

Project Grant Application

McKinney Community Development Corporation FY 2025

Important Information

- **Form Function Note:** To save your progress in the form, you must scroll to the bottom of the form and select 'Save'. If you do not have a Jotform login, you will need to create one.
- Please read the McKinney Community Development Corporation [Grant Guidelines](#) before completing this application.
- The Grant Guidelines are available on this website or by emailing Info@McKinneyCDC.org.
- A completed application and all supporting documents are required to be submitted via this application for consideration by the MCDC board.
- **Applications must be completed in full, using this electronic form, and received by MCDC by 5 p.m. on the application deadline indicated on the [Grants page](#) of this website.**
- **If you are interested in a preliminary review of your grant request or event idea, please complete and submit the online [Letter of Inquiry](#).**

Process

The McKinney Community Development Corporation Board of Directors are responsible for reviewing and voting on applications for grant funding, in accordance with requirements of the Texas Local Government Code.

- A **completed** application form must be submitted via the online form in accordance with the 2025 schedule outlined on page one.
- The application will be evaluated to determine eligibility for MCDC funding under State law.
- A minimum of two bids must be secured for the proposed work and be included with the application. (A certified estimate may be accepted with the application if the timeframe for the bid expires earlier than the timeframe for the application, presentation and decision on the funding request.)
- Once eligibility for consideration is confirmed, Applicants will be notified and placed on the meeting agenda to make a presentation to the Board. Following the presentation, Board member will have an opportunity to ask questions of the applicant. Please note: This is a formal presentation and time limits may be imposed.
- A public hearing, with notice of application and request for funding, will be published and posted in accordance with the requirements of the Open Meetings Act and the Texas Local Government Code. **The application, along with all documents/attachments will become public information once submitted to MCDC.**
- Following the public hearing, grant requests will be referred to a subcommittee of the MCDC board for evaluation and recommendation of approval or denial to the full board.
- Board action on the grant application will be scheduled for the board meeting the month following the public hearing.

Eligible Projects

Project Grants support projects eligible for consideration under Sections 501 and 505 of the Texas Local Government Code. These include the following:

- Projects Related to the creation or retention of primary jobs.
- Infrastructure improvement projects necessary to develop new or expanded business enterprises.
- Public parks and open space improvements.
- Projects related to recreational or community (city / public access) facilities.
- Professional and amateur sports and athletic facilities, including children's sports.

- Entertainment, tourist, and convention facilities
- Projects related to low-income housing (60% AMI or lower).
- Airport facilities.

Organization Information

Name	ClubCorp NV XXVI, LLC a Nevada limited liability company
Federal Tax I.D.	83-1994461
Incorporation Date	Tuesday, September 18, 2018
Mailing Address	5221 N. O'Connor Blvd., Ste. 300 Irving, TX, 75039
Phone Number	(972) 243-6191
Email	daniel.horne@invitedclubs.com
Website	InvitedClubs.com/club/tpc-craig-ranch

Please provide a detailed narrative about your organization including years established, mission, goals, scope of services, successes, contribution to community, etc.

TPC Craig Ranch is one of Invited’s 158 golf and country clubs located around the country, the District of Columbia, and Mexico. Invited (formerly known as ClubCorp) is a dynamic lifestyle company founded in 1957 in Dallas that brings people together through extraordinary experiences and opportunities to build meaningful relationships. Our mission is to provide first-class amenities, industry-leading benefits and unparalleled service to our Members and guests. As the largest owner and operator of private clubs, we take pride in creating vibrant communities where everyone is welcome and every day is a celebration.

At the time of its founding in 1957, Invited was known for being a business disruptor and pioneer that redefined the private club industry. The vision of founder Robert H. Dedman was to create private clubs where everyone is welcome, regardless of age, race, religion or background. He died in 2002, but his legacy lives on in our family of clubs and many of his philosophies are practiced to this day. We proudly continue the tradition of welcoming new Members from all walks of life.

We Serve is a core value at Invited and we utilize our platform to mobilize members and employees to strengthen communities and enrich lives through the Invited Foundation (formerly known as ClubCorp Charities), which was founded in 1999. The spirit of philanthropy has been deeply ingrained in the company’s culture since its founding. We are committed to our mission to foster a culture of giving that promotes individual well-being, grows the game of golf, and generates positive social impact. The Invited Foundation fulfills its mission by delivering impactful programs that support employees, military veterans, and youth within the local communities in which we operate.

Impactful figures from 2023 include \$2.5 million donated to local nonprofit organizations in the communities we serve through the Invited Charity Classic golf event; \$575,000 in financial assistance granted to Invited employees through the company’s Employee Care Fund; 3,852 units of blood collected through 166 blood drives, marking Invited’s third year in the top 5 donors to the American Red Cross; and 560 volunteer hours served by home office and club employees.

Since opening in 2004, the golf course at TPC Craig Ranch has received multiple accolades, including being named one of the 10 best golf courses in Texas by Golf Digest in 2011 and home of The CJ Cup Byron Nelson starting in 2021. TPC Craig Ranch is also one of only two golf courses in the Dallas-Fort Worth area certified as an Audubon Cooperative Sanctuary System.

Organization Type

For profit corporation

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Contact Information

Representative Completing Application

Name	Daniel Horne
Title	Director - Associate Counsel
Mailing Address	5221 N. O'Connor Blvd., Ste. 300 Irving, TX, 75039
Phone Number	(972) 243-6191
Email Address	daniel.horne@invitedclubs.com

Contact for Communication Between MCDC and Organization

Name	Daniel Horne
Title	Director - Associate Counsel
Mailing Address	5221 N. O'Connor Blvd., Ste. 300 Irving, TX, 75039
Phone Number	(972) 888-7568
Email Address	Daniel.Horne@InvitedClubs.com

Property Owner Information (if different from Applicant)

Are you the property owner?

Reminder: To save your progress in the form, you must scroll to the bottom of the form and select '**Save**'. If you do not have a Jotform login, you will need to create one.

Project Information

Funding - Total Amount Requested 1,500,000

Are matching funds available?

Will funding be requested from any other City of McKinney entity (e.g. TIRZ Grant, City of McKinney 380, CDBG Grant)?

Have you received or will funding be requested from other organizations / foundations for this project?

Has a request for grant funding been submitted to MCDL in the past five years?

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Detailed Project Information

Project / Business Name TPC Craig Ranch

Location of Project Creek walls between practice green and driving range, south of Collin McKinney Pkwy

Physical Address 8000 Collin McKinney Parkway
McKinney, TX, 75070

Property Size (in acres) 71.785

Collin CAD Property ID 2822947

What kind of project is proposed? (Check all that apply.)

Estimated Date of Project Start Date Monday, January 6, 2025

Estimated Date of Project Completion Date Wednesday, April 30, 2025

Project Details and Proposed Use

The erosion of the creek will be stabilized using large rock retaining walls on both sides of the creek with filter fabric, drainage and compacted fill to provide a permanent solution to stop the loss of soil and to protect the practice putting green and the cart path behind the practice tee. The work is taking place specifically on Tax Parcel 2822947, while ClubCorp NV XXVI owns additional personal and real property IDs. Estimated appraised value, included in this application, reflects the total property owned by ClubCorp NV XXVI.

Days / Hours of Business Operation

Varies depending on use of the club.
Administrative offices: Monday-Friday, 9 a.m. - 5 p.m.;
Golf Shop: Tuesday-Friday, 7 a.m. - 6 p.m. and Saturday/Sunday, 6:30 a.m. - 6 p.m.;
Practice Facility: Tuesday, Friday, Saturday, 30 minutes before first tee time - 30 minutes prior to sunset;
Thursday, 30 minutes before first tee time - 30 minutes prior to sunset; Sunday, Wednesday, 30 minutes before first tee time - 1 hour prior to sunset.

What is the total cost for this Project? \$1,650,276

What percentage of Project funding will be provided by the applicant? 9

Are matching funds available?

Estimated Annual Taxable Sales 13,376,988

Current Appraised Value of Property 9,066,877

Estimated Appraised Value (post-improvement) 9,066,877

Estimated Construction Cost for Total Project 1,650,276

Total Estimated Cost for Project Improvements included in grant request 1,650,276

Total Grant Amount Requested 1,500,000

Will the project be competitively bid? Yes

Attach Competitive Bids for the Project

 67_Birdieworks Construction bid_9871.pdf

 RPMx Construction Bid -.pdf

Has a feasibility study or market analysis been completed for this proposed project? No

Reminder: To save your progress in the form, you must scroll to the bottom of the form and select 'Save'. If you do not have a Jotform login, you will need to create one.

Financial Status of Applying Organization

- Provide an overview of the organization's financial status, including the projected impact of the event(s) on the organization's mission and goals.
- Please attach your budget for the current year and audited financial statements for the preceding two years. If audited financials are not available, please indicate why and attach a copy of the 990 filed with the IRS.

Current financial report including current and previous year's profit & loss statement and balance sheet.

 Craig Ranch FY23 and Nov FY24 Bala... .pdf

 Craig Ranch FY23 and Nov YTD FY24pdf

Reason for Unavailable Audited Financials

On an annual basis, Invited engages a public accounting firm to perform an external financial audit of our parent company and its relating subsidiaries, which includes TPC Craig Ranch. While the audit includes activity related to TPC Craig Ranch and all clubs in the Invited network, it is not an audit that is specific to

the financial statements of TPC Craig Ranch; therefore, a report is not provided for this club on a stand-alone basis.

Budget



Birdieworks Construction bid.pdf

Financial Statements



Craig_Ranch_FY25_Budget Summary.pdf

W9



W-9 CLUBCORP NV XXVI, LLC - signed.pdf

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Additional Information

Business plan including mission and goals of company / organization, target customers, staff, growth goals, products / services, location(s), etc.



Business Plan, Mission, and goals.pdf

Plat / map of property extending 200 feet beyond property in all directions (if applicable).



Map of Relevant Area.pdf

Timeline and schedule from design to completion.



Timeline and schedule from Design to... .pdf

Plans for future expansion / growth.

During 2024 and 2025 golf course renovations of TPC Craig Ranch, we will install a new irrigation system and will rebuild all the tee boxes, greens, fairways, and bunkers under the guidance of Hall of Fame golfer Lanny Wadkins. The 2025 portion of the project is slated to begin the day after the CJ Cup Byron Nelson in May at a total cost of \$17 million. Also, the company is actively working with Salesmanship Club on a multi-year extension of the contract with the PGA Tour through which TPC Craig Ranch will continue to host the CJ Cup Byron Nelson.

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Acknowledgements

If funding is approved by the MCDC board of directors, applicant will assure:

- The Project for which financial assistance is sought will be administered by or under the supervision of the applying organization.
- All funds awarded will be used exclusively for the purpose described in this application.
- Applicant owns the land, building or facility where the proposed infrastructure improvements will be made. If the Applicant does not own the land, written acknowledgement / approval from the

property owner must be included with the application. The letter must document the property owner is aware of the proposed improvements and use of the property or building; and the property owner has reviewed the project plan and application, approves and supports the efforts of the Applicant.

- MCDC will be recognized as a funder of the Project. Specifics will be agreed upon by applicant and MCDC and included in an executed performance agreement.
- Individual / company representative who has signed the application is authorized to submit the application.
- Applicant will comply with the [Grant Guidelines](#) in executing the Project for which funds were awarded.
- Funded projects must be completed within one year of the date the grant is approved by the MCDC board unless an exception is granted.
- Completed project must be inspected for code compliance.
- A signed Contractor's Sworn Statement and Waiver of Lien to Date form must be completed, notarized and provided to MCDC prior to receiving grant funds.
- Property owner will be responsible for maintaining the infrastructure improvements made with funding from Grant for ten (10) years.
- A final report detailing the successful completion of the Project will be provided to MCDC no later than 30 days following completion of the Project.
- Grant funding is provided on a reimbursement basis subsequent to submission of a reimbursement request, with copies of invoices and paid receipts for qualified expenses.
- Up to 20% of the grant funds awarded may be withheld **until a final report on completion of the Project is provided to MCDC.**
- A performance agreement will be required that may outline requirements for acknowledging MCDC funding support for the project. Additionally, it will contain a provision certifying that the applicant does not and will not knowingly employ an undocumented worker in accordance with Chapter 2264 of the Texas Government Code, as amended. Further, should the applicant be convicted of a violation under 8 U.S.C. § 1324a(f), the applicant will be required to repay the amount of the public subsidy provided under the agreement plus interest, at an agreed to interest rate, not later than the 120th day after the date the MCDC notifies the applicant of the violation.

Applicant Electronic Signature

We certify that all figures, facts and representations made in this application, including attachments, are true and correct to the best of our knowledge.

Selecting this option indicates your agreement with the above statement.

Representative Completing Application



Date

Monday, December 30, 2024

Notes

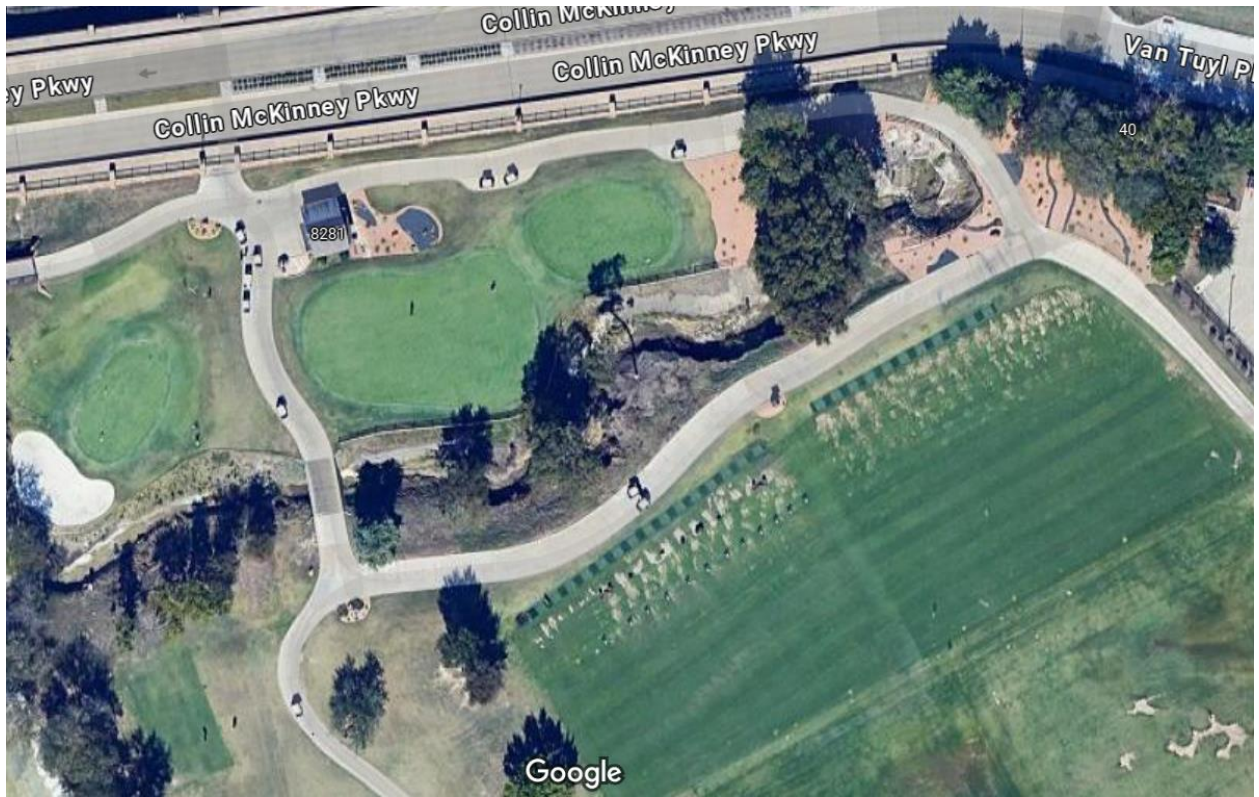
- **Reminder:** To save your progress in the form, you must scroll to the bottom of the form and select 'Save'. If you do not have a Jotform login, you will need to create one.
- Incomplete applications or those received after the deadline will not be considered.
- A final report must be provided to MCDC within 30 days of the completion of the Project.
- Final payment of funding awarded will be made upon receipt of final report.
- Please use the [Final Report](#) to report your results. A [PDF version](#) is also available.

Business plan, mission, and goals:

The company's mission and business plan remain as they have always been, to provide those experiences and opportunities for building meaningful and enriching relationships. We strive to provide first-class amenities, as evidenced by TPC Craig Ranch and the planned renovations for the golf course. Our members and our service to our members and to the surrounding communities are our business. We continue to work to grow the game of golf and to invest in our clubs and golf courses, and we look forward to continuing the relationship with the PGA Tour and the city of McKinney through an extension of the CJ Cup Byron Nelson at TPC Craig Ranch.

Timeline and schedule from Design to Completion:

Work on the project is estimated to begin on January 6, 2025, and conclude on April 30, 2025. The design of the Project has already been addressed through the bidding process, and the plan for that design is outlined elsewhere in this application.





**BIRDIEWORKS
CONSTRUCTION CORP**

6500 Meyer Way, Suite 100
McKinney, TX 75070
PROPOSAL VALID FOR THIRTY DAYS

Project: Craig Ranch Golf Course
Location: McKinney, Texas
Plans: Google Maps | Dated 07/28/2023
Structural Engineering: N/A
Proposal Date: Thursday, December 5, 2024

PROPOSAL: LARGE BLOCK LIMESTONE RETAINING WALLS

Item	Description	LF	CY*	Maximum Wall Height	Total
1	Stone Gravity Retaining Walls (per attached scope exhibit)	1,091.9	8,414.0	18.0'	\$1,650,276.00
	BID TOTAL STONE RETAINING WALLS				\$1,650,276.00

Project Duration = 42 Working Day(s)

*Cubic yard quantity of overall wall system

Estimator: Andrew Williams
Phone: (469) 768-3444
Email: AWilliams@BirdieWorksConstruction.com

NOTES:

- Excludes testing
- Excludes demolition and fence removal/ reinstallation
- Excludes haul off of spoils
- Excludes import of wall dirt backfill materials (If needed)
- Excludes cutback for walls
- Excludes all bonds
- Excludes mock-up (can be provided at \$1,500 per rock type)
- Excludes traffic rated guardrail and any related wall design modifications
- Excludes sonotubes for screen wall drilled piers
- Excludes headwalls
- Excludes any core drilling
- Excludes any repair or replacement of cart paths, landscaping or irrigation
- Excludes dewatering or pumping of detention pond areas
- Excludes shoring and/or soil retention.

Customer Signature: _____

Acceptance Date: _____

- Includes 2 mobilizations (any additional mobilization cost will be \$1,500.00 EA)
- Includes excavation for stone and mortar footing (below grade)
- Includes cost for structural engineering design, inspections, and City permitting
- Includes 4" PVC sleeves for wood privacy fence or metal handrail (as required)
- Includes backfill of walls using onsite soil material
- Includes drainage aggregate and weep pipe system per Structural Engineering design
- Includes gray colored mortar

Retaining wall footing spoils shall be transported to and stockpiled in an area onsite no more than 100 yards from the location which they are generated. Footing spoils shall not be worked or compacted, but they shall be stockpiled / dumped in loose piles.

Hauling wall footing spoils offsite is not part of this pricing.

Certain markets providing materials and/or labor are expected to experience significant economic fluctuation prior to the time of performance of the work. The bid amount and contract time set forth herein is based upon reasonably anticipated material and labor prices and availability. Contractor reserves the right to seek an increase in the contract sum and/or increase in the contract time due to cost increases or delays from causes beyond contractor's reasonable control, including without limitation market fluctuations, market conditions, and governmental actions or inactions.

This proposal does not take into account CCIP, OCIP, or certified payroll. If client is planning to enroll in any of these insurance programs for the above project, Birdie Works Construction Corp. reserves the right to modify the proposal accordingly to cover additional overhead and costs associated with these programs.



Project: Craig Ranch Golf Course
 Location: McKinney, Texas
 Plans: Google Maps | Dated 07/28/2023
 Structural Engineering: N/A
 Proposal Date: Friday, December 20, 2024

PROPOSAL: LARGE BLOCK LIMESTONE RETAINING WALLS

Item	Description	LF	Maximum Wall Height	Total
1	Stone Gravity Retaining Walls (per attached scope exhibit)	1,091.9	18.0'	\$2,072,462.00
	BID TOTAL STONE RETAINING WALLS			\$2,072,462.00
			Project Duration =	45 Working Day(s)

NOTES:

- Excludes testing
- Excludes demolition and fence removal/ reinstallation
- Excludes haul off of spoils
- Excludes import of wall dirt backfill materials (If needed)
- Excludes cutback for walls
- Excludes all bonds
- Excludes mock-up (can be provided at \$1,500 per rock type)
- Excludes traffic rated guardrail and any related wall design modifications
- Excludes sonotubes for screen wall drilled piers
- Excludes headwalls
- Excludes any core drilling
- Excludes any repair or replacement of cart paths, landscaping or irrigation
- Excludes dewatering or pumping of detention pond areas
- Excludes shoring and/or soil retention.

Customer Signature: _____

Acceptance Date: _____

- Includes 2 mobilizations (any additional mobilization cost will be \$1,500.00 EA)
- Includes excavation for stone and mortar footing (below grade)
- Includes cost for structural engineering design, inspections, and City permitting
- Includes 4" PVC sleeves for wood privacy fence or metal handrail (as required)
- Includes backfill of walls using onsite soil material
- Includes drainage aggregate and weep pipe system per Structural Engineering design
- Includes gray colored mortar

Retaining wall footing spoils shall be transported to and stockpiled in an area onsite no more than 100 yards from the location which they are generated. Footing spoils shall not be worked or compacted, but they shall be stockpiled / dumped in loose piles.

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This proposal does not take into account CCIP, OCIP, or certified payroll. If client is planning to enroll in any of these insurance programs for the above project, RPM xConstruction reserves the right to modify the proposal accordingly to cover additional overhead and costs associated with these programs.

Summary Income Statement

Craig Ranch Combined

(\$ USD in 000's) / Better/(Worse)

	Year Total				Year Total			
	FY25		FY25		FY25		FY25	
	Budget	%	Budget	%	Budget	%	Budget	%
Golf Dues, Net	\$6,640		\$6,640		\$6,640		\$6,640	
Social Dues, Net	190		190		190		190	
Tennis Dues, Net	-		-		-		-	
Fitness Dues, Net	-		-		-		-	
Other Dues, Net	-		-		-		-	
Dues Revenue	6,830		6,830		6,830		6,830	
Initiation Fees Revenue	1,341		1,341		1,341		1,341	
Other Membership Revenue	-		-		-		-	
Total Membership Revenue	\$8,171		\$8,171		\$8,171		\$8,171	
Total Ala Carte - F&B	1,456		1,456		1,456		1,456	
Total Private Party Sales	434		434		434		434	
Net Service Fee	65		65		65		65	
Total Food & Beverage Operations	\$1,956		\$1,956		\$1,956		\$1,956	
Outings	47		47		47		47	
Green Fees	200		200		200		200	
Cart Fees	516		516		516		516	
Other Golf Revenue	33		33		33		33	
Total Golf Operations Revenue	\$796		\$796		\$796		\$796	
Retail Revenue	440		440		440		440	
Lessons & Personal Training	196		196		196		196	
Tournament Cleaning - Unallocated	-		-		-		-	
All Other Revenue	-		-		-		-	
Total Operating Revenue	\$12,821		\$12,821		\$12,821		\$12,821	
Cost of Goods Sold, F&B	736		736		736		736	
Food & Beverage Supplies	102		102		102		102	
Food & Beverage COGS and Supplies	\$837		\$837		\$837		\$837	
COGS/F&B % of Gross F&B Sales	34.7%		34.7%		34.7%		34.7%	
Retail Cost of Goods Sold	310		310		310		310	
Golf Course Utilities	199		199		199		199	
Other Golf Operations	149		149		149		149	
Grounds & Course Maintenance	1,002		1,002		1,002		1,002	
Golf Operations Expenses	\$1,659		\$1,659		\$1,659		\$1,659	
Retail COGS % of Sales	70.4%		70.4%		70.4%		70.4%	
Commissions	179		179		179		179	
Contract Labor	110		110		110		110	
Exempt Labor	1,108		1,108		1,108		1,108	
Wages - Non-Exempt	1,926		1,926		1,926		1,926	
Overtime - Non-Exempt	111		111		111		111	
Non-Exempt Labor	2,037		2,037		2,037		2,037	
Other Labor	742		742		742		742	
Labor Related	\$4,176		\$4,176		\$4,176		\$4,176	
Member Services & Relations	275		275		275		275	
Clubhouse Related	1,148		1,148		1,148		1,148	
Other Controllable	426		426		426		426	
Club Operating Profit	\$4,300		\$4,300		\$4,300		\$4,300	
Other Club Expenses	581		581		581		581	
Membership CF - Total Membership Sales	1,904		1,904		1,904		1,904	
Other Adjustments	(1,341)		(1,341)		(1,341)		(1,341)	
Adjusted Cash EBITDA	\$4,282		\$4,282		\$4,282		\$4,282	
Margin	33.4%		33.4%		33.4%		33.4%	

Balance Sheet
Craig Ranch Combined

	Dec FY23	Nov FY24
Assets		
Current assets:		
Cash and cash equivalents	\$89	\$8
Receivables, net of allowances	(201)	(189)
Inventories	200	286
Prepaid and other assets	596	109
Current deferred tax asset	0	0
Intercompany Assets	3,430	3,090
Total current assets	4,115	3,304
Property and equipment, net	12,838	15,960
Operating lease right-of-use assets	0	0
Notes receivables, net of allowances	794	749
Goodwill	0	0
Intangibles, net	0	0
Other Assets	204	227
Deferred tax asset	0	0
Investments	0	0
Total assets	\$17,951	\$20,240
Liabilities and (deficit) equity		
Current liabilities:		
Current maturities of long-term debt	\$509	\$359
Current operating lease liabilities	0	0
Membership initiation deposits - current portion	0	0
Accounts payable	26	73
Accrued expenses	806	389
Accrued taxes	260	246
Other liabilities	2,083	2,440
Intercompany liability	5,926	5,559
Total current liabilities	9,610	9,065
Long Term Debt	739	597
Long-term operating lease liabilities	0	0
Membership initiation deposits	779	804
Deferred tax liability, net	0	0
Other liabilities	3,732	4,188
Total liabilities	14,860	14,655
(Deficit) equity		
Treasury stock	0	0
Additional paid-in capital, common stock, and preferred stock	0	0
Accumulated other comprehensive (loss) income	0	0
Accumulated (deficit) equity	3,091	5,586
Total stockholder's (deficit) equity equity	3,091	5,586
Noncontrolling interests	0	0
Total (deficit) equity	3,091	5,586
Total liabilities and (deficit) equity	\$17,951	\$20,240

Summary Income Statement

Craig Ranch Combined

(\$ USD in 000's) / Better/(Worse)

	YearTotal	Nov YTD
	FY23	FY24
	Actual	Actual
Golf Dues, Net	\$6,218	\$6,077
Social Dues, Net	183	180
Tennis Dues, Net	-	-
Fitness Dues, Net	-	-
Other Dues, Net	-	-
Dues Revenue	6,401	6,257
Initiation Fees Revenue	966	1,254
Other Membership Revenue	-	-
Total Membership Revenue	\$7,367	\$7,511
Total Ala Carte - F&B	1,967	1,526
Total Private Party Sales	586	455
Net Service Fee	94	72
Total Food & Beverage Operations	\$2,646	\$2,053
Outings	301	266
Green Fees	566	378
Cart Fees	712	575
Other Golf Revenue	28	33
Total Golf Operations Revenue	\$1,607	\$1,252
Retail Revenue	659	631
Lessons & Personal Training	127	176
Tournament Clearing - Unallocated	0	(3)
All Other Revenue	1,282	1,250
Total Operating Revenue	\$13,689	\$12,871
Cost of Goods Sold, F&B	1,028	829
Food & Beverage Supplies	161	96
Food & Beverage COGs and Supplies	\$1,189	\$925
<i>COGS F&B % of Gross F&B Sales</i>	<i>34.7%</i>	<i>36.1%</i>
Retail Cost of Goods Sold	461	467
Golf Course Utilities	346	241
Other Golf Operations	121	130
Grounds & Course Maintenance	1,071	1,049
Golf Operations Expenses	\$1,999	\$1,887
<i>Retail COGS % of Sales</i>	<i>69.9%</i>	<i>73.9%</i>
Commissions	139	174
Contract Labor	184	116
Exempt Labor	989	927
Wages - Non-Exempt	1,857	1,695
Overtime - Non-Exempt	371	364
Non-Exempt Labor	2,228	2,059
Other Labor	744	786
Labor Related	\$4,284	\$4,062
Member Services & Relations	259	225
Clubhouse Related	1,132	1,222
Other Controllable	478	441
Club Operating Profit	\$4,348	\$4,109
Other Club Expenses	634	560
Membership CF - Total Membership Sales	1,867	2,028
Other Adjustments	(966)	(1,254)
Adjusted Cash EBITDA	\$4,615	\$4,322
<i>Margin</i>	<i>33.7%</i>	<i>33.6%</i>

Request for Taxpayer Identification Number and Certification

Go to www.irs.gov/FormW9 for instructions and the latest information.

**Give form to the
requester. Do not
send to the IRS.**

Before you begin. For guidance related to the purpose of Form W-9, see *Purpose of Form*, below.

Print or type. See <i>Specific Instructions</i> on page 3.	<p>1 Name of entity/individual. An entry is required. (For a sole proprietor or disregarded entity, enter the owner's name on line 1, and enter the business/disregarded entity's name on line 2.) CLUBCORP USA, INC.</p> <p>2 Business name/disregarded entity name, if different from above. CLUBCORP NV XXVI, LLC (83-1994461)</p> <p>3a Check the appropriate box for federal tax classification of the entity/individual whose name is entered on line 1. Check only one of the following seven boxes.</p> <p><input type="checkbox"/> Individual/sole proprietor <input checked="" type="checkbox"/> C corporation <input type="checkbox"/> S corporation <input type="checkbox"/> Partnership <input type="checkbox"/> Trust/estate</p> <p><input type="checkbox"/> LLC. Enter the tax classification (C = C corporation, S = S corporation, P = Partnership) _____</p> <p>Note: Check the "LLC" box above and, in the entry space, enter the appropriate code (C, S, or P) for the tax classification of the LLC, unless it is a disregarded entity. A disregarded entity should instead check the appropriate box for the tax classification of its owner.</p> <p><input type="checkbox"/> Other (see instructions) _____</p> <p>3b If on line 3a you checked "Partnership" or "Trust/estate," or checked "LLC" and entered "P" as its tax classification, and you are providing this form to a partnership, trust, or estate in which you have an ownership interest, check this box if you have any foreign partners, owners, or beneficiaries. See instructions _____ <input type="checkbox"/></p>	<p>4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3):</p> <p>Exempt payee code (if any) <u>5</u></p> <p>Exemption from Foreign Account Tax Compliance Act (FATCA) reporting code (if any) _____</p> <p style="text-align: center;"><i>(Applies to accounts maintained outside the United States.)</i></p>
	<p>5 Address (number, street, and apt. or suite no.). See instructions. 5221 N O'CONNOR BLVD., STE 300</p> <p>6 City, state, and ZIP code IRVING, TEXAS 75039-3786</p> <p>7 List account number(s) here (optional)</p>	<p>Requester's name and address (optional)</p>

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Note: If the account is in more than one name, see the instructions for line 1. See also *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Social security number									
or									
Employer identification number									
7	5	-	2	1	1	4	8	5	6

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and, generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here	Signature of U.S. person	Date 12.16.2024
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General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

What's New

Line 3a has been modified to clarify how a disregarded entity completes this line. An LLC that is a disregarded entity should check the appropriate box for the tax classification of its owner. Otherwise, it should check the "LLC" box and enter its appropriate tax classification.

New line 3b has been added to this form. A flow-through entity is required to complete this line to indicate that it has direct or indirect foreign partners, owners, or beneficiaries when it provides the Form W-9 to another flow-through entity in which it has an ownership interest. This change is intended to provide a flow-through entity with information regarding the status of its indirect foreign partners, owners, or beneficiaries, so that it can satisfy any applicable reporting requirements. For example, a partnership that has any indirect foreign partners may be required to complete Schedules K-2 and K-3. See the Partnership Instructions for Schedules K-2 and K-3 (Form 1065).

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS is giving you this form because they

W-9 CLUBCORP NV XXVI, LLC

Final Audit Report

2024-12-16

Created:	2024-12-16
By:	Debra Thayer (Debbie.Thayer@invitedclubs.com)
Status:	Signed
Transaction ID:	CBJCHBCAABAA-_70vMWILC-SWVF3AnHItSg2_L90x3aH

"W-9 CLUBCORP NV XXVI, LLC" History

-  Document created by Debra Thayer (Debbie.Thayer@invitedclubs.com)
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2024-12-16 - 2:13:07 PM GMT
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-  Document e-signed by Katrina Hemauer (katrina.hemauer@invitedclubs.com)
Signature Date: 2024-12-16 - 2:20:27 PM GMT - Time Source: server - IP address: 24.7.204.21
-  Agreement completed.
2024-12-16 - 2:20:27 PM GMT