDC.org](mailto:Info@McKinneyCDC.org).
- A completed application and all supporting documents are required to be submitted via this application for consideration by the MCDC board.
- **Applications must be completed in full, using this electronic form, and received by MCDC by 5 p.m. on the application deadline indicated on the [Grants page](#) of this website.**
- **If you are interested in a preliminary review of your grant request or event idea, please complete and submit the online [Letter of Inquiry](#).**

### Process

The McKinney Community Development Corporation Board of Directors are responsible for reviewing and voting on applications for grant funding, in accordance with requirements of the Texas Local Government Code.

- A **completed** application form must be submitted via the online form in accordance with the 2025 schedule outlined on page one.
- The application will be evaluated to determine eligibility for MCDC funding under State law.
- A minimum of two bids must be secured for the proposed work and be included with the application. (A certified estimate may be accepted with the application if the timeframe for the bid expires earlier than the timeframe for the application, presentation and decision on the funding request.)
- Once eligibility for consideration is confirmed, Applicants will be notified and placed on the meeting agenda to make a presentation to the Board. Following the presentation, Board member will have an opportunity to ask questions of the applicant. Please note: This is a formal presentation and time limits may be imposed.
- A public hearing, with notice of application and request for funding, will be published and posted in accordance with the requirements of the Open Meetings Act and the Texas Local Government Code. **The application, along with all documents/attachments will become public information once submitted to MCDC.**
- Following the public hearing, grant requests will be referred to a subcommittee of the MCDC board for evaluation and recommendation of approval or denial to the full board.
- Board action on the grant application will be scheduled for the board meeting the month following the public hearing.

### Eligible Projects

Project Grants support projects eligible for consideration under Sections 501 and 505 of the Texas Local Government Code. These include the following:

- Projects Related to the creation or retention of primary jobs.
- Infrastructure improvement projects necessary to develop new or expanded business enterprises.
- Public parks and open space improvements.
- Projects related to recreational or community (city / public access) facilities.
- Professional and amateur sports and athletic facilities, including children's sports.

Entertainment, tourist, and convention facilities

- Projects related to low-income housing (60% AMI or lower).
- Airport facilities.

## Organization Information

<b>Name</b>	Myron Wilson
<b>Federal Tax I.D.</b>	81-4392389
<b>Incorporation Date</b>	Friday, April 6, 2018
<b>Mailing Address</b>	3286 County Road 168 McKinney, Texas, 75071
<b>Phone Number</b>	(214) 878-0023
<b>Email</b>	myron@direction613.org
<b>Website</b>	direction613.org
<b>Facebook</b>	facebook.com/direction61.3tx
<b>Instagram</b>	instagram.com/direction_61.3
<b>Twitter / X</b>	n/a
<b>LinkedIn</b>	linkedin.com/direction 61:3

**Please provide a detailed narrative about your organization including years established, mission, goals, scope of services, successes, contribution to community, etc.**

### Mission

Officially established as a 501 (c) (3) non-profit organization in 2017, DIRECTION61:3 walks alongside youth aging out of foster care to provide a network of support as they transition to become vibrantly independent young adults. Our focus is for youth (ages 14-24) to discover God's specific purpose and direction for their lives as they transition into independent living, while being fully supported in our resident and non-resident programs. Our mission is for youth aging out of foster care to THRIVE as adults.

### Goals

Provide safe and stable homes for youth aging out of foster care (ages 14-24) so they can find comfort, stability, healing and achieve age- appropriate milestones at their own pace.

Provide a compassionate, stable and faith based home environment that empowers our youth to meet their own unique goals in education, career development, faith formation, and successful attainment of life skills needed for successful independence and the ability to reach their full potential.

Provide youth/young adults turning 18 or older with a transitional living community that can provide a safe and nurturing space to thrive, complete their education, secure meaningful employment, continue to achieve independent living skills and build a future full of promise.

Ensure youth aging out of care can THRIVE as independent adults and receive the support, resources and opportunities they need for a bright and successful future.

Provide the youth aging out of foster care with permanence and a support system as they graduate from

the program and navigate independent living. We want to become their safety net as they encounter challenges that cause far too many foster youth to become homeless, incarcerated or victimized in our communities.

## Scope of Services

We operate 8 homes located in Collin, Denton and Grayson Counties- each with a trained professional foster parent that lives with our youth – providing a compassionate and stable home environment for youth aging out of foster care. Each of our homes provides for the full-time needs of 3-4 foster youth who are supervised by their Houseparent.

These gifted and well- trained foster parents manage all the oversight and supervision for the youth that live with them and work alongside our program staff and case managers to ensure each youth's unique needs are being met. At full capacity, we can serve approximately 30 youth. We also offer resources and support to former foster youth that have already aged out of care and are living in the community but still need support to maintain or develop true independence.

As we've grown, we've purchased a farmhouse located on a 4.7 parcel of land in north McKinney, just north of Myers Park and west of Trinity Falls. On this property the farmhouse is serving as our campus headquarters- our main office for program and administrative staff. In addition, our staff, youth, board, volunteers and visitors all gather at this farmhouse for meetings including our THRIVE weekly life skills training, individual counseling, case management services, staff meetings/trainings and volunteer opportunities as well.

On the property surrounding our main office, we have finalized plans to build The Farm- a community of transitional living homes that will supplement our 8 existing residential homes. This community will provide a variety of transitional living residences for 58 youths - to provide the resources needed for building confidence, independence and opportunity so these young adults can achieve their full potential. Some homes will be two bedroom studio apartments without an adult living in the home and other homes will be 3-5 bedroom homes and include a houseparent or adult in residence overnight, depending on the level of independence of the residents. There will also be a campus couple living in the community.

This campus will feature additional amenities including a community event center, recreational areas, and an automotive shop for our Kingdom Cars Program. Opening this community of homes will allow us to serve more foster youth as well as provide a supported transitional living environment crucial to empower our youth, build their path to success and strengthen our community.

## Successes

In 2024 we served 37 residents and 9 non-resident youth/young adults. All youth passed their 2023-2024 academic year of high school. 2 youth graduated from high school. 1 youth made the Dean's List., 2 youth enrolled in gifted and talented classes. 6 youth are pursuing degrees in higher education. 4 youth received drivers permits, 2 youth received drivers licenses, 3 youth will soon earn a Kingdom car. All youth completed financial literacy classes. Six of our high school graduates are working part time and attending college. Three youth are pursuing work in the trades including culinary arts, diesel mechanics, cosmetology.

In February 2025 we opened our 8th home. We have grown our capacity for residential youth to 30 and continue to expand our non-residential support for foster youth that have aged out.

Below is the incredible story of one of aged out youth and the transformation in her life.

## Jaz's Journey- a Story of Hope and Transformation

Jaz is 21 years old and has been with Direction61:3 for 3 years. When we first met Jaz, she was one day away from her 18th birthday and about to be placed in a homeless shelter. Over the past 3 years, Jaz has flourished. She has completed 2 ½ years of college, consistently earning a spot on the Dean's list. Her hard work and dedication have contributed to her successful transition from Collin College to UNT and as a sophomore, she is pursuing a degree in Speech and Language Pathology.

But Jaz’s accomplishments don’t stop at academics. Through determination and with the support of Direction61:3, she has earned and saved over \$20,000, which enabled her to purchase her own car through our Kingdom Cars Program. This achievement symbolizes much more than financial independence, it represents the stability and confidence she has gained.

For Jaz, Direction61:3 is more than just a program- It is her family and her support system. She often reflects on where she might have ended up without the unwavering support and guidance from our dedicated staff. They have been her mentors, cheerleaders and safety net.

Contribution to Community

At Direction 61:3, we don’t just provide programs—we create family, foster belonging, and offer a lifelong sense of permanency for youth who have aged out of the foster system with nowhere to turn. We become the home they never had, the support system they were denied, and the community that refuses to let them walk alone. For every young person who enters our doors, we are committed to being their family, not just for a season, but for life.

This mission is made possible through a powerful network of churches, businesses, and individuals who step in where the system has stepped away. Our community partners provide mentorship, employment opportunities, financial resources, and spiritual guidance, ensuring that our youth don’t just survive but thrive in a structured environment of love, encouragement, and faith.

Together, we are not just filling the gaps left behind by the system—we are building a foundation where every youth finds hope, stability, and a future filled with promise.

Here is the cycle we work tirelessly to prevent and overcome: Every year in Texas, over 1,200 youth age out of the foster care system—alone, unprepared, and with no safety net. For these young adults, turning 18 does not mean stepping into independence; it means stepping into a crisis of survival. Without a stable home, a job, or a support system, nearly 40% experience homelessness within their first year, and 60% of young women who age out become pregnant within four years, often continuing the same cycle of instability that brought them into the system.

Our mission is deeply personal. Every youth who walks through our doors has a story—of loss, of heartbreak, of a system ill-equipped to provide for them. But what we see, beyond their pain, is their God-given potential. We believe these young people were created with a purpose, that they are worthy of love and belonging, and that no 18-year-old should ever face the world alone, without a home, without basic resources or support systems, without hope. Together our community can be that sense of love, belonging and hope that each and every youth deserves!

Organization Type

Nonprofit - 501(c) (Attach a copy of IRS Determination Letter)

IRS Determination Letter for 501(c)3

-  Executive Summary - DIRECTION613 ... .pdf
-  25\_Executive Summary - DIRECTION6... .pdf

**Reminder:** To save your progress in the form, you must scroll to the bottom of the form and select 'Save'. If you do not have a Jotform login, you will need to create one.

Contact Information

**Representative Completing Application**

<b>Name</b>	Kathy Blank
<b>Title</b>	Director of Business Development
<b>Mailing Address</b>	3286 County Road 168 McKinney, Texas, 75071
<b>Phone Number</b>	(214) 728-6413
<b>Email Address</b>	kathy@direction613.org

**Contact for Communication Between MCDC and Organization**

<b>Name</b>	Deanna Phillips
<b>Title</b>	Director of Operations
<b>Mailing Address</b>	3286 County Road 168 McKinney, Texas, 75071
<b>Phone Number</b>	(850) 797-4496
<b>Email Address</b>	deanna@direction613.org

**Property Owner Information (if different from Applicant)**

<b>Are you the property owner?</b>	<div>Yes</div>
<b>Name</b>	Myron Wilson
<b>Company</b>	Direction61:3
<b>Mailing Address</b>	3286 County Road 168 McKinney, Texas, 75071
<b>Phone Number</b>	(214) 878-0023
<b>Email Address</b>	myron@direction613.org

**Reminder:** To save your progress in the form, you must scroll to the bottom of the form and select '**Save**'. If you do not have a Jotform login, you will need to create one.

**Project Information**

<b>Funding - Total Amount Requested</b>	500,000
---	---------

Are matching funds available? 

No

Will funding be requested from any other City of McKinney entity (e.g. TIRZ Grant, City of McKinney 380, CDBG Grant)? 

No

Have you received or will funding be requested from other organizations / foundations for this project? 

Yes

Provide name of organization / foundation funding source and amount.

Bryan and Teri Moore Family of Companies (including DBA Architects) -\$1M  
Hope Fellowship Church - \$275,000  
Preston Trail Community Church - \$100,000  
McKinney Rotary Club- \$100,000 Matching Grant  
Anonymous- Friends of the Loughmillers - \$50,000  
Anonymous - Local Philanthropist - \$25,000  
100% Board of Directors Participation

Has a request for grant funding been submitted to MCDC in the past five years? 

Yes

Please list.

2024 Promotional Grant of \$3500 for Christmas with Mosaix Concert

Board of Directors

See attachment

Board of Directors Attachment

 Board 2025.pdf

Leadership Staff

See Attachment

Leadership Staff Attachment

 Staff 2025.pdf

**Reminder:** To save your progress in the form, you must scroll to the bottom of the form and select 'Save'. If you do not have a Jotform login, you will need to create one.

Detailed Project Information

Project / Business Name Direction61:3 - The Farm

Location of Project Direction61:3

Physical Address 3286 County Road 168  
McKinney, TX, 75071

Property Size (in acres) 4.761

Collin CAD Property ID

2853587

What kind of project is proposed?  
(Check all that apply.)

Expansion / improvement

Replacement / repair

Multi-phase project

New project

Estimated Date of Project Start Date

Sunday, June 1, 2025

Estimated Date of Project Completion Date

Tuesday, June 1, 2027

Project Details and Proposed Use

On the property surrounding our main office, we have finalized plans to build The Farm- a community of transitional living homes that will supplement our 8 existing residential homes. This community will provide a variety of transitional living residences for 58 youths - to provide the resources needed for building confidence, independence and opportunity so these young adults can achieve their full potential. Some homes will be two bedroom studio apartments without an adult living in the home and other homes will be 3-5 bedroom homes and include a houseparent or adult in residence overnight, depending on the level of independence of the residents. There will also be a campus couple living in the community.

This campus will feature additional amenities including a community event center, recreational areas, and an automotive shop for our Kingdom Cars Program.

Opening this community of homes will allow us to serve more foster youth as well as provide a supported transitional living environment crucial to empowering our youth, building their path to success and strengthening our community.

With a lead matching grant from the McKinney Rotary Club of \$100,000, Direction 61:3 began our fundraising in earnest. In 2024, we created our Launch a Legacy Capital Campaign chaired by Brian and Donna Loughmiller.

We have already built our Counseling Center just adjacent to our Farmhouse -Administrative Offices, thanks to the generosity of DBA Architects and their business partners.

In 2025, we plan to begin Phase I construction which will include infrastructure as well as construction on our first home and renovation to our Farmhouse/Main Offices. Once we are successful towards our fundraising goal for Phase 1 of \$4.24M, we will complete a total of 7 homes, renovations to our main office, community event center, market/coffee shop, recreational areas including sports court, fishing dock and a village green.

We are requesting \$500,000 of MCDC Project Grant funds to support construction of our Infrastructure and Public Access areas including our Community Event Center, Recreational Areas and our Coffee Shop and Market.

At its core, The Farm will provide a safe, stable, and nurturing environment where youth can develop life skills, build relationships, and establish a foundation for long-term success. This community will serve as an extension of our existing residential programs, offering transitional housing options tailored to different levels of independence. Some homes will be shared residences with house parents, providing additional mentorship and guidance, while others will offer individual studio apartments for youth ready to take the next step toward full independence.

But The Farm is more than a place to live—it is a center for growth, healing, and opportunity. In addition to housing, the campus will feature comprehensive support services, including case management, educational assistance, workforce training, financial literacy programs, and mental health counseling to address our youth's unique challenges.

With the support of this grant, we will build the critical infrastructure needed to bring The Farm to life, including a Community Event Center, a market and coffee shop, sports courts, and public gathering spaces. These shared spaces will not only serve our youth but will also be open to the greater McKinney community, fostering connections, engagement, and a sense of belonging. By integrating these key facilities, The Farm will create an ecosystem of support where aged-out foster youth can develop confidence, gain real-world experience, and transition successfully into adulthood with the skills and support they need to thrive.

**Days / Hours of Business Operation**

While our administrative offices are open from 8:30 -4 Monday-Friday, our residential homes are provided 24/7 and fully supervised by our Houseparents.

The Farm will have a campus couple living onsite as well as additional support staff and Houseparents in the homes requiring supervision.

Our goal is to provide public access throughout the week and weekend, when our community event center and recreational areas are not being utilized for programming.

**What is the total cost for this Project?** \$8.87 Million

**What percentage of Project funding will be provided by the applicant?** 6

**Are matching funds available?**

No

**Other Funding Sources**



- \*Interstate Battery- solicited May 2024- Approved for initial grant of \$50,000 March 2025
- \*RPMx Construction-toured property February 2025- Once civil engineering plans completed June 2025- will be confirming in kind donation to be provided
- \*Daystar Landscape- solicited October 2024- current major donor- will be donating a combination of in kind and at cost landscaping-expected commitment May 2025
- \* Best Buy- solicited March 2025-expect commitment June 2025
- \*Centurian American-April 2025 solicitation
- \*Baylor Scott & White -April 2025 solicitation
- \*Republic Property Group- April 2025 solicitation
- \*Mabee Foundation-matching grant solicitation April 2025
- \*Speedway Children's Charities-April 2025 solicitation-November 2025 grant award
- \*Encore Wire- soliciting in kind donation of cabling for project
- \*Capital Campaign committee currently soliciting major donors -individuals, business leaders and business/corporate sources for grants

**Estimated Annual Taxable Sales** 0

**Current Appraised Value of Property** \$1,175,000

**Estimated Appraised Value (post-improvement)** \$10,000,000





**Estimated Construction Cost for Total Project** \$8,870,000

Total Estimated Cost for Project Improvements included in grant request	\$4,260,000
Total Grant Amount Requested	\$500,000
Will the project be competitively bid?	<div>Yes</div>
Attach Competitive Bids for the Project	<div><div> 2025-02-07 OPC.pdf</div></div>
Has a feasibility study or market analysis been completed for this proposed project?	<div>Yes</div>
Attach Executive Summary	<div><div> 140_Executive Summary - DIRECTION... .pdf</div></div>

**Reminder:** To save your progress in the form, you must scroll to the bottom of the form and select **'Save'**. If you do not have a Jotform login, you will need to create one.

## Financial Status of Applying Organization

- Provide an overview of the organization's financial status, including the projected impact of the event(s) on the organization's mission and goals.
- Please attach your budget for the current year and audited financial statements for the preceding two years. If audited financials are not available, please indicate why and attach a copy of the 990 filed with the IRS.

Current financial report including current and previous year's profit & loss statement and balance sheet.	<div><div> D613 Financials 1-31-25 - Group_338.pdf</div></div>
	<div><div> Direction 613 Financials for 2023-24.x... .pdf</div></div>
	<div><div> 2024Budget Summary_3914.pdf</div></div>
Audited financials for current and previous two years (if not available, please indicate why).	<div><div> FS-1 D613 Oct 2023 Compilation Rep... .pdf</div></div>

### Reason for Unavailable Audited Financials

We received our first Statement of Financial Review by an independent auditor for the fiscal year ending in October 2023 in July of 2024. We will be receiving our Statement of Financial Review for the fiscal year ending October 2024 in July of 2025. The Statement of Financial Review has been provided by Ratcliff & Associates, P.C.

**Budget**



D613 - Budget FINAL (1).pdf

**Financial Statements**



2024Budget Summary\_1151.pdf



Direction 613 Financials for 2023-24.x... .pdf



D613 Financials 1-31-25 - Group\_4708.pdf

**W9**



W-9 Direction 61-3.pdf

**IRS Determination Letter (if applicable)**



OCP 501C3 Official IRS letter (1).pdf



Name Change Doc (1).pdf

**990 Filed with IRS (if applicable)**



2021 Form 990 FYE 10.31.22 - public ... .pdf



FS-1 D613 Oct 2023 Compilation Rep... .pdf

**Reminder:** To save your progress in the form, you must scroll to the bottom of the form and select '**Save**'. If you do not have a Jotform login, you will need to create one.

**Additional Information**

**Business plan including mission and goals of company / organization, target customers, staff, growth goals, products / services, location(s), etc.**



D613 - Operational Business Plan FIN... .pdf

**Plat / map of property extending 200 feet beyond property in all directions (if applicable).**



2022-067-T - 03-10-25 (2).pdf

## Describe planned support activities, their use, and admission fees (if applicable).

The Farm will feature sports courts, recreational activities and public gathering spaces, open to both Direction61:3 campus residents and the public. The Community Event Center, market and coffee shop will serve as a hub for programming, community engagement, meetings and events, attracting visitors while generating sustainable revenue to support the campus expansion.

We plan to provide public access at no charge to outdoor gathering and recreational areas- when not being used for programming.

While our community event center will be available to rent by individuals, churches and businesses, we plan to provide ten hours per month of complimentary access to nonprofit community organizations whose mission aligns with our mission and purpose.

We will operate a coffee shop and market that will be open daily and managed by Direction61:3 staff. There will be complimentary wifi and indoor/outdoor seating provided as coffee shop is adjacent to our community event center.

## Timeline and schedule from design to completion.



D613 - Timeline and Schedule FINAL (1).pdf

## Plans for future expansion / growth.

When we complete Phase 3, we will have optimized the current capacity of this specific project. If there is any expansion, it would be on a separate site, but there are no additional expansion plans currently in the works.

**Reminder:** To save your progress in the form, you must scroll to the bottom of the form and select '**Save**'. If you do not have a Jotform login, you will need to create one.

## Acknowledgements

If funding is approved by the MCDC board of directors, applicant will assure:

- The Project for which financial assistance is sought will be administered by or under the supervision of the applying organization.
- All funds awarded will be used exclusively for the purpose described in this application.
- Applicant owns the land, building or facility where the proposed infrastructure improvements will be made. If the Applicant does not own the land, written acknowledgement / approval from the property owner must be included with the application. The letter must document the property owner is aware of the proposed improvements and use of the property or building; and the property owner has reviewed the project plan and application, approves and supports the efforts of the Applicant.
- MCDC will be recognized as a funder of the Project. Specifics will be agreed upon by applicant and MCDC and included in an executed performance agreement.
- Individual / company representative who has signed the application is authorized to submit the application.
- Applicant will comply with the [Grant Guidelines](#) in executing the Project for which funds were awarded.
- Funded projects must be completed within one year of the date the grant is approved by the MCDC board unless an exception is granted.
- Completed project must be inspected for code compliance.
- A signed Contractor's Sworn Statement and Waiver of Lien to Date form must be completed, notarized and provided to MCDC prior to receiving grant funds.
- Property owner will be responsible for maintaining the infrastructure improvements made with funding from Grant for ten (10) years.
- A final report detailing the successful completion of the Project will be provided to MCDC no later than 30 days following completion of the Project.

Grant funding is provided on a reimbursement basis subsequent to submission of a reimbursement request, with copies of invoices and paid receipts for qualified expenses.

- Up to 20% of the grant funds awarded may be withheld **until a final report on completion of the Project is provided to MCDC.**
- A performance agreement will be required that may outline requirements for acknowledging MCDC funding support for the project. Additionally, it will contain a provision certifying that the applicant does not and will not knowingly employ an undocumented worker in accordance with Chapter 2264 of the Texas Government Code, as amended. Further, should the applicant be convicted of a violation under 8 U.S.C. § 1324a(f), the applicant will be required to repay the amount of the public subsidy provided under the agreement plus interest, at an agreed to interest rate, not later than the 120th day after the date the MCDC notifies the applicant of the violation.

## Applicant Electronic Signature

**We certify that all figures, facts and representations made in this application, including attachments, are true and correct to the best of our knowledge.**

Selecting this option indicates your agreement with the above statement.

**Representative Completing Application**



**Date**

Monday, March 31, 2025

**Property Owner**



**Date**

Monday, March 31, 2025

**Notes**

- **Reminder:** To save your progress in the form, you must scroll to the bottom of the form and select 'Save'. If you do not have a Jotform login, you will need to create one.
- Incomplete applications or those received after the deadline will not be considered.
- A final report must be provided to MCDC within 30 days of the completion of the Project.
- Final payment of funding awarded will be made upon receipt of final report.
- Please use the [Final Report](#) to report your results. A [PDF version](#) is also available.

# DIRECTION61:3 Executive Summary

## A Place to Call Home

Every year, thousands of foster youth age out of the system, often finding themselves without a home, family, or support. The statistics are staggering—40% of youth aging out of foster care in Texas experience homelessness on their 18th birthday. Many others face incarceration, trafficking, or extreme financial instability due to the absence of a support network. Direction61:3 exists to change that narrative.



Founded in 2017, Direction61:3 is a Christ-centered nonprofit dedicated to walking alongside foster youth as they transition into adulthood. For too many of these young people, aging out of the foster care system does not mean stepping into independence—it means stepping into crisis. Many face homelessness, food insecurity, unemployment, and the emotional scars of childhood trauma, often with no support system.

Our mission is simple yet profound: to ensure that every foster youth we serve has the opportunity to THRIVE as an independent adult. But thriving requires more than just survival. It involves healing from trauma, rebuilding trust, and discovering one's worth and purpose.

At Direction61:3, we create a holistic path forward by providing safe housing, case management, life skills training, education, career guidance, and a deep sense of belonging. But we also recognize that trauma does not disappear at 18, and true independence is only possible when young people have the emotional and mental support they need to move forward. That's why our licensed professional counselors work directly with our youth, helping them process their past, build resilience, and develop the emotional tools needed to navigate adulthood. Through one-on-one counseling, faith-based mentorship, and a supportive community, we ensure that every young person we serve is not just given a place to live but a place to heal, grow, and step confidently into their future.

## Brighter Futures Start at The Farm

We are taking our mission to the next level with The Farm—a visionary project designed to broaden and deepen our impact on aged-out foster youth. Situated on 4.7 acres in McKinney, Texas, The Farm is more than just a housing development; it is a purpose-driven community built to empower young adults transitioning out of foster care.

At its core, The Farm will provide a safe, stable, and nurturing environment where youth can develop life skills, build relationships, and establish a foundation for long-term success. This community will serve as an extension of our existing residential programs, offering transitional housing options tailored to different levels of independence. Some

homes will be shared residences with house parents, providing additional mentorship and guidance, while others will offer individual studio apartments for youth ready to take the next step toward full independence.

But The Farm is more than a place to live—it is a center for growth, healing, and opportunity. In addition to housing, the campus will feature comprehensive support services, including case management, educational assistance, workforce training, financial literacy programs, and mental health counseling to address our youth's unique challenges.



With the support of this grant, we will build the critical infrastructure needed to bring The Farm to life, including a Community Event Center, a market and coffee shop, sports courts, and public gathering spaces. These shared spaces will not only serve our youth but will also be open to the greater McKinney community, fostering connections, engagement, and a sense of belonging. By integrating these key facilities, The Farm will create an ecosystem of support where aged-out foster youth can develop confidence, gain real-world experience, and transition successfully into adulthood with the skills and support they need to thrive.

**The impact is clear:** *Investing in Direction61:3 is an investment in breaking the cycle of poverty, homelessness, and instability among foster youth, creating a future of hope, stability, and success.*

# Program Overview

## A Holistic Approach to Stability and Independence

At Direction61:3, we understand that simply providing shelter is insufficient to help foster youth transition successfully into adulthood. These young adults have faced immense challenges—neglect, trauma, and a system that often leaves them behind. Without support, many find themselves homeless, unemployed, or vulnerable to trafficking and incarceration. We are here to change that trajectory by walking alongside them with compassion, stability, and unwavering support.

Our current residential homes provide a safe and nurturing environment where trained house parents serve as mentors, guiding youth as they heal, learn, and grow. For those who have turned 18 and are aging out of care, The Farm offers transitional housing where they can gain the confidence and skills needed to step into independence. We recognize that stability goes beyond a roof over their heads, which is why we offer comprehensive case management, mental health support, and life skills training through our THRIVE program. Weekly sessions equip youth with essential skills in financial literacy, career readiness, and emotional well-being, ensuring they are prepared for life's challenges.

For many, transportation is a major barrier to independence, so we developed and now successfully leverage the Kingdom Cars program, allowing our transitional-aged youth to earn and purchase a reliable vehicle that enables them to maintain employment and pursue education. Additionally, for teen mothers and their babies, we provide a dedicated home where they receive parenting education, resources, and guidance to break cycles of instability and create a brighter future for their children.

Beyond these structured programs, the most valuable thing we offer is stability, permanence, and a sense of belonging previously denied to foster children due to circumstances beyond their control. Whether a youth is in one of our homes, living independently, or facing struggles years down the road, Direction61:3 remains their family—ready to offer mentorship, community, and a place to turn in times of need. Our mission is not just about meeting immediate needs but about transforming lives and ensuring every youth has the foundation to thrive.



# Direction61:3 Programs

## Residential Homes

- Eight homes in Collin, Denton, and Grayson counties with houseparents providing 24/7 supervision and mentorship
- Specialized housing and services for teen mothers and their babies

## Case Management Services

- Two full-time case managers supporting residential and non-residential youth
- Assistance with medical care, counseling, education, and employment

## THRIVE Life Skills Program\*

- Weekly sessions and practical training in financial literacy, job readiness, communication, and self-care
- Hands-on community engagement opportunities where our youth build meaningful connections with local professionals, businesses, and community leaders by actively participating in volunteer projects, career workshops, and mentorship programs
- Exposure to experiences that open doors to internships, job placements, and educational opportunities

## Kingdom Cars Program\*

- Youth who demonstrate financial responsibility and meet key savings milestones can purchase donated and professionally refurbished vehicles
- Creates opportunities for them to commute to work, attend school, and participate in essential activities, ultimately fostering greater independence and long-term success

## Pregnant Teen Support

- Dedicated home for teen mothers and their babies, ensuring they have a safe, stable, and nurturing environment as they transition into parenthood
- Parenting education and on-site mentorship to break cycles of neglect and instability, empowering them to provide a loving and secure future for their children

## Transitional Support Services\*

- Housing Assistance supports securing safe, stable, and affordable housing, including locating apartments, understanding lease agreements, and navigating rental applications
- An alumni network of the program provides a lifelong community of support, offering former program participants a place to stay connected, share experiences, and access additional resources as they continue their journey

*\*This project directly enhances these programs while growing the overall effectiveness and impact of Direction61:3 community services.*

## What Sets Direction61:3 Apart?

At Direction61:3, we don't just provide programs—we create family, foster belonging, and offer a lifelong sense of permanency for youth who have aged out of the foster system with nowhere to turn. We become the home they never had, the support system they were denied, and the community that refuses to let them walk alone. For every young person who enters our doors, we are committed to being their family, not just for a season, but for life.

This mission is made possible through a powerful network of churches, businesses, and individuals who step in where the system has stepped away. Our community partners provide mentorship, employment opportunities, financial resources, and spiritual guidance, ensuring that our youth don't just survive but thrive in a structured environment of love, encouragement, and faith. Together, we are not just filling the gaps left behind by the system, we are building a foundation where every youth finds hope, stability, and a future filled with promise.

Our mission is deeply personal. Every youth who walks through our doors has a story—of loss, of heartbreak, of a system ill-equipped to provide for them. But what we see, beyond their pain, is their God-given potential. We believe these young people were created with a purpose, that they are worthy of love and belonging, and that no 18-year-old should ever face the world alone, without a home, without basic resources or support systems, without hope.

### A Community That Steps In

As our director, Myron Wilson, often shares, *Direction61:3 was not built out of the story of one child—it was built out of a calling.* A calling to step in where others had stepped away. A calling to be a voice for the voiceless, a shelter for the lost, and a light in the darkness. Every child we encounter is just one of thousands of youth facing life on the streets, in jail, or in crisis after aging out of foster care. With Direction61:3, there exists a safe place to sleep, recover, and grow. A place to be seen, heard, and believed as we walk with the precious youth until they are strong enough to stand on their own.

*That is what Direction61:3 does.*

***We fight for them. We show up for them. We become their family for life. We are not just running a nonprofit. We are building a movement of love and restoration, ensuring that no foster youth in our community has to face adulthood alone.***

Our Launch a Legacy Capital Campaign is rooted in that same belief. We are not just constructing buildings; we are creating a future for these young adults—one built on faith, community, and opportunity.

## Launch a Legacy - The Path Forward

With this grant, Direction61:3 will expand The Farm into a hub of transformation, equipping aged-out foster youth with the resources, relationships, and stability they need to succeed, not just today, but for a lifetime. Providing safe housing, mentorship, life skills training, and community engagement empowers young people to overcome their past, embrace their potential, and step confidently into adulthood.

At The Farm, youth will have the support to develop independence as teenagers, gain leadership skills, and build a foundation for long-term success. As they grow, they will not only learn to navigate life's challenges but also become leaders in their communities, role models for others, and contributing members of society. Through faith, education, and opportunity, The Farm will be a place where young lives are not just stabilized but transformed—where futures once marked by uncertainty become stories of resilience, purpose, and impact.

## PATHBUILDING WITH **DIRECTION**61:3



### **FAITH'S FAMILY**

*Faith's life took a difficult turn when she aged out of foster care, leaving her homeless and feeling utterly alone and helpless. That is, until she discovered Direction61:3. Joining our community marked the beginning of a profound transformation.*

*For two years, Faith found not only shelter but also a family among the youth and staff at Direction61:3. Surrounded by support and encouragement, she began to rebuild her life with newfound confidence and hope.*

*During her time with us, Faith met her husband, and together they embarked on a new chapter. With their first child, Autumn, filling their lives with joy and purpose, she's now expecting her 2nd child and works for McKinney ISD in their ESL program.*

*Faith's journey has come full circle. She now works at their local church in the childcare program where Autumn is enrolled. This role provides her with employment and allows her to give back to the community that supported her.*

## PROJECT OVERVIEW

### WELCOME TO THE FARM - A Foundation for Independence

The Launch a Legacy Capital Campaign is targeted to raise funds for a community of homes for youth who are aging/aged out of foster care. The 5-acre property is located north of Baylor Scott & White Hospital near Myer's Park in McKinney. Upon completion of Phase 1 of the project, the community of homes called "The Farm" will house 20 youth. Additional amenities of Phase 1+ will include an event/community center, recreational courts, and a market/coffee shop.



## LAUNCH A LEGACY TOTAL COST: \$8.87M

### PHASE 1: \$2.04M

- Infrastructure/Construction
- New Counseling Center
- Admin Facility Renovation
- 7 FullyFurnished Homes
- 6 Months Utilities
- 20 Youth Served

### PHASE 1+: \$2.2M

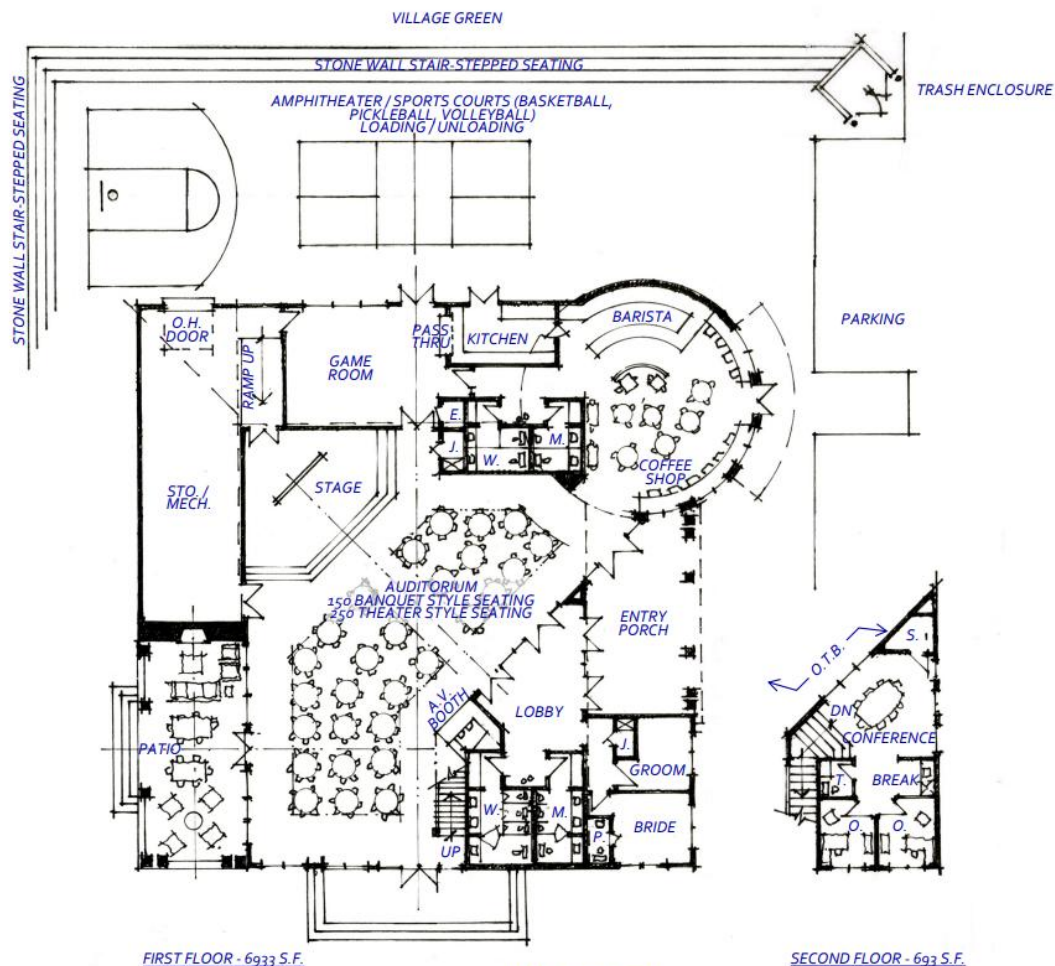
- Community/Event Center
- Infrastructure/Construction
- New Office/Meeting space
- Market/Coffee Shop
- Recreational Area
- Program & Public Served

## The Community Center

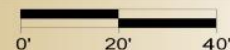
The Farm's Community Center will be the "hub" of the campus, serving both our youth and the surrounding community while generating revenue for maintenance and utility costs associated with the homes.

### FEATURES:

- Seating for 200
- Full-sized kitchen
- Market/coffee shop
- Program offices
- Meeting rooms
- Covered patio
- Sports courts
- Recreational area
- Public event space



**THE FARM**





## MCDC PROJECT GRANT REQUEST

On the property surrounding our main office, Direction61:3 is launching The Farm—a transformational community designed to provide aged-out foster youth with a structured yet supportive path to independence. This innovative transitional living community will supplement our eight existing residential homes, significantly expanding our capacity to serve vulnerable young adults who would otherwise face homelessness, instability, or poverty.

The Farm will provide a variety of transitional housing options tailored to different levels of independence. Some residences will consist of two-bedroom studio apartments for youth ready to live independently, while others will be three- to five-bedroom homes with a houseparent or overnight resident mentor to provide guidance and support for those needing a more structured environment. Additionally, a dedicated campus couple will reside within the community, ensuring a consistent presence of mentorship and stability.

Beyond housing, The Farm will feature critical amenities that foster both life skills development and community engagement. These include a Community Event Center, sports and recreational spaces, and an automotive shop to support our Kingdom Cars Program, which provides reliable transportation for our youth as they pursue employment and education. By creating a fully integrated, transitional living environment, we are equipping young adults with the tools, confidence, and stability necessary to build their path to success—while also strengthening the McKinney community as a whole.

Our fundraising efforts began with a lead matching grant of \$100,000 from the McKinney Rotary Club, and in 2024, we formally launched the Launch a Legacy Capital Campaign, chaired by Brian and Donna Loughmiller. Thanks to the generosity of DBA Architects and their business partners, we have already completed the construction of our Counseling Center, located adjacent to our Farmhouse Administrative Offices.

In 2025, we will begin Phase I construction, which includes infrastructure development, construction of our first home, and renovations to our Farmhouse/Main Offices. To ensure this project is fully realized, we are requesting \$500,000 from MCDC Project Grant funds to support the construction of infrastructure and public access areas, including the Community Event Center, recreational spaces, and our Coffee Shop and Market.



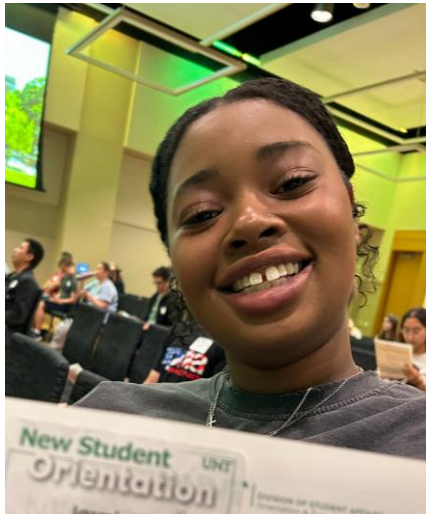
## Alignment with McKinney Community Development Corporation (MCDC) Goals

The Direction61:3 Farm Project is a transformational initiative that aligns seamlessly with the McKinney Community Development Corporation's (MCDC) mission to enhance the quality of life, economic growth, and community engagement in McKinney while also serving the critical needs of aged-out foster youth.

- **Eligibility Under Sections 501-505 of the Texas Local Government Code**  
The Farm qualifies as a community project that enhances McKinney's quality of life by providing transitional housing, workforce development, and supportive services for vulnerable young adults. It is designed to foster sustainable economic self-sufficiency, preventing homelessness and poverty among aged-out foster youth, an underserved population with few alternatives.
- **Enhancing Quality of Life & Sustainable Economic Growth**  
By equipping youth with life skills, career training, and financial literacy, The Farm contributes to a stronger workforce and a more self-sufficient population in McKinney. Empowered young adults become stable residents, employees, and contributing members of our community, strengthening the local economy and reducing the long-term burden on public assistance programs.
- **Support for Sports, Fitness, Cultural, and Community Projects**  
The Farm will feature sports courts, recreational areas, and public gathering spaces, open to both residents and the greater McKinney community. The Community Event Center, market, and coffee shop will serve as a hub for programming, community engagement, meetings, and events, attracting visitors while generating sustainable revenue to support the expansion.
- **Promoting McKinney as a Unique Destination**  
The Farm will showcase McKinney's commitment to innovative, community-driven solutions that address the urgent needs of aged-out foster youth. By integrating local businesses, faith communities, and volunteers, The Farm highlights McKinney as a city that invests in its people and provides opportunities for all to thrive.
- **Demonstrating Sound Financial Planning & Long-Term Sustainability**  
Direction61:3 has a proven track record of program success and responsible financial stewardship. The Launch a Legacy Capital Campaign has already secured significant private funding, ensuring MCDC's investment leverages additional community support. The inclusion of revenue-generating components—such as the market and coffee shop—helps sustain operational costs, providing long-term financial viability without reliance on future public funding.
- **Educating the Community & Driving Local Economic Impact**  
The Farm will engage McKinney businesses and residents in workforce development, mentorship, and support programs, demonstrating how local investment in youth leads to economic growth. The project fosters business development and reinvestment in McKinney's economy by promoting dining and shopping within The Farm's market and café and partnering with local vendors.

The Farm is not just a housing initiative—it is a community-centered investment that aligns with MCDC's vision to enhance McKinney's livability, economic strength, and long-term sustainability. With MCDC's support, we can build a future where every aged-out foster youth in McKinney has the opportunity to succeed, contribute, and call this city home.

## PATHBUILDING WITH **DIRECTION**61:3



### **JAZ'S JOURNEY**

*Jaz is 21 years old and has been with Direction61:3 for 3 years. When we first met Jaz, she was a day away from her 18th birthday and about to be placed at a homeless shelter.*

*Over the past three years, Jaz has flourished. She has completed three years of college, consistently earning a spot on the Dean's list. Her hard work and dedication are now taking her to the University of North Texas, where she is pursuing a degree in Speech and Language Pathology.*

*But Jaz's accomplishments don't stop at academics. Through determination and the support of Direction61:3, she has earned and saved \$20,000, which enabled her to purchase her own car through our Kingdom Cars Program. This achievement symbolizes much more than financial independence; it represents the stability and confidence she has gained.*

*For Jaz, Direction61:3 is more than just a program—it is her family and her support system. She often reflects on where she might have ended up without our dedicated staff's unwavering encouragement and guidance. They have been her mentors, cheerleaders, and safety net.*



## Risks of No Action - The Cost of Turning Our Backs

Every year in Texas, over 1,200 youth age out of the foster care system—alone, unprepared, and with no safety net. For these young adults, turning 18 does not mean stepping into independence; it means stepping into a crisis of survival. Without a stable home, a job, or a support system, nearly 40% experience homelessness within their first year, and 60% of young women who age out become pregnant within four years, often continuing the same cycle of instability that brought them into the system. The stark reality is that aged-out foster youth are among the most vulnerable in our community—highly susceptible to human trafficking, drug addiction, incarceration, and chronic poverty. Without intervention, their futures are often tragically predictable.

### The Stark Reality for Aged-Out Foster Youth

- **Homelessness:** Nearly 40% of youth who age out of foster care experience homelessness within the first 18 months of leaving the system.
- **Unemployment:** By age 24, only half of former foster youth are employed, compared to 75% of their peers in the general population.
- **Incarceration:** More than 25% of youth who age out of foster care will be incarcerated within two years.
- **Teen Pregnancy:** 60% of young women who age out of foster care will become pregnant by age 21, often continuing the cycle of instability.
- **Mental Health Crisis:** Over 50% of foster youth experience mental health challenges, including PTSD, at rates higher than combat veterans, and 50% will develop a substance use disorder.
- **Sex Trafficking Vulnerability:** Studies show that 60% of child sex trafficking victims in the U.S. have a history in foster care.
- **Higher Education Gap:** Less than 3% of youth who age out of foster care earn a college degree at any point in their life despite 70% wanting to attend college. Over 25% won't graduate from high school or get a GED.
- **Poverty & Dependence:** Approximately 70% of young women who age out of foster care will rely on government assistance at some point in their lives.

These statistics highlight the critical challenges faced by youth aging out of foster care and underscore the importance of providing comprehensive support to help them transition successfully into adulthood.

While we, as board members, directors, business owners, parents, and community leaders, have worked hard to provide stability, guidance, and opportunity for our own children, we take comfort in knowing that when they turn 18, they are not stepping into the unknown alone. Many of our teenagers eagerly count down the days to a college move-in, an overseas adventure, or the next big step in a well-planned journey—one carefully mapped out with the safety net of family, financial security, and a support system that ensures their success.

But somewhere in our own community, there is another 18-year-old—one who has spent his entire life in foster care, bouncing between group homes, temporary placements, and strangers' houses, never knowing what it means to have a permanent home, a guiding hand, or the certainty that someone will be there when he falls. While our children pack for college, he is packing his belongings into a trash bag—not because he is moving into a dorm, but because he has nowhere to go.

With no savings, no job, and nowhere to sleep, desperation sets in. He tries to find work, but every opportunity slips away without an address, transportation, or a high school diploma. Homeless and hopeless, his hunger will grow, and shelters will fill up. The only people to offer him help are the wrong kind—gangs, drug dealers, traffickers, and those who prey on the vulnerable.

With no income and no guidance, he faces impossible choices: commit a crime to eat, get involved in illegal activities to survive, or risk sleeping in dangerous places with no protection. One wrong decision—stealing food, selling drugs, or sleeping behind the wrong building—could send him down a path from which there is no return. Within months, he becomes another statistic: incarcerated, trapped in a cycle of crime, or lost to a system that never gave him a fair chance to begin with. All because there was no one to help him take his first steps toward stability.

This is the future we are fighting to prevent. With The Farm at Direction61:3, we can break this cycle by providing young adults with safe housing, career training, counseling, and a path to self-sufficiency. We are not just offering a place to stay; we are offering a real chance at success, at dignity, at a life free from fear and instability.

Data proves the long-term effects of the barriers these young people face include higher rates of unemployment, incarceration, and reliance on public assistance, perpetuating a cycle of poverty and instability. Transitional youth services are crucial in mitigating these challenges. Instead of becoming another tragic statistic, these young men and women will become educated, employed, and contributing members of McKinney's workforce and community.

This is more than a project—it is a moral obligation. With MCDC's support, we can ensure that no aged-out foster youth in McKinney has to face the world alone. The risk of inaction is devastating—but the power of action can be life-changing.

**SOURCES:**

[\*US Foster Care Statistics 2024: Data & Trends \[Updated\]- CAO\*](#)  
[\*National Council For Adoption-Foster Care and Adoption Statistics – AFCARS Annual Update\*](#)  
[\*NFYI - National Foster Youth Institute - 51 Useful Aging Out of Foster Care Statistics\*](#)  
[\*Youth in Transition \(Aging Out\) - The Annie E. Casey Foundation\*](#)  
[\*About the children - AdoptUSKids\*](#)  
[\*Improving Futures: Spotlight on Youth Aging Out of Foster Care\*](#)

## CONSTRUCTION TIMELINE

### **Property Acquisition and Initial Development (2022):**

May 2022: Direction61:3 acquired a 4.7-acre property near Baylor Hospital in McKinney, Texas, designated as The Farm. This property became the main office for Direction61:3 and was intended to provide space for a foster/aged-out community of homes and programming facilities.

### **Launch a Legacy Capital Campaign (2023):**

2023: Direction61:3 initiated the Launch a Legacy Capital Campaign with a goal of raising approximately \$8.9 million to develop The Farm into a transitional housing community. Planned project facilities include:

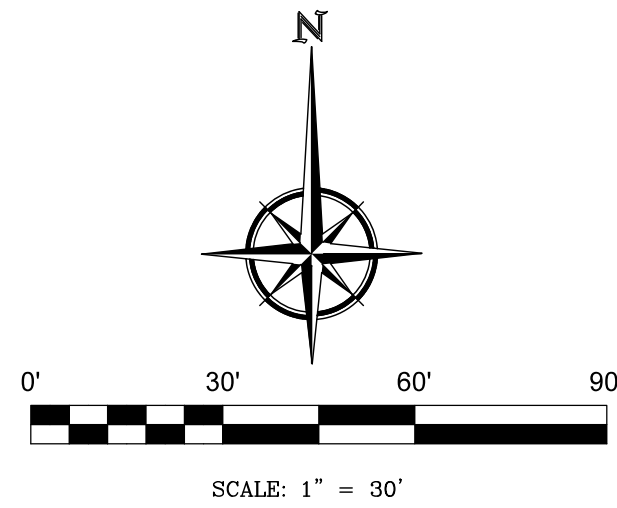
- Residential Housing: Plans for various housing options, such as small homes and larger foster homes, with the potential to accommodate up to 60 youth.
- Community Event Center: A central hub for educational workshops, recreational activities, and community events.
- Market and Coffee Shop: Facilities aimed at providing vocational training opportunities for residents and fostering community engagement.
- Sports Courts and Recreational Areas: Spaces designed to promote physical well-being and community interaction.

### **Current Status and Construction Timeline (2025):**

As of March 2025, we've completed the construction of our counseling center - a place for small group life skills and individual/group counseling for our youth. Additionally, the main office has been successfully relocated to The Farm property. The capital campaign is ongoing, with funds being raised to commence the construction of the planned facilities. Specific timelines for the groundbreaking and completion of each facility are contingent upon fundraising milestones and subsequent planning approvals.

*Direction61:3 remains committed to advancing The Farm project to provide aged-out foster youth with a supportive and nurturing environment to transition into independent adulthood.*





## LEGEND

- PIRE HYDRANT
- WATER VALVE
- WATER FAUCET
- POWER POLE
- GUY ANCHOR
- LIGHT STANDARD
- ELECTRIC BOX/METER (EM)
- ELECTRIC CONDUIT
- ELECTRIC TRANSFORMER
- AIR CONDITIONING UNIT
- TELEPHONE RISER
- SEWER CLEAN OUT
- SEPTIC PUMP
- SEPTIC TANK LID
- SEPTIC SPRINKLER
- MAILBOX
- UTILITY MARKER (Labeled)
- FLAGPOLE
- SATELLITE DISH
- CONCRETE WALL
- STONE WALL
- TREE LOCATION

- BOUNDARY LINE
- ADJOINER BOUNDARY LINE
- OVERHEAD POWER LINE
- STORM SEWER LINE
- ASPHALT PAVEMENT
- FENCE LINE

JOHN A. JOHNSON  
Doc. No. 20060911001306300  
D.R.C.C.T.

LOT 1-B, BLOCK 1  
KEENE ESTATES  
Cab. G. Pg. 627  
P.R.C.C.T.

J & J LAND COMPANY, LLC  
Doc. No. 20210318000540100  
D.R.C.C.T.

LOT 1, BLOCK 1  
KEENE ESTATES  
Cab. G. Pg. 627  
P.R.C.C.T.

DON R. NEWSOM AND  
CAROL J. NEWSOM  
Doc. No. 20220218000882970  
D.R.C.C.T.

LOT 2, BLOCK 1  
KEENE ESTATES  
Cab. G. Pg. 627  
P.R.C.C.T.

J & J LAND COMPANY, LLC  
Doc. No. 20210318000540100  
D.R.C.C.T.

LOT 1, BLOCK 1  
KEENE ESTATES  
Cab. G. Pg. 627  
P.R.C.C.T.

## CITY BENCHMARK USED FOR CONTROL

COM-29 = Aluminum Disc in concrete, located at the southwest corner of the intersection of County Road 164 and County Road 943. 25' south of a power pole and 33' west of a sign on the east side of County Road 943.  
Elev. = 692.84

## SITE BENCHMARK

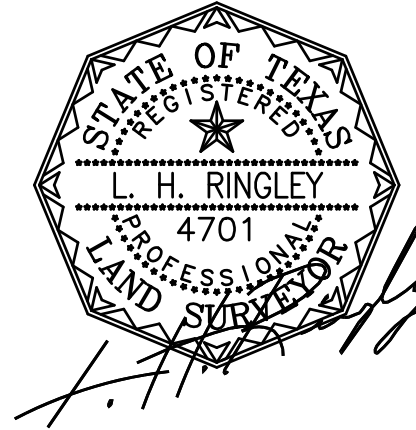
BM-1 = "X" in concrete driveway on the west edge of the concrete driveway near a 15" reinforced concrete drainage pipe on the east adjoiner property, 6'± north of the north side of County Road No. 168 and 46'± southeast of the southeast subject property corner.  
Elev.=654.66

## FLOOD ZONE NOTE:

This Surveyor has reviewed Flood Insurance Rate Map No. 48085C0145J (effective date December 21, 2012) published by the Federal Emergency Management Administration for Collin County, Texas and based upon said scaled map and graphic plotting, such review revealed that the subject parcel lies within "ZONE X" (Un-Shaded) and is outside of the 100 Year Flood Plain and is determined to be outside the 0.2% annual chance floodplain.

## NOTE:

THIS IS NOT A BOUNDARY SURVEY AND SHOULD NOT BE USED FOR THE CONVEYANCE OF PROPERTY. THIS TOPOGRAPHIC SURVEY WAS PREPARED FOR CROSS ENGINEERING CONSULTANTS, INC. FOR THE DESIGN PURPOSES ONLY. THE BOUNDARY SHOWN HEREON WAS PLOTTED FROM THE CURRENT DEED AND PLACED UPON CORNER MONUMENTS FOUND ON THE GROUND DURING THE TIME OF THE SURVEY.



## TOPOGRAPHIC SURVEY

LOT 2, BLOCK 1  
KEENE ESTATES  
4.761 ACRES

situated in the  
Wesley Clement Survey, Abstract No. 225  
Collin County, Texas



RINGLEY & ASSOCIATES, INC.

SURVEYING • MAPPING • PLANNING  
Texas Firm Registration No. 10061300  
701 S. Tennessee - McKinney, Texas 75069  
(972) 542-1266

Drawn by	Date	Scale	Job	Title	Sheet
Mark Hask	03/10/2025	1" = 30'	2022-067	2022-067-T.DWG	1 of 1

# Timeline and Schedule

## Direction61:3 Project – Design to Completion

### Project Overview

The Farm is a 4.7-acre transitional living community in McKinney, Texas, developed by Direction61:3 to provide housing, mentorship, and supportive services for youth aging out of foster care. The project includes the development of 19 residential homes, a Community Event Center, a public coffee shop and market, recreational amenities, and support facilities. The construction and implementation of the project will occur in two primary phases (Phase 1 and Phase 1+), followed by a full build-out upon receipt of additional funding.

### Design and Pre-Construction Phase (Completed)

- Property acquisition completed: May 2022
- Site selected and rezoned for residential and community use
- Capital Campaign (Launch a Legacy) initiated: Q1 2024
- Initial design plans developed and approved
- Counseling Center constructed adjacent to administrative offices
- Permitting and utility planning are underway

### Phase 1 Construction (2025–2027)

- Estimated start: Q2 2025
- Scope: Infrastructure development (roads, utilities, drainage, foundational systems)
- Construction of Phase 1 residential homes
- Renovations to the existing Farmhouse/Main Offices
- Public spaces: Walking trails, limited outdoor seating areas
- Estimated completion: Q2 2027

### Phase 1+ Expansion (2025–2027)

- Estimated start: Q3 2025
- Construction of Boat Dock
- Completion of Community Event Center
- Buildout of the coffee shop and market
- Installation of the sports courts and recreational amenities
- Landscaping and public access areas finalized
- Estimated completion: Q3 2027

### Phase 2 & 3 Construction (2026–2030)

- Estimated start Q1 2026
- Construction of Campus Couple Home
- Construction of Kingdom Cars Maintenance Shop
- Construction of Additional Residential Homes
- Estimated completion: 2030

# Operating Business Plan for The Farm

## Direction61:3 Project - March 28, 2025

### Current Organizational Overview

Direction61:3 is a vibrant and growing ministry with an annual operating budget of \$1.5 million for the current fiscal year (November 1, 2024 – October 31, 2025). Over the past three years, our operating revenues have more than doubled, reflecting the strength and sustainability of our programs. The ministry is primarily funded through four core revenue streams: approximately 50% comes from generous donations by individuals, businesses, and churches; 40% is reimbursed by the State of Texas for the placement and care of foster youth; and the remaining 10% is generated through fundraising events and house parent utility reimbursement fees.

### Strategic Expansion: The Farm Vision

The Farm project will significantly expand our ministry's impact by maximizing the use of our existing resources in a cost-efficient and sustainable way. Just as our current operations are funded, the project's additional expenses will be covered through the same four proven revenue streams, supplemented by new income from facility usage fees and marketplace revenue generated from the operation of the event center and a future on-site coffee shop.

### Projected Operating Costs & Revenue Strategy

Once fully implemented, we anticipate that the incremental annual cost to operate and manage the 19 new homes at The Farm will total \$1.25 million. A substantial portion of this will be covered by the State of Texas reimbursements for youth in traditional or extended foster care. Our financial model assumes that 60% of the youth served will be eligible for this state support, while the remaining 40% will be aged-out young adults who do not receive state funding.

Additional funding will be generated through use fees and revenue from the event center, coffee shop, and marketplace. Leveraging our own venue also allows us to eliminate rental costs for our own events and gives donors a meaningful way to witness the impact of their support firsthand. We will also collect utility reimbursement fees from the house parents and utility fees from our working, aged-out young adults who benefit from our residential program. The remaining expenses, which account for less than 20% of the total, will be covered by increased donations, representing a 20% growth over our current annual donor contributions.

**PRELIMINARY OPINION OF PROBABLE CONSTRUCTION COSTS**

**The Farm**  
**Collin County, Texas**

**Date:** **4/9/2025**

**Prepared By: Jonathan Hake**

**THE FARM**

**EXCAVATION**

DESCRIPTION	QUANTITY	UNIT	COST / UNIT	TOTAL COST
Mobilization	5	LS	\$ 5,000.00	\$25,000
Site Prep, Clearing, Gurbbing, Soil Removal	5	AC	\$ 5,000.00	\$25,000
Erosion Control	1	LS	\$ 20,000.00	\$20,000
Earthwork (Excavation & Recompaction)	20,000	CY	\$ 5.00	\$100,000
				<b>\$ 170,000</b>

**WATER**

DESCRIPTION	QUANTITY	UNIT	COST / UNIT	TOTAL COST
8" PVC Waterline (C900)	1,180	L.F.	\$ 75.00	\$ 88,500
6" PVC Waterline (C900)	30	L.F.	\$ 50.00	\$ 1,500
Connect to Exist Water	2	E.A.	\$ 3,000.00	\$ 6,000
8" Valve	6	EA.	\$ 2,500.00	\$ 15,000
6" Valve	3	EA.	\$ 1,500.00	\$ 4,500
2" Domestic Service w/ Meter	1	EA.	\$ 2,500.00	\$ 2,500
3/4" Domestic Service w/ Meter	22	EA.	\$ 1,000.00	\$ 22,000
1" Irrigation Service w/ Meter	1	EA.	\$ 1,500.00	\$ 1,500
Fire Hydrant	3	EA.	\$ 5,000.00	\$ 15,000
Construction Staking	1,180	L.F.	\$ 1.50	\$ 1,770
Water Test	1,180	L.S.	\$ 1.50	\$ 1,770
Trench Safety	1,180	L.S.	\$ 2.00	\$ 2,360
				<b>\$ 162,400</b>

**STORM DRAINAGE**

DESCRIPTION	QUANTITY	UNIT	COST / UNIT	TOTAL COST
24" Class III RCP	600	L.F.	\$ 175.00	\$ 105,000
18" Class III RCP	300	L.F.	\$ 150.00	\$ 45,000
PVC Landscape Drains	300	L.F.	\$ 50.00	\$ 15,000
10' Curb Inlet	5	EA.	\$ 7,500.00	\$ 37,500
Landscape Inlets	20	EA	\$ 3,500.00	\$ 70,000
4'x4' Junction Box	1	EA.	\$ 10,000.00	\$ 10,000
Storm Headwall	4	EA.	\$ 7,500.00	\$ 30,000
Trench Safety	1,200	L.F.	\$ 2.00	\$ 2,400
Construction Staking	1,200	L.F.	\$ 1.50	\$ 1,800
				<b>\$ 316,700</b>

## PAVING

DESCRIPTION	QUANTITY	UNIT	COST / UNIT	TOTAL COST
Concrete Paving - 6" 4,000 PSI Paving (Firelane)	5,300	S.Y.	\$ 75.00	\$ 397,500
6" Lime Stabilized Subgrade	6,360	S.Y.	\$ 7.50	\$ 47,700
Lime (42 lbs / SY)	134	Ton	\$ 250.00	\$ 33,390
Connect to Ex. Street	1	LS	\$ 2,500.00	\$ 2,500
Barrier Free Ramp w/ Detectable Warning and Concrete Landing	5	EA	\$ 2,500.00	\$ 12,500
Concrete Sidewalk (Private)	1	LS	\$ 50,000.00	\$ 50,000
Striping/Signage	1	L.S.	\$ 10,000.00	\$ 10,000
Construction Staking	1	L.S.	\$ 7,500.00	\$ 7,500
				<b>\$ 561,090</b>

## SUMMARY OF COSTS

DESCRIPTION	TOTAL COST
Excavation	\$ 170,000
Water	\$ 162,400
Storm Drainage	\$ 316,700
Paving	\$ 561,090
Bond (1.0% of Hard Cost)	\$ 12,102
Inspection (3.5%)	\$ 42,357
Contingency (20%)	\$ 242,038
	<b>\$ 1,506,687</b>

## APPROXIMATE COST FOR AREA OPEN TO THE PUBLIC INCLUDING THE COFFEE SHOP/MARKET AND RECREATIONAL AREAS

Total Site Area: 4.761 Acres

Area Open for Public Use: 2.14 acres or 44.9% of the site.

**APPROXIMATE COST FOR AREA OPEN TO THE PUBLIC = \$676,409**

### Notes:

1. The OPC is conceptual in nature and completed without the benefit of engineering design or plans. Construction budgets should not be planned for or set by this conceptual estimate.
2. This OPC does not include pro-rata, impact fees, franchise utilities, landscaping, retaining walls, soils testing, meter or connection fees.

Since Cross Engineering Consultants, Inc. has no control over the cost of labor, materials, equipment, or services furnished by others, or over methods of determining price, or over competitive bidding or market conditions, any and all opinions as to the cost herein, including but not limited to opinions as to the costs of construction materials, shall be made on the basis of experience and best available data. Cross Engineering Consultants, Inc. cannot and does not guarantee that proposals, bids, or actual costs will not vary from the opinions on costs shown herein. The total costs and other numbers in this Opinion of Probable Cost have not been rounded. This practice of not rounding is not intended to reflect or imply a level of certainty with respect to accuracy of the amount.

# Budget

<b>Direction61:3 - Launch a Legacy</b>				
<b>Project Budget: The Farm</b>				
<b>Expenses to Operate 19 Additional Homes:</b>				
Houseparents and clients payments				\$ 815,000
Employees for property and case management				\$ 150,000
Utilities				\$ 135,000
Insurance expense				\$ 124,000
Maintenance				\$ 16,000
Auto shop				\$ 10,000
			<b>Total</b>	<b>\$ 1,250,000</b>
<b>Expenses to Operate 7 Additional Homes in Phase 1 only:</b>				
Houseparents and clients payments				\$ 231,000
Employees for property and case management				\$ 100,000
Utilities				\$ 49,000
Insurance expense				\$ 44,000
Maintenance				\$ 6,000
Auto shop				\$ -
			<b>Total</b>	<b>\$ 430,000</b>
<b>Expenses to Operate Event Center:</b>				
Insurance				\$ 25,000
Utilities				\$ 20,000
Cleaning labor				\$ 60,000
Event coordinator/manager				\$ 60,000
Maintenance and other expenses				\$ 15,000
			<b>Total</b>	<b>\$ 180,000</b>

*The following table presents a detailed breakdown of our projected incremental income sources that will sustain the ongoing operations of the new homes at The Farm:*

Source	\$ Amount	Percentage
State Foster Care Reimbursements	681,000	55%
Event Center Income	200,000	16%
Increased Income from Fundraising Events	75,000	6%
Utility Fees for Homes	131,000	10%
Donations	163,000	13%
<b>Total</b>	<b>\$1,250,000</b>	<b>100%</b>

## Community Integration & Shared Use Facilities

The Community Event Center at The Farm will be more than a program hub—it will be a valuable asset to the broader McKinney community. Our vision is to donate at least 10 hours each month of event and meeting rental spaces at no cost to local nonprofit and community organizations when the facilities are not in use by our programs. Additionally, we will offer public access to recreational amenities, including outdoor seating areas, a coffee shop and market, a fishing dock, and a sports court, all of which promote community wellness and engagement.

## Revenue-Generating Facilities: Event Center & Coffee Shop

In addition to community use, we have received significant interest from several local startup churches seeking a Sunday gathering space. We plan to rent the facility for church services, special events, weddings, and private functions. These activities are projected to generate \$360,000 annually in use and service fees. With annual operational costs for oversight, insurance, utilities, maintenance, and cleaning estimated at \$180,000, this results in a projected net contribution of \$180,000.

The coffee shop and marketplace, while projected to generate a modest annual net income of approximately \$20,000, will serve a purpose far beyond revenue generation. As a vital extension of our THRIVE Life Skills workforce development program, these spaces will provide real-world, hands-on job training for our residents, alumni, and local workforce members, equipping them with essential skills in customer service, business operations, and financial management.

In addition to serving as a training ground, the coffee shop and marketplace will be open to the public during regular business hours, providing an inviting space where community members can gather, connect, and support the mission of Direction61:3 through their everyday purchases. **This model not only creates a sustainable, mission-driven enterprise but also fosters deeper engagement between the youth we serve and the broader McKinney community, making The Farm a living example of economic empowerment and community connection.**

## Construction Timeline & Phase Planning

The project timeline for The Farm is directly tied to the success of our capital campaign fundraising efforts. Our objective is to secure \$4.2 million and complete construction for Phase 1 and Phase 1+ within the next two and a half years. Following that, we aim to raise an additional \$4.7 million to complete the remaining project elements over the following three years. To ensure operational readiness regardless of fundraising pace, we have developed a contingency plan that supports operations based solely on the completion of Phase 1 and Phase 1+.

*Under this contingency plan, our projected annual operating expenses total \$430,000. The funding breakdown for this phase is outlined below:*

Source	\$ Amount	Percentage
State Foster Care Reimbursements	200,000	47%
Event Center Income	115,000	27%
Increased Income from Fundraising Events	50,000	11%
Utility Fees for Homes	56,000	13%
Donations	9,000	2%
<b>Total</b>	<b>\$430,000</b>	<b>100%</b>

## Revenue Flexibility & Long-Term Sustainability

We have developed our revenue projections conservatively and have built flexibility into both operational plans. If necessary, we can adjust the ratio of youth receiving state support by increasing the proportion of residents still in foster care to help offset potential shortfalls in donations or other revenue sources. That said, we believe our current plan, which serves approximately 40% aged-out youth, best fulfills the mission of our ministry. We remain confident that our diversified funding model will support this approach.

*Please refer to the attached Expense Budget schedule for a detailed breakdown of the projected costs associated with the residential home additions and the Community Event Center at The Farm.*

## **Staff Leadership 2025**

**Dr. Myron Wilson**  
Executive Director

**Robyn Moore**  
Licensed Agency Administrator

**Stan Grimes**  
Program Director

**Riley Flanigan**  
Casemanager

**Kelsey Poskey**  
Casemanager

**Simon Trask**  
Denton Area Director

**Kathy Blank**  
Director of Business Development

**Melissa Cromwell**  
Director of Business Development

**Deanna Phillips**  
Director of Operations

**Tammy Davis**  
McKinney THRIVE Coordinator

**Lisa Woody**  
Denton THRIVE Coordinator

**Michelle Stenslie**  
Volunteer Coordinator

**Bill Manson**  
Property Manager

## **Board of Directors 2025**

**Steve Bell – President**  
**Entrepreneur**

**Susan Wilson - Vice President**  
**Community Volunteer**

**Jeff Strickland - Treasurer**  
**Retired – formerly CFO for Atrion Corporation**

**Ronda Murray -Secretary**  
**Part-Owner Murray & Mensch , PC, CPA**

**James Hamilton-Board Member**  
**ARR Healthcare**

**Bryan Moore - Board Member**  
**DBA Architects**

**AJ Plautz – Board Member**  
**Principia Wealth Advisory**

**Direction 61:3**

**Budgeted Income Statement**

**for the period of 11/01/2024 to 10/31/2025**

<b>Income</b>	
Cash Donations and grants	835,600.00
Designated donations	2,160,000.00
Foster care placement fees	600,000.00
Special events income	220,000.00
Houseparent rental income	29,000.00
In Kind donations of property and services	10,000.00
Interest income	15,000.00
Total Revenue	3,869,600.00
<b>Expenses</b>	
Group Home Program Expenses	641,763.93
Foster Youth Assistance	51,895.00
Personnel expense	609,432.11
Occupancy	86,941.88
Office expenses	47,057.86
Accounting	12,000.00
Advertising	3,600.00
Information Technology	12,500.00
Conferences and meetings	7,200.00
Travel	8,400.00
Insurance	18,610.00
Events supplies and fees	90,000.00
Total Expenses	1,589,400.78
Net Income	2,280,199.22

## Direction 61:3

### Income Statement

for the period of 11/01/2023 to 10/31/2024

<b>Income</b>				
Cash Donations and grants	812,382.28			
Designated donations - Launch a Legacy	465,471.50			
Foster care placement fees	436,022.63			
Special events income	156,720.59			
Houseparent rental income	18,741.33			
Loss on sale of Vehicles and equipment	(8,780.00)			
In Kind donations of property and services	700,182.49			
Interest income	1,363.32			
Excess insurance proceeds	23,419.28			
Total Revenue	2,605,523.42			
<b>Expenses</b>				
		Fundraising	Program	Admin
Group Home Program Expenses	466,766.51	-	466,766.51	-
Foster Youth Assistance	47,019.96	-	47,019.96	-
Personnel expense	512,720.84	104,291.35	320,051.56	88,374.93
Occupancy	80,816.50	19,758.69	42,178.85	18,878.95
Office expenses	65,421.00	18,858.10	24,978.51	21,584.38
Advertising	33,020.20	33,020.20	-	-
Accounting	8,250.25	-	-	8,250.25
Information Technology	11,802.11	-	-	11,802.11
Travel	7,438.29	2,080.01	1,873.45	3,484.83
Conferences and meetings	6,185.26	-	-	6,185.26
Insurance	7,105.66	1,509.19	2,750.21	2,846.27
Events supplies and fees	54,326.58	54,326.58	-	-
Depreciation	36,034.19	4,018.29	27,997.61	4,018.29
Total Expenses	1,336,907.35	237,862.42	933,616.65	165,425.28
Net Income	1,268,616.07			

**Direction 61:3**  
**Balance Sheet as of 10/31/2024**

Account Number	Account Name	Amount
<b><u>Assets</u></b>		
<b><u>Cash</u></b>		
1000	Checking - Operations	3,144.14
1001	Checking - Texas CPS	33,713.81
1002	Checking - Kingdom Cars	4,157.08
1003	Checking - New Ops Acct	102,921.82
1004	Checking-First United	48.24
1013	Savings-First United	301,500.03
	<b>Total Cash</b>	<b>445,485.12</b>
<b><u>Other Current Assets</u></b>		
1100	Accounts Receivable	45,541.60
1120	Note Receivable	3,500.00
1125	Pledges Receivable	185,712.68
1140	Prepaid Insurance	27,967.32
1150	Vehicles and Equip held for sale	13,000.00
1200	Prepaid Rent	6,986.71
	<b>Total Other Current Assets</b>	<b>282,708.31</b>
<b><u>Fixed Assets</u></b>		
1500	Buildings	1,476,526.58
1501	Land	873,850.34
1505	Construction in Progress	177,500.00
1510	Housing Furniture	73,586.76
1550	Office Equipment	23,748.63
1595	Accumulated Depreciation	-108,007.94
	<b>Total Fixed Assets</b>	<b>2,517,204.37</b>
<b><u>Other Assets</u></b>		
1800	Deposits	4,784.71
1850	Right-of-use lease assets	140,063.00
	<b>Total Other Assets</b>	<b>144,847.71</b>
	<b>Total Assets</b>	<b>3,390,245.51</b>
<b><u>Liabilities</u></b>		
<b><u>Current Liabilities</u></b>		
2001	Capital One CC	10,807.81
2100	Accounts Payable	30,785.78
	<b>Total Current Liabilities</b>	<b>41,593.59</b>
<b><u>Long Term Liabilities</u></b>		
2600	Bank Loan-Farm	689,974.27
2610	Bank Loan - Brotherhood	394,034.94
2700	Lease Liabilities	140,063.00
	<b>Total Long Term Liabilities</b>	<b>1,224,072.21</b>
	<b>Total Liabilities</b>	<b>1,265,665.80</b>
<b><u>Equity</u></b>		
<b><u>Unrestricted Net Assets</u></b>		
3000	General Fund - Fund Balance	1,663,817.01
	<b>Total Unrestricted Net Assets</b>	<b>1,663,817.01</b>
<b><u>Restricted Net Assets</u></b>		
3104	Launch A Legacy - Fund Balance	460,762.70
	<b>Total Restricted Net Assets</b>	<b>460,762.70</b>
	<b>Total Equity</b>	<b>2,124,579.71</b>
	<b>Total Liabilities + Total Equity</b>	<b>3,390,245.51</b>

**Direction 61:3****Statement of Cash Flows for the period of 11/01/2023 to 10/31/2024**

<b>Account Nur</b>	<b>Account Name</b>	<b>Amount</b>
<b>Operating Activities</b>		
	Net Income	1,268,616.07
Adjustments to reconcile Net Income to Net Cash provided by operations:		
1100	Accounts Receivable	-45,544.08
1120	Note Receivable	-3,500.00
1125	Pledges Receivable	-185,712.68
1140	Prepaid Insurance	-27,967.32
1150	Vehicles and Equip held for sale	3,880.00
1505	Construction in Progress	-177,500.00
1595	Accumulated Depreciation	34,644.44
1850	Right-of-use lease assets	128,737.00
2001	Capital One CC	-4,940.48
2100	Accounts Payable	22,848.43
2700	Lease Liabilities	-128,737.00
<b>Net cash provided by operating activities</b>		<b>884,824.38</b>
<b>Investing Activities</b>		
1500	Buildings	-396,125.38
1510	Housing Furniture	-65,812.12
1550	Office Equipment	-3,185.85
<b>Net cash provided by investing activities</b>		<b>-465,123.35</b>
<b>Financing Activities</b>		
2600	Bank Loan-Farm	-18,550.39
2610	Bank Loan - Brotherhood	-5,147.64
<b>Net cash provided by Financing activities</b>		<b>-23,698.03</b>
<b>Summary</b>		
Net cash increase for period		396,003.00
Cash at beginning of period		49,482.12
<b>Cash at end of period</b>		<b>445,485.12</b>

**Direction 61:3**

**Income Statement**  
**for the period of 11/01/2024 to 01/31/2025**

<b>Income</b>	
Cash Donations and grants	\$255,938.98
Designated donations	\$346,961.49
Foster care placement fees	\$128,905.24
Special events income	\$23,833.27
Houseparent rental income	\$5,600.00
In Kind donations of property and services	\$15,068.00
Interest income	\$4,112.50
Total Revenue	780,419.48
<b>Expenses</b>	
Group Home Program Expenses	\$133,391.83
Foster Youth Assistance	\$15,730.36
Personnel expense	150,330.70
Occupancy	\$20,496.70
Office expenses	\$11,010.47
Advertising	\$1,244.82
Information Technology	\$2,141.92
Travel	\$2,804.45
Insurance	\$1,713.43
Events supplies and fees	\$24,383.44
Total Expenses	363,248.12
Net Income	417,171.36

**Direction 61:3**  
**Balance Sheet as of 01/31/2025**

Account Number	Account Name	Amount
<b><u>Assets</u></b>		
<b><u>Cash</u></b>		
1000	Checking - Operations	1,702.71
1001	Checking - Texas CPS	58,374.26
1002	Checking - Kingdom Cars	4,157.08
1003	Checking - New Ops Acct	46,871.03
1004	Checking-First United	48.24
1013	Savings-First United	785,612.53
	<b>Total Cash</b>	<b>896,765.85</b>
<b><u>Other Current Assets</u></b>		
1090	Gift Cards	3,030.00
1100	Accounts Receivable	45,565.17
1120	Note Receivable	6,800.00
1125	Pledges Receivable	164,384.78
1140	Prepaid Insurance	27,967.32
1150	Vehicles and Equip held for sale	13,000.00
1200	Prepaid Rent	6,986.71
	<b>Total Other Current Assets</b>	<b>267,733.98</b>
<b><u>Fixed Assets</u></b>		
1500	Buildings	1,476,526.58
1501	Land	873,850.34
1505	Construction in Progress	177,500.00
1510	Housing Furniture	73,586.76
1550	Office Equipment	23,748.63
1595	Accumulated Depreciation	-108,007.94
	<b>Total Fixed Assets</b>	<b>2,517,204.37</b>
<b><u>Other Assets</u></b>		
1800	Deposits	8,878.71
1850	Right-of-use lease assets	110,063.00
	<b>Total Other Assets</b>	<b>118,941.71</b>
	<b>Total Assets</b>	<b>3,800,645.91</b>
<b><u>Liabilities</u></b>		
<b><u>Current Liabilities</u></b>		
2001	Capital One CC	10,730.73
2100	Accounts Payable	54,091.90
	<b>Total Current Liabilities</b>	<b>64,822.63</b>
<b><u>Long Term Liabilities</u></b>		
2600	Bank Loan-Farm	689,974.27
2610	Bank Loan - Brotherhood	394,034.94
2700	Lease Liabilities	110,063.00
	<b>Total Long Term Liabilities</b>	<b>1,194,072.21</b>
	<b>Total Liabilities</b>	<b>1,258,894.84</b>
<b><u>Equity</u></b>		
<b><u>Unrestricted Net Assets</u></b>		
3000	General Fund - Fund Balance	1,738,961.90
	<b>Total Unrestricted Net Assets</b>	<b>1,738,961.90</b>
<b><u>Restricted Net Assets</u></b>		
3104	Launch A Legacy - Fund Balance	793,762.70
3105	Special Events - Fund Balance	9,026.47
	<b>Total Restricted Net Assets</b>	<b>802,789.17</b>
	<b>Total Equity</b>	<b>2,541,751.07</b>
	<b>Total Liabilities + Total Equity</b>	<b>3,800,645.91</b>

**Direction 61:3****Statement of Cash Flows for the period of 11/01/2024 to 01/31/2025**

Account Number	Account Name	Amount
<b>Operating Activities</b>		
	Net Income	417,171.36
	Adjustments to reconcile Net Income to Net Cash provided by operations:	
1090	Gift Cards	-3,030.00
1100	Accounts Receivable	-23.57
1120	Note Receivable	-3,300.00
1125	Pledges Receivable	21,327.90
1800	Deposits	-4,094.00
1850	Right-of-use lease assets	30,000.00
2001	Capital One CC	-77.08
2100	Accounts Payable	23,306.12
2700	Lease Liabilities	-30,000.00
	<b>Net cash provided by operating activities</b>	<b>451,280.73</b>
<b>Investing Activities</b>		
	<b>Net cash provided by investing activities</b>	<b>0.00</b>
<b>Financing Activities</b>		
	<b>Net cash provided by Financing activities</b>	<b>0.00</b>
<b><u>Summary</u></b>		
	Net cash increase for period	451,280.73
	Cash at beginning of period	445,485.12
	<b>Cash at end of period</b>	<b>896,765.85</b>

INTERNAL REVENUE SERVICE  
P. O. BOX 2508  
CINCINNATI, OH 45201

DEPARTMENT OF THE TREASURY

Date: APR 06 2018

OAK CREEK PLACE  
3400 CEDAR BLUFF DR  
MCKINNEY, TX 75070-9231

Employer Identification Number:  
81-4392389  
DLN:  
17053279301027  
Contact Person:  
MRS. KREBS ID# 31072  
Contact Telephone Number:  
(877) 829-5500  
Accounting Period Ending:  
October 31  
Public Charity Status:  
170(b)(1)(A)(vi)  
Form 990/990-EZ/990-N Required:  
Yes  
Effective Date of Exemption:  
November 18, 2015  
Contribution Deductibility:  
Yes  
Addendum Applies:  
No

Dear Applicant:

We're pleased to tell you we determined you're exempt from federal income tax under Internal Revenue Code (IRC) Section 501(c)(3). Donors can deduct contributions they make to you under IRC Section 170. You're also qualified to receive tax deductible bequests, devises, transfers or gifts under Section 2055, 2106, or 2522. This letter could help resolve questions on your exempt status. Please keep it for your records.

Organizations exempt under IRC Section 501(c)(3) are further classified as either public charities or private foundations. We determined you're a public charity under the IRC Section listed at the top of this letter.

If we indicated at the top of this letter that you're required to file Form 990/990-EZ/990-N, our records show you're required to file an annual information return (Form 990 or Form 990-EZ) or electronic notice (Form 990-N, the e-Postcard). If you don't file a required return or notice for three consecutive years, your exempt status will be automatically revoked.

If we indicated at the top of this letter that an addendum applies, the enclosed addendum is an integral part of this letter.

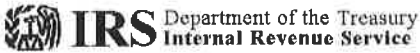
For important information about your responsibilities as a tax-exempt organization, go to [www.irs.gov/charities](http://www.irs.gov/charities). Enter "4221-PC" in the search bar to view Publication 4221-PC, Compliance Guide for 501(c)(3) Public Charities, which describes your recordkeeping, reporting, and disclosure requirements.

OAK CREEK PLACE

Sincerely,

*Stephen a. martin*

Director, Exempt Organizations  
Rulings and Agreements



OGDEN UT 84201-0046

In reply refer to: 0423208240  
Oct. 24, 2018 LTR 252C 0  
81-4392389 000000 00  
00006763  
BODC: NOBOD

DIRECTION61 3  
6190 VIRGINIA PKWY STE 500  
MCKINNEY TX 75071



012634

Taxpayer Identification Number: 81-4392389  
Tax Period(s): Oct. 31, 2017

Form: 990-EZ

Dear Taxpayer:

Thank you for your Form 990-EZ.

We have changed the name on your account as requested. The number shown above is valid for use on all tax documents.

If you need forms, schedules, or publications, you may get them by visiting the IRS website at [www.irs.gov](http://www.irs.gov) or by calling toll-free at 1-800-TAX-FORM (1-800-829-3676).

If you have any questions, please call us toll free at 1-877-829-5500.

If you prefer, you may write to us at the address shown at the top of the first page of this letter.

Whenever you write, please include this letter and, in the spaces below, give us your telephone number with the hours we can reach you. Also, you may want to keep a copy of this letter for your records.

Telephone Number ( ) \_\_\_\_\_ Hours \_\_\_\_\_

**Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Department of the Treasury  
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**2021****Open to Public Inspection****A** For the 2021 calendar year, or tax year beginning Nov 1, 2021, and ending Oct 31, 2022**B** Check if applicable:

- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/terminated
- ☐ Amended return
- ☐ Application pending

**C** Name of organization Direction61:3

Doing business as

Number and street (or P.O. box if mail is not delivered to street address)

3286 CR 168

Room/suite

City or town, state or province, country, and ZIP or foreign postal code

McKinney, TX 75071**F** Name and address of principal officer:Myron Wilson, 3286 CR 168, McKinney, TX 75071**D** Employer identification number81-4392389**E** Telephone number(214) 544-9055**G** Gross receipts \$ 792,316.**H(a)** Is this a group return for subordinates? ☐ Yes ☒ No**H(b)** Are all subordinates included? ☐ Yes ☐ No


If "No," attach a list. See instructions.

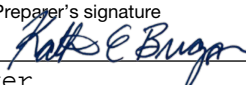
**H(c)** Group exemption number ▶**I** Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527**J** Website: ▶ direction613.org**K** Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶**L** Year of formation: 2015 **M** State of legal domicile: TX**Part I Summary**

Activities & Governance	<b>1</b>	Briefly describe the organization's mission or most significant activities: <u>To help aging out foster youth thrive as adults.</u>		
	<b>2</b>	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	<b>3</b>	Number of voting members of the governing body (Part VI, line 1a)	<b>3</b>	<u>6</u>
	<b>4</b>	Number of independent voting members of the governing body (Part VI, line 1b)	<b>4</b>	<u>6</u>
	<b>5</b>	Total number of individuals employed in calendar year 2021 (Part V, line 2a)	<b>5</b>	<u>11</u>
	<b>6</b>	Total number of volunteers (estimate if necessary)	<b>6</b>	<u>250</u>
	<b>7a</b>	Total unrelated business revenue from Part VIII, column (C), line 12	<b>7a</b>	<u>0.</u>
<b>b</b>	Net unrelated business taxable income from Form 990-T, Part I, line 11	<b>7b</b>	<u>0.</u>	
Revenue	<b>8</b>	Contributions and grants (Part VIII, line 1h)	<b>Prior Year</b>	<b>Current Year</b>
	<b>9</b>	Program service revenue (Part VIII, line 2g)	<u>445,612.</u>	<u>745,651.</u>
	<b>10</b>	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	<u>27,728.</u>	<u>1,789.</u>
	<b>11</b>	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	<u>38.</u>	<u>6,000.</u>
	<b>12</b>	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	<u>-5,987.</u>	<u>-22,437.</u>
	<b>12</b>		<u>467,391.</u>	<u>731,003.</u>
Expenses	<b>13</b>	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		
	<b>14</b>	Benefits paid to or for members (Part IX, column (A), line 4)		
	<b>15</b>	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	<u>163,024.</u>	<u>302,641.</u>
	<b>16a</b>	Professional fundraising fees (Part IX, column (A), line 11e)		
	<b>b</b>	Total fundraising expenses (Part IX, column (D), line 25) ▶ <u>103,576.</u>		
	<b>17</b>	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	<u>201,237.</u>	<u>308,819.</u>
	<b>18</b>	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	<u>364,261.</u>	<u>611,460.</u>
<b>19</b>	Revenue less expenses. Subtract line 18 from line 12	<u>103,130.</u>	<u>119,543.</u>	
Net Assets or Fund Balances	<b>20</b>	Total assets (Part X, line 16)	<b>Beginning of Current Year</b>	<b>End of Year</b>
	<b>21</b>	Total liabilities (Part X, line 26)	<u>709,583.</u>	<u>1,610,725.</u>
	<b>22</b>	Net assets or fund balances. Subtract line 21 from line 20	<u>1,183.</u>	<u>782,349.</u>
<b>22</b>		<u>708,400.</u>	<u>828,376.</u>	

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>		<u>Sept 11, 2023</u>
	Signature of officer	Date
	<u>Jeffery Strickland, Treasurer</u>	
	Type or print name and title	

<b>Paid Preparer Use Only</b>	Print/Type preparer's name	Preparer's signature	Date	Check <input checked="" type="checkbox"/> if self-employed	PTIN
	<u>Kathrine E Brugger</u>		<u>9/11/2023</u>		<u>P01965437</u>
	Firm's name ▶ <u>Kathrine E Brugger</u>	Firm's EIN ▶			
	Firm's address ▶ <u>1415 Woodoak Dr, Richardson, TX 75082</u>	Phone no. <u>(540) 247-2726</u>			

May the IRS discuss this return with the preparer shown above? See instructions ☒ Yes ☐ No

**Part III** Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☒ **Yes** ☐ **No****1** Briefly describe the organization's mission:

Direction61:3 exists to show Christ's love to youth aging out of foster care through housing, Life-Skills training, educational placement and assistance, and spiritual formation through discipleship.

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☒ **Yes** ☐ **No**

If "Yes," describe these new services on Schedule O.

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ **Yes** ☒ **No**

If "Yes," describe these changes on Schedule O.

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.**4a** (Code: ) (Expenses \$ 411,421. including grants of \$ 0. ) (Revenue \$ 1,789. )

During the fiscal year ending October 21, 2022 Direction61:3 had the following program service accomplishments:

-Opened a new home for girls

-Hired 1 additional house parents

-Moved part time program director to full time

-Moved part time exec admin to full time

-Acquired 5 acre property with a home and barn to serve as office location. Relocated offices to acquired property on April 30, 2022.

-Provided housing for 12 youth who are transitioning out of foster care

-Provided assistance to 9 non-resident youth who were aged out

-Enrolled 95% of clients in an education program

See Part III, Ln 4a statement

**4b** (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )**4c** (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )**4d** Other program services (Describe on Schedule O.)

(Expenses \$ including grants of \$ ) (Revenue \$ )

**4e** Total program service expenses ▶ 411,421.

**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A . . . . .	<b>1</b> X	
<b>2</b> Is the organization required to complete Schedule B, Schedule of Contributors? See instructions . . . . .	<b>2</b> X	
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I . . . . .	<b>3</b>	X
<b>4</b> <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II . . . . .	<b>4</b>	X
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III . . . . .	<b>5</b>	X
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I . . . . .	<b>6</b>	X
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II . . . . .	<b>7</b>	X
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III . . . . .	<b>8</b>	X
<b>9</b> Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV . . . . .	<b>9</b>	X
<b>10</b> Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V . . . . .	<b>10</b>	X
<b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI . . . . .	<b>11a</b> X	
<b>b</b> Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII . . . . .	<b>11b</b>	X
<b>c</b> Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII . . . . .	<b>11c</b>	X
<b>d</b> Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX . . . . .	<b>11d</b>	X
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X . . . . .	<b>11e</b>	X
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X . . . . .	<b>11f</b>	X
<b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII . . . . .	<b>12a</b>	X
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional . . . . .	<b>12b</b>	X
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E . . . . .	<b>13</b>	X
<b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States? . . . . .	<b>14a</b>	X
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV . . . . .	<b>14b</b>	X
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV . . . . .	<b>15</b>	X
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV . . . . .	<b>16</b>	X
<b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions . . . . .	<b>17</b>	X
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II . . . . .	<b>18</b> X	
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III . . . . .	<b>19</b>	X
<b>20a</b> Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . . .	<b>20a</b>	X
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? . . . . .	<b>20b</b>	
<b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . .	<b>21</b>	X

**Part IV Checklist of Required Schedules** (continued)

	Yes	No
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . .	<b>22</b>	X
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J . . . . .	<b>23</b>	X
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a . . . . .	<b>24a</b>	X
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .	<b>24b</b>	
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .	<b>24c</b>	
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . .	<b>24d</b>	
<b>25a</b> <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I . . . . .	<b>25a</b>	X
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I . . . . .	<b>25b</b>	X
<b>26</b> Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II . . . . .	<b>26</b>	X
<b>27</b> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III . . . . .	<b>27</b>	X
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV . . . . .	<b>28a</b>	X
<b>b</b> A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV . . . . .	<b>28b</b>	X
<b>c</b> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV . . . . .	<b>28c</b>	X
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . . . . .	<b>29</b>	X
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M . . . . .	<b>30</b>	X
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I . . . . .	<b>31</b>	X
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II . . . . .	<b>32</b>	X
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I . . . . .	<b>33</b>	X
<b>34</b> Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 . . . . .	<b>34</b>	X
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? . . . . .	<b>35a</b>	X
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 . . . . .	<b>35b</b>	
<b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 . . . . .	<b>36</b>	X
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI . . . . .	<b>37</b>	X
<b>38</b> Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O . . . . .	<b>38</b>	X

**Part V Statements Regarding Other IRS Filings and Tax Compliance**Check if Schedule O contains a response or note to any line in this Part V . . . . . ☐

	Yes	No
<b>1a</b> Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable . . . . .	<b>1a</b>	17
<b>b</b> Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable . . . . .	<b>1b</b>	0
<b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .	<b>1c</b>	X

<b>Part V Statements Regarding Other IRS Filings and Tax Compliance</b> (continued)		Yes	No
<b>2a</b>	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	<b>2a</b>	11
<b>b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.	<b>2b</b>	X
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year?	<b>3a</b>	X
<b>b</b>	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	<b>3b</b>	
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	<b>4a</b>	X
<b>b</b>	If "Yes," enter the name of the foreign country ▶ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	<b>5a</b>	X
<b>b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	<b>5b</b>	X
<b>c</b>	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	<b>5c</b>	
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	<b>6a</b>	X
<b>b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>6b</b>	
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
<b>a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	<b>7a</b>	X
<b>b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided?	<b>7b</b>	X
<b>c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	<b>7c</b>	X
<b>d</b>	If "Yes," indicate the number of Forms 8282 filed during the year	<b>7d</b>	
<b>e</b>	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<b>7e</b>	X
<b>f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	<b>7f</b>	X
<b>g</b>	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	<b>7g</b>	
<b>h</b>	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	<b>7h</b>	X
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	<b>8</b>	
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>		
<b>a</b>	Did the sponsoring organization make any taxable distributions under section 4966?	<b>9a</b>	
<b>b</b>	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	<b>9b</b>	
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter:		
<b>a</b>	Initiation fees and capital contributions included on Part VIII, line 12	<b>10a</b>	
<b>b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	<b>10b</b>	
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter:		
<b>a</b>	Gross income from members or shareholders	<b>11a</b>	
<b>b</b>	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	<b>11b</b>	
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?	<b>12a</b>	
<b>b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	<b>12b</b>	
<b>13</b>	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
<b>a</b>	Is the organization licensed to issue qualified health plans in more than one state? <b>Note:</b> See the instructions for additional information the organization must report on Schedule O.	<b>13a</b>	
<b>b</b>	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	<b>13b</b>	
<b>c</b>	Enter the amount of reserves on hand	<b>13c</b>	
<b>14a</b>	Did the organization receive any payments for indoor tanning services during the tax year?	<b>14a</b>	X
<b>b</b>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	<b>14b</b>	
<b>15</b>	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.	<b>15</b>	X
<b>16</b>	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	<b>16</b>	X
<b>17</b>	<b>Section 501(c)(21) organizations.</b> Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes," complete Form 6069.	<b>17</b>	

**Part VI Governance, Management, and Disclosure.** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI ☒

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b> Enter the number of voting members of the governing body at the end of the tax year . . .	<b>1a</b> 6		
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
<b>b</b> Enter the number of voting members included on line 1a, above, who are independent . . .	<b>1b</b> 6		
<b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . .	<b>2</b>		x
<b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? . . .	<b>3</b>		x
<b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . .	<b>4</b>		x
<b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets? . . .	<b>5</b>		x
<b>6</b> Did the organization have members or stockholders? . . .	<b>6</b>		x
<b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? . . .	<b>7a</b>		x
<b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? . . .	<b>7b</b>		x
<b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
<b>a</b> The governing body? . . .	<b>8a</b>	x	
<b>b</b> Each committee with authority to act on behalf of the governing body? . . .	<b>8b</b>	x	
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O . . .	<b>9</b>		x

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
<b>10a</b> Did the organization have local chapters, branches, or affiliates? . . .	<b>10a</b>	x
<b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . .	<b>10b</b>	
<b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . .	<b>11a</b> x	
<b>b</b> Describe on Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13 . . .	<b>12a</b> x	
<b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . .	<b>12b</b>	x
<b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done . . .	<b>12c</b> x	
<b>13</b> Did the organization have a written whistleblower policy? . . .	<b>13</b> x	
<b>14</b> Did the organization have a written document retention and destruction policy? . . .	<b>14</b> x	
<b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b> The organization's CEO, Executive Director, or top management official . . .	<b>15a</b> x	
<b>b</b> Other officers or key employees of the organization . . .	<b>15b</b>	x
If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . .	<b>16a</b>	x
<b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? . . .	<b>16b</b>	

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed ►

**18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain on Schedule O)

**19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

**20** State the name, address, and telephone number of the person who possesses the organization's books and records ►  
 Jeffery Strickland, 3400 Cedar Bluff Dr., McKinney, TX 75072 (972) 542-0991

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Check if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) Myron Wilson Executive Director	55.00			X				49,812.	0.	56,032.
(2) Ronda Murray President	1.50	X		X				0.	0.	0.
(3) Susan Wilson Vice President	1.00	X		X				0.	0.	0.
(4) Jeffery Strickland Treasurer and Secretary	4.00	X		X				0.	0.	0.
(5) Jason Granger Director	1.00	X						0.	0.	0.
(6) Bryan Moore Director	1.00	X						0.	0.	0.
(7) Steve Bell Director	1.00	X						0.	0.	0.
(8)										
(9)										
(10)										
(11)										
(12)										
(13)										
(14)										

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15)										
(16)										
(17)										
(18)										
(19)										
(20)										
(21)										
(22)										
(23)										
(24)										
(25)										
<b>1b Subtotal</b>								49,812.	0.	56,032.
<b>c Total from continuation sheets to Part VII, Section A</b>										
<b>d Total (add lines 1b and 1c)</b>								49,812.	0.	56,032.

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **0**

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		X
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>		X
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

**Part VIII Statement of Revenue**Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
<b>Contributions, Gifts, Grants, and Other Similar Amounts</b>	<b>1a</b>	Federated campaigns . . . . .	<b>1a</b>				
	<b>b</b>	Membership dues . . . . .	<b>1b</b>				
	<b>c</b>	Fundraising events . . . . .	<b>1c</b>	57,802.			
	<b>d</b>	Related organizations . . . . .	<b>1d</b>				
	<b>e</b>	Government grants (contributions)	<b>1e</b>				
	<b>f</b>	All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b>	687,849.			
	<b>g</b>	Noncash contributions included in lines 1a-1f . . . . .	<b>1g</b>	\$			
	<b>h</b>	<b>Total.</b> Add lines 1a-1f . . . . .		745,651.			
	<b>Program Service Revenue</b>		Business Code				
<b>2a</b>	Foster Care Placement fee	624100	1,189.	1,189.	0.	0.	
<b>b</b>	Houseparent rental fee	624100	600.	600.	0.	0.	
<b>c</b>							
<b>d</b>							
<b>e</b>							
<b>f</b>	All other program service revenue . .						
<b>g</b>	<b>Total.</b> Add lines 2a-2f . . . . .		1,789.				
<b>Other Revenue</b>	<b>3</b>	Investment income (including dividends, interest, and other similar amounts) . . . . .					
	<b>4</b>	Income from investment of tax-exempt bond proceeds					
	<b>5</b>	Royalties . . . . .					
	<b>6a</b>	Gross rents . . . . .	(i) Real (ii) Personal				
	<b>b</b>	Less: rental expenses					
	<b>c</b>	Rental income or (loss)					
	<b>d</b>	Net rental income or (loss) . . . . .					
	<b>7a</b>	Gross amount from sales of assets other than inventory	(i) Securities (ii) Other				
	<b>b</b>	Less: cost or other basis and sales expenses . . . . .					
	<b>c</b>	Gain or (loss) . . . . .					
	<b>d</b>	Net gain or (loss) . . . . .		6,000.	0.	0.	6,000.
	<b>8a</b>	Gross income from fundraising events (not including \$ 57,802. of contributions reported on line 1c). See Part IV, line 18 . . . . .		38,876.			
	<b>b</b>	Less: direct expenses . . . . .		61,313.			
	<b>c</b>	Net income or (loss) from fundraising events . .		-22,437.		0.	-22,437.
	<b>9a</b>	Gross income from gaming activities. See Part IV, line 19 . . . . .					
	<b>b</b>	Less: direct expenses . . . . .					
	<b>c</b>	Net income or (loss) from gaming activities . .					
	<b>10a</b>	Gross sales of inventory, less returns and allowances . . . . .					
	<b>b</b>	Less: cost of goods sold . . . . .					
	<b>c</b>	Net income or (loss) from sales of inventory . .					
<b>Miscellaneous Revenue</b>		Business Code					
	<b>11a</b>						
	<b>b</b>						
	<b>c</b>						
	<b>d</b>	All other revenue . . . . .					
	<b>e</b>	<b>Total.</b> Add lines 11a-11d . . . . .					
<b>12</b>	<b>Total revenue.</b> See instructions . . . . .		731,003.	1,789.	0.	-16,437.	

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐**Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . . . . .				
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . .				
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 . . . . .				
<b>4</b> Benefits paid to or for members . . . . .				
<b>5</b> Compensation of current officers, directors, trustees, and key employees . . . . .	106,511.	26,628.	26,628.	53,255.
<b>6</b> Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .				
<b>7</b> Other salaries and wages . . . . .	179,973.	144,390.	20,366.	15,217.
<b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) . . . . .				
<b>9</b> Other employee benefits . . . . .				
<b>10</b> Payroll taxes . . . . .	16,157.	12,963.	1,828.	1,366.
<b>11</b> Fees for services (nonemployees):				
<b>a</b> Management . . . . .				
<b>b</b> Legal . . . . .				
<b>c</b> Accounting . . . . .	5,385.	0.	5,385.	0.
<b>d</b> Lobbying . . . . .				
<b>e</b> Professional fundraising services. See Part IV, line 17 . . . . .				
<b>f</b> Investment management fees . . . . .				
<b>g</b> Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.) . . . . .				
<b>12</b> Advertising and promotion . . . . .	850.	0.	0.	850.
<b>13</b> Office expenses . . . . .	49,413.	20,611.	14,523.	14,279.
<b>14</b> Information technology . . . . .	6,298.	0.	6,298.	0.
<b>15</b> Royalties . . . . .				
<b>16</b> Occupancy . . . . .	51,320.	21,894.	14,244.	15,182.
<b>17</b> Travel . . . . .	6,193.	3,585.	1,463.	1,145.
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .				
<b>19</b> Conferences, conventions, and meetings . . . . .	2,756.	0.	2,756.	0.
<b>20</b> Interest . . . . .				
<b>21</b> Payments to affiliates . . . . .				
<b>22</b> Depreciation, depletion, and amortization . . . . .	19,899.	16,699.	1,600.	1,600.
<b>23</b> Insurance . . . . .	3,390.	1,336.	1,372.	682.
<b>24</b> Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) . . . . .				
<b>a</b> Group Home Expenses . . . . .	154,410.	154,410.	0.	0.
<b>b</b> Foster Youth Assistance . . . . .	8,905.	8,905.	0.	0.
<b>c</b> . . . . .				
<b>d</b> . . . . .				
<b>e</b> All other expenses . . . . .				
<b>25</b> <b>Total functional expenses.</b> Add lines 1 through 24e . . . . .	611,460.	411,421.	96,463.	103,576.
<b>26</b> <b>Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) . . . . .				

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash—non-interest-bearing . . . . .	193,409.	<b>1</b>	105,541.
	<b>2</b> Savings and temporary cash investments . . . . .	0.	<b>2</b>	
	<b>3</b> Pledges and grants receivable, net . . . . .		<b>3</b>	
	<b>4</b> Accounts receivable, net . . . . .	20,281.	<b>4</b>	1,700.
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . .		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) . . . . .		<b>6</b>	
	<b>7</b> Notes and loans receivable, net . . . . .		<b>7</b>	
	<b>8</b> Inventories for sale or use . . . . .		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges . . . . .	7,648.	<b>9</b>	7,398.
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D . . . . .	<b>10a</b> 1,544,057.		
	<b>b</b> Less: accumulated depreciation . . . . .	<b>10b</b> 47,971.	487,871.	<b>10c</b> 1,496,086.
	<b>11</b> Investments—publicly traded securities . . . . .		<b>11</b>	
	<b>12</b> Investments—other securities. See Part IV, line 11 . . . . .		<b>12</b>	
	<b>13</b> Investments—program-related. See Part IV, line 11 . . . . .		<b>13</b>	
	<b>14</b> Intangible assets . . . . .		<b>14</b>	
	<b>15</b> Other assets. See Part IV, line 11 . . . . .	374.	<b>15</b>	
<b>16</b> <b>Total assets.</b> Add lines 1 through 15 (must equal line 33) . . . . .	709,583.	<b>16</b>	1,610,725.	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses . . . . .	1,183.	<b>17</b>	7,349.
	<b>18</b> Grants payable . . . . .		<b>18</b>	
	<b>19</b> Deferred revenue . . . . .		<b>19</b>	
	<b>20</b> Tax-exempt bond liabilities . . . . .		<b>20</b>	
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .		<b>21</b>	
	<b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons . . . . .		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties . . . . .		<b>23</b>	775,000.
	<b>24</b> Unsecured notes and loans payable to unrelated third parties . . . . .		<b>24</b>	
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D . . . . .		<b>25</b>	
	<b>26</b> <b>Total liabilities.</b> Add lines 17 through 25 . . . . .	1,183.	<b>26</b>	782,349.
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>			
	<b>27</b> Net assets without donor restrictions . . . . .	708,400.	<b>27</b>	828,376.
	<b>28</b> Net assets with donor restrictions . . . . .		<b>28</b>	
	<b>Organizations that do not follow FASB ASC 958, check here</b> <input type="checkbox"/> <b>and complete lines 29 through 33.</b>			
	<b>29</b> Capital stock or trust principal, or current funds . . . . .		<b>29</b>	
	<b>30</b> Paid-in or capital surplus, or land, building, or equipment fund . . . . .		<b>30</b>	
	<b>31</b> Retained earnings, endowment, accumulated income, or other funds . . . . .		<b>31</b>	
	<b>32</b> <b>Total net assets or fund balances</b> . . . . .	708,400.	<b>32</b>	828,376.
<b>33</b> <b>Total liabilities and net assets/fund balances</b> . . . . .	709,583.	<b>33</b>	1,610,725.	

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI ☐

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12) . . . . .	<b>1</b>	731,003.
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25) . . . . .	<b>2</b>	611,460.
<b>3</b>	Revenue less expenses. Subtract line 2 from line 1 . . . . .	<b>3</b>	119,543.
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) . . . . .	<b>4</b>	708,400.
<b>5</b>	Net unrealized gains (losses) on investments . . . . .	<b>5</b>	
<b>6</b>	Donated services and use of facilities . . . . .	<b>6</b>	
<b>7</b>	Investment expenses . . . . .	<b>7</b>	
<b>8</b>	Prior period adjustments . . . . .	<b>8</b>	433.
<b>9</b>	Other changes in net assets or fund balances (explain on Schedule O) . . . . .	<b>9</b>	
<b>10</b>	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) . . . . .	<b>10</b>	828,376.

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII ☐

	Yes	No
<b>1</b> Accounting method used to prepare the Form 990: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
<b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant? . . . . . If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
<b>b</b> Were the organization's financial statements audited by an independent accountant? . . . . . If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
<b>c</b> If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? . . . . . If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.		
<b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . . . .		X
<b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits . . . . .		

**Additional information from your Form 990: Return of Organization Exempt from Income Tax****Form 990: Return of Organization Exempt from Income Tax****Form 990, Page 2, Part III, Line 4a (continued)****Continuation Statement**

Description
-Secured vehicles for 2 youth who are aging out of care
-95% of youth participated in life skills training
-Assisted 2 clients with obtaining birth certificates and social security cards
-100% of all residents have attended a local church on a regular basis
-85% of all classes were passed by all clients
-2 youth were baptized

**SCHEDULE A**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► **Attach to Form 990 or Form 990-EZ.**

► **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No. 1545-0047

**2021**

**Open to Public  
Inspection**

Name of the organization

Direction61:3

Employer identification number

81-4392389

**Part I Reason for Public Charity Status.** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: \_\_\_\_\_
- 10 ☐ An organization that normally receives (1) more than 33<sup>1</sup>/<sub>3</sub>% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33<sup>1</sup>/<sub>3</sub>% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f Enter the number of supported organizations . . . . .
  - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
<b>Total</b>						

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . . .	367,584.	305,162.	378,867.	445,612.	745,651.	2,242,876.
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge . . . . .						
<b>4 Total.</b> Add lines 1 through 3 . . . . .	367,584.	305,162.	378,867.	445,612.	745,651.	2,242,876.
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . . .						438,489.
<b>6 Public support.</b> Subtract line 5 from line 4 . . . . .						1,804,387.

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
<b>7</b> Amounts from line 4 . . . . .	367,584.	305,162.	378,867.	445,612.	745,651.	2,242,876.
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources . . . . .		471.	439.	38.		948.
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on . . . . .						
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . .	29,986.	55,890.	37,686.	31,065.	38,876.	193,503.
<b>11 Total support.</b> Add lines 7 through 10 . . . . .						2,437,327.
<b>12</b> Gross receipts from related activities, etc. (see instructions) . . . . .					<b>12</b>	66,778.
<b>13 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . .						<input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)) . . . . .	<b>14</b>	74.03 %
<b>15</b> Public support percentage from 2020 Schedule A, Part II, line 14 . . . . .	<b>15</b>	68.73 %
<b>16a 33<sup>1</sup>/<sub>3</sub>% support test—2021.</b> If the organization did not check the box on line 13, and line 14 is 33 <sup>1</sup> / <sub>3</sub> % or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . .		<input checked="" type="checkbox"/>
<b>b 33<sup>1</sup>/<sub>3</sub>% support test—2020.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 <sup>1</sup> / <sub>3</sub> % or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . .		<input type="checkbox"/>
<b>17a 10%-facts-and-circumstances test—2021.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization . . . . .		<input type="checkbox"/>
<b>b 10%-facts-and-circumstances test—2020.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization . . . . .		<input type="checkbox"/>
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . .		<input type="checkbox"/>

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.  
If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose . . . .						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . .						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge . . . .						
<b>6 Total.</b> Add lines 1 through 5 . . . .						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons . .						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b . . . .						
<b>8 Public support.</b> (Subtract line 7c from line 6.) . . . .						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
<b>9</b> Amounts from line 6 . . . .						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 . . . .						
<b>c</b> Add lines 10a and 10b . . . .						
<b>11</b> Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . .						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.) . . . .						
<b>14 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f)) . . . .	<b>15</b>	%
<b>16</b> Public support percentage from 2020 Schedule A, Part III, line 15 . . . .	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for <b>2021</b> (line 10c, column (f), divided by line 13, column (f)) . . .	<b>17</b>	%
<b>18</b> Investment income percentage from <b>2020</b> Schedule A, Part III, line 17 . . . .	<b>18</b>	%
<b>19a 33 1/3% support tests—2021.</b> If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization . . . <input type="checkbox"/>		
<b>b 33 1/3% support tests—2020.</b> If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization . . . <input type="checkbox"/>		
<b>20 Private foundation.</b> If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . <input type="checkbox"/>		

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
<b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .		
<b>b</b> Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .		
<b>c</b> Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
<b>b</b> Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)		

**Part IV Supporting Organizations** (continued)

	Yes	No
<b>11</b> Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b> A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
<b>11a</b>		
<b>b</b> A family member of a person described on line 11a above?		
<b>11b</b>		
<b>c</b> A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in <b>Part VI</b> .		
<b>11c</b>		

**Section B. Type I Supporting Organizations**

	Yes	No
<b>1</b> Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
<b>1</b>		
<b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		
<b>2</b>		

**Section C. Type II Supporting Organizations**

	Yes	No
<b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
<b>1</b>		

**Section D. All Type III Supporting Organizations**

	Yes	No
<b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>1</b>		
<b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).		
<b>2</b>		
<b>3</b> By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.		
<b>3</b>		

**Section E. Type III Functionally Integrated Supporting Organizations**

<b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
<b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete <b>line 2</b> below.			
<b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.			
<b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a governmental entity (see instructions).			
<b>2</b> Activities Test. Answer lines 2a and 2b below.			
<b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI</b> identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
<b>2a</b>			
<b>b</b> Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
<b>2b</b>			
<b>3</b> Parent of Supported Organizations. Answer lines 3a and 3b below.			
<b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in <b>Part VI</b> .			
<b>3a</b>			
<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.			
<b>3b</b>			

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1** ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

<b>Section A—Adjusted Net Income</b>		(A) Prior Year	(B) Current Year (optional)
<b>1</b>	Net short-term capital gain	<b>1</b>	
<b>2</b>	Recoveries of prior-year distributions	<b>2</b>	
<b>3</b>	Other gross income (see instructions)	<b>3</b>	
<b>4</b>	Add lines 1 through 3.	<b>4</b>	
<b>5</b>	Depreciation and depletion	<b>5</b>	
<b>6</b>	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	<b>6</b>	
<b>7</b>	Other expenses (see instructions)	<b>7</b>	
<b>8</b>	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	<b>8</b>	
<b>Section B—Minimum Asset Amount</b>		(A) Prior Year	(B) Current Year (optional)
<b>1</b>	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
<b>a</b>	Average monthly value of securities	<b>1a</b>	
<b>b</b>	Average monthly cash balances	<b>1b</b>	
<b>c</b>	Fair market value of other non-exempt-use assets	<b>1c</b>	
<b>d</b>	<b>Total</b> (add lines 1a, 1b, and 1c)	<b>1d</b>	
<b>e</b>	<b>Discount</b> claimed for blockage or other factors ( <i>explain in detail in Part VI</i> ):		
<b>2</b>	Acquisition indebtedness applicable to non-exempt-use assets	<b>2</b>	
<b>3</b>	Subtract line 2 from line 1d.	<b>3</b>	
<b>4</b>	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	<b>4</b>	
<b>5</b>	Net value of non-exempt-use assets (subtract line 4 from line 3)	<b>5</b>	
<b>6</b>	Multiply line 5 by 0.035.	<b>6</b>	
<b>7</b>	Recoveries of prior-year distributions	<b>7</b>	
<b>8</b>	<b>Minimum Asset Amount</b> (add line 7 to line 6)	<b>8</b>	
<b>Section C—Distributable Amount</b>			Current Year
<b>1</b>	Adjusted net income for prior year (from Section A, line 8, column A)	<b>1</b>	
<b>2</b>	Enter 0.85 of line 1.	<b>2</b>	
<b>3</b>	Minimum asset amount for prior year (from Section B, line 8, column A)	<b>3</b>	
<b>4</b>	Enter greater of line 2 or line 3.	<b>4</b>	
<b>5</b>	Income tax imposed in prior year	<b>5</b>	
<b>6</b>	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	<b>6</b>	
<b>7</b>	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

**Part V** Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D—Distributions		Current Year	
<b>1</b>	Amounts paid to supported organizations to accomplish exempt purposes	<b>1</b>	
<b>2</b>	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	<b>2</b>	
<b>3</b>	Administrative expenses paid to accomplish exempt purposes of supported organizations	<b>3</b>	
<b>4</b>	Amounts paid to acquire exempt-use assets	<b>4</b>	
<b>5</b>	Qualified set-aside amounts (prior IRS approval required—provide details in <b>Part VI</b> )	<b>5</b>	
<b>6</b>	Other distributions (describe in <b>Part VI</b> ). See instructions.	<b>6</b>	
<b>7</b>	<b>Total annual distributions.</b> Add lines 1 through 6.	<b>7</b>	
<b>8</b>	Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions.	<b>8</b>	
<b>9</b>	Distributable amount for 2021 from Section C, line 6	<b>9</b>	
<b>10</b>	Line 8 amount divided by line 9 amount	<b>10</b>	

Section E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
<b>1</b> Distributable amount for 2021 from Section C, line 6			
<b>2</b> Underdistributions, if any, for years prior to 2021 (reasonable cause required—explain in <b>Part VI</b> ). See instructions.			
<b>3</b> Excess distributions carryover, if any, to 2021			
<b>a</b> From 2016 . . . . .			
<b>b</b> From 2017 . . . . .			
<b>c</b> From 2018 . . . . .			
<b>d</b> From 2019 . . . . .			
<b>e</b> From 2020 . . . . .			
<b>f</b> <b>Total</b> of lines 3a through 3e			
<b>g</b> Applied to underdistributions of prior years			
<b>h</b> Applied to 2021 distributable amount			
<b>i</b> Carryover from 2016 not applied (see instructions)			
<b>j</b> Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
<b>4</b> Distributions for 2021 from Section D, line 7: \$			
<b>a</b> Applied to underdistributions of prior years			
<b>b</b> Applied to 2021 distributable amount			
<b>c</b> Remainder. Subtract lines 4a and 4b from line 4.			
<b>5</b> Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in <b>Part VI</b> . See instructions.			
<b>6</b> Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in <b>Part VI</b> . See instructions.			
<b>7</b> <b>Excess distributions carryover to 2022.</b> Add lines 3j and 4c.			
<b>8</b> Breakdown of line 7:			
<b>a</b> Excess from 2017 . . .			
<b>b</b> Excess from 2018 . . .			
<b>c</b> Excess from 2019 . . .			
<b>d</b> Excess from 2020 . . .			
<b>e</b> Excess from 2021 . . .			

**Part VI** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Pt II Ln 10: Other Income Part II, Line 10 Description: Sale of t-shirts Description:

Gross income from fundraising events 2017: 29986. 2018: 55890. 2019: 37686. 2020:

27930. 2021: 38876. Description: Gain from property insurance claim 2020: 3135.

**SCHEDULE D  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

► Complete if the organization answered "Yes" on Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
► Attach to Form 990.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2021**

**Open to Public  
Inspection**

Name of the organization

Direction61:3

Employer identification number

81-4392389

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year . . . . .		
2 Aggregate value of contributions to (during year) . . . . .		
3 Aggregate value of grants from (during year) . . . . .		
4 Aggregate value at end of year . . . . .		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . .		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? . . . . .		<input type="checkbox"/> Yes <input type="checkbox"/> No

**Part II Conservation Easements.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply). <input type="checkbox"/> Preservation of land for public use (for example, recreation or education) <input type="checkbox"/> Preservation of a historically important land area <input type="checkbox"/> Protection of natural habitat <input type="checkbox"/> Preservation of a certified historic structure <input type="checkbox"/> Preservation of open space	
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.	
a Total number of conservation easements . . . . .	2a
b Total acreage restricted by conservation easements . . . . .	2b
c Number of conservation easements on a certified historic structure included in (a) . . . . .	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register . . . . .	2d
3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►	
4 Number of states where property subject to conservation easement is located ►	
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? . . . . .	<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►	
7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$	
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? . . . . .	<input type="checkbox"/> Yes <input type="checkbox"/> No
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.	

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.	
b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:	
(i) Revenue included on Form 990, Part VIII, line 1 . . . . .	► \$
(ii) Assets included in Form 990, Part X . . . . .	► \$
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:	
a Revenue included on Form 990, Part VIII, line 1 . . . . .	► \$
b Assets included in Form 990, Part X . . . . .	► \$

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

**3** Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

**a** ☐ Public exhibition

**b** ☐ Scholarly research

**c** ☐ Preservation for future generations

**d** ☐ Loan or exchange program

**e** ☐ Other \_\_\_\_\_

**4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

**5** During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

**Part IV Escrow and Custodial Arrangements.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

**1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

**b** If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
<b>c</b> Beginning balance	<b>1c</b>
<b>d</b> Additions during the year	<b>1d</b>
<b>e</b> Distributions during the year	<b>1e</b>
<b>f</b> Ending balance	<b>1f</b>

**2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

**b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

**Part V Endowment Funds.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
<b>1a</b> Beginning of year balance					
<b>b</b> Contributions					
<b>c</b> Net investment earnings, gains, and losses					
<b>d</b> Grants or scholarships					
<b>e</b> Other expenditures for facilities and programs					
<b>f</b> Administrative expenses					
<b>g</b> End of year balance					

**2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

**a** Board designated or quasi-endowment  %

**b** Permanent endowment  %

**c** Term endowment  %

The percentages on lines 2a, 2b, and 2c should equal 100%.

**3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

**(i)** Unrelated organizations ☐ **3a(i)**

**(ii)** Related organizations ☐ **3a(ii)**

**b** If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? ☐ **3b**

**4** Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1a</b> Land	0.	773,850.		773,850.
<b>b</b> Buildings	0.	750,185.	42,117.	708,068.
<b>c</b> Leasehold improvements				
<b>d</b> Equipment		13,273.	2,786.	10,487.
<b>e</b> Other		6,749.	3,068.	3,681.
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				1,496,086.

**Part VII Investments—Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives . . . . .		
(2) Closely held equity interests . . . . .		
(3) Other _____		
(A) _____		
(B) _____		
(C) _____		
(D) _____		
(E) _____		
(F) _____		
(G) _____		
(H) _____		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 12.) . . . . .		

**Part VIII Investments—Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) _____		
(2) _____		
(3) _____		
(4) _____		
(5) _____		
(6) _____		
(7) _____		
(8) _____		
(9) _____		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 13.) . . . . .		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) _____	
(2) _____	
(3) _____	
(4) _____	
(5) _____	
(6) _____	
(7) _____	
(8) _____	
(9) _____	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) . . . . .	

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) _____	
(3) _____	
(4) _____	
(5) _____	
(6) _____	
(7) _____	
(8) _____	
(9) _____	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) . . . . .	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII . ☐



## Part XIII Supplemental Information (continued)

[illegible]

**SCHEDULE G  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2021**

**Open to Public  
Inspection**

Name of the organization

Direction61:3

Employer identification number

81-4392389

**Part I Fundraising Activities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 17.  
Form 990-EZ filers are not required to complete this part.

**1** Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- |  |   |
|--|---|
| <b>a</b> <input type="checkbox"/> Mail solicitations               | <b>e</b> <input type="checkbox"/> Solicitation of non-government grants |
| <b>b</b> <input type="checkbox"/> Internet and email solicitations | <b>f</b> <input type="checkbox"/> Solicitation of government grants     |
| <b>c</b> <input type="checkbox"/> Phone solicitations              | <b>g</b> <input type="checkbox"/> Special fundraising events            |
| <b>d</b> <input type="checkbox"/> In-person solicitations          |   |

**2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ **Yes** ☐ **No**

**b** If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
<b>Total</b> . . . . . ▶						

**3** List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

.....

.....

.....

.....

.....

.....

.....

.....

.....

.....

**Part II Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1 Golf Tournament (event type)	(b) Event #2 BBQ & Bingo (event type)	(c) Other events None (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	<b>1</b> Gross receipts . . . . .	56,142.	35,550.		91,692.
	<b>2</b> Less: Contributions . . . . .	36,892.	20,910.		57,802.
	<b>3</b> Gross income (line 1 minus line 2) . . . . .	19,250.	14,640.		33,890.
Direct Expenses	<b>4</b> Cash prizes . . . . .				
	<b>5</b> Noncash prizes . . . . .				
	<b>6</b> Rent/facility costs . . . . .	14,567.	2,010.		16,577.
	<b>7</b> Food and beverages . . . . .	368.	5,398.		5,766.
	<b>8</b> Entertainment . . . . .				
	<b>9</b> Other direct expenses . . . . .	13,516.	4,973.		18,489.
	<b>10</b> Direct expense summary. Add lines 4 through 9 in column (d) . . . . .				40,832.
	<b>11</b> Net income summary. Subtract line 10 from line 3, column (d) . . . . .				-6,942.

**Part III Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	<b>1</b> Gross revenue . . . . .				
Direct Expenses	<b>2</b> Cash prizes . . . . .				
	<b>3</b> Noncash prizes . . . . .				
	<b>4</b> Rent/facility costs . . . . .				
	<b>5</b> Other direct expenses . . . . .				
	<b>6</b> Volunteer labor . . . . .	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
	<b>7</b> Direct expense summary. Add lines 2 through 5 in column (d) . . . . .				
	<b>8</b> Net gaming income summary. Subtract line 7 from line 1, column (d) . . . . .				

**9** Enter the state(s) in which the organization conducts gaming activities: \_\_\_\_\_

**a** Is the organization licensed to conduct gaming activities in each of these states? . . . . . ☐ Yes ☐ No

**b** If "No," explain: \_\_\_\_\_

**10a** Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? . . . . . ☐ Yes ☐ No

**b** If "Yes," explain: \_\_\_\_\_

- |           |  |                              |                             |
|-----------|--|------------------------------|-----------------------------|
| <b>11</b> | Does the organization conduct gaming activities with nonmembers?   | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| <b>12</b> | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| <b>13</b> | Indicate the percentage of gaming activity conducted in:   |                              |                             |
| <b>a</b>  | The organization's facility  | <b>13a</b>                   | %                           |
| <b>b</b>  | An outside facility  | <b>13b</b>                   | %                           |
| <b>14</b> | Enter the name and address of the person who prepares the organization's gaming/special events books and records:                                      |                              |                             |

Name 

Address ►

- 15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue? . . . . . ☐ Yes ☐ No
- b** If "Yes," enter the amount of gaming revenue received by the organization ► \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ► \$ \_\_\_\_\_
- c** If "Yes," enter name and address of the third party:

Name ► \_\_\_\_\_

Address ►

- 16** Gaming manager information:

Name ▶

Gaming manager compensation ▶ \$

Description of services provided ►

☐ Director/officer☐ Employee☐ Independent contractor

- 17** Mandatory distributions:

- a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No
- b** Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year **▶** \$

**Part IV** **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

This image shows a full page of primary-ruled paper. It features ten sets of horizontal lines across the page. Each set consists of a solid top line, a dashed midline, and a solid bottom line, providing a guide for letter height and placement. The paper is otherwise blank, with no text or other markings.

**SCHEDULE L  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Transactions With Interested Persons**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.**  
▶ **Attach to Form 990 or Form 990-EZ.**  
▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No. 1545-0047

**2021**

**Open To Public  
Inspection**

Name of the organization

Direction61:3

Employer identification number

81-4392389

**Part I Excess Benefit Transactions** (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. . . . . ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ▶ \$

**Part II Loans to and/or From Interested Persons.**

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												
(8)												
(9)												
(10)												

Total . . . . . ▶ \$

**Part III Grants or Assistance Benefiting Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990) 2021

BAA

REV 07/25/22 PRO

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) Ronda Murray	President of Board	21,000.	Rent for group home		X
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Provide additional information for responses to questions on Schedule L (see instructions).

**SCHEDULE O  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2021**

**Open to Public  
Inspection**

Name of the organization

Direction61:3

Employer identification number

81-4392389

Pt VI, Line 11b: Direction61:3 distributes its completed Form 990 to the Board  
of Directors for review and comment prior to filing with the IRS.

Pt VI, Line 12c: The Board of Directors reviews all transactions with related  
parties for potential conflicts.

Pt VI, Line 15a: The Board of Direction61:3 utilizes comparability data from  
similar organizations when setting the Executive Director's compensation. The  
Board's compensation decision is documented in the Board minutes.

Pt VI, Line 15b: Direction61:3 does not have any other officers or key employees  
at this time, therefore No has been selected as per the 990 instructions.

Pt VI, Line 19: The organization makes its governing documents, conflict of  
interest policy, and financial statements available to the public upon request.

Pt III, Line 2: Direction61:3 began operating in part as a licensed Texas foster  
agency for youth ages 14-24.