





**City of McKinney Texas** 

## Proposed Annual Budget Fiscal Year 2010-2011

**September 21, 2010** 





# **Budget Emphasis – Maintain Current Operations**

- Minimal new expenditures/services
- Maintain current staff salary and benefits
  - No change in employee contribution in health insurance (City absorbs increased cost)
  - No staff reductions with continual evaluation of each open position (currently 16 frozen positions with no budgeted funds)
- Due to budget reductions and increased workloads some Streets, Concrete and Parks Operations and Maintenance schedules will be affected



# **Budget Emphasis – Equitable Service Charges (1)**

- Increase in Water and Sewer Franchise Fee from 4% to 5%
  - Increase General Fund Revenues by \$430,000
  - Increase Water Fund Expenses by \$430,000
- Increase billing fee for solid waste and surface water drainage from \$0.45 to \$1 per account per month
  - Increase Water Fund by \$305,555
  - Increase Solid Waster Fund Expenses by \$232,222 and
  - Increase Surface Water Drainage Fund Expenses by \$73,333



# **Budget Emphasis – Equitable Service Charges (2)**

- Increase in Water and Wastewater Rate by 5%
  - Residential water base rate \$11 to \$11.50
  - Water volume rate \$3.03 to \$3.17 per 1,000 gallons
  - Residential wastewater base rate \$11 to \$11.50
  - Wastewater volume rate \$3.15 to \$3.24 per 1,000 gallons



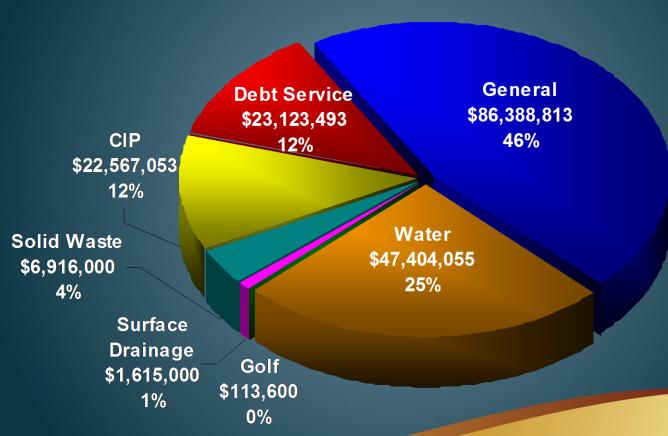
## **Total Budget**

	Est. Fund Balance		Est. Fund Balance		
Fund Title	9/30/2010	Revenues	Expenses	Adjustments	9/30/2011
General	\$27,037,360	\$86,388,813	\$90,788,018	\$1,185,000	\$23,823,155
Water	\$7,259,610	\$47,404,055	\$51,622,250	\$6,400,000	\$9,441,415
Golf	\$141,521	\$113,600	\$262,750	\$210,000	\$202,371
Surface Drainage	\$1,365,373	\$1,615,000	\$1,713,958	\$2,000	\$1,268,415
Solid Waste	\$4,076,903	\$6,916,000	\$7,349,933	\$67,000	\$3,709,970
CIP	\$6,525,329	\$22,567,053	\$19,973,022	\$0	\$9,119,360
Debt Service	\$11,591,270	\$23,123,493	\$28,193,704	\$0	\$6,521,059
Other Operating	\$2,243,201	\$6,018,479	\$6,890,312	\$0	\$1,371,368
Subtotal	\$60,240,569	\$194,146,493	\$206,793,949	\$7,864,000	\$55,457,113
Internal Transfers		(\$14,917,319)	(\$14,917,319)		
Total	\$60,240,569	\$179,229,174	\$191,876,630	\$7,864,000	\$55,457,113



### **Total Revenues**

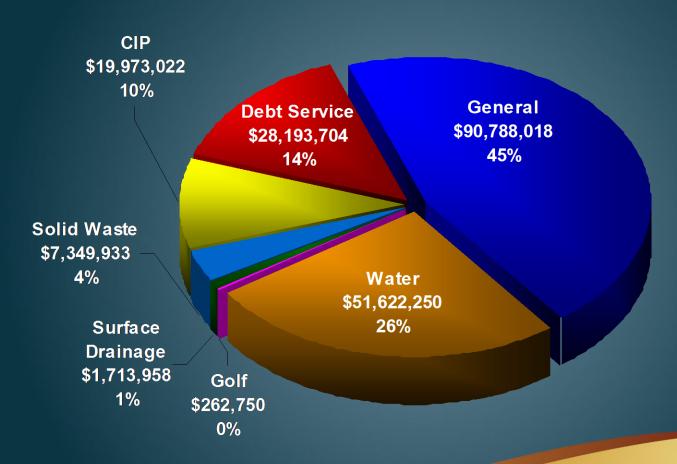
FY 2010-11 Total Revenue \$194,146,493





## **Total Expenses**

**FY 2010-11 Total Expenditures \$206,793,949** 





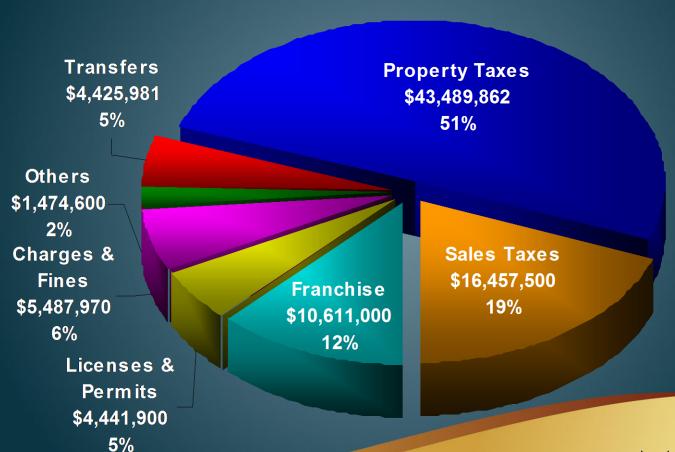
## **General Fund Revenues**

	Budget	Proposed	% Change
General Fund Revenues	FY09-10	FY10-11	FY10 to FY11
<b>Property Taxes</b>	\$ 44,020,000	\$ 43,489,862	-1.2%
Sales Taxes	16,250,000	16,457,500	1.3%
Franchise Fees	10,016,976	10,611,000	5.9%
Licenses & Permits	4,532,254	4,441,900	-2.0%
Charges & Fines	5,308,352	5,487,970	3.4%
Other	1,573,426	1,474,600	-6.3%
Total	81,701,008	81,962,832	0.3%
Transfers	4,199,577	4,425,981	5.4%
<b>Total Revenues &amp; Transfers</b>	\$ 85,900,585	\$ 86,388,813	0.6%



### **General Fund Revenues**

FY 2010-11 General Fund Revenues \$86,388,813





### **Property Values & Tax Rates**

Fiscal	Assessed	Percent of	Average	M&O Rate	I&S Rate	Tax Rate	Average
Year	Valuation	Increase	Home Value	Per \$100	Per \$100	Per \$100	Property Tax
2001-02	4,156,138,965	17.8%	160,600	0.41898	0.17902	0.59800	960
2002-03	5,042,829,858	21.3%	172,300	0.43445	0.16355	0.59800	1,030
2003-04	5,571,651,128	10.5%	185,426	0.42145	0.17655	0.59800	1,109
2004-05	6,247,223,213	12.1%	187,332	0.44132	0.15168	0.59300	1,111
2005-06	7,087,753,223	13.5%	190,284	0.40900	0.17900	0.58800	1,119
2006-07	8,220,253,314	16.0%	197,169	0.41817	0.16983	0.58800	1,159
2007-08	9,648,855,100	17.4%	206,284	0.41923	0.16627	0.58550	1,208
2008-09	10,540,361,398	9.2%	211,279	0.40650	0.17900	0.58550	1,237
2009-10	10,682,270,372	1.3%	209,556	0.40650	0.17900	0.58550	1,227
2010-11	10,673,459,773	-0.1%	207,370	0.40650	0.17900	0.58550	1,214

#### Proposed Tax Rate FY 2010-2011

- Tax Rate is proposed to remain at \$0.5855
- Maintenance & Operations portion (General Fund) is \$0.4065
- Interest & Sinking portion (Debt Service) is \$0.1790



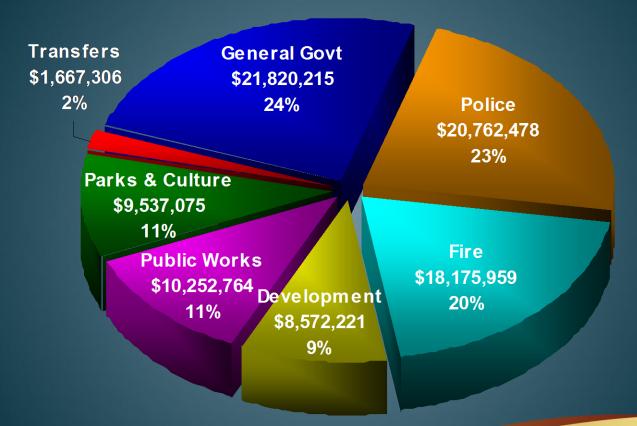
## **General Fund Expenditures**

General Fund	Budget	Proposed	% Change
Expenditures	FY09-10	FY10-11	FY10 to FY11
General Government	\$ 21,975,391	\$ 21,820,215	-0.7%
Police	21,791,436	20,762,478	-4.7%
Fire	18,519,445	18,175,959	-1.9%
<b>Development Services</b>	8,461,027	8,572,221	1.3%
Public Works	11,312,341	10,252,764	-9.4%
Parks & Library	9,538,195	9,537,075	0.0%
Transfers	1,698,878	1,667,306	-1.9%
Total Expenditures	\$ 93,296,713	\$ 90,788,018	-2.7%



### **General Fund Expenditures**

FY 2010-11 General Fund Expenditures \$90,788,018





### **General Fund Balance**

General Fund Summary &	Budget	Proposed	Projected
Fund Balance	FY09-10	FY10-11	FY11-12
Beginning Fund Balance	\$ 28,180,988	\$ 27,037,360	\$ 23,823,155
Total Revenues & Transfers	85,900,585	86,388,813	86,388,813
Total Expenditures	93,296,713	90,788,018	90,788,018
Adjustments	6,252,500	1,185,000	1,270,000
Surplus/(Deficits)	(1,143,628)	(3,214,205)	(3,129,205)
Ending Fund Balance	\$ 27,037,360	\$ 23,823,155	\$ 20,693,950
90-Day Revenue Requirement	\$ 21,475,146	\$ 21,597,203	\$ 21,597,203
Fund Balance Above Policy Minimum	\$ 5.562.214	\$ 2,225,953	\$ (903.253)



### **Major Budget Items**

#### **General Fund**

- Salaries & Benefits (67% of General Fund Budget)
- Capital items (one-time items)
- Transfers to Other Funds

Airport Operations (MADC) \$565,000

Computer Replacement \$418,038

Grant Fund \$428,768

Main Street \$125,000

Community Housing \$130,500

\$ 61,169,330

\$ 232,300

\$ 1,667,306



# Water and Wastewater Fund Cash & Investments

Water and Wastewater Fund	Budget	Proposed
Cash & Investments Balance	FY09-10	FY10-11
Beginning Cash & Investments	\$6,753,250	\$7,259,610
Total Revenues	45,137,030	47,404,055
Total Expenses	50,830,670	51,622,250
Net Income/(Loss)	(5,693,640)	(4,218,195)
Adjustments (Depreciation)	6,200,000	6,400,000
Ending Cash & Investments	7,259,610	9,441,415
60 Days Cash Revenues	7,522,838	7,900,676
Fund Balance Above/(Below)		
Policy Minimum	(\$263,228)	\$1,540,739



## **Major Budget Items**

#### Water and Wastewater Fund

Water Purchase (26% of total expenses) \$ 13,709,705

Wastewater Contract (24% of total expenses) \$ 12,357,070

 Debt Service and Reserve (6% of total expenses) \$ 3,300,000

Existing Salaries & Benefits (10% of total expenses) \$ 4,985,603



# Solid Waste Fund Cash & Investments

Solid Waste Fund	Budget	Proposed
Cash & Investments Balance	FY09-10	FY10-11
Beginning Cash & Investments	\$10,642,358	\$4,076,903
Total Revenues	6,811,686	6,916,000
Total Expenses	7,465,640	7,349,933
Net Income/(Loss)	(653,954)	(433,933)
Adjustments	(5,911,500)	67,000
Ending Cash & Investments	4,076,903	3,709,970
60 Days Cash Revenues	1,135,281	1,152,667
Fund Balance Above/(Below)		
Policy Minimum	\$2,941,622	\$2,557,303



## **Other Operating Funds**

	Fund Balance	FY10-11	FY10-11		Fund Balance
Other Operating Funds	10/1/2010	Revenues	Expenses	Adjustments	9/30/2011
Golf Course	\$141,521	\$113,600	\$262,750	\$210,000	\$202,371
Surface Water Drainage	1,365,373	1,615,000	1,713,958	2,000	1,268,415
Community Housing	(284,863)	424,589	132,488	0	7,238
Main Street	51,941	150,400	155,787	0	46,554
Community Dev. Block Grant	15,983	597,046	597,046	0	15,984
MPAC	101,103	761,319	761,319	0	101,104



# Personnel

CTAFFINO	Budget	Proposed
STAFFING	FY 09-10	FY 10-11
General Fund	743.3	741.6
Water & Wastewater Fund	76.0	73.0
Surface Water Drainage Utility Fund	11.0	11.0
Solid Waste Fund	12.0	12.0
Community Housing Fund	1.0	1.0
Main Street Program	2.0	2.0
Community Development Block Grant	3.0	3.0
Grants Fund	0.0	1.0
McKinney Performing Arts Center	7.0	7.0
Street Construction Fund	4.4	4.4
Utility Construction Fund	1.7	1.7
Facilities Improvement Fund	1.0	1.0
TOTAL PRIMARY GOVERNMENT	862.3	858.6



### Personnel

- General Fund decreased personnel by 1.7 FTE's by eliminating vacant 1.7 FTE from Library
- Water/Wastewater Fund decreased personnel by 3.0 FTE's (eliminated vacant Pretreatment Coordinator & 2 FTE Maintenance staff)
- Grant Fund increased personnel by 1.0 FTE (addition of Environmental Coordinator for EECBG Grant)



## **CIP OVERVIEW**



### CIP Highlights FY2011-2015

- Due to limited bond capacity, the recommended bond issuance is about \$5 million for FY2010-11
- Funding for FY2010-11 CIP totals over \$18.6 million
- Funding for FY2011-2015 CIP exceeds \$278.5 million

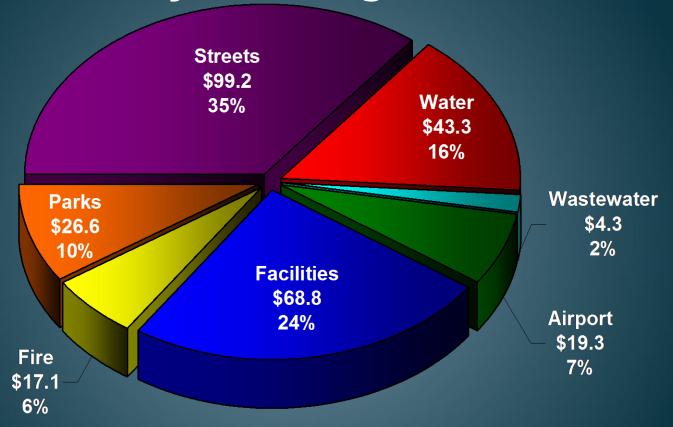


## CIP Projects FY2011-2015

	Number of	Funding
Active Projects	Projects	Amount
Funding Provided before FY2011		\$265.7
Funding Provided for FY2011		\$18.6
Funding Estimates for FY2012-2015		\$259.9
Total	179	\$544.2



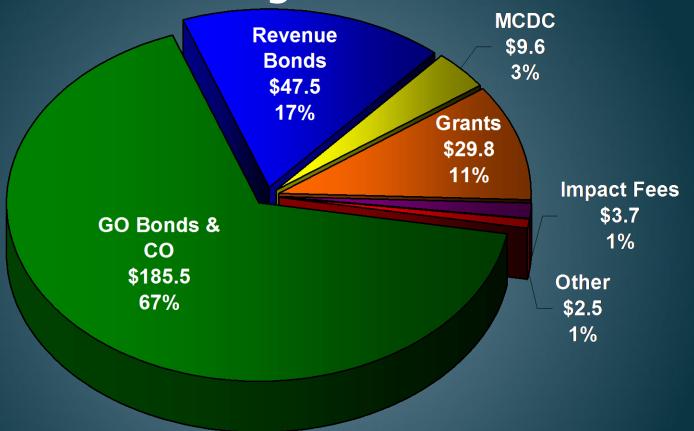
# FY2011-2015 CIP Overview Project Categories



2011-2015 CIP in millions of dollars (Total \$279 million)



# FY2011-2015 CIP Overview Funding Sources



2011-2015 CIP in millions of dollars (Total \$279 million)



# Proposed General Obligation Bonds Projects for FY2010-11

FY10-11 Approved Bond Projects	Year to be Activated or Continued	Bond Year Approved	Funding Before FY2011	FY2011 Bond Issuance Needed		Total Funding Thru FY2011
Lake Sediment Removal	FY2010-2011	2010	\$530,132			\$530,132
Public Safety Building Phase II	FY2010-2011	2010		\$500,000		\$500,000
Land Acquisition (Public Safety)	FY2010-2011	2010		\$3,000,000		\$3,000,000
Land Acquisition (PROS)	FY2010-2011	2010	\$4,115,994		\$500,000	\$4,615,994
Skateboard Park	FY2010-2011	2010	\$2,000,000			\$2,000,000
Intersection Improvements	FY2010-2011	2006	\$2,671,269	\$1,408,000		\$4,079,269
Alma Road Completion	FY2010-2011	2006	\$1,858,000	\$110,000		\$1,968,000
Total			\$11,175,395	\$5,018,000	\$500,000	\$16,693,395

