CITY COUNCIL WORK SESSION

AUGUST 13, 2021

The City Council of the City of McKinney, Texas met in work session in the City Hall Council Chambers, 222 N. Tennessee Street, McKinney, Texas on Tuesday, August 13, 2021 at 8:30 a.m.

Council Present: Mayor George Fuller, Mayor Pro Tem Rainey Rogers, and Council Members Charlie Philips, Geré Feltus, Frederick Frazier, Rick Franklin, and Justin Beller.

City of McKinney Staff Present: City Manager Paul Grimes, Assistant City Manager Kim Flom, Assistant City Manager Barry Shelton, Assistant City Manager Steve Tilton, City Attorney Mark Houser, Assistant City Attorney Alan Lathrom, Strategic Services Manager Trevor Minyard, City Secretary Empress Drane, Deputy City Secretary Joshua Stevenson, City Secretary Administrative Assistant Blenda Sims, City Secretary Records Specialist Juametta Terrel, Chief Financial Officer Mark Holloway, Director of Finance Trudy Mathis, Senior Financial Analyst Trevor Daggon, Senior Financial Analyst Donna Chamberlain, and Financial Analyst Palama Rodriguez.

There were approximately two (2) members of the public present in the audience. Mayor Fuller called the meeting to order at 8:36 a.m. upon determining a quorum of the Council was present.

Mayor Fuller called for Public Comments regarding Agenda items. There were none when called.

Mayor Fuller called for the Work Session Agenda.

21-0707 Budget Work Session

The presentation for this item will be included in the minutes as "Appendix A – Budget Work Session Presentation".

Council unanimously approved the motion by Mayor Pro Tem Rogers, seconded by Council Member Rick Franklin, to adjourn the meeting at 11:26 a.m.

The video recording of the meeting is available through the City of McKinney meeting archives.

These minutes were approved by the City Council on September 7, 2021.

CITY COUNCIL MINUTES AUGUST 13, 2021 PAGE 2

SIGNED:

GEORGE C. FULLER, Mayor

ATTEST:

EMPRESS DRANE, City Secretary JOSHUA STEVENSON, Deputy City Secretary

City of McKinney, Texas

Appendix A – Budget Work Session Presentation

City Council Budget Work Session

City of McKinney August 13, 2021



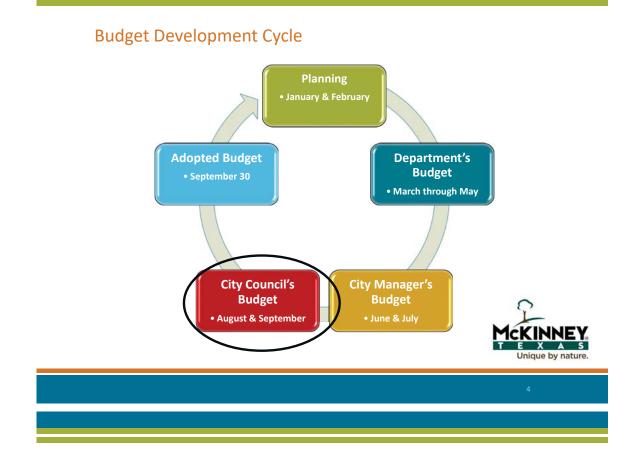
Agenda

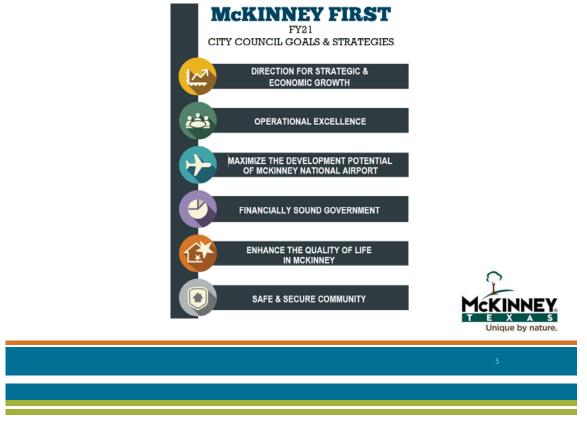
- Budget Process
- Water / Wastewater Rates
- FY22 Budget Overview
- Property Tax
- General Fund Revenues & Expenditures
- Capital Improvements Program
- Solid Waste, Surface Water Drainage & Replacement Fund
- McKinney National Airport
- Component Units
- Budget Calendar



Budget Process







Budget Philosophy & Strategy

- Policy Tool
 - -Forces prioritization of level of service policy decisions
- Management Tool
 - -Allocates resources based on need and priority
- Communications Tool
 - Provides insight as to the level of service being provided and prioritization of available resources



Long Term Planning Initiatives

• City has created two plans with a 10-year horizon

- -General Obligation Debt Service Plan
 - Outlines total debt capacity
 - Maintains I&S rate
- -General Fund Plan
 - Provides 10-year projection of operating revenues and expenditures



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Judice by matter
Judice by matter
Judice by matter
Sudget Guidelines – Fiscal Year 2021-22
General Fund
Fully funded and balanced budget
Maintain conservative tax levy
Police and Fire sworn personnel pay structures based on current Meet and Confer agreement
Maintain minimum fund balances and reserves as required by the City's financial policies with a General Fund reserve of not less than 25% of budgeted expenditures
Utility Funds (Water, Sewer, Drainage)
Inglementation of rate adjustments as recommended by appropriate rate studies or rate adjustments



City of McKinney

2021 Water and Wastewater

Rate Study and Financial Forecast

City Council Presentation



Facts about Water and WW Rates in the 21st Century



- Average utility has been increasing rates 5-6% per year; trend expected to continue
- AWWA expects water and wastewater rates across USA to triple in the next 15 years
- Rate adjustments are primarily due to reasons beyond a utility's control – inflation, system replacement, etc.
- 30-40% of utilities currently charge rates that do not cover their costs



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Preliminary – Subject to Change

City of McKinney Current Rate Structure



Water Rates											
Monthly Charge											
Minimum Charge by Meter Size	3/4"	\$ 16.50									
Minimum Charge by Meter Olze	1"	28.95									
	1 1/2"	49.60									
	2"	69.55									
	3"	122.45									
	4"	182.05									
	6"	339.40									
	8"	670.45									
	10"	1,268.65									
	12"	2,371.75									
Volume Rate/1,0	00 Gallons										
Residential 1	7,000	\$ 4.00									
Irrigation 7,001	20,000	5.50									
20,001	,	6.95									
40,001	Above	8.35									
Commercial	1 Above	4.65									
Municipal	1 Above	3.50									

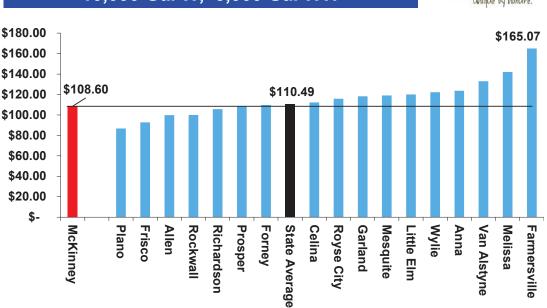
Wastewater	Rates										
Monthly C	Monthly Charge										
Minimum Charge by Meter Size	3/4" 1" 1 1/2" 2" 3" 4" 6" 8" 10" 12"	\$	19.85 32.55 53.75 69.95 109.70 155.50 265.70 519.95 1,070.35 2,183.15								
Volume Rate/1,0 Residential Based on Winter Av		s \$	5.55								
Commercial All Usage			5.55								
Municipal All Usage			4.20								

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Preliminary – Subject to Change

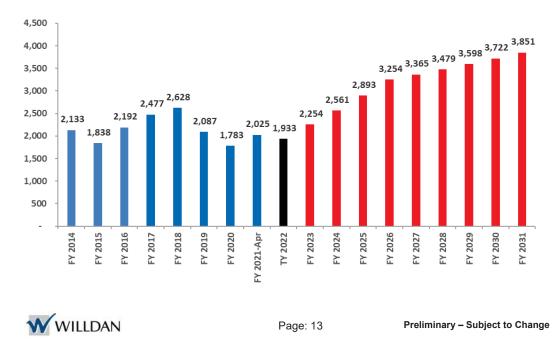
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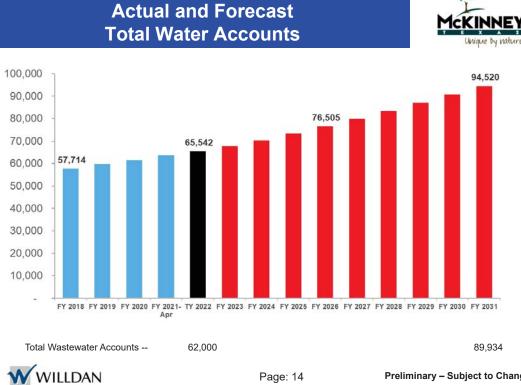




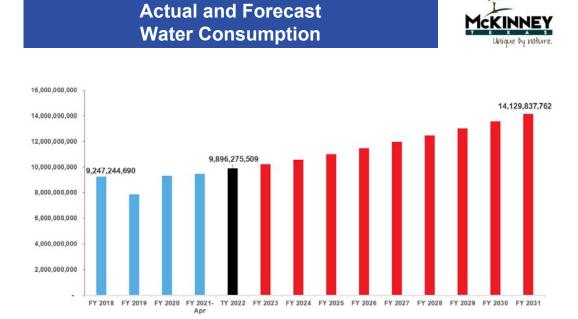
Forecast Annual New Water Accounts







Preliminary – Subject to Change





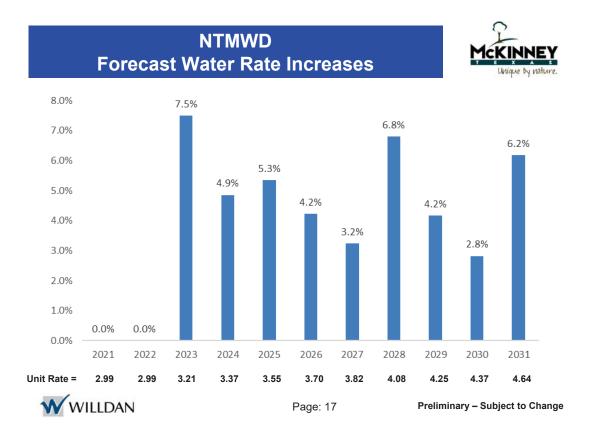


- Most personnel and operating expenses increase 3-5% per year
 - Total FTE increase FY 2022 FY 2031 = 44
- Budget costs for Utility Engineering, Customer Operations, Meter Services and Non-Departmental allocated between water and WW based on number of customers
- Biggest impacts on rate plan:
 - NTMWD Cost Increases
 - Debt required to fund CIP

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Preliminary – Subject to Change



Forecast Water/Wastewater Capital Improvement Plan 2022-2026







CIP Funding Forecast Bond Issues

Bond Issues	Total		Water	V	Vastewater
TY 2022	\$	38,000,000	\$ 27,000,000	\$	11,000,000
FY 2023		35,500,000	24,000,000		11,500,000
FY 2024		23,000,000	14,500,000		8,500,000
FY 2025		24,000,000	17,500,000		6,500,000
FY 2026		22,000,000	16,000,000		6,000,000
Total	\$	142,500,000	\$ 99,000,000	\$	43,500,000

Term = 20 Years IR = 3.25% Fixed P&I

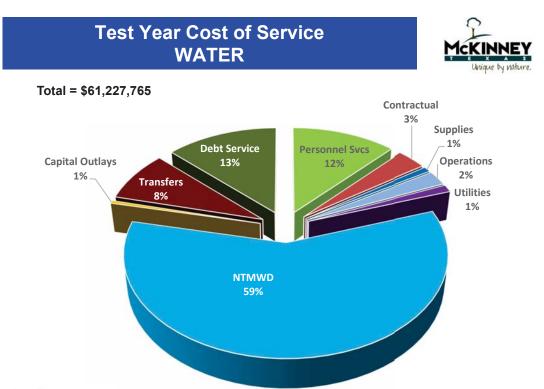
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NOTE: Non-Impact Fee funded CIP projects Preliminary – Subject to Change

Current and Future Debt Service \$25,000,000 \$20,000,000 \$15,000,000 \$10,000,000 \$5,000,000 \$-ΤY FY FY FY FY FY FY FY FY FY 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031 Current Future **WILLDAN**

Preliminary – Subject to Change

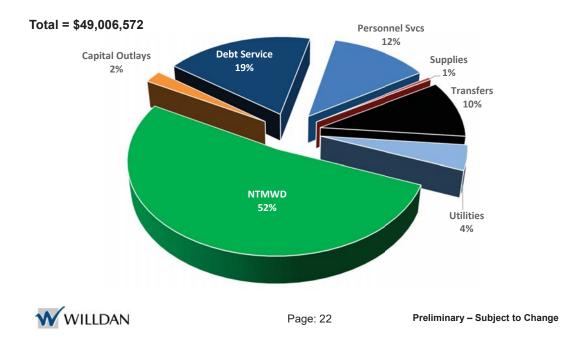


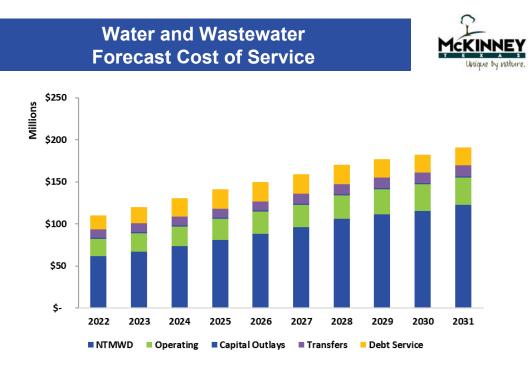
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Test Year Cost of Service WASTEWATER







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Preliminary – Subject to Change

Proposed Rate Plan FY 2022 – FY 2027

- Recommend continuation of City policy to implement multi-year year rate plans, with adjustments in October of each year
- Assumes no change in rate structure
- No water increase in next two years; nominal increases FY2024-FY2026
- Annual wastewater rate adjustments required to fund cost of service
- Continue gradual increase of outside city rates until 25% rate differential is achieved







Proposed Rate Plan Water



									Effective				
		c	Current		Oct-21		Oct-22		Oct-23	Oct-24		Oct-25	
WATER													
Monthly Charge													
3/4"		\$	16.50	\$	16.50	\$	16.50	\$	17.30	\$ 18.00	\$	18.55	
1"			28.95		28.95		28.95		30.40	31.60		32.55	
1 1/2"			49.60		49.60		49.60		52.10	54.20		55.85	
2"			69.55		69.55		69.55		73.05	75.95		78.25	
3"			122.45		122.45		122.45		128.55	133.70		137.70	
4"			182.05		182.05		182.05		191.15	198.80		204.75	
6"			339.40		339.40		339.40		356.35	370.60		381.70	
8"			670.45		670.45		670.45		703.95	732.10		754.05	
10"			1,268.65		1,268.65		1,268.65		1,332.10	1,385.40		1,426.95	
12"			2,371.75		2,371.75		2,371.75		2,490.35	2,589.95		2,667.65	
Volume Rate/1,000 G	allons												
Residential/Irrigation													
1	7,000		4.00		4.00		4.00		4.20	4.35		4.50	
7,001	20,000		5.50		5.50		5.50		5.80	6.05		6.25	
20,001	40,000		6.95		6.95		6.95		7.30	7.60		7.85	
40,001	Above		8.35		8.35		8.35		8.75	9.10		9.35	
Commercial													
1	Above		4.65		4.65		4.65		4.90	5.10		5.25	
Municipal													
1	Above		3.50		3.50		3.50		3.70	3.85		3.95	
				I									
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Proposed Rate Plan Wastewater



					Effective		
		Current	Oct-21	Oct-22	Oct-23	Oct-24	Oct-25
WASTEWATER							
Monthly Charge							
3/4"		\$ 19.85	\$ 21.05	\$ 22.30	\$ 23.65	\$ 24.85	\$ 25.35
1"		32.55	34.50	36.55	38.75	40.70	41.50
1 1/2"		53.75	57.00	60.40	64.00	67.20	68.55
2"		69.95	74.15	78.60	83.30	87.45	89.20
3"		109.70	116.30	123.30	130.70	137.25	140.00
4"		155.50	164.85	174.75	5 185.25	194.50	198.40
6"		265.70	281.65	298.55	316.45	332.25	338.90
8"		519.95	551.15	584.20	619.25	650.20	663.20
10"		1,070.35	1,134.55	1,202.60	1,274.75	1,338.50	1,365.25
12"		2,183.15	2,314.15	2,453.00	2,600.20	2,730.20	2,784.80
Volume Rate/1,000 Gallons Residential Winter Average							
1	Above	5.55	5.90	6.25	6.65	7.00	7.15
<u>Commercial All Usage</u> 1	Above	5.55	5.90	6.25	6.65	7.00	7.15
<u>Municipal All Usage</u> 1	Above	4.20	4.45	4.70	5.00	5.25	5.35



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Preliminary – Subject to Change

Rate Plan Impact on Ratepayers

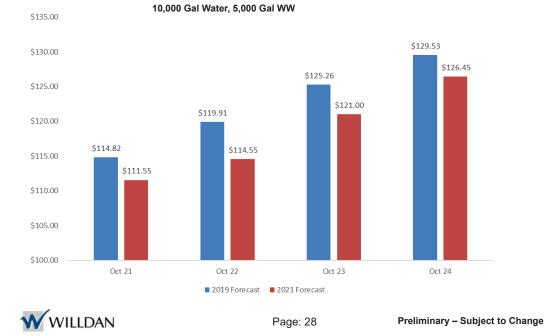


							Effective		
		C	urrent		Oct-21	Oct-22	Oct-23	Oct-24	Oct-25
Residential Mo	onthly Charges 3/4"								
5,000 Water	5,000 WW	\$	84.10	\$	87.05	\$ 90.05	\$ 95.20 \$	99.60	\$ 102.15
	Increase \$				2.95	3.00	5.15	4.40	2.55
	Increase %		0.0%		3.5%	3.4%	5.7%	4.6%	2.6%
10.000 Water	5.000 WW		108.60		111.55	114.55	121.00	126.45	129.90
	Increase \$				2.95	3.00	6.45	5.45	3.45
	Increase %		4.3%		2.7%	2.7%	5.6%	4.5%	2.7%
30,000 Water	5,000 WW		233.10		236.05	239.05	252.00	262.95	270.90
	Increase \$				2.95	3.00	12.95	10.95	7.95
	Increase %		17.1%		1.3%	1.3%	5.4%	4.3%	3.0%
Commercial M	lonthly Charges 2"								
40,000 Water	40,000 WW	\$	547.50	\$	565.70	\$ 584.15	\$ 618.35 \$	647.40	\$ 663.45
	Increase \$				18.20	18.45	34.20	29.05	16.05
	Increase - %		0.0%		3.3%	3.3%	5.9%	4.7%	2.5%



Residential Monthly Charges 2019 vs 2021 Forecast





Presentation Summary Benefits of Proposed Rate Plan



- Will enable utility to continue operating on a stand-alone basis and independent of general fund assistance
- Will cover estimated increased cost of NTMWD purchases
- Will result in financially-healthy utility that has ability to fund operations and capital needs
- Ensures that ratepayers pay only what it costs to provide water and wastewater service
- Will allow capital investment into system to improve quality of service and provide a well-functioning system for future generations



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Preliminary – Subject to Change





Questions?



FY 2022 Budget Overview



Citizens Budget Survey – Virtual Town Hall FY22

 Survey completed by 153 citizens on the allocation of City funds



FY 2022 Budget Opportunities

- Decrease property tax rate by <u>1.1 cents</u> to \$0.497655
- Sales Tax remains strong
- Provide market adjustments for all employees
 - -Step increases for FY22
 - -Cost of Living Adjustments (Pay for Productivity)
 - -Planned step increases for sworn personnel
- Increased funding of Streets Reconstruction Plan
- Plan for deficit in Apex Centre Fund
- Staffing
 - Public Safety/Police & Fire
 - Parks and Recreation
 - Public Works
 - Water/Wastewater



2019 Bond Package

Total Bond Package - \$350 Million

-Public Safety Facilities	\$75 Million
 \$14.75 million issued 	
-Municipal Community Complex	\$50 Million
 \$8 million issued 	
-Parks and Recreation Facilities	\$91 Million
 \$46 million issued 	
-Public Works Facilities	\$34 Million
 \$13.75 million issued 	
-Street Improvements	\$100 Million

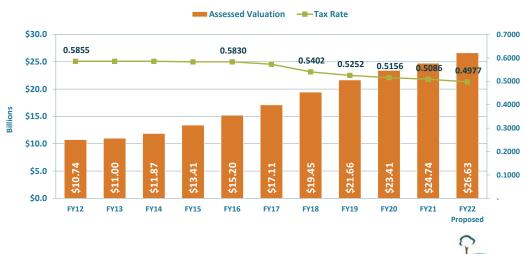


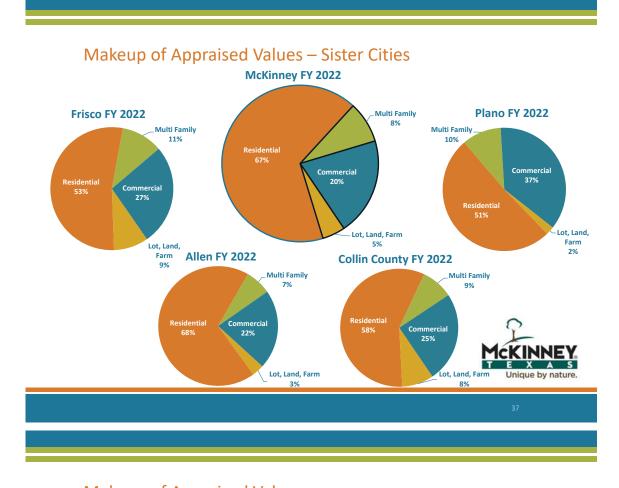


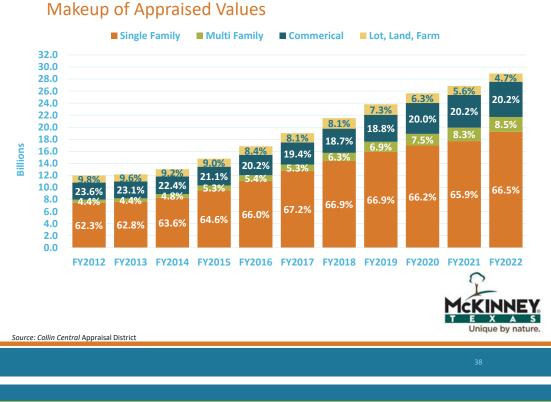
Property Tax



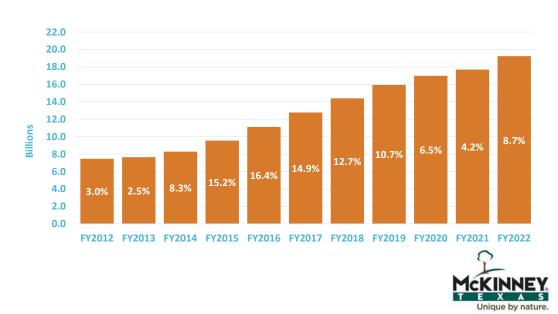
Taxable Value & Tax Rate History

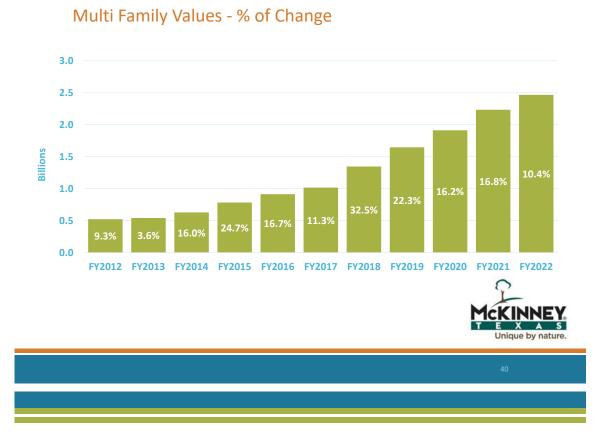




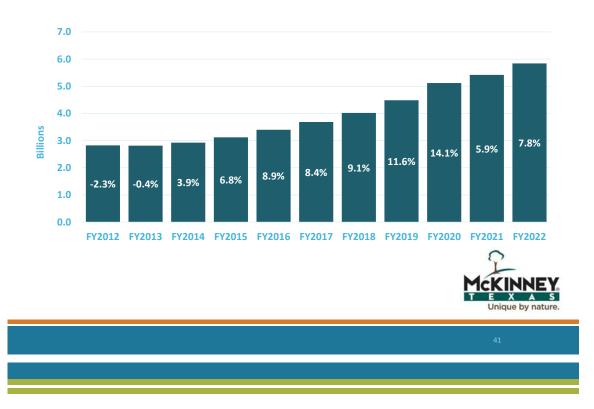


Single Family Residence Values - % of Change

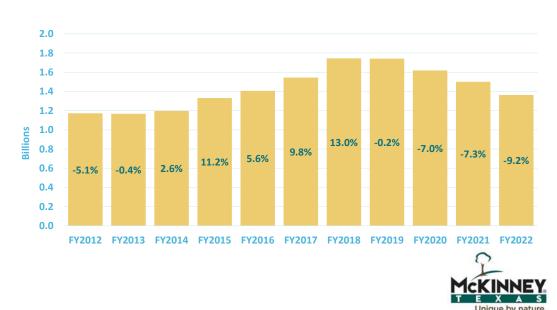




Commercial Values - % of Change



(Vacant) Land Value - % of Change



5-Year CPI Rates vs McKinney Tax Rate (% Above Effective Rate)

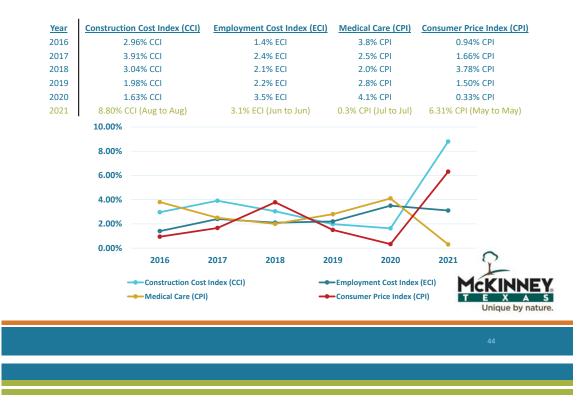
- 2016 0.94% CPI
- 2017 1.66% CPI
- 2018 3.78% CPI
- 2019 1.50% CPI
- 2020 0.33% CPI
- 2021 6.31% CPI (May to May)
- FY17 6.88% Above Effective
- FY18 1.92% Above Effective
- FY19 2.94% Above Effective
- FY20 1.25% Above Effective
- FY21 0.00% Above Effective

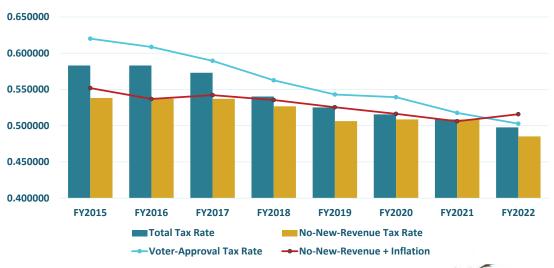
FY22 Proposed Tax Rate

FY2022 - .497655 (2.00% Above NNR)



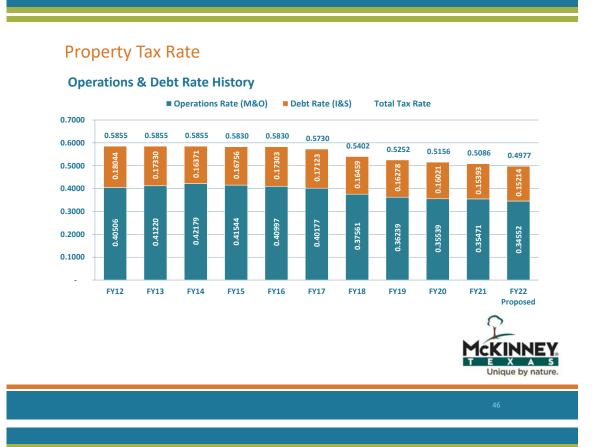
CCI, ECI and Medical Care CPI Rates vs CPI





Total Tax Rate Comparison

MCKINNEY T E X A S Unique by nature.



Tax Rate/Average Home Value

2020 Tax Year (FY21)

Tax Rate \$0.508645 Avg. Value \$352,358

Average Tax Levy \$1,792.25 2021 Tax Year (FY22)

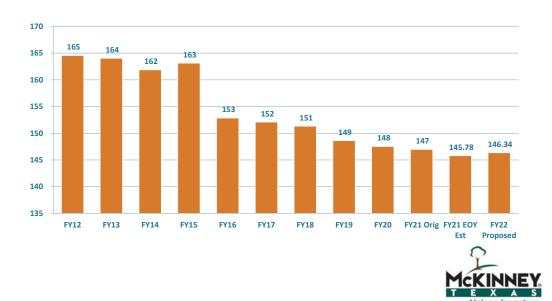
Tax Rate \$0.497655 Avg. Value \$374,290

Average Tax Levy

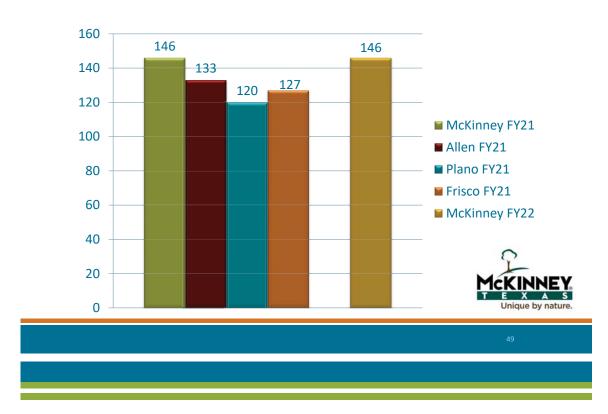
\$1,862.67



Citizens Served Per Employee







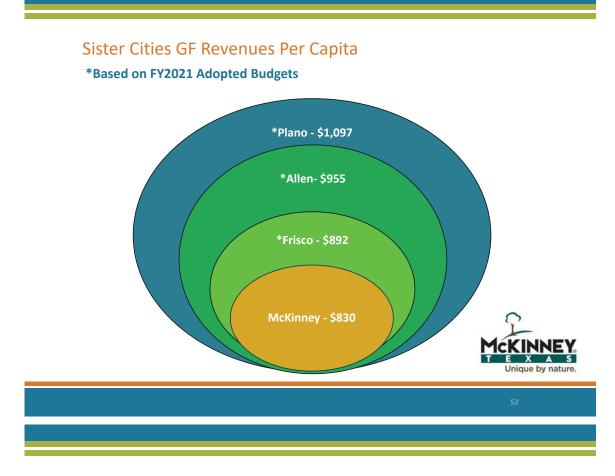
General Fund Revenues



FY 2022 Revenue Estimates

- Budget for sales tax conservative - FY21 + 5.0%
- Building Permits
 - Down \$600,000 from FY21 Budget
 - Budgeted at 3.4% over FY20 actual
- Traffic Fines
 - -\$150k less than FY21 Budget
 - Budgeted to FY20 actual
- Interest Income
 \$1.8 million less than FY19 Actual
- Franchise Fees
 1.8% Above FY21

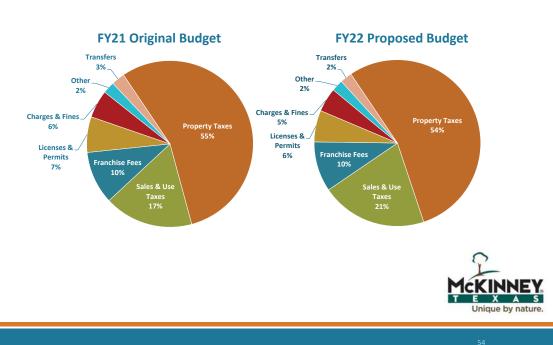


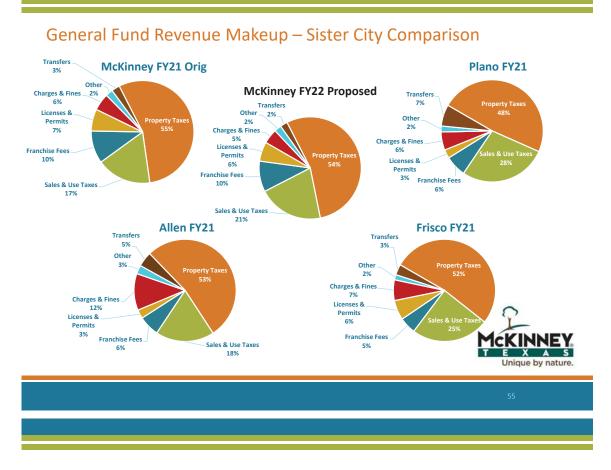






General Fund Revenue Makeup

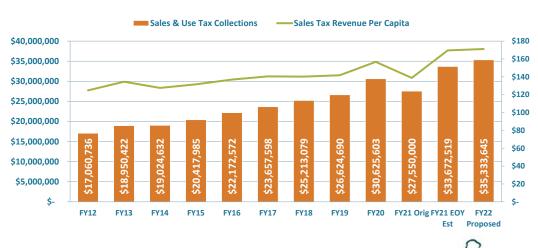




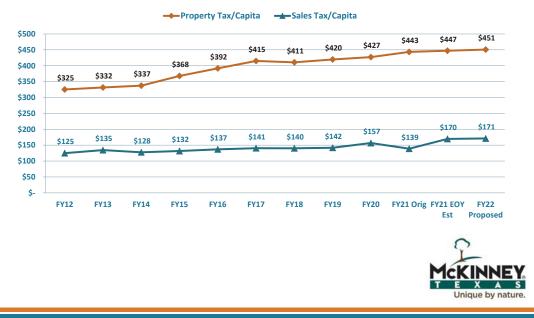
Property Tax Revenue



Sales Tax Revenue



MCKINNEY E X A S Unique by nature.

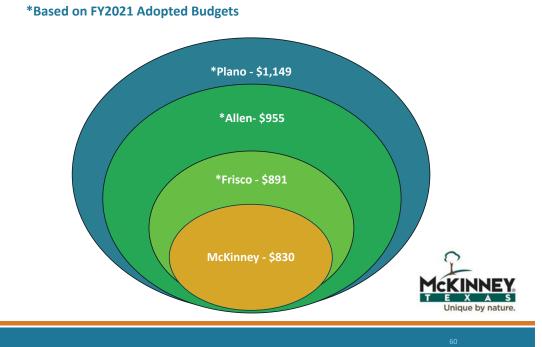


Per Capita Property Tax & Sales Tax

General Fund Expenditures



Sister Cities GF Expenditures Per Capita

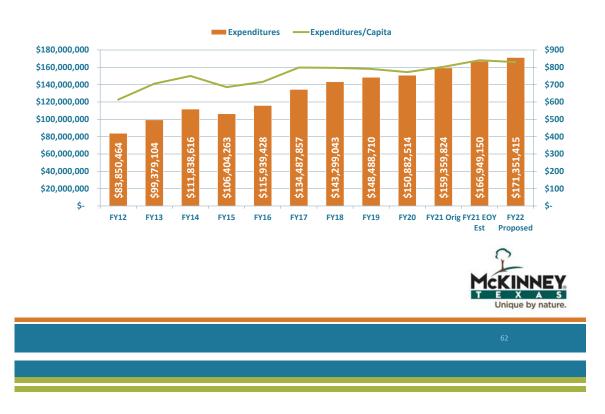


General Fund Expenditure Highlights

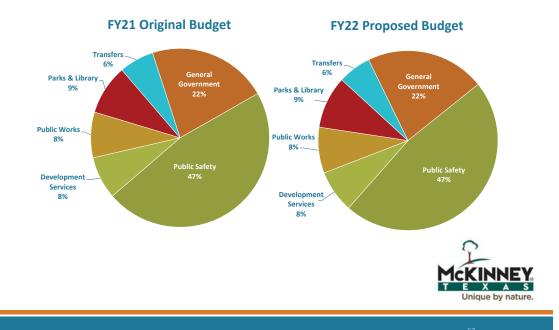
- \$7,900,000 New Employees & Equipment
- \$2,500,000 Street Reconstruction & Repair
- \$1,800,000 Public Safety Step Increases and Market Adjustments
- Market Adjustment and Step Increases for all General Government Employees

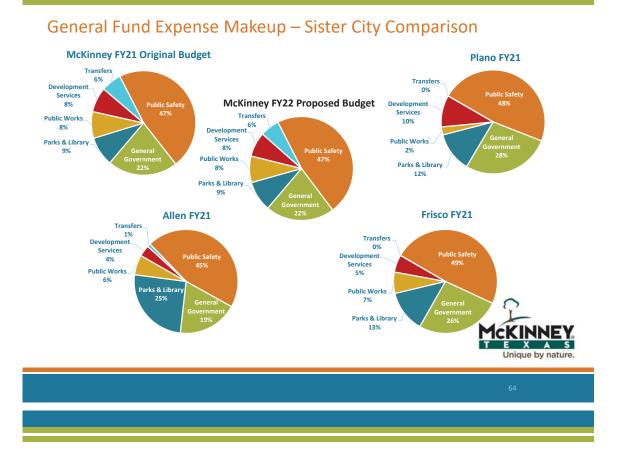


General Fund Expenditures



General Fund Expense Makeup





General Government



- 162 Authorized Positions
- Includes all internal business functions
- FY22 expenditures include new:
 - Deputy City Marshal
 - -Grants Administrator
 - -Financial Analyst
 - -Homeless Response
 - -IT Maintenance



\$90,000,000 \$80,000,000 \$80,959,024 \$70,000,000 \$74,791,042 \$71,731,333 \$67,130,145 \$60.000.000 \$50,000,000 \$40.000.000 \$30,000,000 \$20,000,000

FY20

FY21 Original

Budget

FY22

Proposed Budget

556 Authorized Positions

- FY22 expenditures include new:
 - Police Dept. Employees (13)
 - 4 Lieutenants
 - 4 Detectives
 - 2 Traffic Officers
 - 2 Communication Specialists
 - SRO
 - Fire Dept. Employees (10) 9 Firefighter/Paramedics
 - EMS Captain
 - Retain 6 SAFER Grant
 - Employees



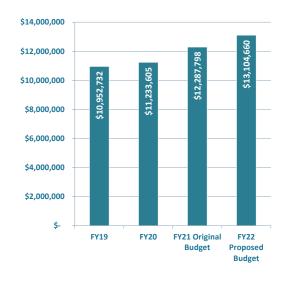
Public Safety

\$10,000,000

\$-

FY19

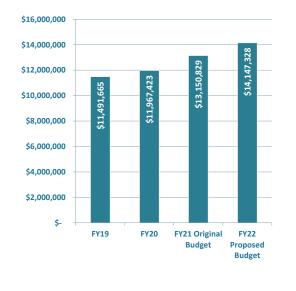
Development Services



- 110 Authorized Positions
- FY22 expenditures include new:
 - Environmental Health
 Specialist
 - Maintenance Technician
 - -2 Planner II



Public Works

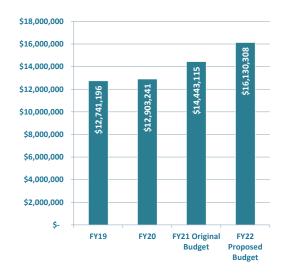


• 73 Authorized Positions

- FY22 expenditures include new:
 - -2 Maintenance Technicians
 - -Crew Leader
 - -Concrete Truck
 - -Pothole Patcher
 - Equipment + Person







- 178 Authorized Positions
- FY22 expenditures include new:
 - –4 Parks Maintenance Workers
 - -Building Attendant
 - -2 PT Customer Service Reps
 - -Contract Mowing



Grants to Community

- Adopted annually as part of General Fund appropriations
- Organizations do not reapply annually

Arts Commission	200,000
Community Support Grants	159,700
Volunteer McKinney	75,000
Kiwanis Triathlon Support Grant	20,000
Pecan Grove Memorial Service	950
Downtown Holiday Decorations	50,000
	505.650



Capital Improvements Program



Capital Improvements Program – FY 2022-2026

	Funded Thru	FY21						
Project	FY21 (Incl BA)	Adjustments	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	TOTAL
Airport	\$ 40,517,693	\$ (5,786,160)	\$ 32,600,000	\$-	\$-	\$ 6,400,000	\$ 5,266,666	\$ 78,998,199
Drainage	22,868,209	(3,330,050)	2,200,000	-	-		-	21,738,159
Facilities	53,415,354	977,450	5,000,000	37,250,000	20,000,000	-	-	116,642,804
Fire Improvements	73,625,765	(33,000,000)	32,700,000	20,500,000	11,300,000	750,000	1,800,000	107,675,765
Library	9,500,000	-	-	-	-	-	-	9,500,000
Parks	139,949,686	(11,800,000)	8,260,000	20,500,000	35,500,000	5,500,000	-	197,909,686
Streets	188,238,305	(5,867,970)	42,693,792	17,850,000	28,950,000	10,200,000	1,500,000	283,564,127
Technology Improvements	15,795,087	-	850,000	-	-	-	-	16,645,087
Traffic	12,993,373	(3,290,808)	5,620,000	2,620,000	820,000	20,000	20,000	18,802,565
Water	170,927,805	(4,966,452)	53,582,305	29,750,000	18,250,000	21,250,000	22,550,000	311,343,658
Wastewater	34,765,274	1,226,152	6,250,813	6,700,000	3,600,000	1,700,000	1,300,000	55,542,239
Grand Total	\$ 762.596.551	\$ (65.837.838)	\$ 189,756,910	\$ 135,170,000	\$ 118,420,000	\$ 45.820.000	\$ 32.436.666	\$ 1.218.362.289



Major Projects – FY 2022 Funding

 Extend Runway 18-36 & Parallel Taxiway B 	\$30.0N
Combined Projects	
 Main Replacements & Street Rehab(FY22, Hunt, Davis, Church & College 	St.)\$7.5M
 Municipal Complex Area Infrastructure Improvements (PH 1) 	\$7.0N
 Main Replacements & Street Rehab (Programmed, Annual – City Wide) 	\$5.5N
Parks Projects	
 Renovations to Aging Parks 	\$4.6N
 Craig Ranch Soccer Field & Linear Park Improvements 	\$4.0N
Public Safety Projects	
 Fire Station #8 Reconstruction – 3445 Alma Road 	\$11.5N
Streets Projects	
 Wilmeth Road Extension (East of SH 5) 	\$4.7N
 Bloomdale Rd and FM 543 Realignment 	\$4.1N
 Citywide Street Rehabilitation (FY22) 	\$4.0N
Water / Wastewater Projects	
 FM1461 Utility Relocations (TxDOT Roadway Construction) 	\$14.3N
 Stacy Road Elevated Storage Tank 	\$6.0N
 Stonebridge Water Line from US380 to FM1461 920PP 	\$5.0N



American Rescue Plan Act



ARPA \$23M – Potential Projects

- \$2.9 Million Apex Center Fund Balance
- \$150K McKinney Performing Arts Center
- \$4+ Million East McKinney Infrastructure Projects
- \$1 Million Fiber Expansion to City Parks and Downtown Square
- \$14 Million Active and Future CIP Requests
- \$2.5 Million Economic Development Projects
- \$1.3 Million- Community and Housing Development
 Housing assistance
 - Neighborhood Preservation



Water and Wastewater Fund



Water and Wastewater Highlights

- Continue water line replacement program
- Anticipate a debt sale for capital projects in FY22
- Supplementals proposed include:
 - -Street Cut Repair Crew
 - -Lift Station Truck
 - -Clever Scan
 - Retro Fit Camera



Water and Wastewater Rates

- Rates and NTMWD
 - -NTMWD FY22
 - 11.0% Increase on Wastewater
 - Increased rates due to capital improvements district wide & increased regulatory requirements
 - -City of McKinney proposes
 - 0% increase on Water
 - 6.0% increase on Wastewater
 - Allows for Water/Wastewater fund to remain self-sufficient



Solid Waste, Surface Water Drainage & Replacement Fund



Solid Waste Fund

- Solid Waste rates increased \$1.60 for Residential customers & 10% for Commercial
 - -First rate increase to customers since FY2006
- Undergoing strategic review of solid waste and recycling strategy in preparation for next contract
- Supplementals proposed include:
 Customer Service Representative



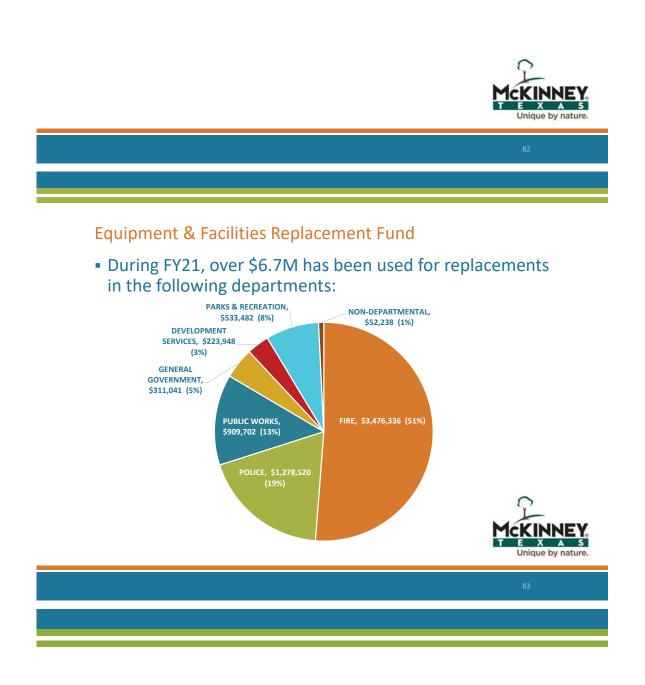
Surface Water Drainage Fund

- No changes to fee schedule (updated in FY15)
- Supplementals proposed include:
 - -Skid Steer
 - -Mini Excavator
 - -Trailer
 - -Truck



Equipment & Facilities Replacement Fund

- Fund initiated in FY14 to address needed fleet replacements and facilities upgrades and repairs
- Attempting to fund depreciation in all funds, as funds are available, to lessen dependence on debt
- This fund has replaced HVAC units, addressed failing roofs, and provided upgrades for several facilities and parks.



McKinney National Airport



McKinney National Airport

- Balanced budget presented for FY22
 - Reinvestment in Airport Construction Fund
 - -Annual General Fund contribution ended FY20
- Supplementals proposed include:
 - -Airport Marketing Plan
 - -Full-Time Custodian



Component Units



Hotel/Motel Tax Fund

- Under Texas law, Hotel/Motel Tax must be expended under 2 criteria:
 - Criteria #1: Every expenditure must directly enhance and promote tourism and the convention and hotel industry.
 - Criteria #2: Every expenditure of the hotel occupancy tax must clearly fit into one of nine statutorily provided categories for expenditure of local hotel occupancy tax revenues.
- Estimated FY22 Hotel/Motel Tax Collection \$1,600,000



Visit McKinney Budget Notes

- Fund balance budgeted at \$9,524 for FY22
 - Management believes it is best to maintain fund balance within the Hotel/Motel Tax Fund
- Total operating costs up \$23,000 over FY21 Adopted –\$920k to \$943k
- Supplementals proposed include:
 - -Destination Services
 - -Tracking Service for Influencers



Visit McKinney Budget and Current Staffing

	Actual	Acti	Jal	Origir	nal	EOY	Estimate	Prop	osed
STATEMENT OF REVENUES AND EXPENDITURES	FY 18-19	FY 19	-20	FY 20-	21	F١	20-21	FY 2	21-22
REVENUES									
Interest Income	\$ 245	\$	527	\$	-	\$	277	\$	300
Other Income	4,261		3,553		4,760		4,760		4,760
Transfers from Hotel/Motel Fund	712,000	8	28,000	87	8,000		878,000	;	895,000
Total Revenues	\$ 716,505	\$ 8	32,079	\$ 88	2,760	\$	883,037	\$	900,060
EXPENDITURES									
Personnel	\$ 412,830	\$ 4	66,438	\$ 52	1,990	\$	550,097	\$!	541,668
Supplies	5,856		5,702		8,790		8,790		9,114
Maintenance	-				-				-
Services/Sundry	315,606	2	86,578	38	9,309		389,309		392,235
Capital	-				-				-
Total Expenditures	\$ 734,292	-	58,718		0,089	\$	948,196		943,017
NET INCOME	(17,787)		73,361		7,329)		(65,159)		(42,957)
BEGINNING FUND BALANCE	 62,066		44,279		7,915		117,640		52,481
ENDING FUND BALANCE	\$ 44,279	\$ 1:	17,640	Ş 1	0,586	Ş	52,481	Ş	9,524
			EOY	Estimate	P	ropos	ed		
STAFFING		Grade		20-21					
Director of CVB		Graue		1.00		FY 21-22			
		D2					0		
		D2				1.0			
MCVB Sales Manager		14		2.00		2.0	00		
MCVB Sales Manager MCVB Communications Manager		14 13		2.00 1.00		2.0	00		
MCVB Sales Manager MCVB Communications Manager Administrative Assistant		14 13 7		2.00 1.00 1.00		2.0 1.0 1.0	00 00 00 00 00 00 00 00 00 00 00 00 00		
MCVB Sales Manager MCVB Communications Manager Administrative Assistant Staff Assistant (Part-time .5 FTE)		14 13		2.00 1.00		2.0 1.0 1.0	00 00 00 50	C	>
MCVB Sales Manager MCVB Communications Manager Administrative Assistant		14 13 7		2.00 1.00 1.00		2.0 1.0 1.0	00 00 00 50	5	2
MCVB Sales Manager MCVB Communications Manager Administrative Assistant Staff Assistant (Part-time .5 FTE)		14 13 7		2.00 1.00 1.00 0.50		2.0 1.0 1.0	00 00 00 50	5	1
MCVB Sales Manager MCVB Communications Manager Administrative Assistant Staff Assistant (Part-time .5 FTE)		14 13 7		2.00 1.00 1.00 0.50		2.0 1.0 1.0	00 00 00 50	Mcl	
MCVB Sales Manager MCVB Communications Manager Administrative Assistant Staff Assistant (Part-time .5 FTE)		14 13 7		2.00 1.00 1.00 0.50		2.0 1.0 1.0	00 00 00 50		
MCVB Sales Manager MCVB Communications Manager Administrative Assistant Staff Assistant (Part-time .5 FTE)		14 13 7		2.00 1.00 1.00 0.50		2.0 1.0 1.0	00 00 00 50		CIN x
MCVB Sales Manager MCVB Communications Manager Administrative Assistant Staff Assistant (Part-time .5 FTE)		14 13 7		2.00 1.00 1.00 0.50		2.0 1.0 1.0	00 00 00 50		KIN X
MCVB Sales Manager MCVB Communications Manager Administrative Assistant Staff Assistant (Part-time .5 FTE)		14 13 7		2.00 1.00 1.00 0.50		2.0 1.0 1.0	00 00 00 50		
MCVB Sales Manager MCVB Communications Manager Administrative Assistant Staff Assistant (Part-time .5 FTE)		14 13 7		2.00 1.00 1.00 0.50		2.0 1.0 1.0	00 00 00 50		CIN nique t
MCVB Sales Manager MCVB Communications Manager Administrative Assistant Staff Assistant (Part-time .5 FTE)		14 13 7		2.00 1.00 1.00 0.50		2.0 1.0 1.0	00 00 00 50		

MEDC

- Main Source of Funds ½ Cent 4A Sales Tax – FY22 Estimated Collection \$17,749,025
- 4A Funds may be used for land, buildings, facilities, improvements, and expenditures related to:
 - Manufacturing, industrial, R&D, corporate headquarter facilities, and distribution centers
 - -Job Training
 - -Business airport facilities
 - -Light rail, commuter rail, or motor buses
 - -Infrastructure assistance to retail or commercial projects
 - -4B projects (with voter approval)



MEDC Budget and Current Staffing

		Actual		Actual	Original	E	OY Estimate	Proposed
STATEMENT OF REVENUES AND EXPENDITURES		FY 18-19		FY 19-20	FY 20-21		FY 20-21	FY 21-22
REVENUES								
Sales Taxes	\$	14,251,055	\$	16,099,254	\$ 14,700,826	\$	16,984,713	\$ 17,749,025
Interest Income		345,003		117,179	42,000		10,133	14,000
Other Operating Income	Γ	-		280	-		-	-
Sale of Land		2,058,168		-	-		-	-
Bond Proceeds	Γ	-		-	-		-	-
Total Revenues	\$	16,654,226	\$	16,216,713	\$ 14,742,826	\$	16,994,846	\$ 17,763,025
EXPENDITURES	Γ							
Personnel	\$	1,218,689	\$	1,188,023	\$ 1,226,162	\$	1,227,026	\$ 1,285,836
Supplies	Γ	63,166		24,856	36,000		36,000	51,000
Maintenance		649		859	2,000		2,000	2,000
Services/Sundry	Γ	5,110,984		12,394,857	10,465,248		12,290,923	13,951,963
Capital		32,856		-	-		10,700,000	-
Transfers to Other Funds	Γ	4,771,356		3,961,100	3,967,690		3,967,690	2,472,226
Total Expenditures	\$	11,197,700	\$	17,569,694	\$ 15,697,100	\$	28,223,639	\$ 17,763,025
NET INCOME		5,456,525		(1,352,981)	(954,274)		(11,228,793)	-
BEGINNING FUND BALANCE		9,932,292		15,388,817	10,370,148		14,035,836	2,807,043
ENDING FUND BALANCE	\$	15,388,817	\$	14,035,836	\$ 9,415,874	\$	2,807,043	\$ 2,807,043



MEDC Budget and Current Staffing (Cont.)

		EOY Estimate	Proposed
STAFFING	Grade	FY 20-21	FY 21-22
MEDC President	D10	1.00	1.00
MEDC Executive Vice President of Operations	27	1.00	1.00
MEDC Senior Vice President	27	1.00	1.00
MEDC Technology & Research Director +	23	1.00	1.00
MEDC Project Manager +	19	2.00	2.00
MEDC Operations Manager +	17	1.00	1.00
MEDC Operations Coordinator +	11	1.00	1.00
+ Position(s) restructured/reclassed in FY 20-21.			
Total		8.00	8.00

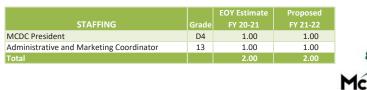


MCDC

- Main Source of Funds ½ Cent 4B Sales Tax – FY21 Estimated Collection \$17,749,025
- 4B Funds may be used for everything authorized under the 4A Sales Tax and:
 - Quality of Life Projects (Parks, Sports Facilities, Entertainment Facilities, Affordable Housing, and Other Improvements)
 - -Water Supply Facilities (with voter approval)
 - Hangars, airport maintenance and repair facilities, air cargo facilities, and related infrastructure



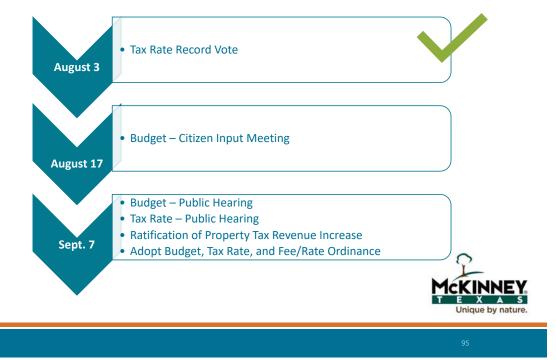
_				-						
		Actual		Actual		Original	E	OY Estimate		Proposed
STATEMENT OF REVENUES AND EXPENDITURES		FY 18-19		FY 19-20		FY 20-21		FY 20-21		FY 21-22
REVENUES										
Sales Tax	\$	14,251,055	\$	16,099,254	\$	14,700,826	\$	16,984,713	\$	17,749,025
Bond Proceeds		-		-		-		-		-
Interest Income		1,376,011		665,420		292,000		59,569		70,000
Other Income		908,895		-		-		-		-
Total Revenues	\$	16,535,961	\$	16,764,673	\$	14,992,826	\$	17,044,282	\$	17,819,025
EXPENDITURES										
Personnel	\$	272,053	\$	295,506	\$	298,583	\$	293,825	\$	305,793
Supplies		4,788		4,192		17,250		17,250		17,250
Maintenance		-		-		2,500		2,500		2,500
Services/Sundry		5,204,085		12,855,078		12,195,962		40,507,265		16,657,433
Capital		28,608		-		-		14,181,755		200,000
Total Expenditures	\$	5,509,533	\$	13,154,775	\$	12,514,295	\$	55,002,595	\$	17,182,976
NET INCOME		11,026,428		3,609,899		2,478,531		(37,958,313)		636,049
BEGINNING FUND BALANCE		48,950,227		59,976,655		34,477,763		63,586,553		25,628,240
ENDING FUND BALANCE	ć	59 976 655	Ś	63 586 553	ć	36 956 294	Ś	25 628 2/0	Ś	26 264 289





NNE

Budget Calendar



MCDC Budget and Current Staffing